

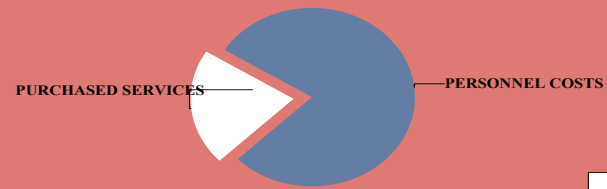
**TOWN OF MILFORD**  
**21001 BUDGET WORKSHEET DETAIL BY DEPARTMENT - LEVEL 1**  
**OPERATING BUDGET**

FUND: GENERAL FUND

FUND: GENERAL FUND

FUNCTION: GENERAL GOVERNMENT  
 DEPT: BOARD OF SELECTMEN

| ACCOUNT                                    | DESCRIPTION                    | 2019<br>Adopted Budget | 2019<br>Actual | 2020<br>Adopted<br>Budget | 2020<br>Expended<br>to Date | 2020<br>Projected<br>Actual | 2021<br>PROPOSED | Percent<br>Change |
|--------------------------------------------|--------------------------------|------------------------|----------------|---------------------------|-----------------------------|-----------------------------|------------------|-------------------|
| <b>SALARIES &amp; WAGES</b>                |                                |                        |                |                           |                             |                             |                  |                   |
| 11002 - 513000 - WAGES - ELECTED OFFICIALS |                                | 13,000                 | 13,000         | 13,000                    | 9,750                       | 13,000                      | 13,000           | 0.0%              |
| TOTAL SALARIES & WAGES                     |                                | 13,000                 | 13,000         | 13,000                    | 9,750                       | 13,000                      | 13,000           | 0                 |
| <b>PURCHASED SERVICES</b>                  |                                |                        |                |                           |                             |                             |                  |                   |
| 11002 - 555000 - PRINTING PUBLISHING & ADS |                                | 3,500                  | 3,300          | 3,500                     | 4,957                       | 3,500                       | 3,500            | 0.0%              |
| 1.00 @:                                    | 3,500.00 =<br>:                |                        |                |                           |                             |                             |                  |                   |
|                                            | PRINTING OF ANNUAL TOWN REPORT |                        |                |                           |                             |                             |                  |                   |
| TOTAL PURCHASED SERVICES                   |                                | 3,500                  | 3,300          | 3,500                     | 4,957                       | 3,500                       | 3,500            | 0                 |
| 11002 - 562000 - OFFICE SUPPLIES           |                                | 0                      | 52             | 0                         | 0                           | 0                           | 0                | 0.0%              |
| TOTAL #11002 - BOARD OF SELECTMEN          |                                | 16,500                 | 16,352         | 16,500                    | 14,707                      | 16,500                      | 16,500           | 0.0%              |



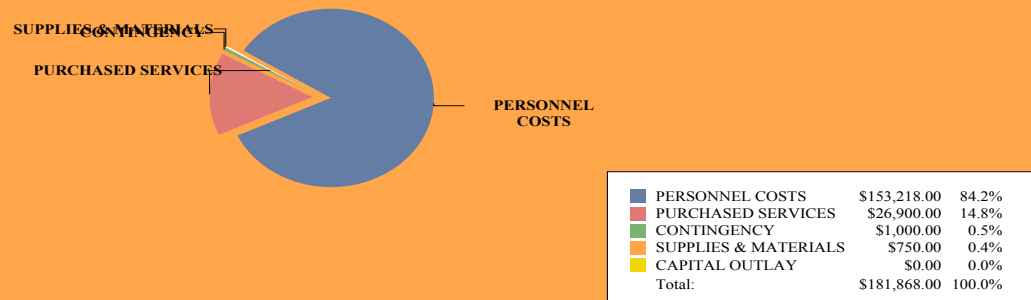
|                      |             |        |
|----------------------|-------------|--------|
| PERSONNEL COSTS      | \$13,000.00 | 78.8%  |
| PURCHASED SERVICES   | \$3,500.00  | 21.2%  |
| SUPPLIES & MATERIALS | \$0.00      | 0.0%   |
| CAPITAL OUTLAY       | \$0.00      | 0.0%   |
| Total:               | \$16,500.00 | 100.0% |

**TOTAL #11002 - BOARD OF SELECTMEN  
PROPOSED 21001 BUDGET BY CATEGORY**

**ORG #11012 - TOWN ADMINISTRATOR-OP BUDGET**

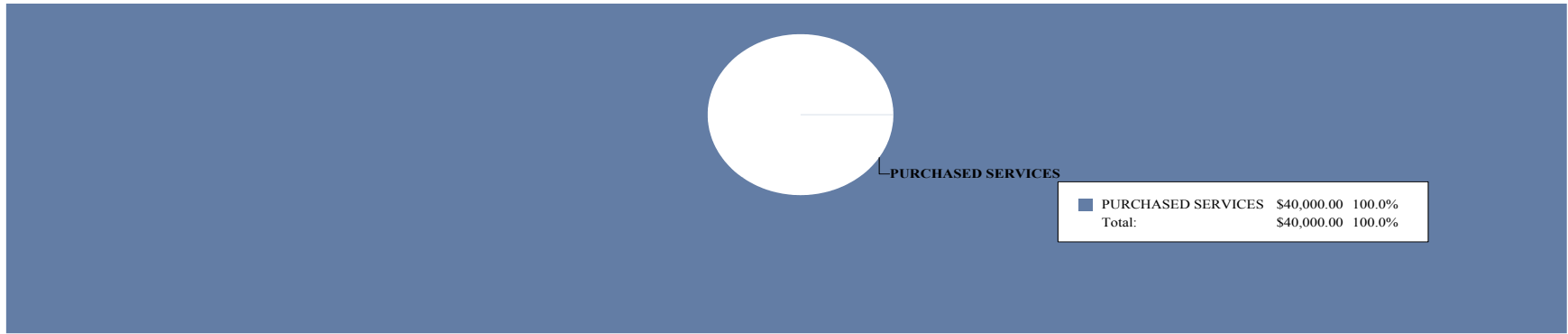
| ACCOUNT                                        | DESCRIPTION      | 2019<br>Adopted Budget | 2019<br>Actual                                                         | 2020<br>Adopted<br>Budget | 2020<br>Expended<br>to Date | 2020<br><i>Projected<br/>Actual</i> | 2021<br><i>PROPOSED</i> | Percent<br>Change |
|------------------------------------------------|------------------|------------------------|------------------------------------------------------------------------|---------------------------|-----------------------------|-------------------------------------|-------------------------|-------------------|
| <b>SALARIES &amp; WAGES</b>                    |                  |                        |                                                                        |                           |                             |                                     |                         |                   |
| 11012 - 511000 - WAGES - FULL TIME             |                  | 174,310                | 174,444                                                                | 185,999                   | 144,658                     | 174,310                             | 151,718                 | (18.4%)           |
| 11012 - 512000 - WAGES - PART TIME & TEMP      |                  | 500                    | 0                                                                      | 3,640                     | 0                           | 500                                 | 0                       | (100.0%)          |
| 11012 - 514000 - WAGES - OVERTIME              |                  | 1,000                  | 1,952                                                                  | 1,500                     | 1,205                       | 1,000                               | 1,500                   | 0.0%              |
| 1.00 @:                                        | 1,500.00 =<br>:  | 1,500.00               | EXECUTIVE ASSISTANT - OVERTIME REQUIRED FOR TIMELY COMPLETION OF WORK. |                           |                             |                                     |                         |                   |
| TOTAL SALARIES & WAGES                         |                  | 175,810                | 176,396                                                                | 191,139                   | 145,862                     | 175,810                             | 153,218                 | (19.8%)           |
| <b>PURCHASED SERVICES</b>                      |                  |                        |                                                                        |                           |                             |                                     |                         |                   |
| 11012 - 539100 - TRAINING/STAFF DEVELOPMENT    |                  | 300                    | 220                                                                    | 300                       | 395                         | 300                                 | 300                     | 0.0%              |
| 11012 - 539300 - ENVIRONMENTAL CONSULTANTS     |                  | 6,000                  | 6,100                                                                  | 6,000                     | 0                           | 6,000                               | 6,000                   | 0.0%              |
| 1.00 @:                                        | 6,000.00 =<br>:  | 6,000.00               | VARIOUS                                                                |                           |                             |                                     |                         |                   |
| 11012 - 553130 - TELEPHONE-CELLULAR            |                  | 600                    | 578                                                                    | 600                       | 521                         | 600                                 | 600                     | 0.0%              |
| 12.00 @:                                       | 50.00 =<br>.     | 600.00                 | TOWN ADMINISTRATOR'S CELL PHONE                                        |                           |                             |                                     |                         |                   |
| 11012 - 555000 - PRINTING PUBLISHING & ADS     |                  | 750                    | 1,015                                                                  | 500                       | 431                         | 750                                 | 500                     | 0.0%              |
| 11012 - 556000 - DUES & MEMBERSHIPS            |                  | 12,573                 | 13,523                                                                 | 13,500                    | 13,943                      | 12,573                              | 13,500                  | 0.0%              |
| 1.00 @:                                        | 12,955.00 =<br>. | 12,955.00              | NH MUNICIPAL ASSOCIATION                                               |                           |                             |                                     |                         |                   |
| 1.00 @:                                        | 225.00 =<br>:    | 225.00                 | NH MUNICIPAL MANAGER ASSOCIATION                                       |                           |                             |                                     |                         |                   |
| 1.00 @:                                        | 45.00 =<br>:     | 45.00                  | NH SECRETARIAL ASSOCIATION                                             |                           |                             |                                     |                         |                   |
| 1.00 @:                                        | 275.00 =<br>.    | 275.00                 | SOUHEGAN VALLEY CHAMBER OF COMMERCE                                    |                           |                             |                                     |                         |                   |
| 11012 - 558100 - TRAVEL/MILEAGE REIMBURSEMENTS |                  | 1,000                  | 965                                                                    | 1,000                     | 199                         | 1,000                               | 1,000                   | 0.0%              |
| 1.00 @:                                        | 1,000.00 =<br>:  | 1,000.00               | REIMBURSEMENT TO TOWN ADMINISTRATOR AND ADMINISTRATIVE ASSISTANT       |                           |                             |                                     |                         |                   |
| 11012 - 559000 - OTHER CONTRACTED SERVICES     |                  | 10,000                 | 4,174                                                                  | 5,000                     | 1,375                       | 10,000                              | 5,000                   | 0.0%              |
| 1.00 @:                                        | 10,000.00 =<br>: | 10,000.00              | MISCELLANEOUS UNANTICIPATED COSTS FOR CONSULTANTS. ETC                 |                           |                             |                                     |                         |                   |

|                                         |                                      |         |         |         |         |         |         |
|-----------------------------------------|--------------------------------------|---------|---------|---------|---------|---------|---------|
| 1.00 @: -5,000.00 = (5,000.00)          | TAADJ                                |         |         |         |         |         |         |
| TOTAL PURCHASED SERVICES                | 31,223                               | 26,575  | 26,900  | 16,864  | 31,223  | 26,900  | 0       |
| <b>SUPPLIES &amp; MATERIALS</b>         |                                      |         |         |         |         |         |         |
| 11012 - 562000 - OFFICE SUPPLIES        | 500                                  | 1,020   | 500     | 1,084   | 500     | 500     | 0.0%    |
| 11012 - 562500 - POSTAGE                | 100                                  | 1,328   | 100     | 16      | 100     | 100     | 0.0%    |
| 11012 - 567000 - BOOKS AND PERIODICALS  | 150                                  | 0       | 150     | 0       | 150     | 150     | 0.0%    |
| 1.00 @: 150.00 = 150.00                 | VARIOUS                              |         |         |         |         |         |         |
| TOTAL SUPPLIES & MATERIALS              | 750                                  | 2,348   | 750     | 1,100   | 750     | 750     | 0       |
| <b>CAPITAL OUTLAY</b>                   |                                      |         |         |         |         |         |         |
| 11012 - 575000 - FURNITURE AND FIXTURES | 0                                    | 0       | 0       | 962     | 0       | 0       | 0.0%    |
| TOTAL CAPITAL OUTLAY                    | 0                                    | 0       | 0       | 962     | 0       | 0       | 0       |
| <b>CONTINGENCY</b>                      |                                      |         |         |         |         |         |         |
| 11012 - 701000 - CONTINGENCY COSTS      | 1,000                                | 55      | 1,000   | 243     | 1,000   | 1,000   | 0.0%    |
| 1.00 @: 1,000.00 = 1,000.00             | CONTINGENCY FOR UNANTICIPATED ITEMS. |         |         |         |         |         |         |
| TOTAL CONTINGENCY                       | 1,000                                | 55      | 1,000   | 243     | 1,000   | 1,000   | 0       |
| TOTAL #11012 - TOWN ADMINISTRATION      | 208,783                              | 205,374 | 219,789 | 165,031 | 208,783 | 181,868 | (17.3%) |



TOTAL #11012 - TOWN ADMINISTRATION  
PROPOSED 21001 BUDGET BY CATEGORY

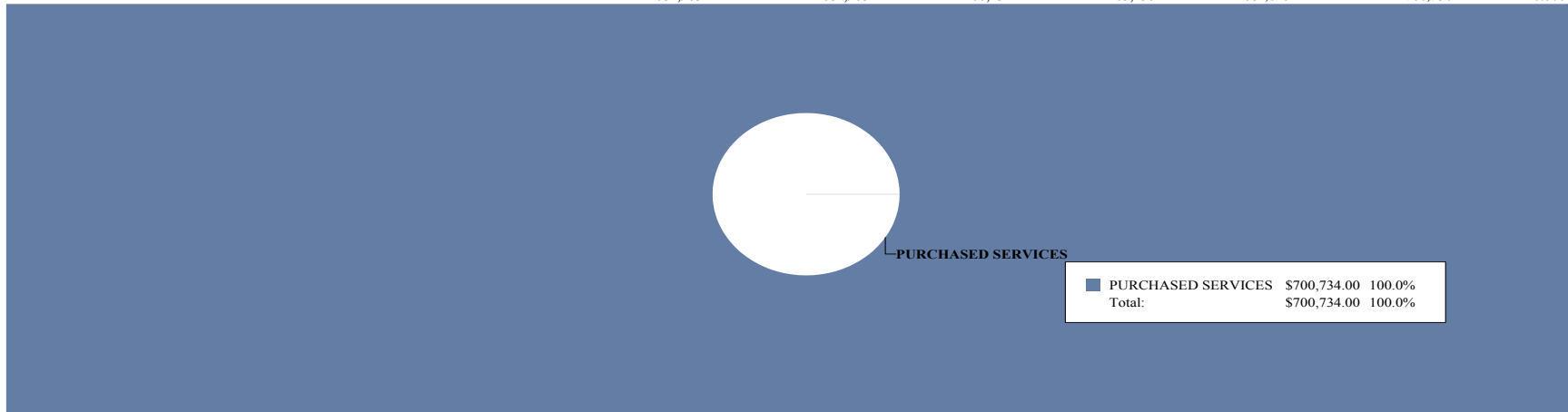
**ORG #11302 - LEGAL - OP BUDGET**



**TOTAL #11302 - LEGAL  
PROPOSED 21001 BUDGET BY CATEGORY**

**ORG #12502 - OTHER PUBLIC SAFETY-OP BUDGET**

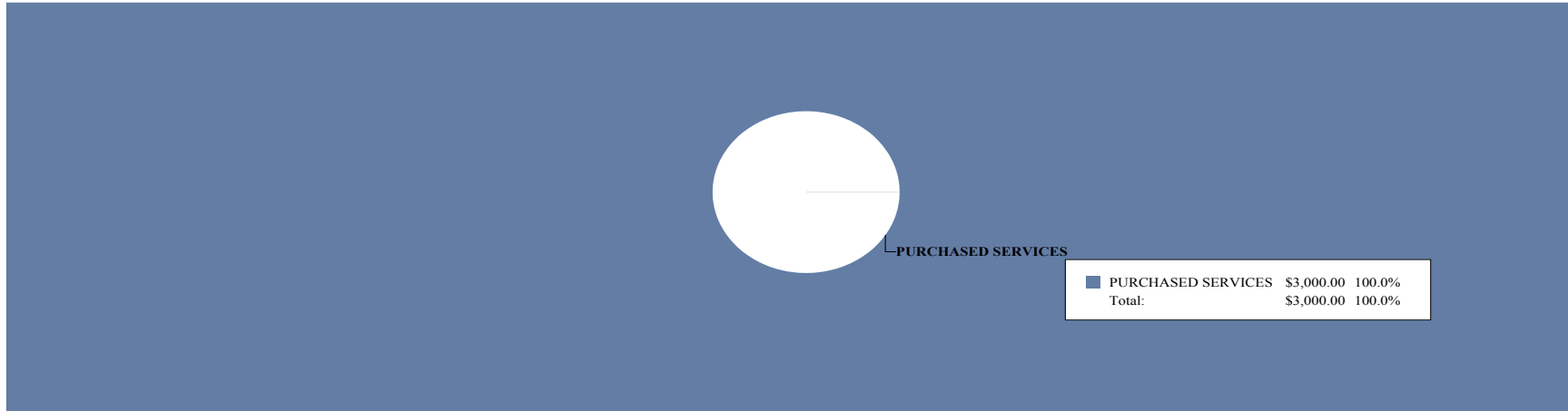
| ACCOUNT                                         | DESCRIPTION              | 2019<br>Adopted Budget | 2019<br>Actual | 2020<br>Adopted<br>Budget | 2020<br>Expended<br>to Date | 2020<br><i>Projected<br/>Actual</i> | 2021<br><i>PROPOSED</i> | Percent<br>Change |
|-------------------------------------------------|--------------------------|------------------------|----------------|---------------------------|-----------------------------|-------------------------------------|-------------------------|-------------------|
| <b>PURCHASED SERVICES</b>                       |                          |                        |                |                           |                             |                                     |                         |                   |
| 12502 - 539012 - MILFORD AREA COMMUNICATION CEN |                          | 511,285                | 511,285        | 529,054                   | 529,054                     | 511,285                             | 529,054                 | 0.0%              |
| 1.00 @:                                         | 511,285.00 = 511,285.00  |                        |                |                           |                             |                                     |                         |                   |
|                                                 | :                        |                        |                |                           |                             |                                     |                         |                   |
| 1.00 @:                                         | -60,000.00 = (60,000.00) |                        |                |                           |                             |                                     |                         |                   |
|                                                 | :                        |                        |                |                           |                             |                                     |                         |                   |
| 1.00 @:                                         | 77,769.00 = 77,769.00    |                        |                |                           |                             |                                     |                         |                   |
|                                                 | :                        |                        |                |                           |                             |                                     |                         |                   |
| 12502 - 544000 - HYDRANT RENTALS                |                          | 171,680                | 171,680        | 171,680                   | 174,082                     | 171,330                             | 171,680                 | 0.0%              |
| 495.00 @:                                       | 344.00 = 170,280.00      |                        |                |                           |                             |                                     |                         |                   |
|                                                 | :                        |                        |                |                           |                             |                                     |                         |                   |
| 7.00 @:                                         | 200.00 = 1,400.00        |                        |                |                           |                             |                                     |                         |                   |
|                                                 | :                        |                        |                |                           |                             |                                     |                         |                   |
| TOTAL PURCHASED SERVICES                        |                          | 682,965                | 682,965        | 700,734                   | 703,136                     | 682,615                             | 700,734                 | 0                 |
| TOTAL #12502 - OTHER PUBLIC SAFETY              |                          | 682,965                | 682,965        | 700,734                   | 703,136                     | 682,615                             | 700,734                 | 0.0%              |



**PROPOSED 21001 BUDGET BY CATEGORY**

**ORG #13802 - OTHER CULTURE & REC- OP BUDGET**

| ACCOUNT                                   | DESCRIPTION | 2019<br>Adopted Budget | 2019<br>Actual | 2020<br>Adopted<br>Budget | 2020<br>Expended<br>to Date | 2020<br><i>Projected<br/>Actual</i> | 2021<br><i>PROPOSED</i> | Percent<br>Change |
|-------------------------------------------|-------------|------------------------|----------------|---------------------------|-----------------------------|-------------------------------------|-------------------------|-------------------|
| <b>PURCHASED SERVICES</b>                 |             |                        |                |                           |                             |                                     |                         |                   |
| 13802 - 539210 - HISTORICAL SOCIETY       |             | 3,000                  | 3,000          | 3,000                     | 3,000                       | 3,000                               | 3,000                   | 0.0%              |
| TOTAL PURCHASED SERVICES                  |             | 3,000                  | 3,000          | 3,000                     | 3,000                       | 3,000                               | 3,000                   | 0                 |
| TOTAL #13802 - OTHER CULTURE & RECREATION |             | 3,000                  | 3,000          | 3,000                     | 3,000                       | 3,000                               | 3,000                   | 0.0%              |

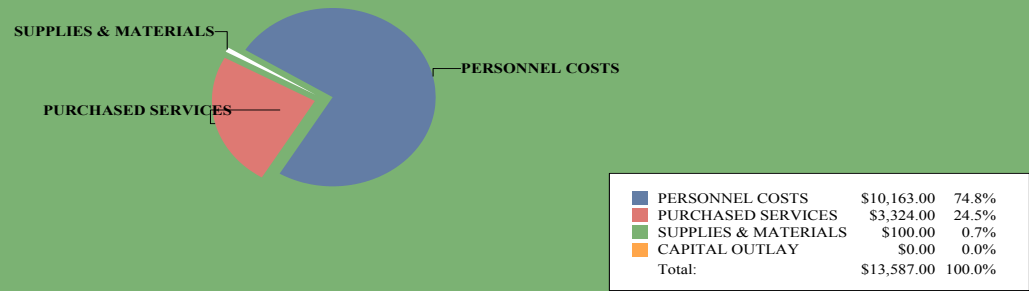


**TOTAL #13802 - OTHER CULTURE & RECREATION  
PROPOSED 21001 BUDGET BY CATEGORY**



**ORG #11035 - COMMUNITY MEDIA - OP BUDGET**

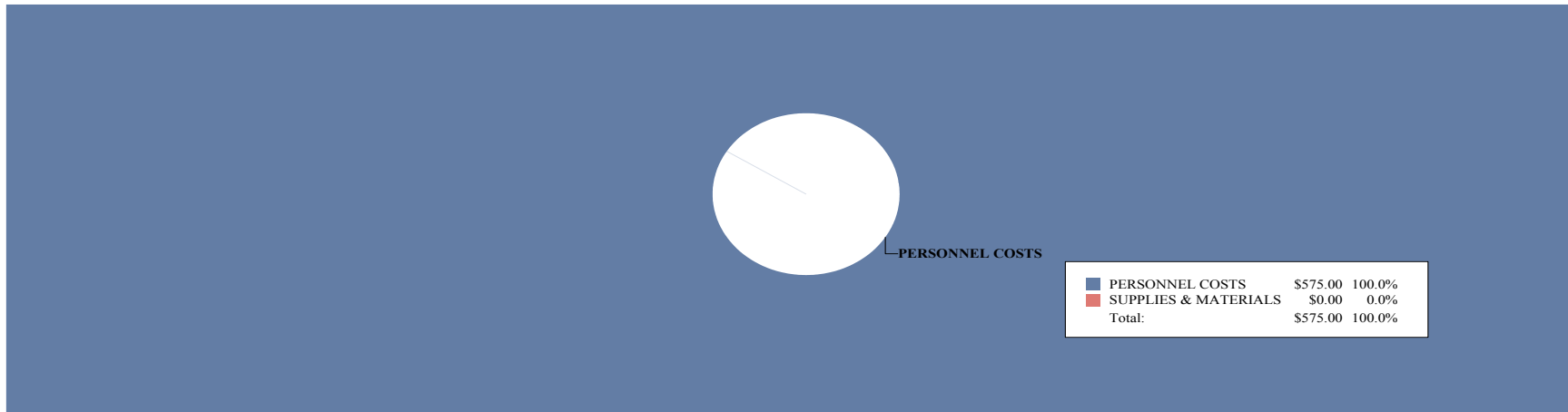
| ACCOUNT                                      | DESCRIPTION | 2019<br>Adopted Budget | 2019<br>Actual | 2020<br>Adopted<br>Budget          | 2020<br>Expended<br>to Date | 2020<br><i>Projected<br/>Actual</i> | 2021<br><i>PROPOSED</i> | Percent<br>Change |
|----------------------------------------------|-------------|------------------------|----------------|------------------------------------|-----------------------------|-------------------------------------|-------------------------|-------------------|
| <b>SALARIES &amp; WAGES</b>                  |             |                        |                |                                    |                             |                                     |                         |                   |
| 11035 - 511000 - WAGES - FULL TIME           |             | 10,069                 | 9,087          | 9,838                              | 8,427                       | 10,069                              | 10,163                  | 3.3%              |
| TOTAL SALARIES & WAGES                       |             | 10,069                 | 9,087          | 9,838                              | 8,427                       | 10,069                              | 10,163                  | 3.3%              |
| <b>PURCHASED SERVICES</b>                    |             |                        |                |                                    |                             |                                     |                         |                   |
| 11035 - 534205 - CONSULTANT-WEBSITE          |             | 2,500                  | 2,500          | 0                                  | 2,625                       | 2,500                               | 0                       | 0.0%              |
| 11035 - 539100 - TRAINING/STAFF DEVELOPMENT  |             | 250                    | 853            | 500                                | 0                           | 853                                 | 500                     | 0.0%              |
| 11035 - 539900 - OTHER PROFESSIONAL SERVICES |             | 3,500                  | 981            | 1,000                              | 282                         | 3,500                               | 1,000                   | 0.0%              |
| 1.00 @:                                      | 1,000.00 =  |                        |                | VARIOUS                            |                             |                                     |                         |                   |
|                                              | :           |                        |                |                                    |                             |                                     |                         |                   |
| 11035 - 553120 - CABLE-INTERNET              |             | 0                      | 0              | 1,824                              | 0                           | 787                                 | 1,824                   | 0.0%              |
| 12.00 @:                                     | 152.00 =    |                        |                | 1 - Comcast cable modem @ Townhall |                             |                                     |                         |                   |
|                                              | :           |                        |                |                                    |                             |                                     |                         |                   |
| TOTAL PURCHASED SERVICES                     |             | 6,250                  | 4,334          | 3,324                              | 2,907                       | 7,640                               | 3,324                   | 0                 |
| <b>SUPPLIES &amp; MATERIALS</b>              |             |                        |                |                                    |                             |                                     |                         |                   |
| 11035 - 561050 - SOFTWARE                    |             | 100                    | 32             | 0                                  | 100                         | 100                                 | 0                       | 0.0%              |
| 11035 - 562000 - OFFICE SUPPLIES             |             | 0                      | 69             | 100                                | 0                           | 100                                 | 100                     | 0.0%              |
| 11035 - 562500 - POSTAGE                     |             | 0                      | 1              | 0                                  | 1                           | 0                                   | 0                       | 0.0%              |
| TOTAL SUPPLIES & MATERIALS                   |             | 100                    | 101            | 100                                | 101                         | 200                                 | 100                     | 0                 |
| <b>CAPITAL OUTLAY</b>                        |             |                        |                |                                    |                             |                                     |                         |                   |
| 11035 - 574000 - MACHINERY & EQUIPMENT       |             | 0                      | 0              | 0                                  | 5,419                       | 0                                   | 0                       | 0.0%              |
| TOTAL CAPITAL OUTLAY                         |             | 0                      | 0              | 0                                  | 5,419                       | 0                                   | 0                       | 0                 |
| TOTAL #11035 - COMMUNITY MEDIA               |             | 16,419                 | 13,522         | 13,262                             | 16,854                      | 17,909                              | 13,587                  | 2.5%              |



**TOTAL #11035 - COMMUNITY MEDIA  
PROPOSED 21001 BUDGET BY CATEGORY**

**ORG #11022 - MODERATOR - OPERATING BUDGET**

| ACCOUNT                                      | DESCRIPTION | 2019<br>Adopted Budget | 2019<br>Actual | 2020<br>Adopted<br>Budget | 2020<br>Expended<br>to Date | 2020<br>Projected<br>Actual | 2021<br>PROPOSED | Percent<br>Change |
|----------------------------------------------|-------------|------------------------|----------------|---------------------------|-----------------------------|-----------------------------|------------------|-------------------|
| <b>SALARIES &amp; WAGES</b>                  |             |                        |                |                           |                             |                             |                  |                   |
| 11022 - 513000 - WAGES - ELECTED OFFICIALS   |             | 575                    | 0              | 1,075                     | 0                           | 0                           | 575              | (46.5%)           |
| TOTAL SALARIES & WAGES                       |             | 575                    | 0              | 1,075                     | 0                           | 0                           | 575              | (46.5%)           |
| <b>SUPPLIES &amp; MATERIALS</b>              |             |                        |                |                           |                             |                             |                  |                   |
| 11022 - 567000 - BOOKS AND PERIODICALS       |             | 0                      | 0              | 0                         | 119                         | 0                           | 0                | 0.0%              |
| TOTAL SUPPLIES & MATERIALS                   |             | 0                      | 0              | 0                         | 119                         | 0                           | 0                | 0                 |
| TOTAL #11022 - MODERATOR & TOWN MEETING EXP. |             | 575                    | 0              | 1,075                     | 119                         | 0                           | 575              | (46.5%)           |



**TOTAL #11022 - MODERATOR & TOWN MEETING EXP.  
PROPOSED 21001 BUDGET BY CATEGORY**

**ORG #11102 - TOWN CLERK - OP BUDGET**

| ACCOUNT                                        | DESCRIPTION | 2019<br>Adopted Budget | 2019<br>Actual                                                       | 2020<br>Adopted<br>Budget | 2020<br>Expended<br>to Date | 2020<br>Projected<br>Actual | 2021<br>PROPOSED | Percent<br>Change |
|------------------------------------------------|-------------|------------------------|----------------------------------------------------------------------|---------------------------|-----------------------------|-----------------------------|------------------|-------------------|
| SALARIES & WAGES                               |             |                        |                                                                      |                           |                             |                             |                  |                   |
| 11102 - 511000 - WAGES - FULL TIME             |             | 109,191                | 115,211                                                              | 137,108                   | 120,057                     | 109,191                     | 134,324          | (2.0%)            |
| 11102 - 512000 - WAGES - PART TIME & TEMP      |             | 34,940                 | 26,236                                                               | 10,000                    | 7,097                       | 34,940                      | 10,000           | 0.0%              |
| 1.00 @:                                        | 10,000.00 = | 10,000.00              | PART TIME WAGES, 1 AT 20 HOURS/WEEK, 1 AT 24 HOURS/WEEK              |                           |                             |                             |                  |                   |
| 11102 - 514000 - WAGES - OVERTIME              |             | 0                      | 940                                                                  | 0                         | 2,036                       | 906                         | 0                | 0.0%              |
| TOTAL SALARIES & WAGES                         |             | 144,131                | 142,387                                                              | 147,108                   | 129,189                     | 145,037                     | 144,324          | (1.9%)            |
| PURCHASED SERVICES                             |             |                        |                                                                      |                           |                             |                             |                  |                   |
| 11102 - 539100 - TRAINING/STAFF DEVELOPMENT    |             | 2,200                  | 750                                                                  | 2,200                     | 0                           | 2,200                       | 2,200            | 0.0%              |
| 1.00 @:                                        | 910.00 =    | 910.00                 | ANNUAL TOWN CLERK CONVENTION                                         |                           |                             |                             |                  |                   |
| 2.00 @:                                        | 45.00 =     | 90.00                  | ANNUAL SPRING TOWN CLERK WORKSHOP FOR TOWN CLERK & DEPUTY TOWN CLERK |                           |                             |                             |                  |                   |
| 1.00 @:                                        | 1,200.00 =  | 1,200.00               | TOWN CLERK TRAINING                                                  |                           |                             |                             |                  |                   |
| 11102 - 556000 - DUES & MEMBERSHIPS            |             | 150                    | 60                                                                   | 305                       | 20                          | 150                         | 305              | 0.0%              |
| 1.00 @:                                        | 25.00 =     | 25.00                  | NEW ENGLAND CITY & TOWN CLERK ASSOC                                  |                           |                             |                             |                  |                   |
| 2.00 @:                                        | 20.00 =     | 40.00                  | NH CITY & TOWN CLERK ASSOC                                           |                           |                             |                             |                  |                   |
| 1.00 @:                                        | 50.00 =     | 50.00                  | REGIONAL TOWN CLERK ASSOCIATION                                      |                           |                             |                             |                  |                   |
| 1.00 @:                                        | 190.00 =    | 190.00                 | NEMCI                                                                |                           |                             |                             |                  |                   |
| 11102 - 557001 - DOG LICENSE EXPENSES          |             | 750                    | 502                                                                  | 750                       | 0                           | 750                         | 750              | 0.0%              |
| 1.00 @:                                        | 350.00 =    | 350.00                 | DOG TAGS FOR ANNUAL DOG LICENSE RENEWALS.                            |                           |                             |                             |                  |                   |
| 1.00 @:                                        | 150.00 =    | 150.00                 | POSTCARDS FOR DOG LICENSE RENEWAL NOTIFICATIONS.                     |                           |                             |                             |                  |                   |
| 1.00 @:                                        | 250.00 =    | 250.00                 | ADD'L DOG LICENSES MAILINGS                                          |                           |                             |                             |                  |                   |
| 11102 - 558100 - TRAVEL/MILEAGE REIMBURSEMENTS |             | 400                    | 261                                                                  | 400                       | 0                           | 400                         | 400              | 0.0%              |

1.00 @: 400.00 = 400.00  
:

MILEAGE REIMBURSEMENT FOR ANNUAL  
TOWN CLERK CONVENTION & MISC. OTHER.

|                                            |       |   |       |       |       |       |      |
|--------------------------------------------|-------|---|-------|-------|-------|-------|------|
| 11102 - 559000 - OTHER CONTRACTED SERVICES | 2,500 | 0 | 5,000 | 2,885 | 2,500 | 5,000 | 0.0% |
|--------------------------------------------|-------|---|-------|-------|-------|-------|------|

1.00 @: 5,000.00 = 5,000.00  
:

RECORDS PRESERVATION PROJECT YEAR 2 -  
ELIMINATED FOR 2018 DUE TO TOTAL TOWN  
CLERK BUDGET INCREASE

|                          |       |       |       |       |       |       |   |
|--------------------------|-------|-------|-------|-------|-------|-------|---|
| TOTAL PURCHASED SERVICES | 6,000 | 1,573 | 8,655 | 2,905 | 6,000 | 8,655 | 0 |
|--------------------------|-------|-------|-------|-------|-------|-------|---|

### SUPPLIES & MATERIALS

|                                  |       |       |       |     |       |       |      |
|----------------------------------|-------|-------|-------|-----|-------|-------|------|
| 11102 - 562000 - OFFICE SUPPLIES | 1,200 | 1,237 | 1,200 | 149 | 1,200 | 1,200 | 0.0% |
|----------------------------------|-------|-------|-------|-----|-------|-------|------|

1.00 @: 860.00 = 860.00  
:

TONER CARTRIDGES

2.00 @: 45.00 = 90.00  
:

COPIER TONER CARTRIDGES

1.00 @: 250.00 = 250.00  
:

MISCELLANEOUS

|                          |       |       |       |       |       |       |      |
|--------------------------|-------|-------|-------|-------|-------|-------|------|
| 11102 - 562500 - POSTAGE | 2,000 | 2,080 | 2,000 | 4,432 | 2,000 | 2,000 | 0.0% |
|--------------------------|-------|-------|-------|-------|-------|-------|------|

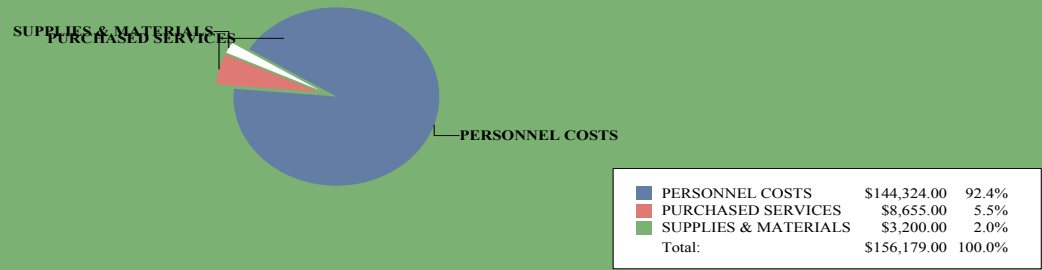
1.00 @: 2,000.00 = 2,000.00  
:

POSTAGE

|                                    |   |     |   |   |       |   |      |
|------------------------------------|---|-----|---|---|-------|---|------|
| 11102 - 568450 - CASH (OVER)/SHORT | 0 | 381 | 0 | 0 | 1,784 | 0 | 0.0% |
|------------------------------------|---|-----|---|---|-------|---|------|

|                            |       |       |       |       |       |       |   |
|----------------------------|-------|-------|-------|-------|-------|-------|---|
| TOTAL SUPPLIES & MATERIALS | 3,200 | 3,698 | 3,200 | 4,581 | 4,984 | 3,200 | 0 |
|----------------------------|-------|-------|-------|-------|-------|-------|---|

|                           |         |         |         |         |         |         |        |
|---------------------------|---------|---------|---------|---------|---------|---------|--------|
| TOTAL #11102 - TOWN CLERK | 153,331 | 147,658 | 158,963 | 136,675 | 156,021 | 156,179 | (1.8%) |
|---------------------------|---------|---------|---------|---------|---------|---------|--------|

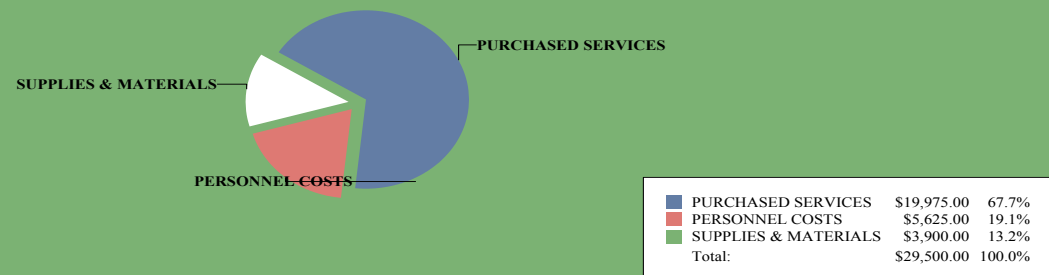


**TOTAL #11102 - TOWN CLERK  
PROPOSED 21001 BUDGET BY CATEGORY**

| ACCOUNT                                          | DESCRIPTION      | 2019<br>Adopted Budget | 2019<br>Actual | 2020<br>Adopted<br>Budget | 2020<br>Expended<br>to Date | 2020<br>Projected<br>Actual | 2021<br>PROPOSED | Percent<br>Change |
|--------------------------------------------------|------------------|------------------------|----------------|---------------------------|-----------------------------|-----------------------------|------------------|-------------------|
| <b>SALARIES &amp; WAGES</b>                      |                  |                        |                |                           |                             |                             |                  |                   |
| 11112 - 512000 - WAGES - PART TIME & TEMP        |                  | 0                      | 0              | 4,000                     | 6,909                       | 0                           | 1,500            | (62.5%)           |
| 1.00 @:                                          | 5,000.00 =<br>:  |                        |                |                           |                             |                             |                  |                   |
|                                                  |                  |                        |                |                           |                             |                             |                  |                   |
|                                                  |                  |                        |                |                           |                             |                             |                  |                   |
| 1.00 @:                                          | -1,000.00 =<br>: |                        |                |                           |                             |                             |                  |                   |
|                                                  |                  |                        |                |                           |                             |                             |                  |                   |
| 11112 - 513000 - WAGES - ELECTED OFFICIALS       |                  | 2,500                  | 2,263          | 10,000                    | 7,301                       | 2,500                       | 3,750            | (62.5%)           |
| 1.50 @:                                          | 2,500.00 =<br>:  |                        |                |                           |                             |                             |                  |                   |
|                                                  |                  |                        |                |                           |                             |                             |                  |                   |
|                                                  |                  |                        |                |                           |                             |                             |                  |                   |
| 11112 - 514204 - WAGES - OT - DPW                |                  | 250                    | 168            | 1,000                     | 349                         | 250                         | 375              | (62.5%)           |
| 1.50 @:                                          | 250.00 =<br>.    |                        |                |                           |                             |                             |                  |                   |
|                                                  |                  |                        |                |                           |                             |                             |                  |                   |
|                                                  |                  |                        |                |                           |                             |                             |                  |                   |
| TOTAL SALARIES & WAGES                           |                  | 2,750                  | 2,431          | 15,000                    | 14,560                      | 2,750                       | 5,625            | (62.5%)           |
| <b>PURCHASED SERVICES</b>                        |                  |                        |                |                           |                             |                             |                  |                   |
| 11112 - 534210 - PROGRAMMING SERVICES            |                  | 1,500                  | 2,167          | 6,000                     | 7,401                       | 1,500                       | 2,250            | (62.5%)           |
| <b>ORG #11112 - VOTER REGISTRATION-OP BUDGET</b> |                  |                        |                |                           |                             |                             |                  |                   |
| 1.50 @:                                          | 1,500.00 =<br>:  |                        |                |                           |                             |                             |                  |                   |
|                                                  |                  |                        |                |                           |                             |                             |                  |                   |
|                                                  |                  |                        |                |                           |                             |                             |                  |                   |
| 11112 - 539100 - TRAINING/STAFF DEVELOPMENT      |                  | 0                      | 498            | 7,000                     | 817                         | 497                         | 2,500            | (64.3%)           |
| 0.50 @:                                          | 9,000.00 =<br>:  |                        |                |                           |                             |                             |                  |                   |
|                                                  |                  |                        |                |                           |                             |                             |                  |                   |
| 1.00 @:                                          | -2,000.00 =<br>: |                        |                |                           |                             |                             |                  |                   |
|                                                  |                  |                        |                |                           |                             |                             |                  |                   |
| 2.00 @:                                          | 1,250.00 =<br>:  |                        |                |                           |                             |                             |                  |                   |
|                                                  |                  |                        |                |                           |                             |                             |                  |                   |
| 1.00 @:                                          | -2,500.00 =<br>: |                        |                |                           |                             |                             |                  |                   |
|                                                  |                  |                        |                |                           |                             |                             |                  |                   |
| 11112 - 555000 - PRINTING PUBLISHING & ADS       |                  | 5,000                  | 4,448          | 10,000                    | 2,653                       | 5,000                       | 10,000           | 0.0%              |
| 1.00 @:                                          | 10,000.00 =      |                        |                |                           |                             |                             |                  |                   |
|                                                  |                  |                        |                |                           |                             |                             |                  |                   |

|                                                |        |        |        |        |        |        |                              |
|------------------------------------------------|--------|--------|--------|--------|--------|--------|------------------------------|
| 11112 - 558100 - TRAVEL/MILEAGE REIMBURSEMENTS | 150    | 153    | 600    | 0      | 150    | 225    | (62.5%)                      |
| 1.50 @: 150.00 = 225.00                        |        |        |        |        |        |        |                              |
|                                                |        |        |        |        |        |        | TRAINING SESSIONS IN CONCORD |
| 11112 - 559000 - OTHER CONTRACTED SERVICES     | 4,875  | 4,289  | 16,000 | 12,038 | 4,875  | 5,000  | (68.8%)                      |
| 1.00 @: 16,000.00 = 5,000.00                   |        |        |        |        |        |        |                              |
|                                                |        |        |        |        |        |        | VARIOUS                      |
| TOTAL PURCHASED SERVICES                       | 11,525 | 11,555 | 39,600 | 22,909 | 12,022 | 19,975 | (49.6%)                      |
| <b>SUPPLIES &amp; MATERIALS</b>                |        |        |        |        |        |        |                              |
| 11112 - 561000 - ELECTION SUPPLIES             | 500    | 654    | 2,000  | 8,957  | 500    | 2,000  | 0.0%                         |
| 11112 - 562000 - OFFICE SUPPLIES               | 150    | 175    | 1,000  | 297    | 150    | 1,000  | 0.0%                         |
| 1.00 @: 2,000.00 = 2,000.00                    |        |        |        |        |        |        |                              |
| 1.00 @: -1,000.00 = (1,000.00)                 |        |        |        |        |        |        |                              |
|                                                |        |        |        |        |        |        | JD ADJ                       |
| 11112 - 562500 - POSTAGE                       | 150    | 28     | 900    | 537    | 150    | 900    | 0.0%                         |
| 1.00 @: 900.00 = 900.00                        |        |        |        |        |        |        |                              |
|                                                |        |        |        |        |        |        | VARIOUS                      |
| TOTAL SUPPLIES & MATERIALS                     | 800    | 856    | 3,900  | 9,791  | 800    | 3,900  | 0                            |
| TOTAL #11112 - VOTER REGISTRATION              | 15,075 | 14,842 | 58,500 | 47,260 | 15,572 | 29,500 | (49.6%)                      |





**TOTAL #11112 - VOTER REGISTRATION  
PROPOSED 21001 BUDGET BY CATEGORY**

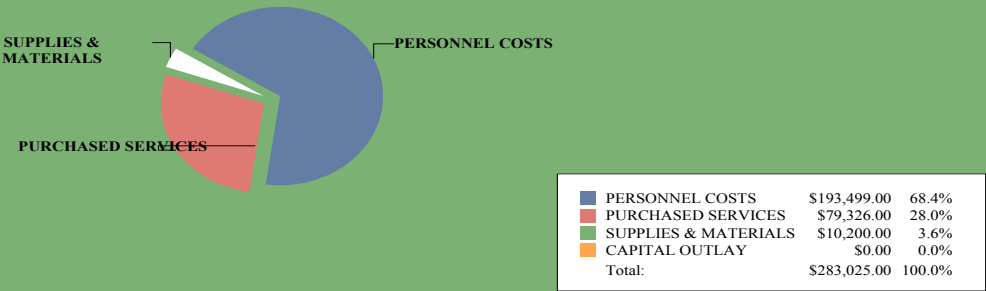
**ORG #11202 - FINANCE-OP BUDGET**

| ACCOUNT                                     | DESCRIPTION      | 2019<br>Adopted Budget | 2019<br>Actual | 2020<br>Adopted<br>Budget                                                 | 2020<br>Expended<br>to Date | 2020<br>Projected<br>Actual | 2021<br>PROPOSED | Percent<br>Change |
|---------------------------------------------|------------------|------------------------|----------------|---------------------------------------------------------------------------|-----------------------------|-----------------------------|------------------|-------------------|
| <b>SALARIES &amp; WAGES</b>                 |                  |                        |                |                                                                           |                             |                             |                  |                   |
| 11202 - 511000 - WAGES - FULL TIME          |                  | 192,143                | 183,609        | 190,751                                                                   | 168,615                     | 188,395                     | 191,299          | 0.3%              |
| 11202 - 512000 - WAGES - PART TIME & TEMP   |                  | 2,200                  | 2,481          | 2,200                                                                     | 1,650                       | 2,200                       | 2,200            | 0.0%              |
| 11202 - 514000 - WAGES - OVERTIME           |                  | 0                      | 915            | 0                                                                         | 62                          | 75                          | 0                | 0.0%              |
| TOTAL SALARIES & WAGES                      |                  | 194,343                | 187,005        | 192,951                                                                   | 170,328                     | 190,670                     | 193,499          | 0.3%              |
| <b>PURCHASED SERVICES</b>                   |                  |                        |                |                                                                           |                             |                             |                  |                   |
| 11202 - 530100 - AUDITING SERVICES          |                  | 23,750                 | 38,198         | 23,750                                                                    | 0                           | 35,000                      | 35,250           | 48.4%             |
| 1.00 @:                                     | 21,500.00 =<br>: | 23,500.00              |                |                                                                           |                             |                             |                  |                   |
|                                             |                  |                        |                | FINANCIAL STATEMENTS AND AUDIT                                            |                             |                             |                  |                   |
| 1.00 @:                                     | 2,250.00 =<br>:  | 1,750.00               |                |                                                                           |                             |                             |                  |                   |
|                                             |                  |                        |                | GASB-45/OPEB LIABILITY CALCULATION                                        |                             |                             |                  |                   |
| 1.00 @:                                     | 10,000.00 =<br>: | 10,000.00              |                |                                                                           |                             |                             |                  |                   |
|                                             |                  |                        |                | SINGLE AUDIT GRANT RECEIPTS IN EXCESS OF \$750,000                        |                             |                             |                  |                   |
| 11202 - 531200 - CONSULTING SERVICES        |                  | 180                    | 180            | 180                                                                       | 0                           | 180                         | 180              | 0.0%              |
| 1.00 @:                                     | 180.00 =<br>:    | 180.00                 |                |                                                                           |                             |                             |                  |                   |
|                                             |                  |                        |                | VERIBANC QUARTERLY BANK AND THRIFT STATE RATINGS REPORT. REQUIRED BY TOWN | INVESTMENT POLICY.          |                             |                  |                   |
| 11202 - 534000 - BANK SERVICES              |                  | 20,400                 | 16,590         | 20,400                                                                    | 16,572                      | 21,000                      | 20,400           | 0.0%              |
| 12.00 @:                                    | 1,700.00 =<br>:  | 20,400.00              |                |                                                                           |                             |                             |                  |                   |
|                                             |                  |                        |                | CITIZENS BANK MONTHLY SERVICE CHARGES BASED ON AVERAGE MONTHLY CHARGE     |                             |                             |                  |                   |
| 11202 - 534220 - COMPUTER/SOFTWARE SUPPORT  |                  | 21,201                 | 21,125         | 21,201                                                                    | 0                           | 21,201                      | 21,201           | 0.0%              |
| 12.00 @:                                    | 1,273.00 =<br>:  | 15,276.00              |                |                                                                           |                             |                             |                  |                   |
|                                             |                  |                        |                | ANNUAL COST FOR ELECTRONIC TIMEKEEPING SUPPORT                            |                             |                             |                  |                   |
| 1.00 @:                                     | 5,925.00 =<br>:  | 5,925.00               |                |                                                                           |                             |                             |                  |                   |
|                                             |                  |                        |                | ELECTRONIC TIMEKEEPING MAINTENANCE AGREEMENT                              |                             |                             |                  |                   |
| 11202 - 539100 - TRAINING/STAFF DEVELOPMENT |                  | 6,800                  | 7,616          | 1,000                                                                     | 175                         | 1,000                       | 1,000            | 0.0%              |
| 1.00 @:                                     | 100.00 =<br>:    | 100.00                 |                |                                                                           |                             |                             |                  |                   |
|                                             |                  |                        |                | EMPLOYMENT LAW UPDATES SEMINAR                                            | WITH SHEEHAN PHINNEY & BASS |                             |                  |                   |
| 3.00 @:                                     | 150.00 =<br>:    | 450.00                 |                |                                                                           |                             |                             |                  |                   |
|                                             |                  |                        |                | NHGFOA ANNUAL CONFERENCE                                                  |                             |                             |                  |                   |
| 1.00 @:                                     | 100.00 =<br>:    | 100.00                 |                |                                                                           |                             |                             |                  |                   |
|                                             |                  |                        |                | NHMA ANNUAL CONFERENCE                                                    |                             |                             |                  |                   |
| 3.00 @:                                     | 100.00 =<br>:    | 300.00                 |                |                                                                           |                             |                             |                  |                   |
|                                             |                  |                        |                | NHMA BUDGET UPDATES ANNUAL WORKSHOP                                       |                             |                             |                  |                   |
| 1.00 @:                                     | 50.00 =          | 50.00                  |                |                                                                           |                             |                             |                  |                   |
|                                             |                  |                        |                | NHGFOA GAAP UPDATE                                                        |                             |                             |                  |                   |

|                                                       |               |               |                                                                          |               |               |               |                |
|-------------------------------------------------------|---------------|---------------|--------------------------------------------------------------------------|---------------|---------------|---------------|----------------|
| <b>11202 - 553130 - TELEPHONE-CELLULAR</b>            | <b>732</b>    | <b>678</b>    | <b>732</b>                                                               | <b>450</b>    | <b>600</b>    | <b>600</b>    | <b>(18.0%)</b> |
| 12.00 @: 61.00 = 600.00<br>:                          |               |               | Cell phone                                                               |               |               |               |                |
| <b>11202 - 556000 - DUES &amp; MEMBERSHIPS</b>        | <b>435</b>    | <b>150</b>    | <b>195</b>                                                               | <b>150</b>    | <b>435</b>    | <b>195</b>    | <b>0.0%</b>    |
| 3.00 @: 50.00 = 150.00<br>:                           |               |               | NHGFOA & NESGFOA MEMBERSHIPS FOR 3 EMPLOYEES                             |               |               |               |                |
| 1.00 @: 45.00 = 45.00<br>:                            |               |               | AMERICAN INSTITUTE OF PROFESSIONAL BOOKKEEPERS (AIPB) SUBSCRIPTION.      |               |               |               |                |
| <b>11202 - 558100 - TRAVEL/MILEAGE REIMBURSEMENTS</b> | <b>500</b>    | <b>49</b>     | <b>500</b>                                                               | <b>86</b>     | <b>250</b>    | <b>500</b>    | <b>0.0%</b>    |
| 1.00 @: 500.00 = 500.00<br>:                          |               |               | MILEAGE REIMBURSEMENTS FOR TRAINING AND SEMINARS.                        |               |               |               |                |
| <b>11202 - 559000 - OTHER CONTRACTED SERVICES</b>     | <b>0</b>      | <b>22</b>     | <b>0</b>                                                                 | <b>199</b>    | <b>0</b>      | <b>0</b>      | <b>0.0%</b>    |
| <b>TOTAL PURCHASED SERVICES</b>                       | <b>73,998</b> | <b>84,607</b> | <b>67,958</b>                                                            | <b>17,632</b> | <b>79,666</b> | <b>79,326</b> | <b>16.7%</b>   |
| <b>SUPPLIES &amp; MATERIALS</b>                       |               |               |                                                                          |               |               |               |                |
| <b>11202 - 562000 - OFFICE SUPPLIES</b>               | <b>8,500</b>  | <b>7,516</b>  | <b>8,500</b>                                                             | <b>5,829</b>  | <b>8,500</b>  | <b>8,500</b>  | <b>0.0%</b>    |
| 1.00 @: 1,750.00 = 1,750.00<br>:                      |               |               | MUNIS SOFTWARE FORMS (A/P CHECKS, PAYROLL CHECKS, DIRECT DEPOSIT FORMS). |               |               |               |                |
| 1.00 @: 2,280.00 = 2,280.00<br>:                      |               |               | GENERAL OFFICE SUPPLIES FOR THE FINANCE OFFICE.                          |               |               |               |                |
| 90.00 @: 35.00 = 3,150.00<br>:                        |               |               | PRINTER AND COPIER PAPER FOR TOWN HALL USE BY ALL DEPARTMENTS.           |               |               |               |                |
| 2.00 @: 315.00 = 630.00<br>:                          |               |               | HP TONER CARTRIDGES (MAGNETIC TONER FOR PRINTING OF CHECKS)              |               |               |               |                |
| 6.00 @: 115.00 = 690.00<br>:                          |               |               | HP TONER CARTRIDGES (REGULAR TONER CARTRIDGES FOR DAY TO DAY PRINTING).  |               |               |               |                |
| <b>11202 - 562500 - POSTAGE</b>                       | <b>1,700</b>  | <b>1,324</b>  | <b>1,700</b>                                                             | <b>1,421</b>  | <b>1,700</b>  | <b>1,700</b>  | <b>0.0%</b>    |
| 1.00 @: 1,700.00 = 1,700.00<br>:                      |               |               | POSTAGE FOR ALL A/P CHECKS, INVOICES AND OTHER FINANCE RELATED MAIL.     |               |               |               |                |
| <b>11202 - 567000 - BOOKS AND PERIODICALS</b>         | <b>0</b>      | <b>0</b>      | <b>0</b>                                                                 | <b>20</b>     | <b>0</b>      | <b>0</b>      | <b>0.0%</b>    |
| <b>11202 - 568450 - CASH REGISTER UNDERAGE</b>        | <b>0</b>      | <b>0</b>      | <b>0</b>                                                                 | <b>(0)</b>    | <b>0</b>      | <b>0</b>      | <b>0.0%</b>    |
| <b>TOTAL SUPPLIES &amp; MATERIALS</b>                 | <b>10,200</b> | <b>8,841</b>  | <b>10,200</b>                                                            | <b>7,269</b>  | <b>10,200</b> | <b>10,200</b> | <b>0</b>       |

TOTAL #11202 - FINANCE & ACCOUNTING

278,541                      280,453                      271,109                      195,229                      280,536                      283,025                      4.4%

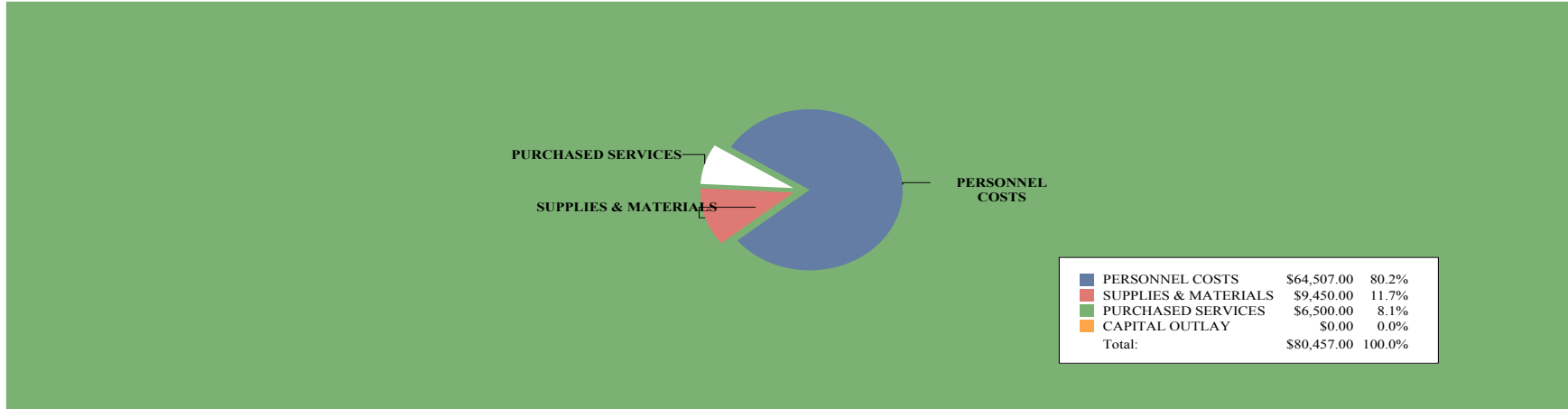


TOTAL #11202 - FINANCE & ACCOUNTING  
PROPOSED 21001 BUDGET BY CATEGORY

**ORG #11222 - TAX COLLECTING - OP BUDGET**

| ACCOUNT                                        | DESCRIPTION         | 2019<br>Adopted Budget | 2019<br>Actual | 2020<br>Adopted<br>Budget | 2020<br>Expended<br>to Date | 2020<br>Projected<br>Actual | 2021<br>PROPOSED | Percent<br>Change |
|------------------------------------------------|---------------------|------------------------|----------------|---------------------------|-----------------------------|-----------------------------|------------------|-------------------|
| <b>SALARIES &amp; WAGES</b>                    |                     |                        |                |                           |                             |                             |                  |                   |
| 11222 - 511000 - WAGES - FULL TIME             |                     | 60,122                 | 60,122         | 63,463                    | 55,336                      | 63,529                      | 64,507           | 1.6%              |
| 11222 - 512000 - WAGES - PART TIME & TEMP      |                     | 0                      | 933            | 0                         | 0                           | 0                           | 0                | 0.0%              |
| TOTAL SALARIES & WAGES                         |                     | 60,122                 | 61,056         | 63,463                    | 55,336                      | 63,529                      | 64,507           | 1.6%              |
| <b>PURCHASED SERVICES</b>                      |                     |                        |                |                           |                             |                             |                  |                   |
| 11222 - 539100 - TRAINING/STAFF DEVELOPMENT    |                     | 700                    | 500            | 710                       | 0                           | 700                         | 710              | 0.0%              |
| 1.00 @:                                        | 60.00 = 60.00       |                        |                |                           |                             |                             |                  |                   |
|                                                | :                   |                        |                |                           |                             |                             |                  |                   |
|                                                |                     |                        |                |                           |                             |                             |                  |                   |
| 1.00 @:                                        | 450.00 = 450.00     |                        |                |                           |                             |                             |                  |                   |
|                                                | :                   |                        |                |                           |                             |                             |                  |                   |
|                                                |                     |                        |                |                           |                             |                             |                  |                   |
| 1.00 @:                                        | 200.00 = 200.00     |                        |                |                           |                             |                             |                  |                   |
|                                                | :                   |                        |                |                           |                             |                             |                  |                   |
|                                                |                     |                        |                |                           |                             |                             |                  |                   |
| 11222 - 539900 - OTHER PROFESSIONAL SERVICES   |                     | 3,500                  | 2,925          | 3,400                     | 2,010                       | 3,500                       | 3,500            | 2.9%              |
| 1.00 @:                                        | 3,400.00 = 3,500.00 |                        |                |                           |                             |                             |                  |                   |
|                                                | :                   |                        |                |                           |                             |                             |                  |                   |
|                                                |                     |                        |                |                           |                             |                             |                  |                   |
|                                                |                     |                        |                |                           |                             |                             |                  |                   |
| 11222 - 556000 - DUES & MEMBERSHIPS            |                     | 40                     | 20             | 40                        | 20                          | 40                          | 40               | 0.0%              |
| 1.00 @:                                        | 20.00 = 20.00       |                        |                |                           |                             |                             |                  |                   |
|                                                | :                   |                        |                |                           |                             |                             |                  |                   |
|                                                |                     |                        |                |                           |                             |                             |                  |                   |
| 1.00 @:                                        | 20.00 = 20.00       |                        |                |                           |                             |                             |                  |                   |
|                                                | :                   |                        |                |                           |                             |                             |                  |                   |
|                                                |                     |                        |                |                           |                             |                             |                  |                   |
| 11222 - 557000 - RECORDING FEES                |                     | 600                    | 443            | 600                       | 285                         | 600                         | 600              | 0.0%              |
| 1.00 @:                                        | 600.00 = 600.00     |                        |                |                           |                             |                             |                  |                   |
|                                                | :                   |                        |                |                           |                             |                             |                  |                   |
|                                                |                     |                        |                |                           |                             |                             |                  |                   |
| 11222 - 558100 - TRAVEL/MILEAGE REIMBURSEMENTS |                     | 550                    | 417            | 550                       | 133                         | 550                         | 550              | 0.0%              |
| 1.00 @:                                        | 300.00 = 300.00     |                        |                |                           |                             |                             |                  |                   |
|                                                | :                   |                        |                |                           |                             |                             |                  |                   |
|                                                |                     |                        |                |                           |                             |                             |                  |                   |
| 1.00 @:                                        | 250.00 = 250.00     |                        |                |                           |                             |                             |                  |                   |
|                                                | :                   |                        |                |                           |                             |                             |                  |                   |
|                                                |                     |                        |                |                           |                             |                             |                  |                   |
| 11222 - 559000 - OTHER CONTRACTED SERVICES     |                     | 1,100                  | 669            | 1,100                     | 360                         | 1,100                       | 1,100            | 0.0%              |

|                                         |            |          |               |               |               |               |               |               |             |
|-----------------------------------------|------------|----------|---------------|---------------|---------------|---------------|---------------|---------------|-------------|
| 1.00 @:                                 | 1,100.00 = | 1,100.00 |               |               |               |               |               |               |             |
|                                         | :          |          |               |               |               |               |               |               |             |
| <b>TOTAL PURCHASED SERVICES</b>         |            |          | <b>6,490</b>  | <b>4,973</b>  | <b>6,400</b>  | <b>2,809</b>  | <i>6,490</i>  | <i>6,500</i>  | <b>1.6%</b> |
| <b>SUPPLIES &amp; MATERIALS</b>         |            |          |               |               |               |               |               |               |             |
| <b>11222 - 562000 - OFFICE SUPPLIES</b> |            |          | <b>2,300</b>  | <b>2,421</b>  | <b>2,400</b>  | <b>2,175</b>  | <i>2,300</i>  | <i>2,500</i>  | <b>4.2%</b> |
| 1.00 @:                                 | 1,700.00 = | 1,800.00 |               |               |               |               |               |               |             |
|                                         | :          |          |               |               |               |               |               |               |             |
| 1.00 @:                                 | 300.00 =   | 300.00   |               |               |               |               |               |               |             |
|                                         | :          |          |               |               |               |               |               |               |             |
| 1.00 @:                                 | 400.00 =   | 400.00   |               |               |               |               |               |               |             |
|                                         | :          |          |               |               |               |               |               |               |             |
| <b>11222 - 562500 - POSTAGE</b>         |            |          | <b>6,900</b>  | <b>6,206</b>  | <b>6,950</b>  | <b>5,714</b>  | <i>6,900</i>  | <i>6,950</i>  | <b>0.0%</b> |
| 550.00 @:                               | 0.60 =     | 330.00   |               |               |               |               |               |               |             |
|                                         | :          |          |               |               |               |               |               |               |             |
| 200.00 @:                               | 6.80 =     | 1,360.00 |               |               |               |               |               |               |             |
|                                         | :          |          |               |               |               |               |               |               |             |
| 5904.76 @:                              | 0.42 =     | 2,480.00 |               |               |               |               |               |               |             |
|                                         | :          |          |               |               |               |               |               |               |             |
| 5904.76 @:                              | 0.42 =     | 2,480.00 |               |               |               |               |               |               |             |
|                                         | :          |          |               |               |               |               |               |               |             |
| 1.00 @:                                 | 300.00 =   | 300.00   |               |               |               |               |               |               |             |
|                                         | :          |          |               |               |               |               |               |               |             |
| <b>TOTAL SUPPLIES &amp; MATERIALS</b>   |            |          | <b>9,200</b>  | <b>8,627</b>  | <b>9,350</b>  | <b>7,889</b>  | <i>9,200</i>  | <i>9,450</i>  | <b>1.1%</b> |
| <b>TOTAL #11222 - TAX COLLECTION</b>    |            |          | <b>75,812</b> | <b>74,656</b> | <b>79,213</b> | <b>66,033</b> | <i>79,219</i> | <i>80,457</i> | <b>1.6%</b> |



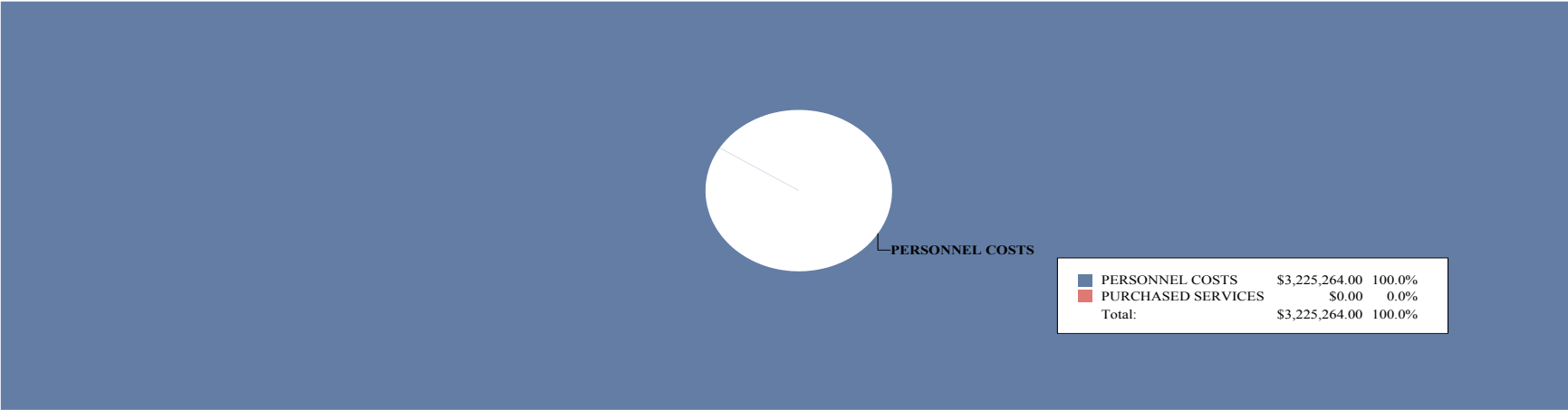
TOTAL #11222 - TAX COLLECTION  
PROPOSED 21001 BUDGET BY CATEGORY

**ORG #11412 - EMPLOYEE BENEFITS-OP BUDGET**

| ACCOUNT                                         | DESCRIPTION | 2019<br>Adopted Budget | 2019<br>Actual | 2020<br>Adopted<br>Budget | 2020<br>Expended<br>to Date | 2020<br>Projected<br>Actual | 2021<br>PROPOSED | Percent<br>Change |
|-------------------------------------------------|-------------|------------------------|----------------|---------------------------|-----------------------------|-----------------------------|------------------|-------------------|
| <b>SALARIES &amp; WAGES</b>                     |             |                        |                |                           |                             |                             |                  |                   |
| 11412 - 519005 - RETIREMENT/TERMINATION PAY     |             | 20,000                 | 20,206         | 20,000                    | 36,759                      | 27,793                      | 20,000           | 0.0%              |
| TOTAL SALARIES & WAGES                          |             | 20,000                 | 20,206         | 20,000                    | 36,759                      | 27,793                      | 20,000           | 0                 |
| <b>EMPLOYEE BENEFITS</b>                        |             |                        |                |                           |                             |                             |                  |                   |
| 11412 - 521000 - GROUP INSURANCE-HEALTH         |             | 1,154,989              | 1,109,389      | 1,342,097                 | 833,590                     | 1,154,989                   | 1,402,406        | 4.5%              |
| 11412 - 521001 - GROUP INSURANCE-DENTAL         |             | 33,130                 | 30,052         | 34,422                    | 20,235                      | 33,130                      | 36,159           | 5.0%              |
| 11412 - 521400 - GROUP INSURANCE-DISABILITY     |             | 30,000                 | 32,141         | 30,000                    | 19,916                      | 30,000                      | 34,195           | 14.0%             |
| 11412 - 521500 - GROUP INSURANCE-LIFE           |             | 18,882                 | 18,572         | 18,886                    | 12,113                      | 18,882                      | 17,202           | (8.9%)            |
| 11412 - 521900 - GROUP INSURANCE-OTHER          |             | 6,300                  | 6,242          | 0                         | 6,242                       | 6,300                       | 6,300            | 100.0%            |
| 11412 - 522000 - EMPLOYER TAXES-FICA            |             | 268,306                | 258,409        | 273,939                   | 231,050                     | 268,306                     | 277,086          | 1.1%              |
| 11412 - 522500 - EMPLOYER TAXES-MEDICARE REG    |             | 62,790                 | 60,308         | 63,875                    | 54,370                      | 62,790                      | 65,909           | 3.2%              |
| 11412 - 522501 - EMPLOYER TAXES-MEDICARE QUAL   |             | 32,442                 | 31,906         | 32,824                    | 27,435                      | 32,442                      | 33,996           | 3.6%              |
| 11412 - 523000 - RETIREMENT-TOWN                |             | 372,340                | 372,764        | 375,335                   | 344,715                     | 372,340                     | 435,384          | 16.0%             |
| 11412 - 523001 - RETIREMENT CONTRIBUTION-POLICE |             | 577,272                | 559,576        | 592,187                   | 470,724                     | 577,272                     | 628,231          | 6.1%              |
| 11412 - 523002 - RETIREMENT CONTRIBUTION-FIRE   |             | 104,416                | 95,153         | 106,504                   | 87,408                      | 104,416                     | 126,335          | 18.6%             |
| 11412 - 525000 - UNEMPLOYMENT COMPENSATION INS. |             | 2,920                  | 0              | 2,894                     | 2,307                       | 2,920                       | 2,894            | 0.0%              |
| 11412 - 526000 - WORKERS COMPENSATION           |             | 76,239                 | 67,936         | 146,822                   | 130,950                     | 80,269                      | 130,167          | (11.3%)           |
| 11412 - 529001 - EDUCATION REIMB-ALL EMPS.      |             | 3,000                  | 666            | 1,000                     | 0                           | 3,000                       | 1,000            | 0.0%              |
| 11412 - 529002 - EDUCATION REIMB-AFSCME         |             | 5,000                  | 0              | 2,500                     | 0                           | 5,000                       | 2,500            | 0.0%              |
| 11412 - 529003 - EDUCATION REIMB-TEAMSTERS      |             | 1,000                  | 0              | 500                       | 0                           | 1,000                       | 500              | 0.0%              |
| 11412 - 529200 - OTHER EMPLOYEE BENEFITS        |             | 5,000                  | 4,991          | 5,000                     | 1,258                       | 5,000                       | 5,000            | 0.0%              |
| TOTAL EMPLOYEE BENEFITS                         |             | 2,754,026              | 2,648,105      | 3,028,785                 | 2,242,313                   | 2,758,056                   | 3,205,264        | 5.8%              |
| <b>PURCHASED SERVICES</b>                       |             |                        |                |                           |                             |                             |                  |                   |
| 11412 - 559000 - OTHER CONTRACTED SERVICES      |             | 0                      | 201            | 0                         | 91                          | 195                         | 0                | 0.0%              |
| TOTAL PURCHASED SERVICES                        |             | 0                      | 201            | 0                         | 91                          | 195                         | 0                | 0                 |

TOTAL #11412 - EMPLOYEE BENEFITS

2,774,026      2,668,512      3,048,785      2,279,163      2,786,044      3,225,264      5.8%

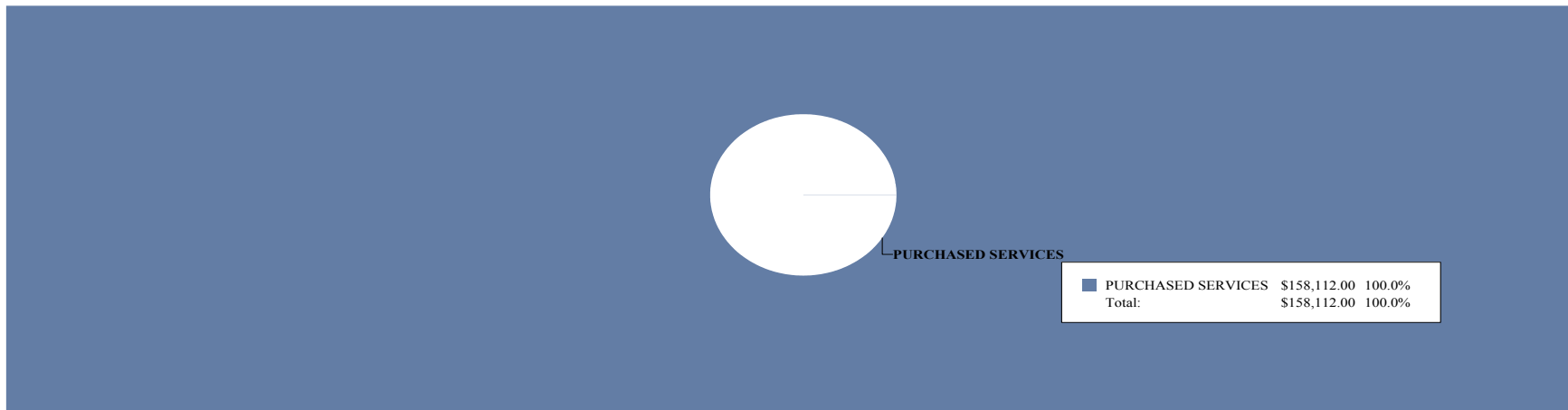


TOTAL #11412 - EMPLOYEE BENEFITS  
PROPOSED 21001 BUDGET BY CATEGORY



# **ORG #11802 - PROPERTY & LIABILITY INSURANCE**

| ACCOUNT                                       | DESCRIPTION                     | 2019<br>Adopted Budget | 2019<br>Actual | 2020<br>Adopted<br>Budget | 2020<br>Expended<br>to Date | 2020<br>Projected<br>Actual | 2021<br>PROPOSED | Percent<br>Change |
|-----------------------------------------------|---------------------------------|------------------------|----------------|---------------------------|-----------------------------|-----------------------------|------------------|-------------------|
| <b>PURCHASED SERVICES</b>                     |                                 |                        |                |                           |                             |                             |                  |                   |
| 11802 - 548000 - PROPERTY & LIABILITY INS.    |                                 | 140,230                | 137,680        | 153,112                   | 47,323                      | 154,598                     | 153,112          | 0.0%              |
|                                               | 1.00 @: 153,112.00 = 153,112.00 |                        |                | 2020 ALLOCATION           |                             |                             |                  |                   |
| 11802 - 552100 - COVERAGE DEDUCTIBLES         |                                 | 5,000                  | (250)          | 5,000                     | 2,000                       | 5,000                       | 5,000            | 0.0%              |
| TOTAL PURCHASED SERVICES                      |                                 | 145,230                | 137,430        | 158,112                   | 49,323                      | 159,598                     | 158,112          | 0                 |
| TOTAL #11802 - PROPERTY & LIABILITY INSURANCE |                                 | 145,230                | 137,430        | 158,112                   | 49,323                      | 159,598                     | 158,112          | 0.0%              |



**TOTAL #11802 - PROPERTY & LIABILITY INSURANCE  
PROPOSED 21001 BUDGET BY CATEGORY**

**ORG #18002 - GENERAL FUND - DEBT SERVICE**

| ACCOUNT                                        | DESCRIPTION | 2019<br>Adopted Budget | 2019<br>Actual | 2020<br>Adopted<br>Budget | 2020<br>Expended<br>to Date | 2020<br>Projected<br>Actual | 2021<br>PROPOSED | Percent<br>Change |
|------------------------------------------------|-------------|------------------------|----------------|---------------------------|-----------------------------|-----------------------------|------------------|-------------------|
| <b>PRINCIPAL-NOTES &amp; BONDS</b>             |             |                        |                |                           |                             |                             |                  |                   |
| 18002 - 600403 - PRIN-POLICE STATION BOND      |             | 150,000                | 150,000        | 150,000                   | 150,000                     | 150,000                     | 150,000          | 0.0%              |
| 18002 - 600503 - PRIN-MILE SLIP ROAD LAND      |             | 120,000                | 120,000        | 120,000                   | 120,000                     | 120,000                     | 120,000          | 0.0%              |
| 18002 - 600905 - PRIN-AMBULANCE STATION BOND   |             | 110,700                | 110,700        | 110,700                   | 55,350                      | 110,700                     | 110,700          | 0.0%              |
| 18002 - 600911 - PRIN-2017 ROADS BOND          |             | 200,000                | 0              | 200,000                   | 200,000                     | 200,000                     | 200,000          | 0.0%              |
| 18002 - 600914 - PRIN-2018 FIRE STN RENOVATION |             | 193,215                | 0              | 193,215                   | 193,215                     | 193,215                     | 193,215          | 0.0%              |
| 18002 - 600917 - PRIN-2019 THALL HVAC REPLACMT |             | 0                      | 0              | 45,000                    | 45,000                      | 0                           | 45,000           | 0.0%              |
| 18002 - 600923 - PRIN-STORM WATER VIDEO        |             | 14,280                 | 0              | 0                         | 26,614                      | 0                           | 26,614           | 100.0%            |
| TOTAL PRINCIPAL-NOTES & BONDS                  |             | 788,195                | 380,700        | 818,915                   | 790,179                     | 773,915                     | 845,529          | 3.2%              |
| <b>INTEREST-NOTES &amp; BONDS</b>              |             |                        |                |                           |                             |                             |                  |                   |
| 18002 - 610403 - INT-POLICE STATION BOND       |             | 38,250                 | 38,250         | 32,250                    | 32,250                      | 38,250                      | 26,100           | (19.1%)           |
| 18002 - 610503 - INT-MILE SLIP RD. LAND        |             | 30,360                 | 30,360         | 25,560                    | 25,560                      | 30,360                      | 20,760           | (18.8%)           |
| 18002 - 610905 - INT-AMBULANCE STATION BOND    |             | 47,739                 | 44,813         | 44,557                    | 21,070                      | 47,739                      | 41,374           | (7.1%)            |
| 18002 - 610911 - INT-2017 ROADS BOND           |             | 40,000                 | 0              | 56,000                    | 53,387                      | 56,000                      | 33,985           | (39.3%)           |
| 18002 - 610914 - INT-2018 FIRE STN RENOVATION  |             | 115,929                | 0              | 125,590                   | 123,999                     | 115,929                     | 90,549           | (27.9%)           |
| 18002 - 610917 - INT-2019 THALL HVAC REPLACMT  |             | 0                      | 0              | 12,600                    | 12,881                      | 0                           | 8,915            | (29.2%)           |
| 18002 - 610923 - INT-STORM WATER VIDEO         |             | 4,284                  | 0              | 0                         | 3,899                       | 0                           | 3,500            | 100.0%            |
| TOTAL INTEREST-NOTES & BONDS                   |             | 276,562                | 113,423        | 296,557                   | 273,045                     | 288,278                     | 225,183          | (24.1%)           |
| <b>PRINCIPAL-CAPITAL LEASES</b>                |             |                        |                |                           |                             |                             |                  |                   |
| 18002 - 620902 - PRIN-VACUUM SWEEPER           |             | 32,861                 | 32,861         | 0                         | 0                           | 32,861                      | 0                | 0.0%              |
| 18002 - 620903 - PRIN-2013 AMBULANCES          |             | 47,864                 | 47,864         | 0                         | 0                           | 47,864                      | 0                | 0.0%              |
| 18002 - 620907 - PRIN-2014 FIRE LADDER TRUCK   |             | 112,247                | 112,247        | 115,053                   | 115,053                     | 112,247                     | 0                | (100.0%)          |
| 18002 - 620908 - PRIN-2017 GRADER LEASE        |             | 20,953                 | 0              | 0                         | 0                           | 0                           | 0                | 0.0%              |
| 18002 - 620909 - PRIN-2018 SIDEWALK PLOW       |             | 29,138                 | 30,940         | 30,940                    | 30,940                      | 30,940                      | 30,940           | 0.0%              |
| 18002 - 620910 - PRIN-2019 DUMP TRUCK          |             | 0                      | 0              | 35,599                    | 35,599                      | 0                           | 35,599           | 0.0%              |
| TOTAL PRINCIPAL-CAPITAL LEASES                 |             | 243,063                | 223,911        | 181,592                   | 181,592                     | 223,912                     | 66,539           | (63.4%)           |
| <b>INTEREST-CAPITAL LEASES</b>                 |             |                        |                |                           |                             |                             |                  |                   |
| 18002 - 630902 - INT-VACCUM SWEEPER            |             | 565                    | 565            | 0                         | 0                           | 565                         | 0                | 0.0%              |

|                                             |        |       |       |       |       |       |          |
|---------------------------------------------|--------|-------|-------|-------|-------|-------|----------|
| 18002 - 630903 - INT-2013 AMBULANCES        | 823    | 823   | 0     | 0     | 823   | 0     | 0.0%     |
| 18002 - 630907 - INT-2014 FIRE LADDER TRUCK | 5,683  | 5,683 | 2,876 | 2,876 | 5,682 | 0     | (100.0%) |
| 18002 - 630908 - INT-2017 GRADER LEASE      | 1,943  | 0     | 0     | 0     | 0     | 0     | 0.0%     |
| 18002 - 630909 - INT-2018 SIDEWALK PLOW     | 3,657  | 652   | 3,131 | 3,131 | 652   | 2,348 | (25.0%)  |
| 18002 - 630910 - INT-2019 DUMP TRUCK        | 0      | 0     | 3,603 | 3,603 | 0     | 2,702 | (25.0%)  |
| TOTAL INTEREST-CAPITAL LEASES               | 12,671 | 7,723 | 9,610 | 9,610 | 7,722 | 5,050 | (47.5%)  |

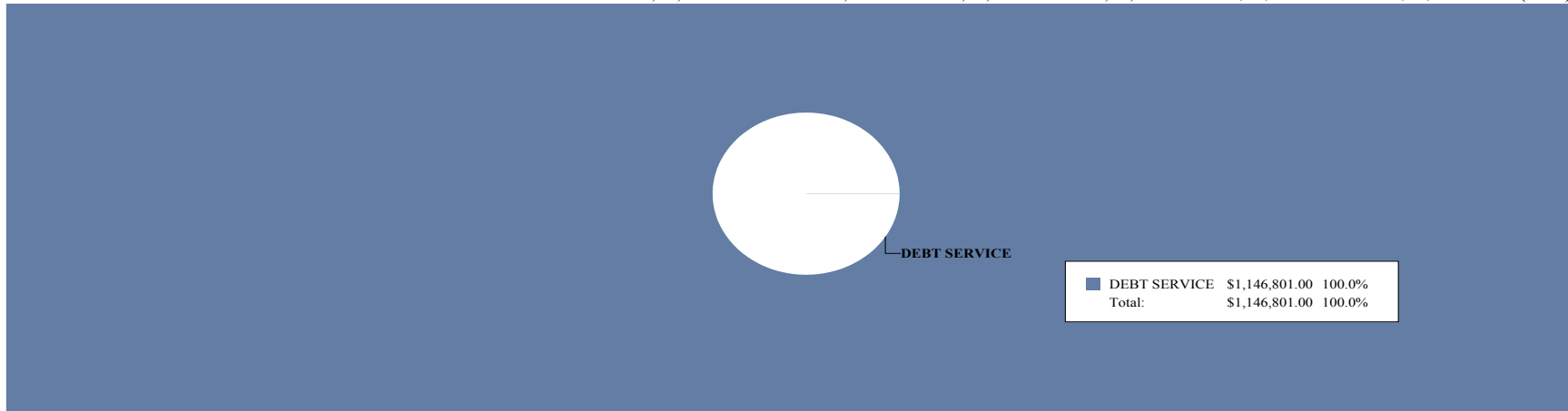
#### OTHER DEBT COSTS

|                                     |       |     |       |   |       |       |      |
|-------------------------------------|-------|-----|-------|---|-------|-------|------|
| 18002 - 651000 - DEBT ISSUANCE FEES | 1,500 | 508 | 1,500 | 0 | 2,758 | 1,500 | 0.0% |
| TOTAL OTHER DEBT COSTS              | 1,500 | 508 | 1,500 | 0 | 2,758 | 1,500 | 0    |

#### Others

|                           |       |        |       |   |        |       |      |
|---------------------------|-------|--------|-------|---|--------|-------|------|
| 18002 - 610001 - INT-TANS | 3,000 | 21,404 | 3,000 | 0 | 21,404 | 3,000 | 0.0% |
| TOTAL Others              | 3,000 | 21,404 | 3,000 | 0 | 21,404 | 3,000 | 0    |

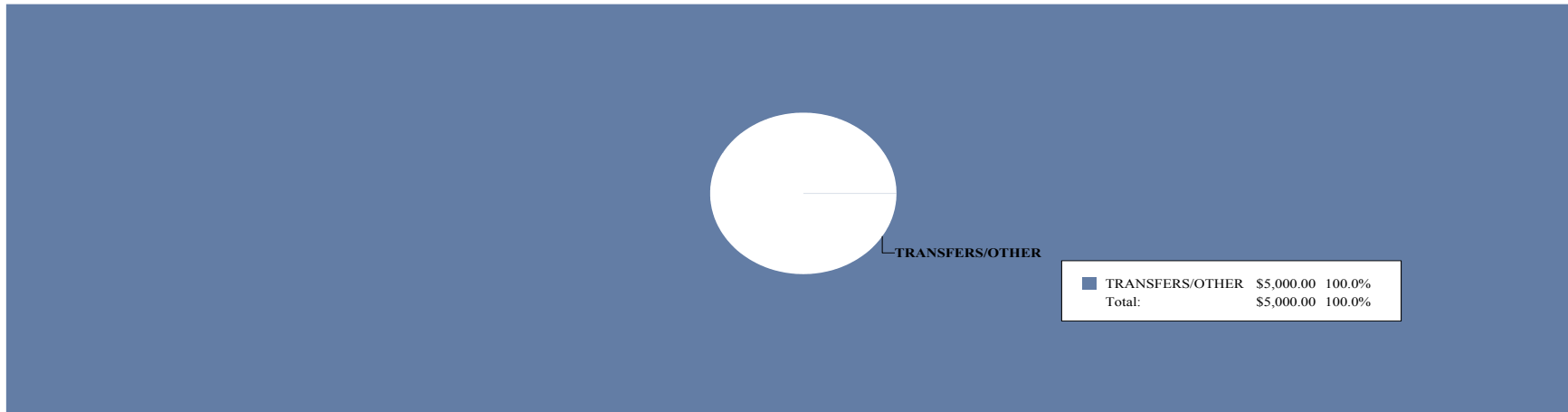
|                             |           |         |           |           |           |           |         |
|-----------------------------|-----------|---------|-----------|-----------|-----------|-----------|---------|
| TOTAL #18002 - DEBT SERVICE | 1,324,991 | 747,670 | 1,311,174 | 1,254,426 | 1,317,989 | 1,146,801 | (12.5%) |
|-----------------------------|-----------|---------|-----------|-----------|-----------|-----------|---------|



TOTAL #18002 - DEBT SERVICE  
PROPOSED 21001 BUDGET BY CATEGORY

**ORG #19001 - TRANSFER TO FUND BALANCE**

| ACCOUNT                                   | DESCRIPTION     | 2019           | 2019   | 2020                                                                                  | 2020             | 2020             | 2021     | Percent Change |
|-------------------------------------------|-----------------|----------------|--------|---------------------------------------------------------------------------------------|------------------|------------------|----------|----------------|
|                                           |                 | Adopted Budget | Actual | Adopted Budget                                                                        | Expended to Date | Projected Actual | PROPOSED |                |
| <b>TRANSFERS/OTHER</b>                    |                 |                |        |                                                                                       |                  |                  |          |                |
| 19001 - 810000 - TRANSFER TO FUND BALANCE |                 | 5,000          | 0      | 5,000                                                                                 | 0                | 5,000            | 5,000    | 0.0%           |
| 1.00 @:                                   | 5,000.00 =<br>: |                |        | DONATION FOR 127 ELM ST FROM OCONNOR TRUST FUND - \$5K EACH YEAR: 2018,2019,2020,2021 |                  |                  |          |                |
| TOTAL TRANSFERS/OTHER                     |                 | 5,000          | 0      | 5,000                                                                                 | 0                | 5,000            | 5,000    | 0              |
| TOTAL #19001 - OPERATING TRANSFERS        |                 | 5,000          | 0      | 5,000                                                                                 | 0                | 5,000            | 5,000    | 0.0%           |



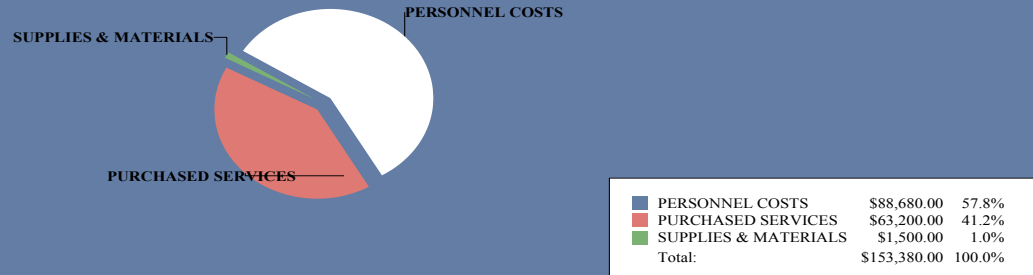
**TOTAL #19001 - OPERATING TRANSFERS  
PROPOSED 21001 BUDGET BY CATEGORY**

**ORG #11212 - ASSESSING - OP BUDGET**

|                                                |             | 2019           |             | 2020           | 2020                                      | 2020             | 2021     |                |
|------------------------------------------------|-------------|----------------|-------------|----------------|-------------------------------------------|------------------|----------|----------------|
| ACCOUNT                                        | DESCRIPTION | Adopted Budget | 2019 Actual | Adopted Budget | Expended to Date                          | Projected Actual | PROPOSED | Percent Change |
| SALARIES & WAGES                               |             |                |             |                |                                           |                  |          |                |
| 11212 - 511000 - WAGES - FULL TIME             |             | 81,009         | 81,009      | 82,816         | 72,901                                    | 82,905           | 84,180   | 1.6%           |
| 11212 - 512000 - WAGES - PART TIME & TEMP      |             | 5,000          | 3,374       | 4,000          | 1,025                                     | 1,500            | 4,500    | 12.5%          |
| TOTAL SALARIES & WAGES                         |             | 86,009         | 84,383      | 86,816         | 73,926                                    | 84,405           | 88,680   | 2.1%           |
| PURCHASED SERVICES                             |             |                |             |                |                                           |                  |          |                |
| 11212 - 531310 - ASSESSMENT & CONSULTING SERVS |             | 10,000         | 20,797      | 18,000         | 14,974                                    | 30,000           | 55,000   | 205.6%         |
| 1.00                                           | @:          | 10,000.00      | =           | 15,000.00      |                                           |                  |          |                |
|                                                |             |                | .           |                | LEGAL & PROFESSIONAL                      |                  |          |                |
| 1.00                                           | @:          | 10,000.00      | =           | 35,000.00      |                                           |                  |          |                |
|                                                |             |                | :           |                | REVALUATION                               |                  |          |                |
| 1.00                                           | @:          | 5,000.00       | =           | 5,000.00       |                                           |                  |          |                |
|                                                |             |                | :           |                | DOCUMENT CONVERSION FROM PAPER TO DIGITAL |                  |          |                |
| 11212 - 539002 - TAX MAP UPDATES               |             | 5,000          | 3,885       | 5,000          | 3,660                                     | 3,660            | 5,000    | 0.0%           |
| 11212 - 539100 - TRAINING/STAFF DEVELOPMENT    |             | 1,000          | 542         | 800            | 600                                       | 1,000            | 800      | 0.0%           |
| 11212 - 556000 - DUES & MEMBERSHIPS            |             | 1,295          | 772         | 1,200          | 476                                       | 1,295            | 1,300    | 8.3%           |
| 1.00                                           | @:          | 365.00         | =           | 365.00         |                                           |                  |          |                |
|                                                |             |                | .           |                | NEREN & GMNBR                             |                  |          |                |
| 1.00                                           | @:          | 330.00         | =           | 430.00         |                                           |                  |          |                |
|                                                |             |                | .           |                | IAAO, NRAAO, NHAAO                        |                  |          |                |
| 1.00                                           | @:          | 400.00         | =           | 400.00         |                                           |                  |          |                |
|                                                |             |                | :           |                | NH BOARD OF REAL ESTATE APPRAISERS        |                  |          |                |
| 1.00                                           | @:          | 105.00         | =           | 105.00         |                                           |                  |          |                |
|                                                |             |                | :           |                | NHMA CONFERENCE                           |                  |          |                |
| 11212 - 557000 - RECORDING FEES                |             | 0              | 33          | 2,000          | 189                                       | 225              | 500      | (75.0%)        |
| 1.00                                           | @:          | 2,000.00       | =           | 500.00         |                                           |                  |          |                |
|                                                |             |                | :           |                | New Policy @ HCRD                         |                  |          |                |
| 11212 - 558100 - TRAVEL/MILEAGE REIMBURSEMENTS |             | 600            | 449         | 600            | 343                                       | 500              | 600      | 0.0%           |
| 1.00                                           | @:          | 600.00         | =           | 600.00         |                                           |                  |          |                |
|                                                |             |                | :           |                |                                           |                  |          |                |
| TOTAL PURCHASED SERVICES                       |             | 17,895         | 26,478      | 27,600         | 20,242                                    | 36,680           | 63,200   | 129.0%         |

## SUPPLIES & MATERIALS

|                                        |         |         |         |        |         |         |         |
|----------------------------------------|---------|---------|---------|--------|---------|---------|---------|
| 11212 - 562000 - OFFICE SUPPLIES       | 800     | 1,210   | 800     | 1,123  | 1,500   | 800     | 0.0%    |
| 11212 - 562500 - POSTAGE               | 800     | 161     | 200     | 483    | 600     | 600     | 200.0%  |
| 11212 - 567000 - BOOKS AND PERIODICALS | 200     | 51      | 200     | 56     | 0       | 100     | (50.0%) |
| TOTAL SUPPLIES & MATERIALS             | 1,800   | 1,422   | 1,200   | 1,662  | 2,100   | 1,500   | 25.0%   |
| TOTAL #11212 - ASSESSING               | 105,704 | 112,283 | 115,616 | 95,830 | 123,185 | 153,380 | 32.7%   |



**TOTAL #11212 - ASSESSING  
PROPOSED 21001 BUDGET BY CATEGORY**

**ORG #11232 - INFORMATION SYSTEMS-OP BUDGET**

| COUNT                                      | DESCRIPTION | 2019           | 2019    | 2020           | 2020             | 2020             | 2021     | Percent |
|--------------------------------------------|-------------|----------------|---------|----------------|------------------|------------------|----------|---------|
|                                            |             | Adopted Budget | Actual  | Adopted Budget | Expended to Date | Projected Actual | PROPOSED |         |
| SALARIES & WAGES                           |             |                |         |                |                  |                  |          |         |
| 11232 - 511000 - WAGES - FULL TIME         |             | 89,314         | 89,314  | 91,306         | 80,375           | 91,404           | 152,810  | 67.4%   |
| TOTAL SALARIES & WAGES                     |             | 89,314         | 89,314  | 91,306         | 80,375           | 91,404           | 152,810  | 67.4%   |
| PURCHASED SERVICES                         |             |                |         |                |                  |                  |          |         |
| 11232 - 531200 - CONSULTING SERVICES       |             | 28,000         | 30,956  | 26,500         | 26,530           | 29,298           | 8,500    | (67.9%) |
| 2.00 @: 3,000.00 = 6,000.00                |             |                |         |                |                  |                  |          |         |
|                                            |             |                |         |                |                  |                  |          |         |
| 1.00 @: 1,500.00 = 2,500.00                |             |                |         |                |                  |                  |          |         |
|                                            |             |                |         |                |                  |                  |          |         |
| 11232 - 534220 - COMPUTER/SOFTWARE SUPPORT |             | 129,772        | 137,986 | 137,315        | 131,687          | 137,985          | 143,359  | 4.4%    |
| 1.00 @: 1,000.00 = 1,000.00                |             |                |         |                |                  |                  |          |         |
|                                            |             |                |         |                |                  |                  |          |         |
| 1.00 @: 8,000.00 = 8,500.00                |             |                |         |                |                  |                  |          |         |
|                                            |             |                |         |                |                  |                  |          |         |
| 1.00 @: 43,500.00 = 45,000.00              |             |                |         |                |                  |                  |          |         |
|                                            |             |                |         |                |                  |                  |          |         |
| 1.00 @: 3,400.00 = 3,700.00                |             |                |         |                |                  |                  |          |         |
|                                            |             |                |         |                |                  |                  |          |         |
| 1.00 @: 9,000.00 = 9,400.00                |             |                |         |                |                  |                  |          |         |
|                                            |             |                |         |                |                  |                  |          |         |
| 1.00 @: 1,100.00 = 2,600.00                |             |                |         |                |                  |                  |          |         |
|                                            |             |                |         |                |                  |                  |          |         |
| 1.00 @: 14,000.00 = 15,000.00              |             |                |         |                |                  |                  |          |         |
|                                            |             |                |         |                |                  |                  |          |         |
| 1.00 @: 3,600.00 = 3,600.00                |             |                |         |                |                  |                  |          |         |
|                                            |             |                |         |                |                  |                  |          |         |
| 1.00 @: 5,300.00 = 6,200.00                |             |                |         |                |                  |                  |          |         |
|                                            |             |                |         |                |                  |                  |          |         |
| 1.00 @: 900.00 = 900.00                    |             |                |         |                |                  |                  |          |         |
|                                            |             |                |         |                |                  |                  |          |         |
| 1.00 @: 4,900.00 = 4,900.00                |             |                |         |                |                  |                  |          |         |
|                                            |             |                |         |                |                  |                  |          |         |
| 1.00 @: 2,900.00 = 3,150.00                |             |                |         |                |                  |                  |          |         |
|                                            |             |                |         |                |                  |                  |          |         |
| 1.00 @: 6,300.00 = 4,300.00                |             |                |         |                |                  |                  |          |         |
|                                            |             |                |         |                |                  |                  |          |         |

|         |           |   |           |                                                                                                                                       |
|---------|-----------|---|-----------|---------------------------------------------------------------------------------------------------------------------------------------|
|         |           |   |           | 5. Welfare 10. PD                                                                                                                     |
|         |           |   |           | 6. Keyes                                                                                                                              |
| 1.00 @: | 1,000.00  | = | 1,100.00  | HMIS Cemetery Software MAINTENCE                                                                                                      |
|         |           | : |           |                                                                                                                                       |
| 1.00 @: | 10,400.00 | = | 10,400.00 | Newcastle NEC/Sphere Phone/Software Support                                                                                           |
|         |           | : |           |                                                                                                                                       |
| 1.00 @: | 1,200.00  | = | 1,200.00  | ExacqVision PD camera security system                                                                                                 |
|         |           | : |           |                                                                                                                                       |
| 1.00 @: | 900.00    | = | 900.00    | VMware Virtual Server annual maintenece                                                                                               |
|         |           | : |           |                                                                                                                                       |
| 1.00 @: | 5,000.00  | = | 5,200.00  | Cartegraph DPW & Planning Software Annual Maint.<br>This is a 15k bill that will be split 3 ways between IT,<br>DPW & GIS (Planning). |
|         |           | : |           |                                                                                                                                       |
| 1.00 @: | 300.00    | = | 300.00    | FD PublicEye Software Annual Maint                                                                                                    |
|         |           | : |           |                                                                                                                                       |
| 1.00 @: | 2,200.00  | = | 2,200.00  | MUNIS CSS - Online Billing annual maint                                                                                               |
|         |           | : |           |                                                                                                                                       |
| 1.00 @: | 2,000.00  | = | 2,000.00  | AntiVirus Enterprise for town PC's<br>\$1700 = TrendMicro Entrprise +<br>\$300 = MalwareBytes addon for PD                            |
|         |           | : |           |                                                                                                                                       |
| 1.00 @: | 1,400.00  | = | 1,400.00  | LogMeIn Remote Contol Software for PC's & Servers                                                                                     |
|         |           | : |           |                                                                                                                                       |
| 1.00 @: | 3,720.00  | = | 3,720.00  | Feenics PD Door Security System                                                                                                       |
|         |           | : |           |                                                                                                                                       |
| 1.00 @: | 1,300.00  | = | 2,250.00  | Waste Works Systems eScale software for Transfer<br>Station                                                                           |
|         |           | : |           |                                                                                                                                       |
| 1.00 @: | 1,000.00  | = | 1,000.00  | Stone Hill Municipal Software NH State Welfare<br>software                                                                            |
|         |           | : |           |                                                                                                                                       |
| 1.00 @: | 595.00    | = | 700.00    | Digicert Certificate software for Secure Town Website<br>communication                                                                |
|         |           | : |           |                                                                                                                                       |
| 1.00 @: | 2,739.00  | = | 2,739.00  | Applicant Pro HR Hiring software                                                                                                      |
|         |           | : |           |                                                                                                                                       |

**11232 - 543100 - CONTRACTUAL-EQUIPMENT**

**12,894**

**10,824**

**9,914**

**11,438**

*12,894*

*12,634*

**27.4%**

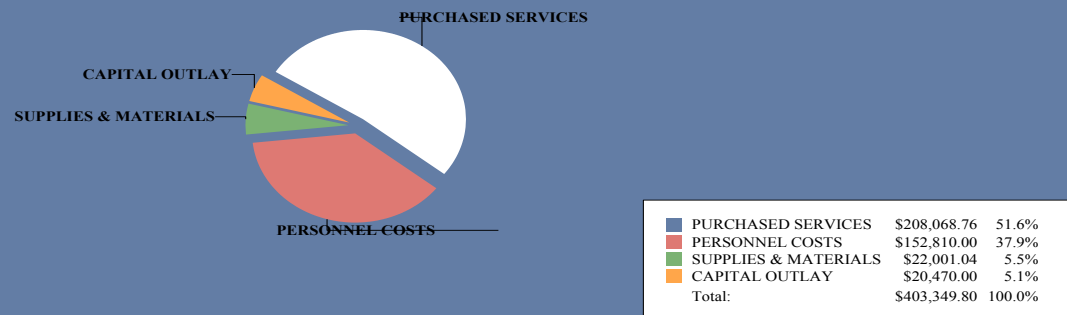
|         |        |   |        |                                                                         |
|---------|--------|---|--------|-------------------------------------------------------------------------|
| 1.00 @: | 385.00 | = | 385.00 | Town Hall Basement Copier/Printer/Scanner/Fax<br>(Hallmark)             |
|         |        | : |        |                                                                         |
| 1.00 @: | 515.00 | = | 515.00 | Ambulance Copier/Printer/Scanner/Fax (Hallmark)                         |
|         |        | : |        |                                                                         |
| 1.00 @: | 370.00 | = | 370.00 | Fire Dept Color Copier/Printer/Scanner (Hallmark)                       |
|         |        | : |        |                                                                         |
| 1.00 @: | 562.00 | = | 562.00 | Police 2nd Floor Ricoh Aficio 3035<br>Copier/Printer/Scanner (Hallmark) |
|         |        | : |        |                                                                         |
| 1.00 @: | 390.00 | = | 390.00 | DPW Cop/Prt/Scn/Fax Savin9927/Ricoh270 (Hallmark)                       |
|         |        | : |        |                                                                         |
| 2.00 @: | 420.00 | = | 330.00 | Welfare Ricoh Aficio SP201 MFP & Welfare public<br>copier               |
|         |        | : |        |                                                                         |



|                                            |          |   |           |               |               |               |               |               |               |                                                                                                                                                                                                                                         |
|--------------------------------------------|----------|---|-----------|---------------|---------------|---------------|---------------|---------------|---------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1.00 @:                                    | 195.00   | = | 195.00    |               |               |               |               |               |               | Town Clerks Ricoh Aficio SP201 MFP                                                                                                                                                                                                      |
|                                            |          | . |           |               |               |               |               |               |               |                                                                                                                                                                                                                                         |
| 1.00 @:                                    | 562.00   | = | 562.00    |               |               |               |               |               |               | Police 1st Floor Ricoh Aficio 3035                                                                                                                                                                                                      |
|                                            |          | : |           |               |               |               |               |               |               | Copier/Printer/Scanner                                                                                                                                                                                                                  |
| 1.00 @:                                    | 700.00   | = | 700.00    |               |               |               |               |               |               | FORMAX FOLDING MACHINES                                                                                                                                                                                                                 |
|                                            |          | : |           |               |               |               |               |               |               | 1. Finance Dept                                                                                                                                                                                                                         |
| 1.00 @:                                    | 1,710.00 | = | 1,710.00  |               |               |               |               |               |               | Townhall Lobby Copier/Printer/Scanner (Hallmark)                                                                                                                                                                                        |
|                                            |          | : |           |               |               |               |               |               |               |                                                                                                                                                                                                                                         |
| 1.00 @:                                    | 2,000.00 | = | 2,520.00  |               |               |               |               |               |               | CommDev Plotter 5 yr lease for HP DesignJet 2600 & support (Topaz)                                                                                                                                                                      |
|                                            |          | : |           |               |               |               |               |               |               |                                                                                                                                                                                                                                         |
| 1.00 @:                                    | 980.00   | = | 980.00    |               |               |               |               |               |               | HP DesignJet 2300 plotter annual maint (Topaz)                                                                                                                                                                                          |
|                                            |          | : |           |               |               |               |               |               |               |                                                                                                                                                                                                                                         |
| 1.00 @:                                    | 195.00   | = | 195.00    |               |               |               |               |               |               | Rec Copier for Keyes Field (Canon NP-7130)                                                                                                                                                                                              |
|                                            |          | : |           |               |               |               |               |               |               |                                                                                                                                                                                                                                         |
| 1.00 @:                                    | 300.00   | = | 300.00    |               |               |               |               |               |               | Copier/Printer parts for repair                                                                                                                                                                                                         |
|                                            |          | : |           |               |               |               |               |               |               |                                                                                                                                                                                                                                         |
| 1.00 @:                                    | 435.00   | = | 435.00    |               |               |               |               |               |               | 2 Ricoh Color Printers PD; DPW; (Hallmark)                                                                                                                                                                                              |
|                                            |          | : |           |               |               |               |               |               |               |                                                                                                                                                                                                                                         |
| 1.00 @:                                    | 195.00   | = | 195.00    |               |               |               |               |               |               | DPW Garage Copier/Printer/Scanner                                                                                                                                                                                                       |
|                                            |          | . |           |               |               |               |               |               |               |                                                                                                                                                                                                                                         |
| 1.00 @:                                    | 2,290.00 | = | 2,290.00  |               |               |               |               |               |               | CommDev large scale color copier/printer/scanner (Hallmark)                                                                                                                                                                             |
|                                            |          | . |           |               |               |               |               |               |               |                                                                                                                                                                                                                                         |
| <b>11232 - 544000 - RENTALS AND LEASES</b> |          |   |           | <b>1,000</b>  | <b>1,150</b>  | <b>0</b>      | <b>833</b>    | <b>1,000</b>  | <b>0</b>      | <b>0.0%</b>                                                                                                                                                                                                                             |
| <b>11232 - 553100 - TELEPHONE</b>          |          |   |           | <b>17,000</b> | <b>24,501</b> | <b>14,000</b> | <b>21,310</b> | <b>17,000</b> | <b>17,160</b> | <b>22.6%</b>                                                                                                                                                                                                                            |
| 12.00 @:                                   | 160.00   | = | 14,160.00 |               |               |               |               |               |               | Consolidated (old Fairpoint): Keyes Security Line; Amb Security line; Amb Backup phone/fax; Wadleigh Elevator; etc.                                                                                                                     |
|                                            |          | : |           |               |               |               |               |               |               |                                                                                                                                                                                                                                         |
| 12.00 @:                                   | 150.00   | = | 3,000.00  |               |               |               |               |               |               | FirstLight Fiber (old Bayring) Phone Charges                                                                                                                                                                                            |
|                                            |          | . |           |               |               |               |               |               |               |                                                                                                                                                                                                                                         |
| <b>11232 - 553120 - DATA CONNECTIVITY</b>  |          |   |           | <b>26,621</b> | <b>26,156</b> | <b>25,853</b> | <b>23,587</b> | <b>26,621</b> | <b>25,092</b> | <b>(2.9%)</b>                                                                                                                                                                                                                           |
| 12.00 @:                                   | 997.00   | = | 11,189.88 |               |               |               |               |               |               | Comcast I'net<br>1. Townhall Main I'net (\$118.35)<br>2. PD Detectives PC (\$118.40)<br>3. Xfer Station (\$104.74)<br>4. WUD (\$118.35)<br>5. DPW (\$118.35)<br>6. Amb (\$118.35)<br>7. Keyes Field (\$118.35)<br>8. Welfare (\$118.35) |
|                                            |          | : |           |               |               |               |               |               |               |                                                                                                                                                                                                                                         |
| 12.00 @:                                   | 409.00   | = | 4,801.20  |               |               |               |               |               |               | Verizon Wireless MOBILE DATA TERMINALS (MDT) CONNECTIVITY. (10 UNITS)                                                                                                                                                                   |
|                                            |          | : |           |               |               |               |               |               |               |                                                                                                                                                                                                                                         |
| 12.00 @:                                   | 738.39   | = | 9,100.68  |               |               |               |               |               |               | FirstLight Fiber (old Bayring) Voice PRI/T1 & 4.5mb DSL                                                                                                                                                                                 |
|                                            |          | . |           |               |               |               |               |               |               |                                                                                                                                                                                                                                         |
| <b>11232 - 553130 - TELEPHONE-CELLULAR</b> |          |   |           | <b>624</b>    | <b>546</b>    | <b>624</b>    | <b>487</b>    | <b>624</b>    | <b>624</b>    | <b>0.0%</b>                                                                                                                                                                                                                             |
| 12.00 @:                                   | 52.00    | = | 624.00    |               |               |               |               |               |               | Verizon Wireless cell and data                                                                                                                                                                                                          |
|                                            |          | : |           |               |               |               |               |               |               |                                                                                                                                                                                                                                         |

|                                                       |                |                |                |                |                |                                                                                                        |               |
|-------------------------------------------------------|----------------|----------------|----------------|----------------|----------------|--------------------------------------------------------------------------------------------------------|---------------|
| <b>11232 - 556000 - DUES &amp; MEMBERSHIPS</b>        | <b>200</b>     | <b>200</b>     | <b>200</b>     | <b>200</b>     | <b>200</b>     | <b>200</b>                                                                                             | <b>0.0%</b>   |
| 1.00 @: 200.00 = 200.00<br>:                          |                |                |                |                |                |                                                                                                        |               |
|                                                       |                |                |                |                |                | Experts Exchange Website                                                                               |               |
| <b>11232 - 558100 - TRAVEL/MILEAGE REIMBURSEMENTS</b> | <b>500</b>     | <b>181</b>     | <b>500</b>     | <b>0</b>       | <b>500</b>     | <b>500</b>                                                                                             | <b>0.0%</b>   |
| 1.00 @: 500.00 = 500.00<br>:                          |                |                |                |                |                | Mileage to various Town facilities                                                                     |               |
| <b>TOTAL PURCHASED SERVICES</b>                       | <b>216,611</b> | <b>232,500</b> | <b>214,906</b> | <b>216,072</b> | <b>226,122</b> | <b>208,069</b>                                                                                         | <b>(3.2%)</b> |
| <b>SUPPLIES &amp; MATERIALS</b>                       |                |                |                |                |                |                                                                                                        |               |
| <b>11232 - 561050 - SOFTWARE</b>                      | <b>8,709</b>   | <b>30</b>      | <b>7,058</b>   | <b>8,370</b>   | <b>8,709</b>   | <b>9,801</b>                                                                                           | <b>38.9%</b>  |
| 4.00 @: 1,000.00 = 4,000.00<br>:                      |                |                |                |                |                | Upgrade Servers to Latest Windows Server OS                                                            |               |
| 16.00 @: 172.00 = 2,752.00<br>:                       |                |                |                |                |                | Adobe Acrobat DC software Annual for 14 users                                                          |               |
| 3.00 @: 50.00 = 150.00<br>:                           |                |                |                |                |                | Acronis PC backup software                                                                             |               |
| 1.00 @: 500.00 = 500.00<br>:                          |                |                |                |                |                | Various PC utility Software Tools                                                                      |               |
| 1.00 @: 2,399.04 = 2,399.04<br>:                      |                |                |                |                |                | Veem Backup Software for Virtual Systems<br>\$199.92/mo<br>(Moved here from Software Support)          |               |
| <b>11232 - 562000 - OFFICE SUPPLIES</b>               | <b>200</b>     | <b>48</b>      | <b>200</b>     | <b>0</b>       | <b>200</b>     | <b>200</b>                                                                                             | <b>0.0%</b>   |
| 1.00 @: 200.00 = 200.00<br>:                          |                |                |                |                |                | IT Office Supplies                                                                                     |               |
| <b>11232 - 562500 - POSTAGE</b>                       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>15</b>      | <b>0</b>       | <b>0</b>                                                                                               | <b>0.0%</b>   |
| <b>11232 - 563400 - SUPPLIES/PARTS/NETWORK EQUIP.</b> | <b>11,000</b>  | <b>7,544</b>   | <b>12,000</b>  | <b>12,532</b>  | <b>11,000</b>  | <b>12,000</b>                                                                                          | <b>0.0%</b>   |
| 2.00 @: 3,000.00 = 6,000.00<br>:                      |                |                |                |                |                | Network Equipment (Firewall, Switches, Fiber Converters, etc)                                          |               |
| 1.00 @: 3,000.00 = 3,000.00<br>:                      |                |                |                |                |                | PC/Server Parts (Disks/Memory/USB Drives/etc)                                                          |               |
| 20.00 @: 100.00 = 2,000.00<br>:                       |                |                |                |                |                | Replacement UPS Batteries (personal & Servers)                                                         |               |
| 1.00 @: 1,000.00 = 1,000.00<br>:                      |                |                |                |                |                | Cat 6 cables & Fiber Patch cables                                                                      |               |
| <b>TOTAL SUPPLIES &amp; MATERIALS</b>                 | <b>19,909</b>  | <b>7,623</b>   | <b>19,258</b>  | <b>20,916</b>  | <b>19,909</b>  | <b>22,001</b>                                                                                          | <b>14.2%</b>  |
| <b>CAPITAL OUTLAY</b>                                 |                |                |                |                |                |                                                                                                        |               |
| <b>11232 - 574000 - MACHINERY &amp; EQUIPMENT</b>     | <b>9,250</b>   | <b>8,311</b>   | <b>9,250</b>   | <b>3,687</b>   | <b>9,250</b>   | <b>9,250</b>                                                                                           | <b>0.0%</b>   |
| 1.00 @: 3,000.00 = 3,000.00<br>:                      |                |                |                |                |                | Copier Replacement(s); There are 8 large scale copiers. Rotate out the oldest or most problematic one. |               |

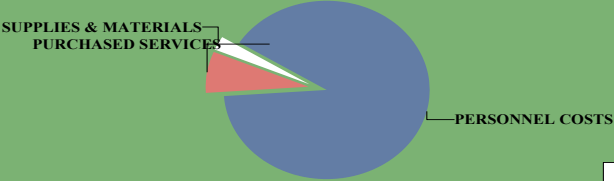
|                                                     |          |   |          |                |                                                                                |                                      |                |                |                      |
|-----------------------------------------------------|----------|---|----------|----------------|--------------------------------------------------------------------------------|--------------------------------------|----------------|----------------|----------------------|
| 1.00 @:                                             | 1,500.00 | = | 1,500.00 |                | Large Laser Printer Replacement                                                |                                      |                |                |                      |
|                                                     |          | : | .        |                |                                                                                |                                      |                |                |                      |
| 5.00 @:                                             | 250.00   | = | 1,250.00 |                | VOIP Phone Equipment; Replacement Phones                                       |                                      |                |                |                      |
|                                                     |          | : | :        |                |                                                                                |                                      |                |                |                      |
| 1.00 @:                                             | 3,500.00 | = | 3,500.00 |                | Replace/upgrade Security System equipment (Town Wide)                          |                                      |                |                |                      |
|                                                     |          | : | :        |                |                                                                                |                                      |                |                |                      |
| <b>11232 - 574020 - COMPUTERS &amp; PERIPHERALS</b> |          |   |          | <b>12,220</b>  | <b>6,241</b>                                                                   | <b>12,220</b>                        | <b>14,221</b>  | <b>12,220</b>  | <b>11,220 (8.2%)</b> |
| 1.00 @:                                             | 1,500.00 | = | 1,500.00 |                | Replace Backup Tape Drive                                                      |                                      |                |                |                      |
|                                                     |          | : | :        |                |                                                                                |                                      |                |                |                      |
| 1.00 @:                                             | 3,500.00 | = | 2,500.00 |                | Network Storage device (NAS) for PD & SAN backup                               |                                      |                |                |                      |
|                                                     |          | : | :        |                |                                                                                |                                      |                |                |                      |
| 5.00 @:                                             | 600.00   | = | 3,000.00 |                | Replacement of 20% of Town's Desktop PCs. Based on a 5 year replacement cycle. | BASED ON A 4 YEAR REPLACEMENT CYCLE. |                |                |                      |
|                                                     |          | : | :        |                |                                                                                |                                      |                |                |                      |
| 4.00 @:                                             | 180.00   | = | 720.00   |                | Disk Drives for Old San Storage array                                          | 4 year replacement cycle             |                |                |                      |
|                                                     |          | : | :        |                |                                                                                |                                      |                |                |                      |
| 1.00 @:                                             | 3,500.00 | = | 3,500.00 |                | Replace 1 VmWare Host Server                                                   |                                      |                |                |                      |
|                                                     |          | : | :        |                |                                                                                |                                      |                |                |                      |
| <b>TOTAL CAPITAL OUTLAY</b>                         |          |   |          | <b>21,470</b>  | <b>14,552</b>                                                                  | <b>21,470</b>                        | <b>17,908</b>  | <b>21,470</b>  | <b>20,470 (4.7%)</b> |
| <b>TOTAL #11232 - INFORMATION SYSTEMS</b>           |          |   |          | <b>347,304</b> | <b>343,988</b>                                                                 | <b>346,940</b>                       | <b>335,270</b> | <b>358,905</b> | <b>403,350 16.3%</b> |



**TOTAL #11232 - INFORMATION SYSTEMS  
PROPOSED 21001 BUDGET BY CATEGORY**

**ORG #11402 - HUMAN RESOURCES - OP BUDGET**

| ACCOUNT                                        | DESCRIPTION     | 2019<br>Adopted Budget | 2019<br>Actual | 2020<br>Adopted<br>Budget         | 2020<br>Expended<br>to Date | 2020<br><i>Projected<br/>Actual</i> | 2021<br><i>PROPOSED</i> | Percent<br>Change |
|------------------------------------------------|-----------------|------------------------|----------------|-----------------------------------|-----------------------------|-------------------------------------|-------------------------|-------------------|
| <b>SALARIES &amp; WAGES</b>                    |                 |                        |                |                                   |                             |                                     |                         |                   |
| 11402 - 511000 - WAGES - FULL TIME             |                 | 62,827                 | 62,817         | 68,228                            | 59,000                      | 68,297                              | 69,347                  | 1.6%              |
| TOTAL SALARIES & WAGES                         |                 | 62,827                 | 62,817         | 68,228                            | 59,000                      | 68,297                              | 69,347                  | 1.6%              |
| 11402 - 529007 - EMPLOYEE RECRUITMENT COSTS    |                 | 0                      | 898            | 0                                 | 0                           | 897                                 | 0                       | 0.0%              |
| <b>PURCHASED SERVICES</b>                      |                 |                        |                |                                   |                             |                                     |                         |                   |
| 11402 - 539100 - TRAINING/STAFF DEVELOPMENT    |                 | 1,000                  | 779            | 1,000                             | 0                           | 1,000                               | 1,000                   | 0.0%              |
| 11402 - 539900 - OTHER PROFESSIONAL SERVICES   |                 | 1,200                  | 1,339          | 1,200                             | 690                         | 1,200                               | 1,200                   | 0.0%              |
| 11402 - 555000 - PRINTING PUBLISHING & ADS     |                 | 4,000                  | 3,090          | 2,500                             | 0                           | 2,500                               | 2,500                   | 0.0%              |
| 11402 - 556000 - DUES & MEMBERSHIPS            |                 | 676                    | 557            | 879                               | 693                         | 693                                 | 879                     | 0.0%              |
| 1.00 @:                                        | 75.00 =<br>.    | 75.00                  |                |                                   |                             |                                     |                         |                   |
|                                                |                 |                        |                | MHARA                             |                             |                                     |                         |                   |
| 1.00 @:                                        | 192.00 =<br>.   | 192.00                 |                |                                   |                             |                                     |                         |                   |
|                                                |                 |                        |                | SHRM                              |                             |                                     |                         |                   |
| 1.00 @:                                        | 15.00 =<br>:    | 15.00                  |                |                                   |                             |                                     |                         |                   |
|                                                |                 |                        |                | ANPHERA                           |                             |                                     |                         |                   |
| 1.00 @:                                        | 397.00 =<br>:   | 397.00                 |                |                                   |                             |                                     |                         |                   |
|                                                |                 |                        |                | IPMAHR                            |                             |                                     |                         |                   |
| 1.00 @:                                        | 200.00 =<br>:   | 200.00                 |                |                                   |                             |                                     |                         |                   |
|                                                |                 |                        |                | ICMA                              |                             |                                     |                         |                   |
| 11402 - 558100 - TRAVEL/MILEAGE REIMBURSEMENTS |                 | 300                    | 0              | 300                               | 0                           | 300                                 | 300                     | 0.0%              |
| 1.00 @:                                        | 300.00 =<br>.   | 300.00                 |                |                                   |                             |                                     |                         |                   |
|                                                |                 |                        |                | MILEAGE ESTIMATE BASED ON HISTORY |                             |                                     |                         |                   |
| TOTAL PURCHASED SERVICES                       |                 | 7,176                  | 5,765          | 5,879                             | 1,383                       | 5,693                               | 5,879                   | 0                 |
| <b>SUPPLIES &amp; MATERIALS</b>                |                 |                        |                |                                   |                             |                                     |                         |                   |
| 11402 - 561000 - GENERAL SUPPLIES              |                 | 1,347                  | 1,340          | 1,000                             | 275                         | 1,347                               | 1,000                   | 0.0%              |
| 1.00 @:                                        | 1,000.00 =<br>: | 1,000.00               |                |                                   |                             |                                     |                         |                   |
|                                                |                 |                        |                | DESK                              |                             |                                     |                         |                   |
| 11402 - 562000 - OFFICE SUPPLIES               |                 | 800                    | 924            | 800                               | 729                         | 923                                 | 800                     | 0.0%              |
| 11402 - 562500 - POSTAGE                       |                 | 100                    | 37             | 100                               | 15                          | 100                                 | 100                     | 0.0%              |
| TOTAL SUPPLIES & MATERIALS                     |                 | 2,247                  | 2,300          | 1,900                             | 1,020                       | 2,370                               | 1,900                   | 0                 |
| TOTAL #11402 - HUMAN RESOURCES                 |                 | 72,250                 | 71,780         | 76,007                            | 61,403                      | 77,257                              | 77,126                  | 1.5%              |



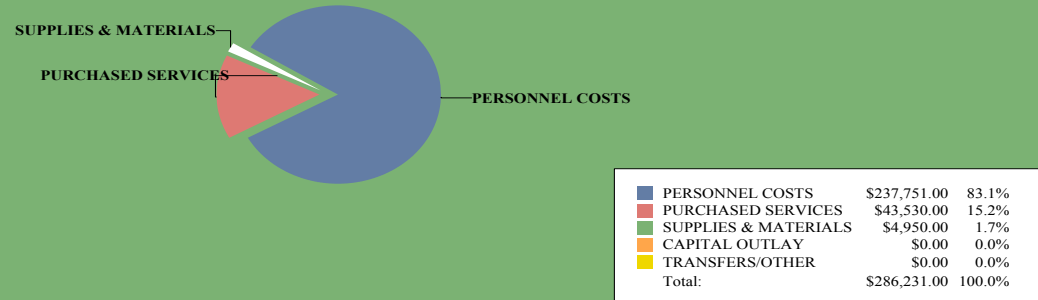
|                      |             |        |
|----------------------|-------------|--------|
| PERSONNEL COSTS      | \$69,347.00 | 89.9%  |
| PURCHASED SERVICES   | \$5,879.00  | 7.6%   |
| SUPPLIES & MATERIALS | \$1,900.00  | 2.5%   |
| CAPITAL OUTLAY       | \$0.00      | 0.0%   |
| Total:               | \$77,126.00 | 100.0% |

**TOTAL #11402 - HUMAN RESOURCES  
PROPOSED 21001 BUDGET BY CATEGORY**

**ORG #11502 - PLANNING - OP BUDGET**

| ACCOUNT                                        | DESCRIPTION      | 2019<br>Adopted Budget | 2019<br>Actual | 2020<br>Adopted<br>Budget                                                                   | 2020<br>Expended<br>to Date | 2020<br>Projected<br>Actual | 2021<br>PROPOSED | Percent<br>Change |
|------------------------------------------------|------------------|------------------------|----------------|---------------------------------------------------------------------------------------------|-----------------------------|-----------------------------|------------------|-------------------|
| <b>SALARIES &amp; WAGES</b>                    |                  |                        |                |                                                                                             |                             |                             |                  |                   |
| 11502 - 511000 - WAGES - FULL TIME             |                  | 200,625                | 167,344        | 203,539                                                                                     | 182,721                     | 204,074                     | 207,211          | 1.8%              |
| 11502 - 512000 - WAGES - PART TIME & TEMP      |                  | 36,217                 | 7,936          | 35,285                                                                                      | 7,068                       | 20,000                      | 28,540           | (19.1%)           |
| 0.50 @:                                        | 14,500.00 =<br>: | 14,500.00              |                |                                                                                             |                             |                             |                  |                   |
|                                                |                  |                        |                | INTERN SHARED 50/50 WITH DPW                                                                |                             |                             |                  |                   |
| 1.00 @:                                        | 17,145.00 =<br>: | 14,040.00              |                |                                                                                             |                             |                             |                  |                   |
|                                                |                  |                        |                | O'CONNOR JERRY                                                                              |                             |                             |                  |                   |
| 11502 - 514000 - WAGES - OVERTIME              |                  | 2,000                  | 1,391          | 2,000                                                                                       | 1,137                       | 2,000                       | 2,000            | 0.0%              |
| 1.00 @:                                        | 2,000.00 =<br>:  | 2,000.00               |                |                                                                                             |                             |                             |                  |                   |
|                                                |                  |                        |                | ANNUAL OVERTIME FOR AMIN ASSISTANT II -<br>(RECORDING SECRETARY FOR THE PLANNING<br>BOARD). |                             |                             |                  |                   |
| TOTAL SALARIES & WAGES                         |                  | 238,842                | 176,672        | 240,824                                                                                     | 190,926                     | 226,074                     | 237,751          | (1.3%)            |
| <b>PURCHASED SERVICES</b>                      |                  |                        |                |                                                                                             |                             |                             |                  |                   |
| 11502 - 534230 - GIS ENGINEERING AND SUPPORT   |                  | 10,000                 | 11,265         | 10,000                                                                                      | 5,165                       | 10,000                      | 10,000           | 0.0%              |
| 1.00 @:                                        | 10,000.00 =<br>: | 10,000.00              |                |                                                                                             |                             |                             |                  |                   |
|                                                |                  |                        |                | GIS DEVELOPMENT                                                                             |                             |                             |                  |                   |
| 11502 - 539004 - NRPC ASSESSMENT               |                  | 10,615                 | 10,615         | 10,615                                                                                      | 10,797                      | 10,615                      | 11,201           | 5.5%              |
| 1.00 @:                                        | 10,615.00 =<br>: | 11,201.00              |                |                                                                                             |                             |                             |                  |                   |
|                                                |                  |                        |                | NRPC ASSESSMENT 5.52% INC                                                                   |                             |                             |                  |                   |
| 11502 - 539100 - TRAINING/STAFF DEVELOPMENT    |                  | 1,500                  | 380            | 1,500                                                                                       | 839                         | 1,500                       | 1,500            | 0.0%              |
| 1.00 @:                                        | 1,500.00 =<br>:  | 1,500.00               |                |                                                                                             |                             |                             |                  |                   |
|                                                |                  |                        |                |                                                                                             |                             |                             |                  |                   |
| 11502 - 539900 - OTHER PROFESSIONAL SERVICES   |                  | 3,000                  | 3,200          | 18,000                                                                                      | 54                          | 18,000                      | 18,000           | 0.0%              |
| 1.00 @:                                        | 3,000.00 =<br>:  | 3,000.00               |                |                                                                                             |                             |                             |                  |                   |
|                                                |                  |                        |                | SPECIAL PROJECTS AND GRANT MATCHES                                                          |                             |                             |                  |                   |
| 1.00 @:                                        | 15,000.00 =<br>: | 15,000.00              |                |                                                                                             |                             |                             |                  |                   |
|                                                |                  |                        |                | MS-4 COMPLIANCE                                                                             |                             |                             |                  |                   |
| 11502 - 555000 - PRINTING PUBLISHING & ADS     |                  | 1,350                  | 3,796          | 1,350                                                                                       | 2,113                       | 1,350                       | 1,350            | 0.0%              |
| 11502 - 556000 - DUES & MEMBERSHIPS            |                  | 755                    | 918            | 750                                                                                         | 441                         | 750                         | 979              | 30.5%             |
| 11502 - 557000 - RECORDING FEES                |                  | 250                    | 414            | 250                                                                                         | 403                         | 295                         | 250              | 0.0%              |
| 11502 - 558100 - TRAVEL/MILEAGE REIMBURSEMENTS |                  | 300                    | 125            | 250                                                                                         | 67                          | 300                         | 250              | 0.0%              |
| TOTAL PURCHASED SERVICES                       |                  | 27,770                 | 30,713         | 42,715                                                                                      | 19,878                      | 42,810                      | 43,530           | 1.9%              |
| <b>SUPPLIES &amp; MATERIALS</b>                |                  |                        |                |                                                                                             |                             |                             |                  |                   |

|                                            |         |         |         |         |         |         |        |
|--------------------------------------------|---------|---------|---------|---------|---------|---------|--------|
| 11502 - 561000 - PLANNING BOARD SUPPLIES   | 150     | 0       | 0       | 0       | 0       | 0       | 0.0%   |
| 11502 - 562000 - OFFICE SUPPLIES           | 1,500   | 1,595   | 1,500   | 920     | 1,500   | 1,500   | 0.0%   |
| 11502 - 562200 - PLOTTER SUPPLIES          | 750     | 825     | 750     | 683     | 750     | 750     | 0.0%   |
| 11502 - 562500 - POSTAGE                   | 2,500   | 2,264   | 2,500   | 1,915   | 2,500   | 2,500   | 0.0%   |
| 11502 - 567000 - BOOKS AND PERIODICALS     | 200     | 88      | 200     | 96      | 200     | 200     | 0.0%   |
| TOTAL SUPPLIES & MATERIALS                 | 5,100   | 4,772   | 4,950   | 3,614   | 4,950   | 4,950   | 0      |
| 11502 - 805000 - IN-KIND CONTRIB - EXPENSE | 0       | 5,423   | 0       | 0       | 0       | 0       | 0.0%   |
| TOTAL #11502 - PLANNING                    | 271,712 | 217,579 | 288,489 | 214,419 | 273,834 | 286,231 | (0.8%) |



**TOTAL #11502 - PLANNING  
PROPOSED 21001 BUDGET BY CATEGORY**

**ORG #11512 - ZONING - OP BUDGET**

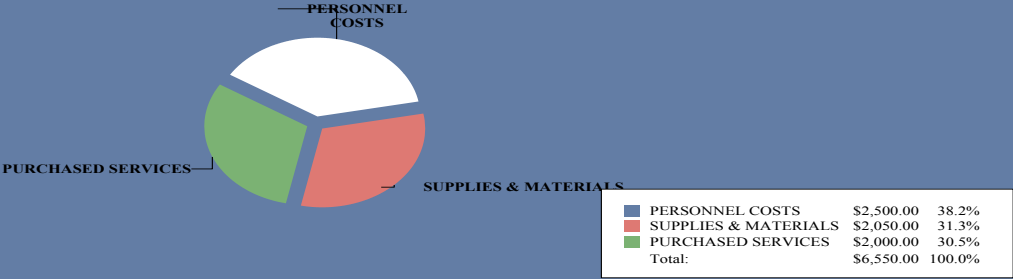
## SALARIES & WAGES

PART-TIME RECORDING SECRETARY

***PURCHASED SERVICES***

## SUPPLIES & MATERIALS



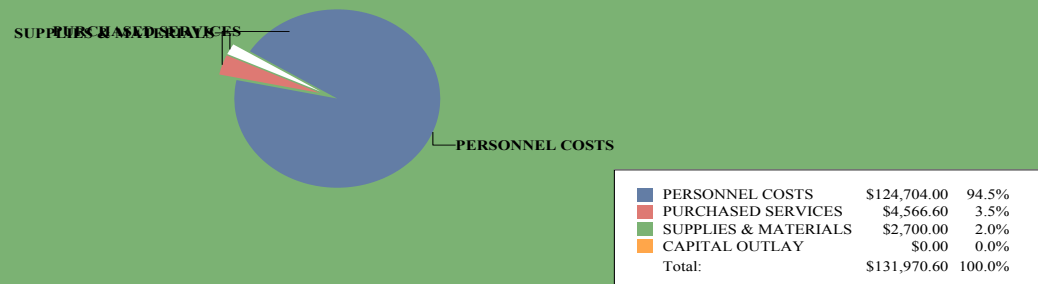


**TOTAL #11512 - ZONING  
PROPOSED 21001 BUDGET BY CATEGORY**

**ORG #12302 - BUILDING AND HEALTH-OP BUDGET**

| ACCOUNT                                        | DESCRIPTION      | 2019<br>Adopted Budget | 2019<br>Actual                         | 2020<br>Adopted<br>Budget | 2020<br>Expended<br>to Date | 2020<br><i>Projected<br/>Actual</i> | 2021<br><i>PROPOSED</i> | Percent<br>Change |
|------------------------------------------------|------------------|------------------------|----------------------------------------|---------------------------|-----------------------------|-------------------------------------|-------------------------|-------------------|
| <b>SALARIES &amp; WAGES</b>                    |                  |                        |                                        |                           |                             |                                     |                         |                   |
| 12302 - 511000 - WAGES - FULL TIME             |                  | 64,418                 | 64,418                                 | 65,854                    | 57,970                      | 65,925                              | 66,939                  | 1.6%              |
| 12302 - 512000 - WAGES - PART TIME & TEMP      |                  | 47,903                 | 50,145                                 | 52,684                    | 45,798                      | 52,684                              | 57,765                  | 9.6%              |
| 1.00 @:                                        | 28,925.00 =<br>: | 28,925.00              | WHITE                                  | KAREN                     |                             |                                     |                         |                   |
| 1.00 @:                                        | 25,000.00 =<br>: | 28,840.00              | PAUL GLENECK 20 HOURS/WEEK             |                           |                             |                                     |                         |                   |
| TOTAL SALARIES & WAGES                         |                  | 112,321                | 114,563                                | 118,538                   | 103,768                     | 118,609                             | 124,704                 | 5.2%              |
| <b>PURCHASED SERVICES</b>                      |                  |                        |                                        |                           |                             |                                     |                         |                   |
| 12302 - 539100 - TRAINING/STAFF DEVELOPMENT    |                  | 1,850                  | 463                                    | 700                       | (45)                        | 700                                 | 700                     | 0.0%              |
| 1.00 @:                                        | 250.00 =<br>:    | 250.00                 | NHBOA MEETINGS - \$35/\$75 PER MEETING |                           |                             |                                     |                         |                   |
| 1.00 @:                                        | 200.00 =<br>:    | 200.00                 | ICC COURSE/TRAINING                    |                           |                             |                                     |                         |                   |
| 1.00 @:                                        | 200.00 =<br>:    | 200.00                 | CERTIFICATION EXAMS FOR INSPECTORS     |                           |                             |                                     |                         |                   |
| 1.00 @:                                        | 50.00 =<br>:     | 50.00                  | NH BOSS MTGS & EXAM                    |                           |                             |                                     |                         |                   |
| 12302 - 543200 - CONTRACTUAL-VEHICLES          |                  | 1,500                  | 1,186                                  | 1,500                     | 569                         | 1,500                               | 1,500                   | 0.0%              |
| 12302 - 553130 - TELEPHONE-CELLULAR            |                  | 1,567                  | 1,426                                  | 1,567                     | 1,343                       | 1,567                               | 1,567                   | 0.0%              |
| 12.00 @:                                       | 50.51 =<br>:     | 606.12                 | CELL PHONE FOR INSPECTOR               |                           |                             |                                     |                         |                   |
| 12.00 @:                                       | 40.01 =<br>:     | 480.12                 | INSPECTOR TABLET 1                     |                           |                             |                                     |                         |                   |
| 12.00 @:                                       | 40.03 =<br>:     | 480.36                 | INSPECTOR TABLET 2                     |                           |                             |                                     |                         |                   |
| 12302 - 555000 - PRINTING PUBLISHING & ADS     |                  | 300                    | 255                                    | 300                       | 467                         | 300                                 | 300                     | 0.0%              |
| 12302 - 556000 - DUES & MEMBERSHIPS            |                  | 300                    | 100                                    | 300                       | 100                         | 300                                 | 300                     | 0.0%              |
| 12302 - 558100 - TRAVEL/MILEAGE REIMBURSEMENTS |                  | 400                    | 38                                     | 200                       | 0                           | 200                                 | 200                     | 0.0%              |
| TOTAL PURCHASED SERVICES                       |                  | 5,917                  | 3,469                                  | 4,567                     | 2,434                       | 4,567                               | 4,567                   | 0                 |
| <b>SUPPLIES &amp; MATERIALS</b>                |                  |                        |                                        |                           |                             |                                     |                         |                   |
| 12302 - 561033 - SAFETY SUPPLIES               |                  | 400                    | 48                                     | 300                       | 0                           | 300                                 | 300                     | 0.0%              |
| 12302 - 562000 - OFFICE SUPPLIES               |                  | 0                      | 241                                    | 0                         | 0                           | 0                                   | 0                       | 0.0%              |
| 12302 - 562500 - POSTAGE                       |                  | 100                    | 75                                     | 0                         | 38                          | 0                                   | 0                       | 0.0%              |

|                                             |         |                                           |         |                                          |         |         |      |
|---------------------------------------------|---------|-------------------------------------------|---------|------------------------------------------|---------|---------|------|
| 12302 - 563800 - GASOLINE                   | 1,320   | 1,326                                     | 1,300   | 941                                      | 1,000   | 1,300   | 0.0% |
| 590.91 @: 2.20 = 1,300.00                   |         | INSPECTOR'S VEHICLES - DURANGO & EXPLORER |         | INSPECTOR'S VEHICLES - RANGER & EXPLORER |         |         |      |
| 12302 - 567000 - BOOKS AND PERIODICALS      | 800     | 350                                       | 800     | 48                                       | 800     | 800     | 0.0% |
| 1.00 @: 800.00 = 800.00                     |         | TO PURCHASE BULIDING CODE BOOKS           |         |                                          |         |         |      |
| 12302 - 568200 - TOOLS/SUPPLIES             | 300     | 0                                         | 300     | 0                                        | 300     | 300     | 0.0% |
| TOTAL SUPPLIES & MATERIALS                  | 2,920   | 2,040                                     | 2,700   | 1,027                                    | 2,400   | 2,700   | 0    |
| <b>CAPITAL OUTLAY</b>                       |         |                                           |         |                                          |         |         |      |
| 12302 - 576000 - VEHICLES                   | 0       | 25,769                                    | 0       | 20                                       | 0       | 0       | 0.0% |
| TOTAL CAPITAL OUTLAY                        | 0       | 25,769                                    | 0       | 20                                       | 0       | 0       | 0    |
| TOTAL #12302 - BUILDING & HEALTH INSPECTION | 121,158 | 145,840                                   | 125,805 | 107,250                                  | 125,576 | 131,971 | 4.9% |



**TOTAL #12302 - BUILDING & HEALTH INSPECTION  
PROPOSED 21001 BUDGET BY CATEGORY**

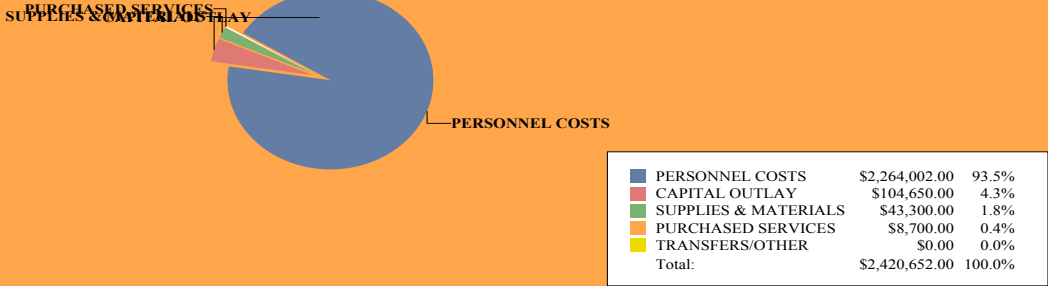
**ORG #12002 - POLICE - ADMINISTRATION**

| ACCOUNT                                         | DESCRIPTION | 2019<br>Adopted Budget | 2019<br>Actual | 2020<br>Adopted<br>Budget | 2020<br>Expended<br>to Date | 2020<br><i>Projected<br/>Actual</i> | 2021<br><i>PROPOSED</i> | Percent<br>Change |
|-------------------------------------------------|-------------|------------------------|----------------|---------------------------|-----------------------------|-------------------------------------|-------------------------|-------------------|
| <b>SALARIES &amp; WAGES</b>                     |             |                        |                |                           |                             |                                     |                         |                   |
| 12002 - 511000 - WAGES - F/T (NON-UNION)        |             | 763,074                | 760,214        | 781,462                   | 687,161                     | 782,286                             | 792,793                 | 1.4%              |
| 12002 - 511201 - WAGES - F/T (AFSCME UNION)     |             | 1,118,538              | 1,130,939      | 1,206,404                 | 1,014,862                   | 1,231,283                           | 1,238,941               | 2.7%              |
| 12002 - 511202 - WAGES - F/T (TEAMSTERS UNION)  |             | 110,590                | 107,303        | 111,250                   | 97,909                      | 111,509                             | 113,181                 | 1.7%              |
| 12002 - 512211 - WAGES - PT/TEMP - ADMIN        |             | 31,000                 | 35,388         | 31,000                    | 33,311                      | 34,381                              | 31,000                  | 0.0%              |
| 1.00 @:                                         | 31,000.00 = | 31,000.00              |                |                           |                             |                                     |                         |                   |
|                                                 | :           |                        |                |                           |                             |                                     |                         |                   |
|                                                 |             |                        |                |                           |                             |                                     |                         |                   |
|                                                 |             |                        |                |                           |                             |                                     |                         |                   |
|                                                 |             |                        |                |                           |                             |                                     |                         |                   |
| 12002 - 514000 - WAGES - OVERTIME               |             | 100                    | 0              | 0                         | 0                           | 100                                 | 0                       | 0.0%              |
| 12002 - 514201 - WAGES - OT - PATROL            |             | 0                      | 0              | 0                         | 0                           | 303                                 | 0                       | 0.0%              |
| 12002 - 514202 - WAGES - OT - TEAMSTERS         |             | 300                    | 1,068          | 300                       | 1,198                       | 1,005                               | 1,000                   | 233.3%            |
| 1.00 @:                                         | 300.00 =    | 1,000.00               |                |                           |                             |                                     |                         |                   |
|                                                 | :           |                        |                |                           |                             |                                     |                         |                   |
|                                                 |             |                        |                |                           |                             |                                     |                         |                   |
|                                                 |             |                        |                |                           |                             |                                     |                         |                   |
|                                                 |             |                        |                |                           |                             |                                     |                         |                   |
| 12002 - 519050 - WAGES - AFSC EDUCATION ALLOW   |             | 9,880                  | 10,392         | 13,970                    | 8,030                       | 10,340                              | 13,000                  | (6.9%)            |
| 12002 - 519060 - WAGES - AFSCME HOLIDAY BUYOUT  |             | 55,196                 | 53,097         | 56,587                    | 2,116                       | 55,500                              | 56,587                  | 0.0%              |
| 1.00 @:                                         | 56,587.00 = | 56,587.00              |                |                           |                             |                                     |                         |                   |
|                                                 | :           |                        |                |                           |                             |                                     |                         |                   |
|                                                 |             |                        |                |                           |                             |                                     |                         |                   |
|                                                 |             |                        |                |                           |                             |                                     |                         |                   |
|                                                 |             |                        |                |                           |                             |                                     |                         |                   |
| 12002 - 519070 - WAGES - POLSGTS HOLIDAY BUYOUT |             | 18,126                 | 17,500         | 17,500                    | 0                           | 17,850                              | 17,500                  | 0.0%              |
| 1.00 @:                                         | 17,500.00 = | 17,500.00              |                |                           |                             |                                     |                         |                   |
|                                                 | :           |                        |                |                           |                             |                                     |                         |                   |
|                                                 |             |                        |                |                           |                             |                                     |                         |                   |
|                                                 |             |                        |                |                           |                             |                                     |                         |                   |
|                                                 |             |                        |                |                           |                             |                                     |                         |                   |
| TOTAL SALARIES & WAGES                          |             | 2,106,804              | 2,115,902      | 2,218,473                 | 1,844,588                   | 2,244,557                           | 2,264,002               | 2.1%              |
| <b>PURCHASED SERVICES</b>                       |             |                        |                |                           |                             |                                     |                         |                   |
| 12002 - 535502 - VETERINARY SERVICES            |             | 0                      | 169            | 0                         | 0                           | 0                                   | 0                       | 0.0%              |
| 12002 - 536100 - LAUNDRY & CLEANING SERVICES    |             | 2,500                  | 0              | 0                         | 0                           | 0                                   | 0                       | 0.0%              |
| 12002 - 543100 - CONTRACTUAL-EQUIPMENT          |             | 6,000                  | 2,552          | 3,000                     | 8,278                       | 6,981                               | 3,000                   | 0.0%              |
| 12002 - 543200 - CONTRACTUAL-VEHICLES           |             | 0                      | 2,811          | 0                         | 0                           | 0                                   | 0                       | 0.0%              |
| 12002 - 543300 - CONTRACTUAL-BUILDINGS          |             | 2,000                  | 4,809          | 2,000                     | 1,230                       | 4,809                               | 2,000                   | 0.0%              |
| 1.00 @:                                         | 2,000.00 =  | 2,000.00               |                |                           |                             |                                     |                         |                   |

|                                         |                                                                                           |        |        |        |        |        |         |
|-----------------------------------------|-------------------------------------------------------------------------------------------|--------|--------|--------|--------|--------|---------|
| 12002 - 544000 - RENTALS AND LEASES     | 700                                                                                       | 639    | 700    | 639    | 700    | 700    | 0.0%    |
| 1.00 @: 700.00 = 700.00                 | MONTHLY POSTAGE METER RENTAL                                                              |        |        |        |        |        |         |
| 12002 - 553130 - TELEPHONE-CELLULAR     | 3,500                                                                                     | 3,038  | 3,000  | 1,608  | 2,500  | 3,000  | 0.0%    |
| 1.00 @: 3,000.00 = 3,000.00             | SERVICE                                                                                   |        |        |        |        |        |         |
| 12002 - 558100 - TRAVEL/MILEAGE EXPENSE | 0                                                                                         | 142    | 0      | 21     | 21     | 0      | 0.0%    |
| TOTAL PURCHASED SERVICES                | 14,700                                                                                    | 14,160 | 8,700  | 11,776 | 15,011 | 8,700  | 0       |
| <b>SUPPLIES &amp; MATERIALS</b>         |                                                                                           |        |        |        |        |        |         |
| 12002 - 562000 - OFFICE SUPPLIES        | 7,000                                                                                     | 6,980  | 7,000  | 5,103  | 7,000  | 7,000  | 0.0%    |
| 12002 - 562500 - POSTAGE                | 1,500                                                                                     | 1,241  | 1,400  | 1,345  | 1,500  | 1,500  | 7.1%    |
| 1.00 @: 1,400.00 = 1,500.00             |                                                                                           |        |        |        |        |        |         |
| 12002 - 568300 - CLOTHING/UNIFORMS      | 21,000                                                                                    | 22,965 | 24,999 | 17,885 | 25,000 | 27,600 | 10.4%   |
| 26.00 @: 621.15 = 16,149.90             | FULL TIME OFFICERS - (AFSCME UNION)                                                       |        |        |        |        |        |         |
|                                         | IN ACCORDANCE WITH UNION CONTRACT                                                         |        |        |        |        |        |         |
| 3.00 @: 850.00 = 2,550.00               | COMMAND STAFF                                                                             |        |        |        |        |        |         |
| 2.00 @: 250.00 = 500.00                 | CROSSING GUARDS                                                                           |        |        |        |        |        |         |
| 1.00 @: 2,700.00 = 2,700.00             | COMPLETE OUTFITTING FOR REPLACEMENT OFFICER IN THE EVENT OF A RESIGNATION OR TERMINATION. |        |        |        |        |        |         |
| 1.00 @: 850.00 = 850.00                 | Prosecuter                                                                                |        |        |        |        |        |         |
| 7.00 @: 607.14 = 4,249.98               | Sergeants                                                                                 |        |        |        |        |        |         |
| 1.00 @: -0.84 = (0.88)                  | TA ADJ                                                                                    |        |        |        |        |        |         |
| 1.00 @: 601.00 = 601.00                 | MV ADDITIONS                                                                              |        |        |        |        |        |         |
| 12002 - 568320 - BALLISTIC VESTS        | 2,550                                                                                     | 2,708  | 8,100  | 2,497  | 2,550  | 7,200  | (11.1%) |
| 8.00 @: 900.00 = 7,200.00               | REPLACEMENT VESTS REQUIRED IN ACCORDANCE WITH AFSCME UNION CONTRACT.                      |        |        |        |        |        |         |
|                                         | 50% FEDERAL MATCH REIMBURSEMENT                                                           |        |        |        |        |        |         |
| 12002 - 569320 - EMPLOYEE RECOGNITION   | 0                                                                                         | 350    | 0      | 0      | 500    | 0      | 0.0%    |
| TOTAL SUPPLIES & MATERIALS              | 32,050                                                                                    | 34,244 | 41,499 | 26,830 | 36,550 | 43,300 | 4.3%    |

## CAPITAL OUTLAY

|                                        |    |           |           |                          |           |           |           |        |
|----------------------------------------|----|-----------|-----------|--------------------------|-----------|-----------|-----------|--------|
| 12002 - 574000 - MACHINERY & EQUIPMENT |    | 0         | 0         | 0                        | 1,794     | 1,794     | 0         | 0.0%   |
| 12002 - 576000 - VEHICLES              |    | 45,193    | 59,385    | 0                        | 96,118    | 45,000    | 104,650   | 100.0% |
| 2.00                                   | @: | 47,965.09 | =         | 97,850.00                |           |           |           |        |
|                                        |    | :         |           | SUV                      |           |           |           |        |
| 2.00                                   | @: | 3,400.00  | =         | 6,800.00                 |           |           |           |        |
|                                        |    | :         |           | COMMUNICATIONS EQUIPMENT |           |           |           |        |
| TOTAL CAPITAL OUTLAY                   |    | 45,193    | 59,385    | 0                        | 97,912    | 46,794    | 104,650   | 100.0% |
| TOTAL #12002 - POLICE - ADMINISTRATION |    | 2,198,747 | 2,223,691 | 2,268,672                | 1,981,106 | 2,342,912 | 2,420,652 | 6.7%   |

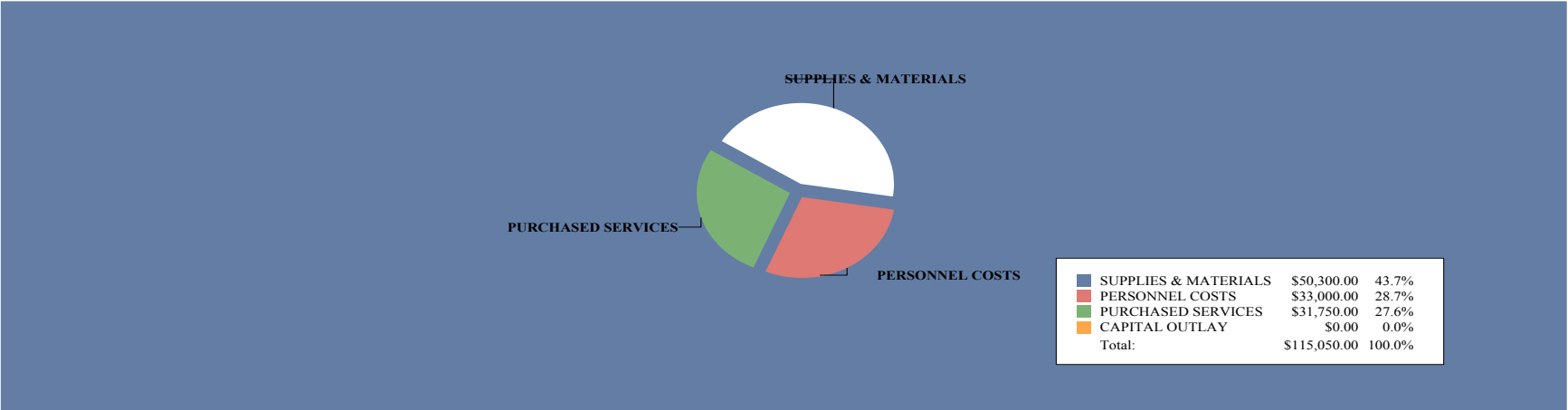


**TOTAL #12002 - POLICE - ADMINISTRATION**  
**PROPOSED 21001 BUDGET BY CATEGORY**

| ACCOUNT                                          | DESCRIPTION      | 2019<br>Adopted Budget | 2019<br>Actual | 2020<br>Adopted<br>Budget         | 2020<br>Expended<br>to Date | 2020<br>Projected<br>Actual | 2021<br>PROPOSED | Percent<br>Change |
|--------------------------------------------------|------------------|------------------------|----------------|-----------------------------------|-----------------------------|-----------------------------|------------------|-------------------|
| <b>SALARIES &amp; WAGES</b>                      |                  |                        |                |                                   |                             |                             |                  |                   |
| 12002.O - 514000 - WAGES - OVERTIME - SERGEANTS  |                  | 9,000                  | 5,962          | 8,000                             | 5,617                       | 6,000                       | 8,000            | 0.0%              |
| 1.00 @:                                          | 9,000.00 =<br>:  | 8,000.00               |                |                                   |                             |                             |                  |                   |
| 12002.O - 514201 - WAGES OPS-OVERTIME PATROL     |                  | 24,000                 | 31,610         | 25,000                            | 24,686                      | 26,500                      | 25,000           | 0.0%              |
| 1.00 @:                                          | 15,000.00 =<br>: | 15,000.00              |                | PATROL OVERTIME                   |                             |                             |                  |                   |
| 1.00 @:                                          | 10,000.00 =<br>: | 10,000.00              |                | GRANITE HAMMER                    |                             |                             |                  |                   |
| TOTAL SALARIES & WAGES                           |                  | 33,000                 | 37,572         | 33,000                            | 30,303                      | 32,500                      | 33,000           | 0                 |
| <b>PURCHASED SERVICES</b>                        |                  |                        |                |                                   |                             |                             |                  |                   |
| 12002.O - 535502 - POLICE OPS-VETERINARY SVCS    |                  | 1,700                  | 1,071          | 1,000                             | 1,132                       | 1,500                       | 1,000            | 0.0%              |
| 12002.O - 543100 - POLICE OPS-CONTRACTUAL EQUIP  |                  | 2,000                  | 868            | 2,000                             | 2,108                       | 2,000                       | 2,000            | 0.0%              |
| 8.00 @:                                          | 75.00 =<br>:     | 600.00                 |                | DOPPLER RADAR REPAIRS FOR 8 UNITS |                             |                             |                  |                   |
| 10.00 @:                                         | 110.00 =<br>:    | 1,100.00               |                | RADAR RE-CERTIFICATION            |                             |                             |                  |                   |
| 1.00 @:                                          | 300.00 =<br>:    | 300.00                 |                | SIREN REPAIR                      |                             |                             |                  |                   |
| 12002.O - 543200 - POLICE OPS-SERVICES VEHICLES  |                  | 23,000                 | 29,466         | 26,000                            | 32,569                      | 30,000                      | 28,000           | 7.7%              |
| <b>ORG #12002.O - POLICE - OPERATIONS</b>        |                  |                        |                |                                   |                             |                             |                  |                   |
| 1.00 @:                                          | 23,000.00 =<br>: | 25,000.00              |                | ANNUAL VEHICLE REPAIRS            |                             |                             |                  |                   |
| 1.00 @:                                          | 3,000.00 =<br>:  | 3,000.00               |                | ANNUAL CRUISER WASHING CONTRACT   |                             |                             |                  |                   |
| 12002.O - 559000 - POLICE OPS-OTHER SERVICES     |                  | 750                    | 500            | 750                               | 1,026                       | 750                         | 750              | 0.0%              |
| 1.00 @:                                          | 500.00 =<br>:    | 500.00                 |                | STRAY CANINE CHGS                 |                             |                             |                  |                   |
| 1.00 @:                                          | 250.00 =<br>:    | 250.00                 |                | TOWING/WRECKER SERVICE            |                             |                             |                  |                   |
| TOTAL PURCHASED SERVICES                         |                  | 27,450                 | 31,904         | 29,750                            | 36,835                      | 34,250                      | 31,750           | 6.7%              |
| <b>SUPPLIES &amp; MATERIALS</b>                  |                  |                        |                |                                   |                             |                             |                  |                   |
| 12002.O - 561013 - POLICE OPS-PATROL SUPPLIES    |                  | 3,500                  | 3,564          | 3,000                             | 3,223                       | 3,000                       | 3,000            | 0.0%              |
| 1.00 @:                                          | 3,000.00 =<br>:  | 3,000.00               |                | GENERAL PATROL SUPPLIES           |                             |                             |                  |                   |
| 12002.O - 561017 - POLICE OPS-EQUIPMENT SUPPLIES |                  | 300                    | 0              | 0                                 | 0                           | 0                           | 0                | 0.0%              |

|                                        |        |        |        |        |        |        |      |
|----------------------------------------|--------|--------|--------|--------|--------|--------|------|
| 12002.O - 563800 - POLICE OPS-GASOLINE | 47,300 | 50,998 | 47,300 | 28,475 | 47,300 | 47,300 | 0.0% |
| 21500.00 @: 2.20 = 47,300.00           |        |        |        |        |        |        |      |
| TOTAL SUPPLIES & MATERIALS             | 51,100 | 54,563 | 50,300 | 31,699 | 50,300 | 50,300 | 0    |

|                                           |         |         |         |        |         |         |      |
|-------------------------------------------|---------|---------|---------|--------|---------|---------|------|
| TOTAL #12002.O - POLICE-PATROL OPERATIONS | 111,550 | 124,039 | 113,050 | 98,836 | 117,050 | 115,050 | 1.8% |
|-------------------------------------------|---------|---------|---------|--------|---------|---------|------|



TOTAL #12002.O - POLICE-PATROL OPERATIONS  
PROPOSED 21001 BUDGET BY CATEGORY



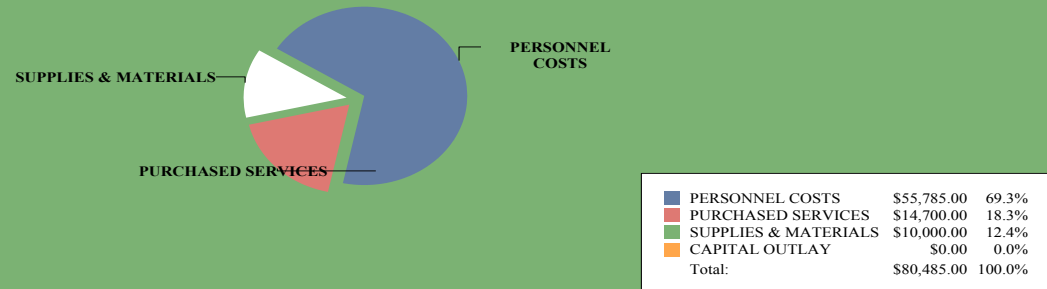
**ORG #12002.S - POLICE - SUPPORT**

| ACCOUNT                                        | DESCRIPTION      | 2019<br>Adopted Budget | 2019<br>Actual | 2020<br>Adopted<br>Budget                                                                                  | 2020<br>Expended<br>to Date                                                 | 2020<br>Projected<br>Actual | 2021<br>PROPOSED | Percent<br>Change |
|------------------------------------------------|------------------|------------------------|----------------|------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------|-----------------------------|------------------|-------------------|
| <b>SALARIES &amp; WAGES</b>                    |                  |                        |                |                                                                                                            |                                                                             |                             |                  |                   |
| 12002.S - 512209 - WAGES SUPPORT-P/T TRAINING  |                  | 300                    | 0              | 300                                                                                                        | 0                                                                           | 100                         | 300              | 0.0%              |
| 1.00 @:                                        | 300.00 =<br>:    | 300.00                 |                | Primex Crossing Guard Training                                                                             | THREE CROSSING<br>GUARDS @ 3<br>HOURS TRAINING<br>EACH - PRIMEX<br>TRAINING |                             |                  |                   |
| 12002.S - 512212 - WAGES SUPPORT-XING GUARDS   |                  | 17,096                 | 7,474          | 12,332                                                                                                     | 8,369                                                                       | 9,000                       | 17,485           | 41.8%             |
| 1.00 @:                                        | 12,485.00 =<br>: | 12,485.00              | DESMARAIS      | DESMARAIS                                                                                                  | JULIE ANNE                                                                  |                             |                  |                   |
| 1.00 @:                                        | 5,000.00 =<br>:  | 5,000.00               |                | ADDITIONAL CROSS WALKS                                                                                     |                                                                             |                             |                  |                   |
| 12002.S - 514000 - WAGES - OVERTIME            |                  | 5,000                  | 2,998          | 3,500                                                                                                      | 3,065                                                                       | 3,500                       | 3,500            | 0.0%              |
| 1.00 @:                                        | 4,500.00 =<br>:  | 4,500.00               |                | OVERTIME - CRIMINAL INVESTIGATIONS<br>DETECTIVE SERGE                                                      |                                                                             |                             |                  |                   |
| 1.00 @:                                        | -1,000.00 =<br>: | (1,000.00)             |                | MV ADJ                                                                                                     |                                                                             |                             |                  |                   |
| 12002.S - 514201 - WAGES SUPPORT-OVERTIME      |                  | 6,000                  | 5,434          | 5,500                                                                                                      | 5,313                                                                       | 5,500                       | 5,500            | 0.0%              |
| 1.00 @:                                        | 5,500.00 =<br>:  | 5,500.00               |                | OVERTIME - CRIMINAL INVESTIGATIONS BASED<br>ON CURRENT USE, INCLUDES JUVENILE<br>CRIMES AND INVESTIGATIONS |                                                                             |                             |                  |                   |
| 12002.S - 514220 - WAGES SUPPORT-O/T COURT     |                  | 7,000                  | 3,955          | 4,000                                                                                                      | 2,187                                                                       | 4,000                       | 4,000            | 0.0%              |
| 1.00 @:                                        | 6,000.00 =<br>:  | 6,000.00               |                | COURT OVERTIME                                                                                             |                                                                             |                             |                  |                   |
| 1.00 @:                                        | -2,000.00 =<br>: | (2,000.00)             |                | MV ADJ                                                                                                     |                                                                             |                             |                  |                   |
| 12002.S - 514221 - WAGES SUPPORT-OT/TRAINING   |                  | 24,000                 | 26,605         | 25,000                                                                                                     | 10,218                                                                      | 28,500                      | 25,000           | 0.0%              |
| 1.00 @:                                        | 25,000.00 =<br>: | 25,000.00              |                | MANDATORY IN SERVICE TRAINING<br>FIREARMS, OC SPRAY & DEFENSIVE TACTICS                                    | 20 HRS X 20<br>OFFICERS = 400<br>HOURS                                      |                             |                  |                   |
| TOTAL SALARIES & WAGES                         |                  | 59,396                 | 46,466         | 50,632                                                                                                     | 29,152                                                                      | 50,600                      | 55,785           | 10.2%             |
| <b>PURCHASED SERVICES</b>                      |                  |                        |                |                                                                                                            |                                                                             |                             |                  |                   |
| 12002.S - 531200 - POL SUPPORT-CONSULTING SVCS |                  | 1,350                  | 225            | 0                                                                                                          | 225                                                                         | 225                         | 600              | 100.0%            |
| 1.00 @:                                        | 600.00 =<br>:    | 600.00                 |                | POLYGRAPH EXAMINATIONS                                                                                     |                                                                             |                             |                  |                   |

|                                                          |          |   |          |               |               |               |              |               |               |                                                                                                                                 |
|----------------------------------------------------------|----------|---|----------|---------------|---------------|---------------|--------------|---------------|---------------|---------------------------------------------------------------------------------------------------------------------------------|
| <b>12002.S - 535000 - POL SUPPORT-MEDICAL SERVICES</b>   |          |   |          | <b>1,000</b>  | <b>150</b>    | <b>0</b>      | <b>300</b>   | <b>0</b>      | <b>400</b>    | <b>100.0%</b>                                                                                                                   |
| 1.00 @:                                                  | 400.00   | = | 400.00   |               |               |               |              |               |               |                                                                                                                                 |
| :                                                        |          |   |          |               |               |               |              |               |               |                                                                                                                                 |
|                                                          |          |   |          |               |               |               |              |               |               | REQUIRED MEDICAL EXAM FEES FOR THE<br>HIRING OF REPLACEMENT OFFICERS.                                                           |
| <b>12002.S - 539100 - POL SUPPORT-TRAINING/STAFF DEV</b> |          |   |          | <b>11,000</b> | <b>12,189</b> | <b>11,000</b> | <b>6,249</b> | <b>11,000</b> | <b>11,000</b> | <b>0.0%</b>                                                                                                                     |
| 1.00 @:                                                  | 450.00   | = | 450.00   |               |               |               |              |               |               | J. Ried Interview & Interrogation                                                                                               |
| :                                                        |          |   |          |               |               |               |              |               |               | Required Training<br>for New Detectives                                                                                         |
| 2.00 @:                                                  | 2,700.00 | = | 5,400.00 |               |               |               |              |               |               | 1ST LINE SUPERVISOR COURSE FOR 2<br>SERGEANT.                                                                                   |
| :                                                        |          |   |          |               |               |               |              |               |               | (INCLUDES<br>OVERNIGHT<br>ACCOMODATION<br>S).                                                                                   |
| 1.00 @:                                                  | 4,000.00 | = | 4,000.00 |               |               |               |              |               |               | CAREER DEVELOPMENT                                                                                                              |
| :                                                        |          |   |          |               |               |               |              |               |               | Misc training for<br>Supervisory Staff<br>and Officers                                                                          |
| 1.00 @:                                                  | 1,150.00 | = | 1,150.00 |               |               |               |              |               |               | INCREASE DUE TO OUTSIDE INSTRUCTORS                                                                                             |
| :                                                        |          |   |          |               |               |               |              |               |               |                                                                                                                                 |
| <b>12002.S - 556000 - POL SUPPORT-DUES/MEMBERSHIPS</b>   |          |   |          | <b>2,100</b>  | <b>2,380</b>  | <b>2,700</b>  | <b>2,040</b> | <b>2,304</b>  | <b>2,700</b>  | <b>0.0%</b>                                                                                                                     |
| 1.00 @:                                                  | 550.00   | = | 550.00   |               |               |               |              |               |               | NH BAR ASSOCIATION                                                                                                              |
| :                                                        |          |   |          |               |               |               |              |               |               |                                                                                                                                 |
| 1.00 @:                                                  | 1,165.00 | = | 1,165.00 |               |               |               |              |               |               | MV DETAIL                                                                                                                       |
| :                                                        |          |   |          |               |               |               |              |               |               |                                                                                                                                 |
| 1.00 @:                                                  | 150.00   | = | 150.00   |               |               |               |              |               |               | NESPIN MEMBERSHIP - DEPENDENT ON<br>STAFFING                                                                                    |
| :                                                        |          |   |          |               |               |               |              |               |               |                                                                                                                                 |
| 1.00 @:                                                  | 25.00    | = | 25.00    |               |               |               |              |               |               | NE GANG                                                                                                                         |
| :                                                        |          |   |          |               |               |               |              |               |               |                                                                                                                                 |
| 1.00 @:                                                  | 210.00   | = | 210.00   |               |               |               |              |               |               | CHIEF OF POLICE ASSOCIATIONS                                                                                                    |
| :                                                        |          |   |          |               |               |               |              |               |               | NATIONAL<br>CHIEFS OF<br>POLICE<br>ASSOCIATION<br>NE CHIEFS OF<br>POLICE<br>ASSOCIATION<br>HILLSBOROUGH<br>CNTY CHIEFS<br>ASSOC |
| 1.00 @:                                                  | 600.00   | = | 600.00   |               |               |               |              |               |               | TLO Search Services                                                                                                             |
| :                                                        |          |   |          |               |               |               |              |               |               |                                                                                                                                 |
| <b>TOTAL PURCHASED SERVICES</b>                          |          |   |          | <b>15,450</b> | <b>14,944</b> | <b>13,700</b> | <b>8,814</b> | <b>13,529</b> | <b>14,700</b> | <b>7.3%</b>                                                                                                                     |
| <b>SUPPLIES &amp; MATERIALS</b>                          |          |   |          |               |               |               |              |               |               |                                                                                                                                 |
| <b>12002.S - 561004 - POL SUPPORT-TRAINING SUPPLIES</b>  |          |   |          | <b>6,200</b>  | <b>11,416</b> | <b>5,000</b>  | <b>4,692</b> | <b>11,477</b> | <b>5,000</b>  | <b>0.0%</b>                                                                                                                     |
| 1.00 @:                                                  | 500.00   | = | 500.00   |               |               |               |              |               |               | TRAINING/PROMOTIONAL TESTING<br>ACCORDING TO CONTRACT                                                                           |
| :                                                        |          |   |          |               |               |               |              |               |               |                                                                                                                                 |
| 1.00 @:                                                  | 200.00   | = | 200.00   |               |               |               |              |               |               | CLASSROOM TRAINING SUPPLIES                                                                                                     |
| :                                                        |          |   |          |               |               |               |              |               |               |                                                                                                                                 |
| 1.00 @:                                                  | 550.00   | = | 550.00   |               |               |               |              |               |               | AMMO AND TASER SUPPLY                                                                                                           |
| :                                                        |          |   |          |               |               |               |              |               |               |                                                                                                                                 |
| 1.00 @:                                                  | 250.00   | = | 250.00   |               |               |               |              |               |               | FIREARMS CLEANING EQUIP & SUPPLIES                                                                                              |
| :                                                        |          |   |          |               |               |               |              |               |               |                                                                                                                                 |
| 1.00 @:                                                  | 3,500.00 | = | 3,500.00 |               |               |               |              |               |               | TASER LEASE PROGRAM                                                                                                             |
| :                                                        |          |   |          |               |               |               |              |               |               |                                                                                                                                 |

|                                                          |         |   |          |               |               |               |               |               |               |              |
|----------------------------------------------------------|---------|---|----------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|
| <b>12002.S - 561015 - POL SUPPORT-DETECTIVE SUPPLIES</b> |         |   |          | <b>1,500</b>  | <b>1,475</b>  | <b>1,500</b>  | <b>918</b>    | <b>1,500</b>  | <b>1,500</b>  | <b>0.0%</b>  |
| 1.00 @:                                                  | 50.00   | = | 50.00    |               |               |               |               |               |               |              |
|                                                          | .       |   |          |               |               |               |               |               |               |              |
| 1.00 @:                                                  | 280.00  | = | 280.00   |               |               |               |               |               |               |              |
|                                                          | .       |   |          |               |               |               |               |               |               |              |
| 1.00 @:                                                  | 250.00  | = | 250.00   |               |               |               |               |               |               |              |
|                                                          | .       |   |          |               |               |               |               |               |               |              |
| 1.00 @:                                                  | 350.00  | = | 350.00   |               |               |               |               |               |               |              |
|                                                          | :       |   |          |               |               |               |               |               |               |              |
| 1.00 @:                                                  | 100.00  | = | 100.00   |               |               |               |               |               |               |              |
|                                                          | .       |   |          |               |               |               |               |               |               |              |
| 1.00 @:                                                  | 100.00  | = | 100.00   |               |               |               |               |               |               |              |
|                                                          | .       |   |          |               |               |               |               |               |               |              |
| 1.00 @:                                                  | 250.00  | = | 250.00   |               |               |               |               |               |               |              |
|                                                          | .       |   |          |               |               |               |               |               |               |              |
| 1.00 @:                                                  | 120.00  | = | 120.00   |               |               |               |               |               |               |              |
|                                                          | :       |   |          |               |               |               |               |               |               |              |
| <b>12002.S - 567000 - BOOKS AND PERIODICALS</b>          |         |   |          | <b>3,300</b>  | <b>3,040</b>  | <b>3,000</b>  | <b>2,864</b>  | <b>3,000</b>  | <b>3,500</b>  | <b>16.7%</b> |
| 1.00 @:                                                  | 75.00   | = | 75.00    |               |               |               |               |               |               |              |
|                                                          | :       |   |          |               |               |               |               |               |               |              |
| 1.00 @:                                                  | 250.00  | = | 250.00   |               |               |               |               |               |               |              |
|                                                          | :       |   |          |               |               |               |               |               |               |              |
| 1.00 @:                                                  | 275.00  | = | 275.00   |               |               |               |               |               |               |              |
|                                                          | :       |   |          |               |               |               |               |               |               |              |
| 12.00 @:                                                 | 225.00  | = | 2,856.00 |               |               |               |               |               |               |              |
|                                                          | :       |   |          |               |               |               |               |               |               |              |
| 1.00 @:                                                  | -300.00 | = | 44.00    |               |               |               |               |               |               |              |
|                                                          | :       |   |          |               |               |               |               |               |               |              |
| <b>TOTAL SUPPLIES &amp; MATERIALS</b>                    |         |   |          | <b>11,000</b> | <b>15,931</b> | <b>9,500</b>  | <b>8,473</b>  | <b>15,977</b> | <b>10,000</b> | <b>5.3%</b>  |
| <b>TOTAL #12002.S - POLICE-SUPPORT</b>                   |         |   |          | <b>85,846</b> | <b>77,341</b> | <b>73,832</b> | <b>46,439</b> | <b>80,106</b> | <b>80,485</b> | <b>9.0%</b>  |





**TOTAL #12002.S - POLICE-SUPPORT  
PROPOSED 21001 BUDGET BY CATEGORY**

**ORG #12102 - AMBULANCE - OP BUDGET**

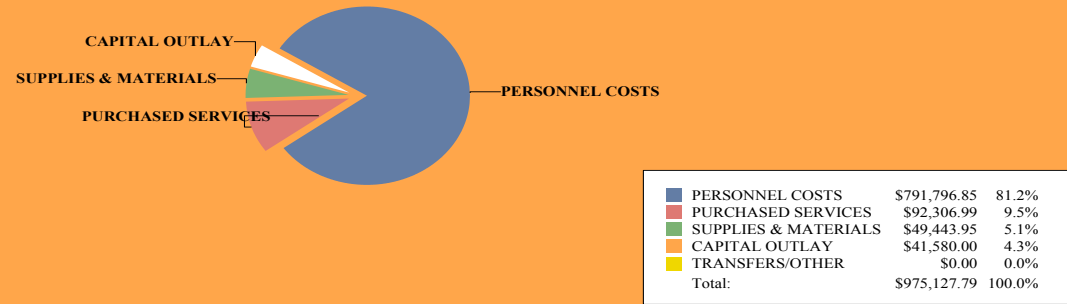
| ACCOUNT                                    | DESCRIPTION      | 2019<br>Adopted Budget | 2019<br>Actual | 2020<br>Adopted<br>Budget                 | 2020<br>Expended<br>to Date | 2020<br><i>Projected<br/>Actual</i> | 2021<br><i>PROPOSED</i> | Percent<br>Change |
|--------------------------------------------|------------------|------------------------|----------------|-------------------------------------------|-----------------------------|-------------------------------------|-------------------------|-------------------|
| <b><i>SALARIES &amp; WAGES</i></b>         |                  |                        |                |                                           |                             |                                     |                         |                   |
| 12102 - 511000 - WAGES - FULL TIME         |                  | 425,325                | 389,931        | 419,687                                   | 371,844                     | 417,476                             | 454,262                 | 8.2%              |
| 12102 - 512000 - WAGES - PART TIME & TEMP  |                  | 232,868                | 216,237        | 239,215                                   | 173,026                     | 197,596                             | 207,195                 | (13.4%)           |
| 1.00 @:                                    | 25,268.00 =<br>: | 25,162.00              |                |                                           |                             |                                     |                         |                   |
| 10248.43 @:                                | 17.60 =<br>:     | 181,397.21             |                |                                           |                             |                                     |                         |                   |
|                                            |                  |                        |                | PART TIME EE'S                            |                             |                                     |                         |                   |
| 35.60 @:                                   | 17.60 =<br>:     | 635.82                 |                |                                           |                             |                                     |                         |                   |
|                                            |                  |                        |                | FTP OFFICER MEETINGS                      |                             |                                     |                         |                   |
| 12102 - 512302 - WAGES                     |                  | 49,819                 | 77,096         | 46,551                                    | 73,950                      | 79,662                              | 54,757                  | 17.6%             |
| 1.00 @:                                    | 36,339.00 =<br>: | 39,032.84              |                |                                           |                             |                                     |                         |                   |
|                                            |                  |                        |                | BACK FILL FT TIME OFF WITH PER DIEM STAFF |                             |                                     |                         |                   |
| 1.00 @:                                    | 10,212.00 =<br>: | 15,724.00              |                |                                           |                             |                                     |                         |                   |
|                                            |                  |                        |                | THURSDAY PARAMEDIC OPEN SHIFT             |                             |                                     |                         |                   |
| 12102 - 514000 - WAGES - OVERTIME          |                  | 53,084                 | 93,520         | 80,841                                    | 74,903                      | 81,813                              | 75,583                  | (6.5%)            |
| TOTAL SALARIES & WAGES                     |                  | 761,095                | 776,784        | 786,294                                   | 693,722                     | 776,547                             | 791,797                 | 0.7%              |
| <b><i>PURCHASED SERVICES</i></b>           |                  |                        |                |                                           |                             |                                     |                         |                   |
| 12102 - 534220 - COMPUTER/SOFTWARE SUPPORT |                  | 300                    | 315            | 1,300                                     | 1,440                       | 1,440                               | 2,925                   | 125.0%            |
| 1.00 @:                                    | 300.00 =<br>:    | 300.00                 |                |                                           |                             |                                     |                         |                   |
|                                            |                  |                        |                | SCHEDULING SOFTWARE (WTW)                 |                             |                                     |                         |                   |
| 1.00 @:                                    | 1,000.00 =<br>:  | 625.00                 |                |                                           |                             |                                     |                         |                   |
|                                            |                  |                        |                | ePCR TEMSIS rule validation feature       |                             |                                     |                         |                   |
| 1.00 @:                                    | 2,000.00 =<br>:  | 2,000.00               |                |                                           |                             |                                     |                         |                   |
|                                            |                  |                        |                | HANDTEVY PEDIATRIC SOFTWARE               |                             |                                     |                         |                   |
| 12102 - 535000 - MEDICAL SERVICES          |                  | 970                    | 2,522          | 1,500                                     | 212                         | 0                                   | 0                       | (100.0%)          |
| 12102 - 539010 - AMBULANCE BILLING SERVICE |                  | 40,000                 | 41,264         | 50,000                                    | 28,978                      | 34,435                              | 50,400                  | 0.8%              |
| 1.00 @:                                    | 40,000.00 =<br>: | 50,400.00              |                |                                           |                             |                                     |                         |                   |
|                                            |                  |                        |                | AMBULANCE BILLING SERVICE                 |                             |                                     |                         |                   |

|                                                    |    |           |        |               |                                                                                            |               |               |               |               |              |
|----------------------------------------------------|----|-----------|--------|---------------|--------------------------------------------------------------------------------------------|---------------|---------------|---------------|---------------|--------------|
| <b>12102 - 539011 - COLLECTION SERVICES</b>        |    |           |        | <b>650</b>    | <b>349</b>                                                                                 | <b>650</b>    | <b>366</b>    | <b>300</b>    | <b>650</b>    | <b>0.0%</b>  |
| <b>12102 - 539100 - TRAINING/STAFF DEVELOPMENT</b> |    |           |        | <b>4,040</b>  | <b>4,655</b>                                                                               | <b>4,380</b>  | <b>848</b>    | <b>4,380</b>  | <b>4,380</b>  | <b>0.0%</b>  |
| 10.00                                              | @: | 30.00     | =<br>: | 300.00        | NREMT RELICENSING                                                                          |               |               |               |               |              |
| 1.00                                               | @: | 1,000.00  | =<br>: | 1,000.00      | TRAINING MATERIALS                                                                         |               |               |               |               |              |
| 22.00                                              | @: | 140.00    | =<br>: | 3,080.00      | TECC course materials for 22 providers                                                     |               |               |               |               |              |
| <b>12102 - 543100 - CONTRACTUAL-EQUIPMENT</b>      |    |           |        | <b>7,788</b>  | <b>4,407</b>                                                                               | <b>8,085</b>  | <b>2,935</b>  | <b>8,085</b>  | <b>12,176</b> | <b>50.6%</b> |
| 1.00                                               | @: | 2,935.00  | =<br>: | 3,081.75      | DEFIBRILLATOR/CARDIAC MONITOR<br>MAINTENANCE CONTRACT (PREVENTATIVE<br>MAINT. FOR 2 UNITS) |               |               |               |               |              |
| 1.00                                               | @: | 2,350.40  | =<br>: | 2,780.00      | STRETCHER MAINTENANCE CONTRACT<br>(PREVENTATIVE MAINTENANCE)                               |               |               |               |               |              |
| 2.00                                               | @: | 2,200.00  | =<br>: | 4,400.00      | VENTILATOR MAINTENANCE CONTRACT                                                            |               |               |               |               |              |
| 2.00                                               | @: | 300.00    | =<br>: | 600.00        | FERNO stair chair annual maintenance                                                       |               |               |               |               |              |
| 1.00                                               | @: | 1,314.00  | =<br>: | 1,314.00      | STRETCHER BARIATRIC ANNUAL PM                                                              |               |               |               |               |              |
| <b>12102 - 543200 - CONTRACTUAL-VEHICLES</b>       |    |           |        | <b>14,600</b> | <b>34,402</b>                                                                              | <b>15,600</b> | <b>14,724</b> | <b>13,200</b> | <b>15,600</b> | <b>0.0%</b>  |
| 1.00                                               | @: | 15,600.00 | =<br>: | 15,600.00     | AMBULANCE MAINTENANCE                                                                      |               |               |               |               |              |
| <b>12102 - 553100 - TELEPHONE</b>                  |    |           |        | <b>0</b>      | <b>0</b>                                                                                   | <b>0</b>      | <b>244</b>    | <b>0</b>      | <b>0</b>      | <b>0.0%</b>  |
| <b>12102 - 553130 - TELEPHONE-CELLULAR</b>         |    |           |        | <b>2,880</b>  | <b>3,289</b>                                                                               | <b>3,120</b>  | <b>2,453</b>  | <b>3,276</b>  | <b>3,276</b>  | <b>5.0%</b>  |
| 12.00                                              | @: | 30.00     | =<br>: | 1,063.92      | 2 CELL PHONES                                                                              |               |               |               |               |              |
| 12.00                                              | @: | 69.00     | =<br>: | 531.96        | DIRECTOR PHONE                                                                             |               |               |               |               |              |
| 12.00                                              | @: | 101.00    | =<br>: | 1,440.36      | 3 WIFI HOTSPOTS FOR AMBULANCES                                                             |               |               |               |               |              |
| 24.00                                              | @: | 10.00     | =<br>: | 240.00        | 2 data phone for Captains                                                                  |               |               |               |               |              |



|                                                   |                |                |                                      |                |                |                |               |
|---------------------------------------------------|----------------|----------------|--------------------------------------|----------------|----------------|----------------|---------------|
| <b>12102 - 563900 - DIESEL FUEL</b>               | <b>805</b>     | <b>1,053</b>   | <b>1,359</b>                         | <b>450</b>     | <b>700</b>     | <b>1,359</b>   | <b>0.0%</b>   |
| 591.00 @: 2.30 = 1,359.30<br>:                    |                |                |                                      |                |                |                |               |
|                                                   |                |                | ESTIMATED USAGE                      |                |                |                |               |
| <b>12102 - 567000 - BOOKS AND PERIODICALS</b>     | <b>42</b>      | <b>0</b>       | <b>42</b>                            | <b>0</b>       | <b>42</b>      | <b>42</b>      | <b>0.0%</b>   |
| 1.00 @: 42.00 = 42.00<br>:                        |                |                | JEMS MAGAZINE                        |                |                |                |               |
| <b>12102 - 568300 - CLOTHING/UNIFORMS</b>         | <b>4,000</b>   | <b>5,128</b>   | <b>4,200</b>                         | <b>1,863</b>   | <b>2,216</b>   | <b>7,700</b>   | <b>83.3%</b>  |
| 25.00 @: 168.00 = 4,200.00<br>:                   |                |                | UNIFORM ALLOWANCE - 50 EMPLOYEES     |                |                |                |               |
| 1.00 @: 3,500.00 = 3,500.00<br>:                  |                |                | NEW JACKET OR VEST FOR EACH EMPLOYEE |                |                |                |               |
| <b>12102 - 568450 - CASH REGISTER UNDERAGE</b>    | <b>0</b>       | <b>7</b>       | <b>0</b>                             | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0.0%</b>   |
| <b>TOTAL SUPPLIES &amp; MATERIALS</b>             | <b>46,221</b>  | <b>47,847</b>  | <b>44,276</b>                        | <b>124,859</b> | <b>37,693</b>  | <b>49,444</b>  | <b>11.7%</b>  |
| <b>CAPITAL OUTLAY</b>                             |                |                |                                      |                |                |                |               |
| <b>12102 - 574000 - MACHINERY &amp; EQUIPMENT</b> | <b>0</b>       | <b>0</b>       | <b>0</b>                             | <b>0</b>       | <b>0</b>       | <b>580</b>     | <b>100.0%</b> |
| 2.00 @: 290.00 = 580.00<br>:                      |                |                | PEDESTAL FANS (FOR GARAGE)           |                |                |                |               |
| <b>12102 - 574200 - COMMUNICATIONS EQUIPMENT</b>  | <b>0</b>       | <b>144</b>     | <b>0</b>                             | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0.0%</b>   |
| <b>12102 - 576000 - VEHICLES</b>                  | <b>0</b>       | <b>0</b>       | <b>0</b>                             | <b>0</b>       | <b>0</b>       | <b>41,000</b>  | <b>100.0%</b> |
| <b>TOTAL CAPITAL OUTLAY</b>                       | <b>0</b>       | <b>144</b>     | <b>0</b>                             | <b>0</b>       | <b>0</b>       | <b>41,580</b>  | <b>100.0%</b> |
| <b>TOTAL #12102 - AMBULANCE</b>                   | <b>879,295</b> | <b>916,743</b> | <b>915,955</b>                       | <b>872,779</b> | <b>882,275</b> | <b>975,128</b> | <b>6.5%</b>   |





**TOTAL #12102 - AMBULANCE  
PROPOSED 21001 BUDGET BY CATEGORY**

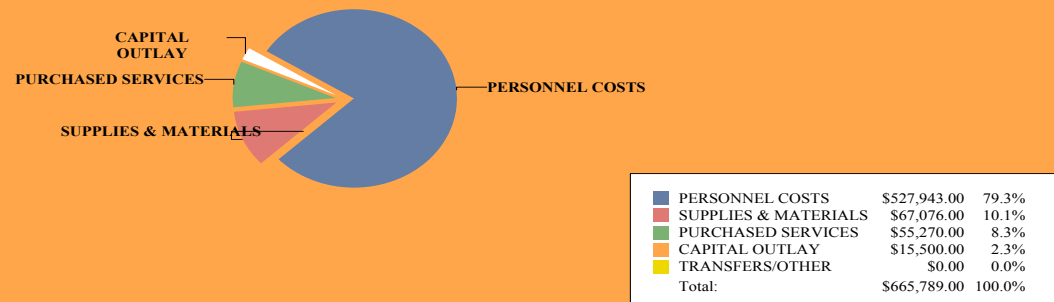
**ORG #12202 - FIRE-OP BUDGET**

| ACCOUNT                                       | DESCRIPTION      | 2019<br>Adopted Budget | 2019<br>Actual | 2020<br>Adopted<br>Budget                                                   | 2020<br>Expended<br>to Date | 2020<br>Projected<br>Actual | 2021<br>PROPOSED | Percent<br>Change |
|-----------------------------------------------|------------------|------------------------|----------------|-----------------------------------------------------------------------------|-----------------------------|-----------------------------|------------------|-------------------|
| <b>SALARIES &amp; WAGES</b>                   |                  |                        |                |                                                                             |                             |                             |                  |                   |
| 12202 - 511000 - WAGES - FULL TIME            |                  | 350,885                | 326,048        | 353,575                                                                     | 304,852                     | 355,862                     | 362,043          | 2.4%              |
| 12202 - 512401 - WAGES - PT & TEMP- CALL      |                  | 158,436                | 119,325        | 146,900                                                                     | 92,056                      | 135,000                     | 146,900          | 0.0%              |
| 1.00 @:                                       | 98,058.00 =<br>: | 98,058.00              |                |                                                                             |                             |                             |                  |                   |
|                                               |                  |                        |                | 8 CALL FF PER INCIDENT                                                      |                             |                             |                  |                   |
| 200.00 @:                                     | 14.00 =<br>:     | 2,800.00               |                |                                                                             |                             |                             |                  |                   |
|                                               |                  |                        |                | MUNICIPAL FIRE ALARM SYSTEM<br>MAINTENANCE                                  |                             |                             |                  |                   |
| 2385.00 @:                                    | 14.00 =<br>:     | 33,390.00              |                |                                                                             |                             |                             |                  |                   |
|                                               |                  |                        |                | 45 CALL FF 53 HRS EACH REQUIRED TRAINING                                    |                             |                             |                  |                   |
| 318.00 @:                                     | 14.00 =<br>:     | 4,452.00               |                |                                                                             |                             |                             |                  |                   |
|                                               |                  |                        |                | 6 FT/CALL FF 53 HRS EACH REQUIRED<br>TRAINING                               |                             |                             |                  |                   |
| 1.00 @:                                       | 3,000.00 =<br>:  | 3,000.00               |                |                                                                             |                             |                             |                  |                   |
|                                               |                  |                        |                | RAISES FOR CALL FIREFIGHTERS                                                |                             |                             |                  |                   |
| 52.00 @:                                      | 100.00 =<br>:    | 5,200.00               |                |                                                                             |                             |                             |                  |                   |
|                                               |                  |                        |                | ON CALL STIPEND                                                             |                             |                             |                  |                   |
| 12202 - 514000 - WAGES - OVERTIME             |                  | 23,000                 | 14,893         | 18,000                                                                      | 18,182                      | 20,000                      | 18,000           | 0.0%              |
| 1.00 @:                                       | 18,000.00 =<br>: | 18,000.00              |                |                                                                             |                             |                             |                  |                   |
|                                               |                  |                        |                | 2 FT FIRE CAPTAINS + 2 FT FF                                                |                             |                             |                  |                   |
| 12202 - 514401 - WAGES-OVERTIME/CALL FIRE PAY |                  | 0                      | 224            | 0                                                                           | 0                           | 0                           | 0                | 0.0%              |
| TOTAL SALARIES & WAGES                        |                  | 532,321                | 460,490        | 518,475                                                                     | 415,089                     | 510,862                     | 526,943          | 1.6%              |
| <b>EMPLOYEE BENEFITS</b>                      |                  |                        |                |                                                                             |                             |                             |                  |                   |
| 12202 - 521500 - GROUP INSURANCE-LIFE         |                  | 1,000                  | 720            | 1,000                                                                       | 924                         | 1,000                       | 1,000            | 0.0%              |
| 50.00 @:                                      | 20.00 =<br>:     | 1,000.00               |                |                                                                             |                             |                             |                  |                   |
|                                               |                  |                        |                | NH STATE FIREMEN'S ASSOCIATION DISABILITY<br>POLICY FOR ALL FIRE PERSONNEL. |                             |                             |                  |                   |
| TOTAL EMPLOYEE BENEFITS                       |                  | 1,000                  | 720            | 1,000                                                                       | 924                         | 1,000                       | 1,000            | 0                 |
| <b>PURCHASED SERVICES</b>                     |                  |                        |                |                                                                             |                             |                             |                  |                   |
| 12202 - 535000 - MEDICAL SERVICES             |                  | 2,250                  | 5,423          | 3,250                                                                       | 1,407                       | 2,900                       | 3,250            | 0.0%              |
| 5.00 @:                                       | 650.00 =<br>:    | 3,250.00               |                |                                                                             |                             |                             |                  |                   |
|                                               |                  |                        |                | ENTRY PHYSICALS AND UPDATE OF HEPATITIS<br>SHOTS.                           |                             |                             |                  |                   |
| 12202 - 539100 - TRAINING/STAFF DEVELOPMENT   |                  | 17,355                 | 13,321         | 17,420                                                                      | 6,656                       | 15,224                      | 17,420           | 0.0%              |
| 5.00 @:                                       | 845.00 =<br>:    | 4,225.00               |                |                                                                             |                             |                             |                  |                   |
|                                               |                  |                        |                | FIREFIGHTER LEVEL I A&B (5 MEMBERS)                                         |                             |                             |                  |                   |
| 5.00 @:                                       | 560.00 =         | 2,800.00               |                |                                                                             |                             |                             |                  |                   |
|                                               |                  |                        |                | FIREFIGHTER LEVEL II (10 MEMBERS)                                           |                             |                             |                  |                   |

|                                                |           |   |            |                                                                  |        |        |        |       |        |       |
|------------------------------------------------|-----------|---|------------|------------------------------------------------------------------|--------|--------|--------|-------|--------|-------|
| 1.00 @:                                        | 750.00    | = | 750.00     | ANNUAL FIRE CHIEFS CONFERENCE                                    |        |        |        |       |        |       |
|                                                |           | : |            |                                                                  |        |        |        |       |        |       |
| 4.00 @:                                        | 2,825.00  | = | 11,300.00  | FDIC/OFFICER DEVELOPMENT PROGRAMS.                               |        |        |        |       |        |       |
|                                                |           | : |            |                                                                  |        |        |        |       |        |       |
| 2.00 @:                                        | 145.00    | = | 290.00     | INSTRUCTOR 1 COURSE                                              |        |        |        |       |        |       |
|                                                |           | : |            |                                                                  |        |        |        |       |        |       |
| 1.00 @:                                        | 335.00    | = | 335.00     | COMPANY OFFICER CERTIFICATION                                    |        |        |        |       |        |       |
|                                                |           | : |            |                                                                  |        |        |        |       |        |       |
| 1.00 @:                                        | 220.00    | = | 220.00     | INCREASE DUE TO STATE CUTS                                       |        |        |        |       |        |       |
|                                                |           | : |            |                                                                  |        |        |        |       |        |       |
| 1.00 @:                                        | -2,500.00 | = | (2,500.00) | ADJ TO 2018 LEVEL                                                |        |        |        |       |        |       |
|                                                |           | : |            |                                                                  |        |        |        |       |        |       |
| 12202 - 543100 - CONTRACTUAL-EQUIPMENT         |           |   |            | 7,400                                                            | 6,987  | 6,100  | 5,019  | 6,100 | 6,100  | 0.0%  |
| 80.00 @:                                       | 30.00     | = | 2,400.00   | SCBA CYLINDER TESTING                                            |        |        |        |       |        |       |
|                                                |           | : |            |                                                                  |        |        |        |       |        |       |
| 40.00 @:                                       | 45.00     | = | 1,800.00   | SELF CONTAINED BREATHING APPARATUS (SCBA )REGULATOR FLOW TESTING |        |        |        |       |        |       |
|                                                |           | : |            |                                                                  |        |        |        |       |        |       |
| 3.00 @:                                        | 100.00    | = | 300.00     | EXPLOSIVE GAS METER CALIBRATION                                  |        |        |        |       |        |       |
|                                                |           | : |            |                                                                  |        |        |        |       |        |       |
| 40.00 @:                                       | 40.00     | = | 1,600.00   | ANNUAL MASK/FIT TESTING FOR ALL PERSONNEL.                       |        |        |        |       |        |       |
|                                                |           | : |            |                                                                  |        |        |        |       |        |       |
| 12202 - 543200 - CONTRACTUAL-VEHICLES          |           |   |            | 10,200                                                           | 16,809 | 10,200 | 18,378 | 0     | 14,000 | 37.3% |
| 1.00 @:                                        | 10,000.00 | = | 13,800.00  | REPAIRS TO APPARATUS BY OUTSIDE VENDORS.                         |        |        |        |       |        |       |
|                                                |           | : |            |                                                                  |        |        |        |       |        |       |
| 1.00 @:                                        | 200.00    | = | 200.00     | FIRE ALARM BUCKET TRUCK ANNUAL INSPECTION/CERTIFICATION          |        |        |        |       |        |       |
|                                                |           | : |            |                                                                  |        |        |        |       |        |       |
| 12202 - 543210 - PREVENTATIVE MAINT.- VEHICLES |           |   |            | 5,000                                                            | 6,575  | 5,000  | 5,123  | 6,575 | 6,500  | 30.0% |
|                                                |           |   |            |                                                                  |        |        |        |       |        |       |
| 12202 - 553100 - TELEPHONE                     |           |   |            | 0                                                                | 0      | 0      | 218    | 0     | 0      | 0.0%  |
| 12202 - 553130 - TELEPHONE-CELLULAR            |           |   |            | 3,021                                                            | 3,512  | 2,294  | 2,388  | 3,500 | 3,500  | 52.5% |
| 12.00 @:                                       | 50.51     | = | 606.12     | ASST. CHIEF                                                      |        |        |        |       |        |       |
|                                                |           | : |            |                                                                  |        |        |        |       |        |       |
| 12.00 @:                                       | 50.51     | = | 606.12     | CHIEF                                                            |        |        |        |       |        |       |
|                                                |           | : |            |                                                                  |        |        |        |       |        |       |
| 12.00 @:                                       | 90.18     | = | 1,082.16   | 9 IPADS 10.02 PER MONTH EACH                                     |        |        |        |       |        |       |
|                                                |           | : |            |                                                                  |        |        |        |       |        |       |
| 1.00 @:                                        | 1,205.60  | = | 1,205.60   | ADDITIONAL COMM EQUIP                                            |        |        |        |       |        |       |
|                                                |           | : |            |                                                                  |        |        |        |       |        |       |
| 12202 - 555000 - PRINTING PUBLISHING & ADS     |           |   |            | 300                                                              | 51     | 300    | 0      | 300   | 300    | 0.0%  |
| 12202 - 556000 - DUES & MEMBERSHIPS            |           |   |            | 4,000                                                            | 3,967  | 4,000  | 3,902  | 4,000 | 4,000  | 0.0%  |
| 1.00 @:                                        | 2,316.00  | = | 2,316.00   | SOUHEGAN MUTUAL AID RESPONSE TEAM                                |        |        |        |       |        |       |
|                                                |           | : |            |                                                                  |        |        |        |       |        |       |
| 4.00 @:                                        | 75.00     | = | 300.00     | NH ASSOCIATION OF FIRE CHIEFS                                    |        |        |        |       |        |       |
|                                                |           | : |            |                                                                  |        |        |        |       |        |       |

|                                                        |               |   |               |               |                                                                      |               |               |               |  |  |  |
|--------------------------------------------------------|---------------|---|---------------|---------------|----------------------------------------------------------------------|---------------|---------------|---------------|--|--|--|
| 2.00 @:                                                | 225.00        | = | 450.00        | :             | INTERNATIONAL ASSOCIATION OF FIRE CHIEFS                             |               |               |               |  |  |  |
| 2.00 @:                                                | 75.00         | = | 150.00        | :             | INTERNATIONAL ASSOCIATION OF ARSON INVESTIGATORS                     |               |               |               |  |  |  |
| 1.00 @:                                                | 784.00        | = | 784.00        | :             | VARIOUS                                                              |               |               |               |  |  |  |
| <b>12202 - 559000 - OTHER CONTRACTED SERVICES</b>      | <b>200</b>    |   | <b>408</b>    | <b>200</b>    | <b>727</b>                                                           | <b>200</b>    | <b>200</b>    | <b>0.0%</b>   |  |  |  |
| 1.00 @:                                                | 200.00        | = | 200.00        | :             | EMPLOYEE RECORD CHECKS                                               |               |               |               |  |  |  |
| <b>TOTAL PURCHASED SERVICES</b>                        | <b>49,726</b> |   | <b>57,052</b> | <b>48,764</b> | <b>43,816</b>                                                        | <b>38,799</b> | <b>55,270</b> | <b>13.3%</b>  |  |  |  |
| <b>SUPPLIES &amp; MATERIALS</b>                        |               |   |               |               |                                                                      |               |               |               |  |  |  |
| <b>12202 - 561032 - FIRE PREVENTION MATERIALS</b>      | <b>2,000</b>  |   | <b>1,962</b>  | <b>2,000</b>  | <b>1,863</b>                                                         | <b>2,000</b>  | <b>2,000</b>  | <b>0.0%</b>   |  |  |  |
| <b>12202 - 562000 - OFFICE SUPPLIES</b>                | <b>2,000</b>  |   | <b>1,892</b>  | <b>2,000</b>  | <b>884</b>                                                           | <b>2,000</b>  | <b>2,000</b>  | <b>0.0%</b>   |  |  |  |
| <b>12202 - 562500 - POSTAGE</b>                        | <b>400</b>    |   | <b>66</b>     | <b>400</b>    | <b>270</b>                                                           | <b>400</b>    | <b>400</b>    | <b>0.0%</b>   |  |  |  |
| <b>12202 - 563000 - FIRE ALARM MAINT. AND SUPPLIES</b> | <b>10,000</b> |   | <b>11,646</b> | <b>10,000</b> | <b>9,491</b>                                                         | <b>10,000</b> | <b>10,000</b> | <b>0.0%</b>   |  |  |  |
| 1.00 @:                                                | 10,000.00     | = | 10,000.00     | :             | FIRE ALARM MAINTENANCE                                               |               |               |               |  |  |  |
| <b>12202 - 563100 - SUPPLIES - EQUIPMENT</b>           | <b>2,000</b>  |   | <b>2,454</b>  | <b>2,000</b>  | <b>963</b>                                                           | <b>2,000</b>  | <b>2,000</b>  | <b>0.0%</b>   |  |  |  |
| <b>12202 - 563200 - SUPPLIES - VEHICLES</b>            | <b>6,000</b>  |   | <b>4,927</b>  | <b>6,000</b>  | <b>4,137</b>                                                         | <b>6,500</b>  | <b>6,500</b>  | <b>8.3%</b>   |  |  |  |
| <b>12202 - 563800 - GASOLINE</b>                       | <b>3,080</b>  |   | <b>2,857</b>  | <b>3,080</b>  | <b>1,660</b>                                                         | <b>3,080</b>  | <b>3,080</b>  | <b>0.0%</b>   |  |  |  |
| 1400.00 @:                                             | 2.20          | = | 3,080.00      | :             | UNLEADED GASOLINE                                                    |               |               |               |  |  |  |
| <b>12202 - 563900 - DIESEL FUEL</b>                    | <b>4,140</b>  |   | <b>3,991</b>  | <b>4,140</b>  | <b>2,571</b>                                                         | <b>4,140</b>  | <b>4,140</b>  | <b>0.0%</b>   |  |  |  |
| 1800.00 @:                                             | 2.30          | = | 4,140.00      | :             | DIESEL FUEL                                                          |               |               |               |  |  |  |
| <b>12202 - 567000 - BOOKS AND PERIODICALS</b>          | <b>500</b>    |   | <b>136</b>    | <b>500</b>    | <b>0</b>                                                             | <b>500</b>    | <b>500</b>    | <b>0.0%</b>   |  |  |  |
| <b>12202 - 568200 - TOOLS/SUPPLIES</b>                 | <b>3,000</b>  |   | <b>2,046</b>  | <b>3,000</b>  | <b>2,053</b>                                                         | <b>3,000</b>  | <b>3,000</b>  | <b>0.0%</b>   |  |  |  |
| 1.00 @:                                                | 2,500.00      | = | 2,500.00      | :             | MISCELLANEOUS SMALL TOOL REPLACEMENT                                 |               |               |               |  |  |  |
| 2.00 @:                                                | 250.00        | = | 500.00        | :             | SCBA MASK COMPONENTS REPLACEMENT                                     |               |               |               |  |  |  |
| <b>12202 - 568300 - CLOTHING/UNIFORMS</b>              | <b>30,178</b> |   | <b>29,822</b> | <b>35,471</b> | <b>21,658</b>                                                        | <b>30,178</b> | <b>32,000</b> | <b>(9.8%)</b> |  |  |  |
| 4.00 @:                                                | 500.00        | = | 2,000.00      | :             | UNIFORMS FOR FULL TIME PERSONNEL                                     |               |               |               |  |  |  |
| 40.00 @:                                               | 100.00        | = | 4,000.00      | :             | UNIFORMS FOR CALL PERSONNEL                                          |               |               |               |  |  |  |
| 4.00 @:                                                | 2,267.00      | = | 9,068.00      | :             | PROTECTIVE CLOTHING FOR NEW MEMBERS AS NEEDED. 5% INCREASE EXPECTED. |               |               |               |  |  |  |
| 8.00 @:                                                | 2,550.38      | = | 20,403.04     | :             | FOUR YEAR PROTECTIVE CLOTHING REPLACEMENT PROGRAM.                   |               |               |               |  |  |  |
| 1.00 @:                                                | -3,471.04     | = | (3,471.04)    | :             | REDUCTIONS                                                           |               |               |               |  |  |  |
| <b>12202 - 569300 - FOOD</b>                           | <b>1,456</b>  |   | <b>1,365</b>  | <b>1,456</b>  | <b>661</b>                                                           | <b>1,456</b>  | <b>1,456</b>  | <b>0.0%</b>   |  |  |  |

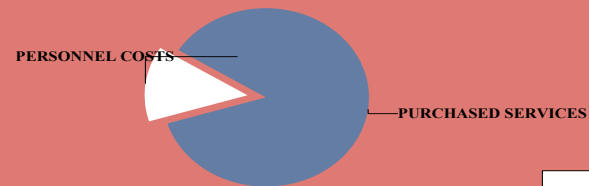
|                                                 |         |         |         |          |         |         |                                                |
|-------------------------------------------------|---------|---------|---------|----------|---------|---------|------------------------------------------------|
| TOTAL SUPPLIES & MATERIALS                      | 64,754  | 63,164  | 70,047  | 46,211   | 65,254  | 67,076  | (4.2%)                                         |
| <b>CAPITAL OUTLAY</b>                           |         |         |         |          |         |         |                                                |
| 12202 - 574000 - MACHINERY & EQUIPMENT          | 5,200   | 1,541   | 5,200   | 3,455    | 2,100   | 5,200   | 0.0%                                           |
| 1.00 @: 5,200.00 = 5,200.00                     |         |         |         |          |         |         |                                                |
|                                                 |         |         |         |          |         |         | VARIOUS EQUIPMENT                              |
| 12202 - 574200 - COMMUNICATIONS EQUIPMENT       | 10,300  | 10,071  | 300     | 0        | 10,300  | 10,300  | 3,333.3%                                       |
| 1.00 @: 1,000.00 = 1,000.00                     |         |         |         |          |         |         | MAINTENANCE COSTS                              |
| 5.00 @: 400.00 = 2,000.00                       |         |         |         |          |         |         | ADDITIONAL PAGERS FOR NARROW BAND REQUIREMENTS |
| 1.00 @: 2,300.00 = 2,300.00                     |         |         |         |          |         |         | COMPUTER FOR APPARATUS PROGRAM                 |
| 1.00 @: 10,000.00 = 10,000.00                   |         |         |         |          |         |         | REPLACE PORTABLE RADIOS                        |
| 1.00 @: -5,000.00 = (5,000.00)                  |         |         |         |          |         |         | ADJ TO 2018 LEVEL                              |
| 12202 - 576000 - VEHICLES                       | 0       | 0       | 0       | 10,323   | 0       | 0       | 0.0%                                           |
| TOTAL CAPITAL OUTLAY                            | 15,500  | 11,611  | 5,500   | 13,778   | 12,400  | 15,500  | 181.8%                                         |
| <b>TRANSFERS/OTHER</b>                          |         |         |         |          |         |         |                                                |
| 12202 - 804610 - GRANT MATCHES - FEDERAL GRANTS | 0       | 13,764  | 0       | (13,764) | 0       | 0       | 0.0%                                           |
| TOTAL TRANSFERS/OTHER                           | 0       | 13,764  | 0       | (13,764) | 0       | 0       | 0                                              |
| TOTAL #12202 - FIRE                             | 663,300 | 606,801 | 643,786 | 506,055  | 628,315 | 665,789 | 3.4%                                           |



**TOTAL #12202 - FIRE**  
**PROPOSED 21001 BUDGET BY CATEGORY**

# **ORG #12402 - EMERGENCY MANAGEMENT-OP BUDGET**

| ACCOUNT                                      | DESCRIPTION                               | 2019<br>Adopted Budget | 2019<br>Actual | 2020<br>Adopted<br>Budget | 2020<br>Expended<br>to Date | 2020<br><i>Projected<br/>Actual</i> | 2021<br><i>PROPOSED</i> | Percent<br>Change |
|----------------------------------------------|-------------------------------------------|------------------------|----------------|---------------------------|-----------------------------|-------------------------------------|-------------------------|-------------------|
| <b>SALARIES &amp; WAGES</b>                  |                                           |                        |                |                           |                             |                                     |                         |                   |
| 12402 - 512000 - WAGES - PART TIME & TEMP    |                                           | 1,100                  | 600            | 500                       | 0                           | 1,100                               | 1,100                   | 120.0%            |
| 0.00 @:                                      | 600.00 = 600.00 FLAHERTY                  |                        |                |                           |                             |                                     |                         |                   |
|                                              | :                                         |                        |                |                           |                             |                                     |                         |                   |
| 1.00 @:                                      | 500.00 = 500.00 OEM TRAINING              |                        |                |                           |                             |                                     |                         |                   |
|                                              | :                                         |                        |                |                           |                             |                                     |                         |                   |
| TOTAL SALARIES & WAGES                       |                                           | 1,100                  | 600            | 500                       | 0                           | 1,100                               | 1,100                   | 120.0%            |
| <b>PURCHASED SERVICES</b>                    |                                           |                        |                |                           |                             |                                     |                         |                   |
| 12402 - 539100 - TRAINING/STAFF DEVELOPMENT  |                                           | 250                    | 0              | 250                       | 0                           | 250                                 | 250                     | 0.0%              |
| 12402 - 539900 - OTHER PROFESSIONAL SERVICES |                                           | 5,250                  | 4,000          | 5,250                     | 4,000                       | 5,250                               | 5,250                   | 0.0%              |
| 1.00 @:                                      | 4,500.00 = 4,500.00 NIXLE ANNUAL CONTRACT |                        |                |                           |                             |                                     |                         |                   |
|                                              | :                                         |                        |                |                           |                             |                                     |                         |                   |
| 1.00 @:                                      | 750.00 = 750.00 VARIOUS                   |                        |                |                           |                             |                                     |                         |                   |
|                                              | :                                         |                        |                |                           |                             |                                     |                         |                   |
| 12402 - 543100 - CONTRACTUAL-EQUIPMENT       |                                           | 1,500                  | 3,079          | 1,500                     | 2,111                       | 2,921                               | 1,500                   | 0.0%              |
| TOTAL PURCHASED SERVICES                     |                                           | 7,000                  | 7,079          | 7,000                     | 6,111                       | 8,421                               | 7,000                   | 0                 |
| TOTAL #12402 - EMERGENCY MANAGEMENT          |                                           | 8,100                  | 7,679          | 7,500                     | 6,111                       | 9,521                               | 8,100                   | 8.0%              |



|                      |            |        |
|----------------------|------------|--------|
| PURCHASED SERVICES   | \$7,000.00 | 86.4%  |
| PERSONNEL COSTS      | \$1,100.00 | 13.6%  |
| SUPPLIES & MATERIALS | \$0.00     | 0.0%   |
| CAPITAL OUTLAY       | \$0.00     | 0.0%   |
| TRANSFERS/OTHER      | \$0.00     | 0.0%   |
| Total:               | \$8,100.00 | 100.0% |

**TOTAL #12402 - EMERGENCY MANAGEMENT  
PROPOSED 21001 BUDGET BY CATEGORY**

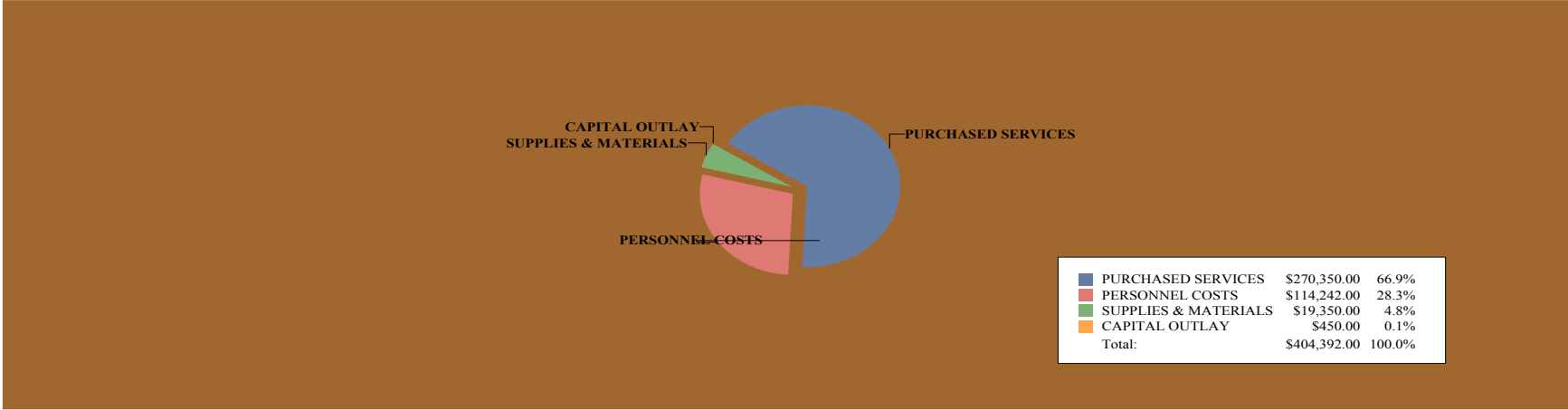


**ORG #11602 - GENERAL GOV BUILDING-OP BUDGET**

| ACCOUNT                                   | DESCRIPTION | 2019<br>Adopted Budget | 2019<br>Actual | 2020<br>Adopted<br>Budget | 2020<br>Expended<br>to Date | 2020<br><i>Projected<br/>Actual</i> | 2021<br><i>PROPOSED</i> | Percent<br>Change |
|-------------------------------------------|-------------|------------------------|----------------|---------------------------|-----------------------------|-------------------------------------|-------------------------|-------------------|
| <b>SALARIES &amp; WAGES</b>               |             |                        |                |                           |                             |                                     |                         |                   |
| 11602 - 511000 - WAGES - FULL TIME        |             | 90,104                 | 90,105         | 92,351                    | 74,478                      | 92,498                              | 93,900                  | 1.7%              |
| 11602 - 512000 - WAGES - PART TIME & TEMP |             | 14,842                 | 12,606         | 14,842                    | 9,476                       | 14,842                              | 14,842                  | 0.0%              |
| 11602 - 514000 - WAGES - OVERTIME         |             | 4,000                  | 9,885          | 5,500                     | 6,719                       | 9,774                               | 5,500                   | 0.0%              |
| TOTAL SALARIES & WAGES                    |             | 108,946                | 112,596        | 112,693                   | 90,673                      | 117,114                             | 114,242                 | 1.4%              |
| <b>PURCHASED SERVICES</b>                 |             |                        |                |                           |                             |                                     |                         |                   |
| 11602 - 541000 - ELECTRICITY              |             | 90,000                 | 83,678         | 90,000                    | 76,031                      | 90,000                              | 90,000                  | 0.0%              |
| 1.00 @:                                   | 6,820.00 =  | 6,820.00               |                |                           |                             |                                     |                         |                   |
| :                                         | :           | :                      |                |                           |                             |                                     |                         |                   |
| 1.00 @:                                   | 37,720.00 = | 37,720.00              |                |                           |                             |                                     |                         |                   |
| :                                         | :           | :                      |                |                           |                             |                                     |                         |                   |
| 1.00 @:                                   | 11,849.00 = | 11,849.00              |                |                           |                             |                                     |                         |                   |
| :                                         | :           | :                      |                |                           |                             |                                     |                         |                   |
| 1.00 @:                                   | 1,412.00 =  | 1,412.00               |                |                           |                             |                                     |                         |                   |
| :                                         | :           | :                      |                |                           |                             |                                     |                         |                   |
| 1.00 @:                                   | 23,280.00 = | 23,280.00              |                |                           |                             |                                     |                         |                   |
| :                                         | :           | :                      |                |                           |                             |                                     |                         |                   |
| 1.00 @:                                   | 8,701.00 =  | 8,701.00               |                |                           |                             |                                     |                         |                   |
| :                                         | :           | :                      |                |                           |                             |                                     |                         |                   |
| 1.00 @:                                   | 218.00 =    | 218.00                 |                |                           |                             |                                     |                         |                   |
| :                                         | :           | :                      |                |                           |                             |                                     |                         |                   |
|                                           |             |                        |                |                           |                             |                                     |                         |                   |
| 11602 - 541100 - HEAT & OIL               |             | 43,000                 | 49,643         | 43,000                    | 25,554                      | 43,000                              | 45,000                  | 4.7%              |
| 1.00 @:                                   | 4,490.00 =  | 4,790.00               |                |                           |                             |                                     |                         |                   |
| :                                         | :           | :                      |                |                           |                             |                                     |                         |                   |
| 1.00 @:                                   | 6,078.00 =  | 6,328.00               |                |                           |                             |                                     |                         |                   |
| :                                         | :           | :                      |                |                           |                             |                                     |                         |                   |
| 1.00 @:                                   | 907.00 =    | 1,107.00               |                |                           |                             |                                     |                         |                   |
| :                                         | :           | :                      |                |                           |                             |                                     |                         |                   |
| 1.00 @:                                   | 8,594.00 =  | 8,844.00               |                |                           |                             |                                     |                         |                   |
| :                                         | :           | :                      |                |                           |                             |                                     |                         |                   |
| 1.00 @:                                   | 8,168.00 =  | 8,418.00               |                |                           |                             |                                     |                         |                   |
| :                                         | :           | :                      |                |                           |                             |                                     |                         |                   |
| 1.00 @:                                   | 14,763.00 = | 15,513.00              |                |                           |                             |                                     |                         |                   |
| :                                         | :           | :                      |                |                           |                             |                                     |                         |                   |
|                                           |             |                        |                |                           |                             |                                     |                         |                   |
| 11602 - 541200 - WATER                    |             | 3,500                  | 3,458          | 3,500                     | 3,616                       | 4,015                               | 3,500                   | 0.0%              |
| 1.00 @:                                   | 3,500.00 =  | 3,500.00               |                |                           |                             |                                     |                         |                   |
| :                                         | :           | :                      |                |                           |                             |                                     |                         |                   |
|                                           |             |                        |                |                           |                             |                                     |                         |                   |
| 11602 - 541300 - SEWER                    |             | 2,850                  | 2,860          | 2,850                     | 2,108                       | 3,048                               | 2,850                   | 0.0%              |

|                                                       |                |   |                |                |                                                        |                |                |  |                |  |
|-------------------------------------------------------|----------------|---|----------------|----------------|--------------------------------------------------------|----------------|----------------|--|----------------|--|
| 1.00 @:                                               | 2,850.00       | = | 2,850.00       |                | TH, MPD, HFD, AMB & DPW                                |                |                |  |                |  |
|                                                       | :              |   |                |                |                                                        |                |                |  |                |  |
| <b>11602 - 543100 - CONTRACTUAL-EQUIPMENT</b>         | <b>5,000</b>   |   | <b>2,842</b>   | <b>4,000</b>   | <b>10,279</b>                                          | <b>5,000</b>   | <b>3,500</b>   |  | <b>(12.5%)</b> |  |
| 1.00 @:                                               | 4,000.00       | = | 3,500.00       |                | BOILER&AIR TANK INSPECTIONS-<br>TH,MPD,MFD,AMB,DPW,FAC |                |                |  |                |  |
|                                                       | :              |   |                |                |                                                        |                |                |  |                |  |
| <b>11602 - 543300 - CONTRACTUAL-BUILDINGS</b>         | <b>125,000</b> |   | <b>127,821</b> | <b>125,000</b> | <b>85,811</b>                                          | <b>134,400</b> | <b>125,000</b> |  | <b>0.0%</b>    |  |
| 1.00 @:                                               | 125,000.00     | = | 125,000.00     |                | ELEVATOR,FIRE ALARM, ELEV FIRE,SPRINKLER<br>& EXTNGSH  |                |                |  |                |  |
|                                                       | :              |   |                |                |                                                        |                |                |  |                |  |
| <b>11602 - 543600 - CONTRACTUAL-PROPERTY</b>          | <b>0</b>       |   | <b>0</b>       | <b>0</b>       | <b>160</b>                                             | <b>0</b>       | <b>0</b>       |  | <b>0.0%</b>    |  |
| <b>11602 - 558100 - TRAVEL/MILEAGE REIMBURSEMENTS</b> | <b>500</b>     |   | <b>187</b>     | <b>500</b>     | <b>64</b>                                              | <b>500</b>     | <b>500</b>     |  | <b>0.0%</b>    |  |
| <b>TOTAL PURCHASED SERVICES</b>                       | <b>269,850</b> |   | <b>270,489</b> | <b>268,850</b> | <b>203,624</b>                                         | <b>279,963</b> | <b>270,350</b> |  | <b>0.6%</b>    |  |
| <b>SUPPLIES &amp; MATERIALS</b>                       |                |   |                |                |                                                        |                |                |  |                |  |
| <b>11602 - 563100 - SUPPLIES - EQUIPMENT</b>          | <b>500</b>     |   | <b>365</b>     | <b>500</b>     | <b>262</b>                                             | <b>500</b>     | <b>250</b>     |  | <b>(50.0%)</b> |  |
| 1.00 @:                                               | 500.00         | = | 250.00         |                | AGGREGATE - ALL                                        |                |                |  |                |  |
|                                                       | :              |   |                |                |                                                        |                |                |  |                |  |
| <b>11602 - 563300 - SUPPLIES - BUILDINGS</b>          | <b>6,500</b>   |   | <b>8,516</b>   | <b>8,000</b>   | <b>5,979</b>                                           | <b>6,500</b>   | <b>8,000</b>   |  | <b>0.0%</b>    |  |
| 1.00 @:                                               | 8,000.00       | = | 8,000.00       |                | PARTS (AGGREGATE ALL BUILDINGS)                        |                |                |  |                |  |
|                                                       | :              |   |                |                |                                                        |                |                |  |                |  |
| <b>11602 - 563350 - CUSTODIAL SUPPLIES</b>            | <b>10,500</b>  |   | <b>8,179</b>   | <b>10,000</b>  | <b>20,888</b>                                          | <b>10,500</b>  | <b>10,000</b>  |  | <b>0.0%</b>    |  |
| 1.00 @:                                               | 10,000.00      | = | 10,000.00      |                | CLEANING SUPPLIES                                      |                |                |  |                |  |
|                                                       | :              |   |                |                |                                                        |                |                |  |                |  |
| <b>11602 - 563600 - SUPPLIES-PROPERTY</b>             | <b>1,000</b>   |   | <b>0</b>       | <b>500</b>     | <b>0</b>                                               | <b>1,000</b>   | <b>400</b>     |  | <b>(20.0%)</b> |  |
| <b>11602 - 568100 - FIRST AID/SAFETY SUPPLIES</b>     | <b>400</b>     |   | <b>200</b>     | <b>400</b>     | <b>625</b>                                             | <b>400</b>     | <b>400</b>     |  | <b>0.0%</b>    |  |
| 1.00 @:                                               | 400.00         | = | 400.00         |                | SAFETY SHOES                                           |                |                |  |                |  |
|                                                       | :              |   |                |                |                                                        |                |                |  |                |  |
| <b>11602 - 568200 - TOOLS/SUPPLIES</b>                | <b>200</b>     |   | <b>205</b>     | <b>300</b>     | <b>129</b>                                             | <b>205</b>     | <b>300</b>     |  | <b>0.0%</b>    |  |
| <b>TOTAL SUPPLIES &amp; MATERIALS</b>                 | <b>19,100</b>  |   | <b>17,465</b>  | <b>19,700</b>  | <b>27,884</b>                                          | <b>19,105</b>  | <b>19,350</b>  |  | <b>(1.8%)</b>  |  |
| <b>CAPITAL OUTLAY</b>                                 |                |   |                |                |                                                        |                |                |  |                |  |

|                                             |                |         |         |         |         |         |      |
|---------------------------------------------|----------------|---------|---------|---------|---------|---------|------|
| 11602 - 574000 - MACHINERY & EQUIPMENT      | 450            | 0       | 450     | 0       | 450     | 450     | 0.0% |
| 1.00 @: 450.00 = 450.00                     | TOOLS SUPPLIES |         |         |         |         |         |      |
| TOTAL CAPITAL OUTLAY                        | 450            | 0       | 450     | 0       | 450     | 450     | 0    |
| TOTAL #11602 - GENERAL GOVERNMENT BUILDINGS | 398,346        | 400,550 | 401,693 | 322,181 | 416,632 | 404,392 | 0.7% |

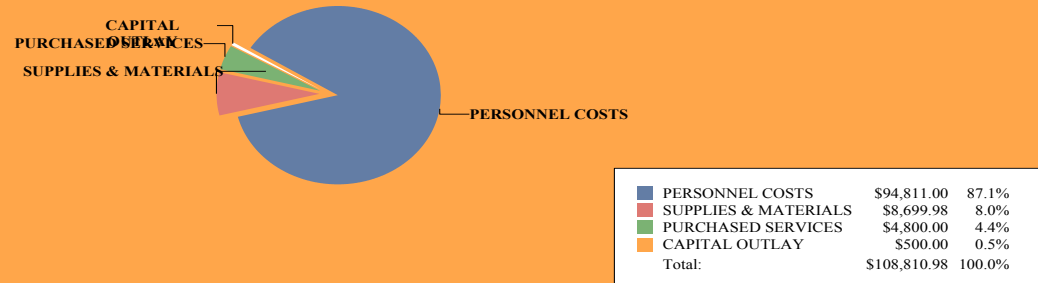


TOTAL #11602 - GENERAL GOVERNMENT BUILDINGS  
PROPOSED 21001 BUDGET BY CATEGORY

**ORG #11702 - CEMETERIES - OP BUDGET**

| ACCOUNT                                     | DESCRIPTION | 2019<br>Adopted Budget | 2019<br>Actual                                        | 2020<br>Adopted<br>Budget | 2020<br>Expended<br>to Date | 2020<br><i>Projected<br/>Actual</i> | 2021<br><i>PROPOSED</i> | Percent<br>Change |
|---------------------------------------------|-------------|------------------------|-------------------------------------------------------|---------------------------|-----------------------------|-------------------------------------|-------------------------|-------------------|
| <b>SALARIES &amp; WAGES</b>                 |             |                        |                                                       |                           |                             |                                     |                         |                   |
| 11702 - 511000 - WAGES - FULL TIME          |             | 71,306                 | 63,267                                                | 73,104                    | 65,496                      | 93,136                              | 77,311                  | 5.8%              |
| 11702 - 512000 - WAGES - PART TIME & TEMP   |             | 15,000                 | 14,552                                                | 15,000                    | 6,146                       | 15,000                              | 15,000                  | 0.0%              |
| 1.00 @:                                     | 15,000.00 = | 15,000.00              | 25 WEEKS-SEASONAL 15 WEEKS EACH SUMMER<br>SESSION 1&2 |                           |                             |                                     |                         |                   |
| 11702 - 514000 - WAGES - OVERTIME           |             | 2,500                  | 1,618                                                 | 2,500                     | 607                         | 2,500                               | 2,500                   | 0.0%              |
| TOTAL SALARIES & WAGES                      |             | 88,806                 | 79,437                                                | 90,604                    | 72,250                      | 110,636                             | 94,811                  | 4.6%              |
| <b>PURCHASED SERVICES</b>                   |             |                        |                                                       |                           |                             |                                     |                         |                   |
| 11702 - 539100 - TRAINING/STAFF DEVELOPMENT |             | 250                    | 0                                                     | 250                       | 0                           | 250                                 | 250                     | 0.0%              |
| 11702 - 543000 - CONTRACTUAL-GENERAL        |             | 3,000                  | 1,079                                                 | 2,000                     | 450                         | 3,000                               | 2,000                   | 0.0%              |
| 1.00 @:                                     | 2,000.00 =  | 2,000.00               | ARBORIST & STONE REPAIR                               |                           |                             |                                     |                         |                   |
| 11702 - 543200 - CONTRACTUAL-VEHICLES       |             | 1,000                  | 0                                                     | 1,000                     | 0                           | 1,000                               | 500                     | (50.0%)           |
| 1.00 @:                                     | 1,000.00 =  | 500.00                 | 3/4 TON, (2) 1 TONS & KUBOTA TRACTOR                  |                           |                             |                                     |                         |                   |
| 11702 - 543615 - TREE MAINTENANCE           |             | 3,000                  | 0                                                     | 2,000                     | 3,000                       | 3,000                               | 2,000                   | 0.0%              |
| 11702 - 544000 - RENTALS AND LEASES         |             | 100                    | 0                                                     | 0                         | 0                           | 100                                 | 0                       | 0.0%              |
| 11702 - 556000 - DUES & MEMBERSHIPS         |             | 50                     | 60                                                    | 50                        | 155                         | 50                                  | 50                      | 0.0%              |
| 1.00 @:                                     | 50.00 =     | 50.00                  | NH CEMETERY ASSOC                                     |                           |                             |                                     |                         |                   |
| TOTAL PURCHASED SERVICES                    |             | 7,400                  | 1,139                                                 | 5,300                     | 3,605                       | 7,400                               | 4,800                   | (9.4%)            |
| <b>SUPPLIES &amp; MATERIALS</b>             |             |                        |                                                       |                           |                             |                                     |                         |                   |
| 11702 - 561000 - GENERAL SUPPLIES           |             | 2,000                  | 1,324                                                 | 2,000                     | 4,560                       | 2,000                               | 2,000                   | 0.0%              |
| 11702 - 561020 - LANDSCAPING SUPPLIES       |             | 0                      | 100                                                   | 0                         | 0                           | 100                                 | 0                       | 0.0%              |
| 11702 - 563100 - SUPPLIES - EQUIPMENT       |             | 2,000                  | 960                                                   | 2,000                     | 2,265                       | 2,000                               | 500                     | (75.0%)           |
| 11702 - 563200 - SUPPLIES-VEHICLES          |             | 1,000                  | 82                                                    | 0                         | 228                         | 1,000                               | 0                       | 0.0%              |
| 11702 - 563600 - SUPPLIES-PROPERTY          |             | 1,000                  | 0                                                     | 250                       | 0                           | 1,000                               | 250                     | 0.0%              |
| 11702 - 563800 - GASOLINE                   |             | 4,756                  | 2,510                                                 | 4,756                     | 2,087                       | 4,756                               | 4,500                   | (5.4%)            |

|                                            |          |   |          |                                   |        |         |         |         |
|--------------------------------------------|----------|---|----------|-----------------------------------|--------|---------|---------|---------|
| 2045.45 @:                                 | 2.20     | = | 4,499.99 | BASED ON ESTIMATE OF GALLONS USED |        |         |         |         |
|                                            |          | : |          |                                   |        |         |         |         |
| 11702 - 563900 - DIESEL FUEL               | 102      |   | 479      | 302                               | 12     | 102     | 300     | (0.7%)  |
|                                            |          |   |          |                                   |        |         |         |         |
| 130.43 @:                                  | 2.30     | = | 299.99   | BASED ON ESTIMATE GALLONS USED    |        |         |         |         |
|                                            |          | : |          |                                   |        |         |         |         |
| 11702 - 568100 - FIRST AID/SAFETY SUPPLIES | 1,000    |   | 529      | 1,000                             | 342    | 1,000   | 650     | (35.0%) |
|                                            |          |   |          |                                   |        |         |         |         |
| 1.00 @:                                    | 1,000.00 | = | 650.00   | SAFETY SHOES                      |        |         |         |         |
|                                            |          | : |          |                                   |        |         |         |         |
| 11702 - 568200 - TOOLS/SUPPLIES            | 500      |   | 132      | 500                               | 176    | 500     | 500     | 0.0%    |
|                                            |          |   |          |                                   |        |         |         |         |
| TOTAL SUPPLIES & MATERIALS                 | 12,359   |   | 6,116    | 10,808                            | 9,671  | 12,459  | 8,700   | (19.5%) |
| CAPITAL OUTLAY                             |          |   |          |                                   |        |         |         |         |
|                                            |          |   |          |                                   |        |         |         |         |
| 11702 - 574000 - MACHINERY & EQUIPMENT     | 3,000    |   | 7,330    | 0                                 | 0      | 3,000   | 500     | 100.0%  |
|                                            |          |   |          |                                   |        |         |         |         |
| 1.00 @:                                    | 500.00   | = | 500.00   | EQUIPMENT                         |        |         |         |         |
|                                            |          | : |          |                                   |        |         |         |         |
| TOTAL CAPITAL OUTLAY                       | 3,000    |   | 7,330    | 0                                 | 0      | 3,000   | 500     | 100.0%  |
|                                            |          |   |          |                                   |        |         |         |         |
| TOTAL #11702 - CEMETERIES                  | 111,565  |   | 94,023   | 106,713                           | 85,526 | 133,495 | 108,811 | 2.0%    |

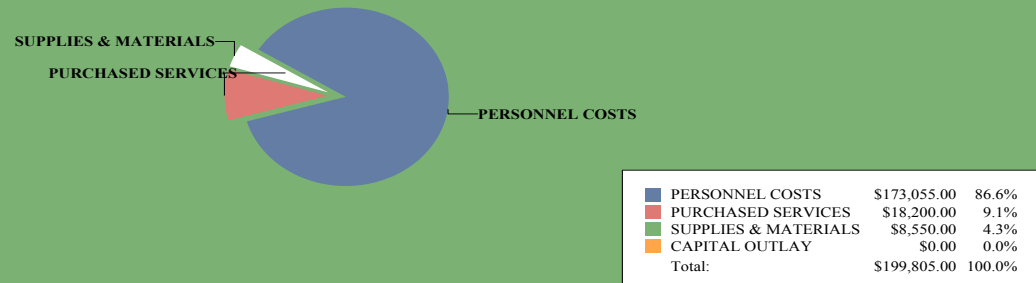


**TOTAL #11702 - CEMETERIES  
PROPOSED 21001 BUDGET BY CATEGORY**

**ORG #12602 - PUBLIC WORKS ADMIN - OP BUDGET**

| ACCOUNT                                      | DESCRIPTION | 2019<br>Adopted Budget | 2019<br>Actual | 2020<br>Adopted<br>Budget | 2020<br>Expended<br>to Date | 2020<br><i>Projected<br/>Actual</i> | 2021<br><i>PROPOSED</i> | Percent<br>Change |
|----------------------------------------------|-------------|------------------------|----------------|---------------------------|-----------------------------|-------------------------------------|-------------------------|-------------------|
| <b>SALARIES &amp; WAGES</b>                  |             |                        |                |                           |                             |                                     |                         |                   |
| 12602 - 511000 - WAGES - FULL TIME           |             | 137,614                | 143,994        | 143,686                   | 125,925                     | 143,842                             | 146,055                 | 1.6%              |
| 12602 - 512000 - WAGES - PART TIME & TEMP    |             | 14,500                 | 25,793         | 43,500                    | 15,638                      | 25,011                              | 26,300                  | (39.5%)           |
| 1.00 @:                                      | 14,500.00 = | 11,800.00              |                |                           |                             |                                     |                         |                   |
|                                              | :           |                        |                |                           |                             |                                     |                         |                   |
| 0.50 @:                                      | 29,000.00 = | 14,500.00              |                |                           |                             |                                     |                         |                   |
|                                              | :           |                        |                |                           |                             |                                     |                         |                   |
|                                              |             |                        |                |                           |                             |                                     |                         |                   |
|                                              |             |                        |                |                           |                             |                                     |                         |                   |
|                                              |             |                        |                |                           |                             |                                     |                         |                   |
| 12602 - 514000 - WAGES - OVERTIME            |             | 100                    | 632            | 100                       | 732                         | 594                                 | 700                     | 600.0%            |
| TOTAL SALARIES & WAGES                       |             | 152,214                | 170,419        | 187,286                   | 142,295                     | 169,447                             | 173,055                 | (7.6%)            |
| <b>PURCHASED SERVICES</b>                    |             |                        |                |                           |                             |                                     |                         |                   |
| 12602 - 535000 - MEDICAL SERVICES            |             | 400                    | 185            | 400                       | 246                         | 400                                 | 400                     | 0.0%              |
| 12602 - 535100 - ALCOHOL/DRUG TESTING        |             | 350                    | 923            | 450                       | 622                         | 898                                 | 500                     | 11.1%             |
| 1.00 @:                                      | 450.00 =    | 500.00                 |                |                           |                             |                                     |                         |                   |
|                                              | :           |                        |                |                           |                             |                                     |                         |                   |
| 12602 - 536100 - LAUNDRY & CLEANING SERVICES |             | 9,000                  | 4,711          | 6,000                     | 4,421                       | 9,000                               | 6,000                   | 0.0%              |
| 1.00 @:                                      | 6,000.00 =  | 6,000.00               |                |                           |                             |                                     |                         |                   |
|                                              | :           |                        |                |                           |                             |                                     |                         |                   |
| 12602 - 539100 - TRAINING/STAFF DEVELOPMENT  |             | 1,000                  | 2,381          | 1,500                     | 521                         | 2,381                               | 1,500                   | 0.0%              |
| 12602 - 544800 - DAM REGISTRATION FEES       |             | 2,400                  | 2,400          | 2,400                     | 2,400                       | 2,400                               | 2,400                   | 0.0%              |
| 1.00 @:                                      | 2,400.00 =  | 2,400.00               |                |                           |                             |                                     |                         |                   |
|                                              | :           |                        |                |                           |                             |                                     |                         |                   |
| 12602 - 553130 - TELEPHONE-CELLULAR          |             | 5,000                  | 5,978          | 6,000                     | 4,264                       | 5,273                               | 6,000                   | 0.0%              |
| 1.00 @:                                      | 6,000.00 =  | 6,000.00               |                |                           |                             |                                     |                         |                   |
|                                              | :           |                        |                |                           |                             |                                     |                         |                   |
| 12602 - 555000 - PRINTING PUBLISHING & ADS   |             | 900                    | 435            | 900                       | 187                         | 900                                 | 900                     | 0.0%              |
| 12602 - 556000 - DUES & MEMBERSHIPS          |             | 500                    | 568            | 500                       | 630                         | 567                                 | 500                     | 0.0%              |
| 1.00 @:                                      | 500.00 =    | 500.00                 |                |                           |                             |                                     |                         |                   |
|                                              | :           |                        |                |                           |                             |                                     |                         |                   |
| TOTAL PURCHASED SERVICES                     |             | 19,550                 | 17,582         | 18,150                    | 13,291                      | 21,819                              | 18,200                  | 0.3%              |
| <b>SUPPLIES &amp; MATERIALS</b>              |             |                        |                |                           |                             |                                     |                         |                   |
| 12602 - 562000 - OFFICE SUPPLIES             |             | 4,000                  | 4,542          | 4,500                     | 3,977                       | 4,349                               | 4,500                   | 0.0%              |

|                                            |         |         |         |         |         |         |         |
|--------------------------------------------|---------|---------|---------|---------|---------|---------|---------|
| 12602 - 562500 - POSTAGE                   | 200     | 296     | 200     | 60      | 296     | 200     | 0.0%    |
| 12602 - 563100 - SUPPLIES - EQUIPMENT      | 450     | 0       | 450     | 0       | 450     | 450     | 0.0%    |
| 1.00 @: 450.00 = 450.00                    |         |         |         |         |         |         |         |
|                                            |         |         |         |         |         |         |         |
| 12602 - 567000 - BOOKS AND PERIODICALS     | 400     | 499     | 400     | 434     | 478     | 400     | 0.0%    |
| 12602 - 568300 - CLOTHING/UNIFORMS         | 1,000   | 5,507   | 3,500   | 1,823   | 5,507   | 3,000   | (14.3%) |
| TOTAL SUPPLIES & MATERIALS                 | 6,050   | 10,845  | 9,050   | 6,293   | 11,080  | 8,550   | (5.5%)  |
| TOTAL #12602 - PUBLIC WORKS ADMINISTRATION | 177,814 | 198,845 | 214,486 | 161,879 | 202,346 | 199,805 | (6.8%)  |



**TOTAL #12602 - PUBLIC WORKS ADMINISTRATION  
PROPOSED 21001 BUDGET BY CATEGORY**

**ORG #12702 - HWYS & STREETS-OP BUDGET**

| ACCOUNT                                     | DESCRIPTION       | 2019<br>Adopted Budget | 2019<br>Actual | 2020<br>Adopted<br>Budget             | 2020<br>Expended<br>to Date                                    | 2020<br>Projected<br>Actual | 2021<br>PROPOSED | Percent<br>Change |
|---------------------------------------------|-------------------|------------------------|----------------|---------------------------------------|----------------------------------------------------------------|-----------------------------|------------------|-------------------|
| <b>SALARIES &amp; WAGES</b>                 |                   |                        |                |                                       |                                                                |                             |                  |                   |
| 12702 - 511000 - WAGES - FULL TIME          |                   | 433,277                | 401,213        | 465,401                               | 393,573                                                        | 480,274                     | 507,418          | 9.0%              |
| 12702 - 512000 - WAGES - PART TIME & TEMP   |                   | 30,000                 | 13,884         | 13,000                                | 10,953                                                         | 30,000                      | 13,000           | 0.0%              |
| 1.00 @:                                     | 25,000.00 =<br>:  |                        |                |                                       |                                                                |                             |                  |                   |
|                                             |                   |                        |                | ADD'L PT                              | SEASONAL (40<br>HRS/WK)<br>WASTEWATER-<br>WINTER &<br>SUMMER 2 |                             |                  |                   |
| 1.00 @:                                     | -12,000.00 =<br>: |                        |                | TA ADJ                                |                                                                |                             |                  |                   |
| 12702 - 514000 - WAGES - OVERTIME           |                   | 65,000                 | 66,915         | 65,000                                | 43,342                                                         | 65,000                      | 65,000           | 0.0%              |
| TOTAL SALARIES & WAGES                      |                   | 528,277                | 482,012        | 543,401                               | 447,868                                                        | 575,274                     | 585,418          | 7.7%              |
| <b>PURCHASED SERVICES</b>                   |                   |                        |                |                                       |                                                                |                             |                  |                   |
| 12702 - 531000 - ARCHITECTS & ENGINEERS     |                   | 17,000                 | 30,850         | 17,000                                | 6                                                              | 37,503                      | 17,000           | 0.0%              |
| 1.00 @:                                     | 17,000.00 =<br>:  |                        |                |                                       |                                                                |                             |                  |                   |
|                                             |                   |                        |                | GENERAL ARCHITECT & ENGINEERING FEES. |                                                                |                             |                  |                   |
| 12702 - 535000 - MEDICAL SERVICES           |                   | 0                      | 0              | 0                                     | 0                                                              | 115                         | 0                | 0.0%              |
| 12702 - 539100 - TRAINING/STAFF DEVELOPMENT |                   | 1,000                  | 130            | 1,000                                 | 0                                                              | 1,000                       | 1,000            | 0.0%              |
| 1.00 @:                                     | 1,000.00 =<br>:   |                        |                |                                       |                                                                |                             |                  |                   |
|                                             |                   |                        |                | UNH T2, PRIMEX                        |                                                                |                             |                  |                   |
| 12702 - 539110 - LICENSING - STAFF          |                   | 150                    | 443            | 150                                   | 85                                                             | 443                         | 150              | 0.0%              |
| 12702 - 543100 - CONTRACTUAL-EQUIPMENT      |                   | 3,000                  | 0              | 0                                     | 1,566                                                          | 3,000                       | 0                | 0.0%              |
| 1.00 @:                                     | 3,000.00 =<br>:   |                        |                |                                       |                                                                |                             |                  |                   |
| 1.00 @:                                     | -3,000.00 =<br>:  |                        |                |                                       |                                                                |                             |                  |                   |
|                                             |                   |                        |                | RR ADJ                                |                                                                |                             |                  |                   |
| 12702 - 543200 - CONTRACTUAL-VEHICLES       |                   | 30,000                 | 57,021         | 30,000                                | 32,217                                                         | 30,000                      | 30,000           | 0.0%              |
| 12702 - 543604 - OTHER CONTRACTED SERVICES  |                   | 90,000                 | 70,943         | 90,000                                | 56,717                                                         | 90,000                      | 90,000           | 0.0%              |
| 1.00 @:                                     | 13,000.00 =<br>:  |                        |                |                                       |                                                                |                             |                  |                   |
|                                             |                   |                        |                | CATCH BASIN CLEANING                  |                                                                |                             |                  |                   |
| 1.00 @:                                     | 2,000.00 =<br>:   |                        |                |                                       |                                                                |                             |                  |                   |
|                                             |                   |                        |                | PRISONERS WORK COST                   |                                                                |                             |                  |                   |
| 1.00 @:                                     | 14,000.00 =<br>:  |                        |                |                                       |                                                                |                             |                  |                   |
|                                             |                   |                        |                | STORMWATER WORK                       |                                                                |                             |                  |                   |
| 1.00 @:                                     | 21,000.00 =<br>:  |                        |                |                                       |                                                                |                             |                  |                   |
|                                             |                   |                        |                | STORMWATER DRAINAGE                   |                                                                |                             |                  |                   |
| 1.00 @:                                     | 40,000.00 =<br>:  |                        |                |                                       |                                                                |                             |                  |                   |
|                                             |                   |                        |                | MS4 PROJECTS                          | m                                                              |                             |                  |                   |
| 12702 - 543610 - SIDEWALK MAINTENANCE       |                   | 5,000                  | 0              | 5,000                                 | 0                                                              | 5,000                       | 5,000            | 0.0%              |

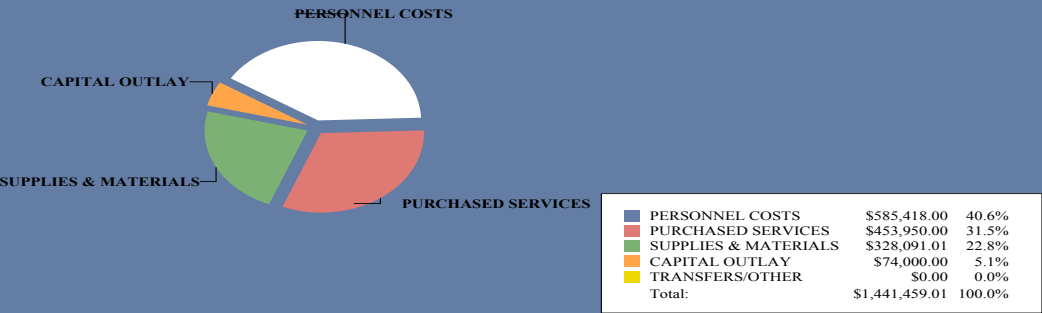


|                                                |                                                 |         |         |         |         |         |         |
|------------------------------------------------|-------------------------------------------------|---------|---------|---------|---------|---------|---------|
| 12702 - 543615 - TREE MAINTENANCE              | 3,000                                           | 1,875   | 3,000   | 0       | 3,000   | 3,000   | 0.0%    |
| 12702 - 543630 - RESURFACING                   | 196,800                                         | 87,753  | 196,800 | 9,414   | 196,800 | 196,800 | 0.0%    |
| 1.00 @: 196,800.00 = 196,800.00<br>:           | VARIOUS                                         |         |         |         |         |         |         |
| 12702 - 543632 - LINE PAINTING                 | 19,000                                          | 9,579   | 19,000  | 18,861  | 19,000  | 19,000  | 0.0%    |
| 1.00 @: 19,000.00 = 19,000.00<br>:             | LINE PAINTING                                   |         |         |         |         |         |         |
| 12702 - 543633 - TRAFFIC LIGHT REPAIRS         | 2,000                                           | 7,770   | 2,000   | 0       | 7,770   | 2,000   | 0.0%    |
| 1.00 @: 2,000.00 = 2,000.00<br>:               | VARIOUS                                         |         |         |         |         |         |         |
| 12702 - 543635 - STONE (CHIP) SEAL             | 65,000                                          | 133,649 | 65,000  | 0       | 133,649 | 65,000  | 0.0%    |
| 1.00 @: 65,000.00 = 65,000.00<br>:             |                                                 |         |         |         |         |         |         |
| 12702 - 543640 - CONTRACTED SNOW REMOVAL       | 4,500                                           | 560     | 4,500   | 0       | 4,500   | 500     | (88.9%) |
| 12702 - 543642 - CONTRACTED PLOWING SERVICES   | 23,000                                          | 0       | 0       | 6,368   | 23,000  | 4,000   | 100.0%  |
| 12702 - 544000 - RENTALS AND LEASES            | 20,000                                          | 19,200  | 20,000  | 19,729  | 36,000  | 20,000  | 0.0%    |
| 1.00 @: 20,000.00 = 20,000.00<br>:             | LOADER & EVCAVATOR                              |         |         |         |         |         |         |
| 12702 - 558100 - TRAVEL/MILEAGE REIMBURSEMENTS | 500                                             | 533     | 500     | 53      | 532     | 500     | 0.0%    |
| TOTAL PURCHASED SERVICES                       | 479,950                                         | 420,307 | 453,950 | 145,015 | 591,312 | 453,950 | 0       |
| <b>SUPPLIES &amp; MATERIALS</b>                |                                                 |         |         |         |         |         |         |
| 12702 - 561000 - GENERAL SUPPLIES              | 8,000                                           | 37,325  | 8,000   | 21,648  | 34,533  | 8,000   | 0.0%    |
| 1.00 @: 8,000.00 = 8,000.00<br>:               | GUARDRAIL SUPPLIES & LUMBER                     |         |         |         |         |         |         |
| 12702 - 562000 - OFFICE SUPPLIES               | 0                                               | 0       | 0       | 0       | 5,000   | 0       | 0.0%    |
| 12702 - 563200 - SUPPLIES-VEHICLES             | 57,000                                          | 76,392  | 57,000  | 50,649  | 57,000  | 57,000  | 0.0%    |
| 1.00 @: 57,000.00 = 57,000.00<br>:             | TIRES,PARTS,GASES,PAINT,BATTERIES,STEEL & HOSES |         |         |         |         |         |         |
| 12702 - 563620 - HOTTOP SUPPLIES               | 60,000                                          | 54,870  | 60,000  | 40,825  | 60,000  | 60,000  | 0.0%    |
| 1.00 @: 60,000.00 = 60,000.00<br>:             | ASPHALT, EMULSION & PROPANE                     |         |         |         |         |         |         |
| 12702 - 563630 - GRAVEL                        | 2,500                                           | 2,005   | 2,500   | 1,246   | 2,500   | 2,500   | 0.0%    |

|                                                |         |         |         |         |         |         |        |
|------------------------------------------------|---------|---------|---------|---------|---------|---------|--------|
| 12702 - 563640 - STONE                         | 1,000   | 1,035   | 1,000   | 3,957   | 1,035   | 1,000   | 0.0%   |
| 12702 - 563670 - TRAFFIC PAINT                 | 3,000   | 3,947   | 3,000   | 4,110   | 3,946   | 3,000   | 0.0%   |
| 12702 - 563680 - DRAINAGE MATERIALS            | 20,000  | 14,512  | 20,000  | 21,645  | 20,000  | 20,000  | 0.0%   |
| 1.00 @: 20,000.00 = 20,000.00                  |         |         |         |         |         |         |        |
|                                                |         |         |         |         |         |         |        |
| 12702 - 563690 - SIGN/STREET MARKING SUPPLIES  | 8,000   | 4,956   | 8,000   | 6,933   | 8,000   | 8,000   | 0.0%   |
| 1.00 @: 6,000.00 = 6,000.00                    |         |         |         |         |         |         |        |
|                                                |         |         |         |         |         |         |        |
| 1.00 @: 2,000.00 = 2,000.00                    |         |         |         |         |         |         |        |
|                                                |         |         |         |         |         |         |        |
| 12702 - 563700 - PLOW DAMAGE SUPPLIES          | 450     | 747     | 450     | 229     | 456     | 450     | 0.0%   |
| 12702 - 563710 - PLOWING SUPPLIES              | 9,000   | 20,272  | 9,000   | 6,180   | 20,143  | 9,000   | 0.0%   |
| 1.00 @: 9,000.00 = 9,000.00                    |         |         |         |         |         |         |        |
|                                                |         |         |         |         |         |         |        |
| 12702 - 563720 - SALT                          | 82,500  | 104,852 | 82,500  | 49,083  | 82,500  | 82,500  | 0.0%   |
| 1.00 @: 82,500.00 = 82,500.00                  |         |         |         |         |         |         |        |
|                                                |         |         |         |         |         |         |        |
| 12702 - 563740 - BROOM SWEEPER SUPPLIES        | 1,000   | 128     | 1,000   | 2,009   | 1,000   | 1,000   | 0.0%   |
| 12702 - 563750 - SIDEWALK MAINTENANCE SUPPLIES | 5,000   | 3,916   | 5,000   | 0       | 5,000   | 5,000   | 0.0%   |
| 12702 - 563800 - GASOLINE                      | 11,892  | 26,132  | 26,620  | 13,844  | 23,915  | 26,620  | 0.0%   |
| 12100.00 @: 2.20 = 26,620.00                   |         |         |         |         |         |         |        |
|                                                |         |         |         |         |         |         |        |
| 12702 - 563900 - DIESEL FUEL                   | 33,733  | 22,180  | 34,821  | 20,456  | 33,733  | 34,821  | 0.0%   |
| 15139.57 @: 2.30 = 34,821.01                   |         |         |         |         |         |         |        |
|                                                |         |         |         |         |         |         |        |
| 12702 - 568100 - FIRST AID/SAFETY SUPPLIES     | 4,500   | 2,943   | 4,700   | 4,509   | 4,500   | 4,700   | 0.0%   |
| 1.00 @: 4,700.00 = 4,700.00                    |         |         |         |         |         |         |        |
|                                                |         |         |         |         |         |         |        |
| 12702 - 568200 - TOOLS/SUPPLIES                | 4,500   | 1,977   | 4,500   | 5,019   | 4,500   | 4,500   | 0.0%   |
| 1.00 @: 4,500.00 = 4,500.00                    |         |         |         |         |         |         |        |
|                                                |         |         |         |         |         |         |        |
| TOTAL SUPPLIES & MATERIALS                     | 312,075 | 378,189 | 328,091 | 252,341 | 367,761 | 328,091 | 0      |
| <b>CAPITAL OUTLAY</b>                          |         |         |         |         |         |         |        |
| 12702 - 576000 - VEHICLES                      | 60,000  | 57,121  | 13,000  | 24,000  | 60,000  | 74,000  | 469.2% |
| 1.00 @: 13,000.00 = 74,000.00                  |         |         |         |         |         |         |        |
|                                                |         |         |         |         |         |         |        |
| TOTAL CAPITAL OUTLAY                           | 60,000  | 57,121  | 13,000  | 24,000  | 60,000  | 74,000  | 469.2% |

TOTAL #12702 - HIGHWAYS & STREETS

1,380,302      1,337,628      1,338,442      869,224      1,594,347      1,441,459      7.7%

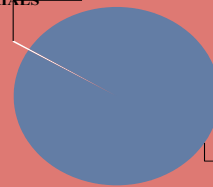


TOTAL #12702 - HIGHWAYS & STREETS  
PROPOSED 21001 BUDGET BY CATEGORY

# **ORG #12802 - STREET LIGHTING - OP BUDGET**

| ACCOUNT                                | DESCRIPTION                   | 2019<br>Adopted Budget | 2019<br>Actual | 2020<br>Adopted<br>Budget | 2020<br>Expended<br>to Date | 2020<br><i>Projected<br/>Actual</i> | 2021<br><i>PROPOSED</i> | Percent<br>Change |
|----------------------------------------|-------------------------------|------------------------|----------------|---------------------------|-----------------------------|-------------------------------------|-------------------------|-------------------|
| <b>PURCHASED SERVICES</b>              |                               |                        |                |                           |                             |                                     |                         |                   |
| 12802 - 541000 - ELECTRICITY           |                               | 45,000                 | 50,043         | 45,000                    | 38,422                      | 45,000                              | 45,000                  | 0.0%              |
|                                        | 1.00 @: 45,000.00 = 45,000.00 |                        |                |                           |                             |                                     |                         |                   |
|                                        | :                             |                        |                |                           |                             |                                     |                         |                   |
| 12802 - 543100 - CONTRACTUAL-EQUIPMENT |                               | 500                    | 270            | 500                       | 41                          | 500                                 | 500                     | 0.0%              |
|                                        | 1.00 @: 500.00 = 500.00       |                        |                |                           |                             |                                     |                         |                   |
|                                        | :                             |                        |                |                           |                             |                                     |                         |                   |
| TOTAL PURCHASED SERVICES               |                               | 45,500                 | 50,313         | 45,500                    | 38,463                      | 45,500                              | 45,500                  | 0                 |
| <b>SUPPLIES &amp; MATERIALS</b>        |                               |                        |                |                           |                             |                                     |                         |                   |
| 12802 - 563100 - SUPPLIES - EQUIPMENT  |                               | 100                    | 151            | 100                       | 166                         | 100                                 | 100                     | 0.0%              |
| TOTAL SUPPLIES & MATERIALS             |                               | 100                    | 151            | 100                       | 166                         | 100                                 | 100                     | 0                 |
| TOTAL #12802 - STREET LIGHTING         |                               | 45,600                 | 50,463         | 45,600                    | 38,629                      | 45,600                              | 45,600                  | 0.0%              |

SUPPLIES & MATERIALS



PURCHASED SERVICES

|                      |             |        |
|----------------------|-------------|--------|
| PURCHASED SERVICES   | \$45,500.00 | 99.8%  |
| SUPPLIES & MATERIALS | \$100.00    | 0.2%   |
| Total:               | \$45,600.00 | 100.0% |

**TOTAL #12802 - STREET LIGHTING  
PROPOSED 21001 BUDGET BY CATEGORY**

**ORG #12902 - SOLID WASTE DISPOSAL-OP BUDGET**

|                                              |             | 2019           |             | 2020           | 2020             | 2020             | 2021     |                |
|----------------------------------------------|-------------|----------------|-------------|----------------|------------------|------------------|----------|----------------|
| COUNT                                        | DESCRIPTION | Adopted Budget | 2019 Actual | Adopted Budget | Expended to Date | Projected Actual | PROPOSED | Percent Change |
| SALARIES & WAGES                             |             |                |             |                |                  |                  |          |                |
| 12902 - 511000 - WAGES - FULL TIME           |             | 233,389        | 234,381     | 239,040        | 210,074          | 238,139          | 241,772  | 1.1%           |
| 12902 - 514000 - WAGES - OVERTIME            |             | 5,500          | 5,691       | 5,500          | 1,763            | 5,756            | 2,500    | (54.5%)        |
| TOTAL SALARIES & WAGES                       |             | 238,889        | 240,072     | 244,540        | 211,837          | 243,895          | 244,272  | (0.1%)         |
| PURCHASED SERVICES                           |             |                |             |                |                  |                  |          |                |
| 12902 - 531000 - ARCHITECTS & ENGINEERS      |             | 14,000         | 12,506      | 14,000         | 10,999           | 14,000           | 14,000   | 0.0%           |
| 1.00 @: 14,000.00 = 14,000.00                |             |                |             |                |                  |                  |          |                |
| 12902 - 539100 - TRAINING/STAFF DEVELOPMENT  |             | 350            | 0           | 350            | 0                | 350              | 350      | 0.0%           |
| 1.00 @: 350.00 = 350.00                      |             |                |             |                |                  |                  |          |                |
| 12902 - 539110 - LICENSING - STAFF           |             | 700            | 522         | 700            | 280              | 700              | 1,000    | 42.9%          |
| 12902 - 541000 - ELECTRICITY                 |             | 11,000         | 11,841      | 11,000         | 8,957            | 11,000           | 11,000   | 0.0%           |
| 1.00 @: 11,000.00 = 11,000.00                |             |                |             |                |                  |                  |          |                |
| 12902 - 541100 - HEAT & OIL                  |             | 1,000          | 1,225       | 1,000          | 0                | 1,224            | 1,000    | 0.0%           |
| 1.00 @: 1,000.00 = 1,000.00                  |             |                |             |                |                  |                  |          |                |
| 12902 - 543100 - CONTRACTUAL-EQUIPMENT       |             | 7,200          | 2,900       | 7,200          | 15,429           | 7,200            | 7,200    | 0.0%           |
| 1.00 @: 7,200.00 = 7,200.00                  |             |                |             |                |                  |                  |          |                |
| 12902 - 543200 - CONTRACTUAL-VEHICLES        |             | 3,000          | 12,921      | 3,000          | 0                | 12,920           | 0        | (100.0%)       |
| 12902 - 543300 - CONTRACTUAL-BUILDINGS       |             | 1,000          | 6,264       | 1,883          | 905              | 7,000            | 1,000    | (46.9%)        |
| 12902 - 543680 - TRASH DISPOSAL CONTRACT     |             | 274,000        | 298,004     | 277,234        | 263,403          | 272,860          | 348,261  | 25.6%          |
| 1.00 @: 277,234.00 = 348,261.00              |             |                |             |                |                  |                  |          |                |
| 12902 - 543681 - DEMO DISPOSAL CONTRACT      |             | 149,070        | 147,306     | 166,578        | 135,100          | 149,070          | 170,009  | 2.1%           |
| 1.00 @: 166,578.00 = 170,009.00              |             |                |             |                |                  |                  |          |                |
| 12902 - 544000 - RENTALS AND LEASES          |             | 10,000         | 10,800      | 10,000         | 9,800            | 10,000           | 10,800   | 8.0%           |
| 1.00 @: 10,000.00 = 10,800.00                |             |                |             |                |                  |                  |          |                |
| 12902 - 549000 - OTHER PROPERTY RELATED SVCS |             | 9,000          | 21,732      | 9,000          | 33,906           | 18,168           | 13,500   | 50.0%          |

|                                                      |            |           |         |         |         |         |         |  |  |
|------------------------------------------------------|------------|-----------|---------|---------|---------|---------|---------|--|--|
| 1.00 @:                                              | 9,000.00 = | 13,500.00 |         |         |         |         |         |  |  |
|                                                      | .          |           |         |         |         |         |         |  |  |
| PROPANE TANK,TIRE,FREON&WASTE OIL<br>RMVL,BRUSH CHIP |            |           |         |         |         |         |         |  |  |
| 12902 - 549100 - NRPC SOLID WASTE                    | 9,081      | 8,988     | 9,081   | 10,991  | 9,081   | 9,081   | 0.0%    |  |  |
| 12902 - 556000 - DUES & MEMBERSHIPS                  | 850        | 1,067     | 850     | 1,067   | 1,066   | 500     | (41.2%) |  |  |
| 1.00 @:                                              | 850.00 =   | 500.00    |         |         |         |         |         |  |  |
|                                                      | .          |           |         |         |         |         |         |  |  |
| NH SCALE, WEIGHT & SOLID WASTER LICNESES             |            |           |         |         |         |         |         |  |  |
| 12902 - 558100 - TRAVEL/MILEAGE REIMBURSEMENTS       | 50         | 0         | 50      | 39      | 50      | 50      | 0.0%    |  |  |
| TOTAL PURCHASED SERVICES                             | 490,301    | 536,074   | 511,926 | 490,876 | 514,689 | 587,751 | 14.8%   |  |  |
| <b>SUPPLIES &amp; MATERIALS</b>                      |            |           |         |         |         |         |         |  |  |
| 12902 - 561000 - GENERAL SUPPLIES                    | 600        | 1,817     | 600     | 8,015   | 1,396   | 1,000   | 66.7%   |  |  |
| 12902 - 563100 - SUPPLIES - EQUIPMENT                | 0          | 49        | 0       | 0       | 48      | 0       | 0.0%    |  |  |
| 12902 - 563200 - SUPPLIES-VEHICLES                   | 2,500      | 967       | 2,500   | 6,882   | 2,538   | 2,500   | 0.0%    |  |  |
| 12902 - 563635 - BAILING WIRE                        | 1,500      | 2,403     | 1,500   | 529     | 2,402   | 1,500   | 0.0%    |  |  |
| 1.00 @:                                              | 1,500.00 = | 1,500.00  |         |         |         |         |         |  |  |
|                                                      | .          |           |         |         |         |         |         |  |  |
| BUNDLES OF BAILING WIRE                              |            |           |         |         |         |         |         |  |  |
| 12902 - 563900 - DIESEL FUEL                         | 11,845     | 12,459    | 11,845  | 8,106   | 11,845  | 11,845  | 0.0%    |  |  |
| 5150.21 @:                                           | 2.30 =     | 11,845.48 |         |         |         |         |         |  |  |
|                                                      | .          |           |         |         |         |         |         |  |  |
| BASED ON ESTIMATED GALLONS USED                      |            |           |         |         |         |         |         |  |  |
| 12902 - 568100 - FIRST AID/SAFETY SUPPLIES           | 1,000      | 868       | 1,000   | 250     | 1,000   | 1,000   | 0.0%    |  |  |
| 1.00 @:                                              | 1,000.00 = | 1,000.00  |         |         |         |         |         |  |  |
|                                                      | .          |           |         |         |         |         |         |  |  |
| SAFETY SHOES                                         |            |           |         |         |         |         |         |  |  |
| TOTAL SUPPLIES & MATERIALS                           | 17,445     | 18,562    | 17,445  | 23,783  | 19,229  | 17,845  | 2.3%    |  |  |
| <b>CAPITAL OUTLAY</b>                                |            |           |         |         |         |         |         |  |  |
| 12902 - 574000 - MACHINERY & EQUIPMENT               | 10,000     | 0         | 3,400   | 2,413   | 10,000  | 10,000  | 194.1%  |  |  |
| TOTAL CAPITAL OUTLAY                                 | 10,000     | 0         | 3,400   | 2,413   | 10,000  | 10,000  | 194.1%  |  |  |
| TOTAL #12902 - SOLID WASTE                           | 756,635    | 794,707   | 777,311 | 728,909 | 787,813 | 859,868 | 10.6%   |  |  |



|                      |              |        |
|----------------------|--------------|--------|
| PURCHASED SERVICES   | \$587,751.00 | 68.4%  |
| PERSONNEL COSTS      | \$244,272.00 | 28.4%  |
| SUPPLIES & MATERIALS | \$17,845.48  | 2.1%   |
| CAPITAL OUTLAY       | \$10,000.00  | 1.2%   |
| Total:               | \$859,868.48 | 100.0% |

**TOTAL #12902 - SOLID WASTE  
PROPOSED 21001 BUDGET BY CATEGORY**

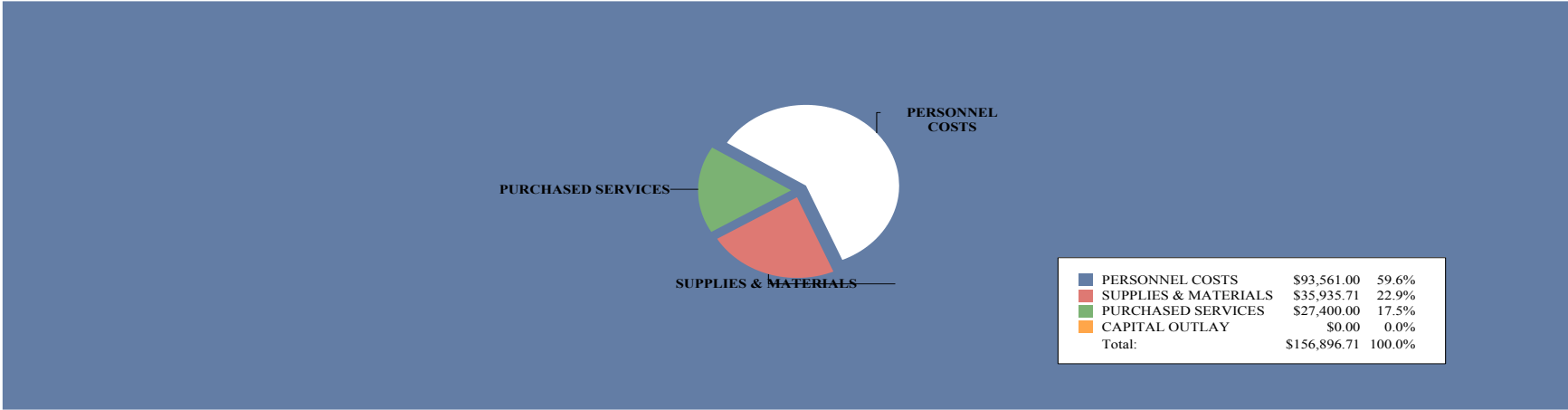
**ORG #13502 - PARKS MAINTENANCE-OP BUDGET**

| ACCOUNT                                      | DESCRIPTION                        | 2019<br>Adopted Budget | 2019<br>Actual | 2020<br>Adopted<br>Budget | 2020<br>Expended<br>to Date | 2020<br><i>Projected<br/>Actual</i> | 2021<br><i>PROPOSED</i> | Percent<br>Change                               |
|----------------------------------------------|------------------------------------|------------------------|----------------|---------------------------|-----------------------------|-------------------------------------|-------------------------|-------------------------------------------------|
| <b>SALARIES &amp; WAGES</b>                  |                                    |                        |                |                           |                             |                                     |                         |                                                 |
| 13502 - 511000 - WAGES - FULL TIME           |                                    | 71,306                 | 63,267         | 73,104                    | 65,496                      | 93,136                              | 77,311                  | 5.8%                                            |
| 13502 - 512000 - WAGES - PART TIME & TEMP    |                                    | 10,000                 | 14,552         | 12,000                    | 6,147                       | 14,687                              | 12,000                  | 0.0%                                            |
|                                              | 1.00 @: 12,000.00 = 12,000.00<br>. |                        |                |                           |                             |                                     |                         |                                                 |
|                                              |                                    |                        |                |                           |                             |                                     |                         | SEASONAL-25 WEEKS, SUMMER 1 & 2 (15 WEEKS EACH) |
| 13502 - 514000 - WAGES - OVERTIME            |                                    | 3,500                  | 3,985          | 4,250                     | 3,211                       | 3,863                               | 4,250                   | 0.0%                                            |
| TOTAL SALARIES & WAGES                       |                                    | 84,806                 | 81,804         | 89,354                    | 74,854                      | 111,686                             | 93,561                  | 4.7%                                            |
| <b>PURCHASED SERVICES</b>                    |                                    |                        |                |                           |                             |                                     |                         |                                                 |
| 13502 - 539100 - TRAINING/STAFF DEVELOPMENT  |                                    | 400                    | 170            | 400                       | 356                         | 400                                 | 400                     | 0.0%                                            |
|                                              | 1.00 @: 400.00 = 400.00<br>.       |                        |                |                           |                             |                                     |                         |                                                 |
|                                              |                                    |                        |                |                           |                             |                                     |                         | NE SPORTS TURF MANAGEMENT & POOL LICENSES       |
| 13502 - 541200 - WATER                       |                                    | 5,000                  | 4,644          | 5,000                     | 3,248                       | 5,000                               | 5,000                   | 0.0%                                            |
|                                              | 1.00 @: 5,000.00 = 5,000.00<br>.   |                        |                |                           |                             |                                     |                         |                                                 |
|                                              |                                    |                        |                |                           |                             |                                     |                         | OVAL, EMERSON, SCOUT HOUSE, KOREAN WAR, KEYES   |
| 13502 - 541300 - SEWER                       |                                    | 400                    | 492            | 400                       | 71                          | 1,390                               | 400                     | 0.0%                                            |
| 13502 - 543000 - CONTRACTUAL-GENERAL         |                                    | 1,000                  | 0              | 1,000                     | 210                         | 1,000                               | 1,000                   | 0.0%                                            |
|                                              | 1.00 @: 1,000.00 = 1,000.00<br>:   |                        |                |                           |                             |                                     |                         |                                                 |
|                                              |                                    |                        |                |                           |                             |                                     |                         | VARIOUS                                         |
| 13502 - 543100 - CONTRACTUAL-EQUIPMENT       |                                    | 1,500                  | 0              | 1,500                     | 0                           | 1,500                               | 1,500                   | 0.0%                                            |
|                                              | 1.00 @: 1,500.00 = 1,500.00<br>:   |                        |                |                           |                             |                                     |                         |                                                 |
| 13502 - 543200 - CONTRACTUAL-VEHICLES        |                                    | 500                    | 0              | 500                       | 0                           | 500                                 | 0                       | (100.0%)                                        |
| 13502 - 543300 - CONTRACTUAL-BUILDINGS       |                                    | 1,500                  | 0              | 1,500                     | 0                           | 1,500                               | 1,000                   | (33.3%)                                         |
| 13502 - 543600 - CONTRACTUAL-PROPERTY        |                                    | 5,000                  | 0              | 5,000                     | 0                           | 5,000                               | 2,500                   | (50.0%)                                         |
|                                              | 1.00 @: 5,000.00 = 2,500.00<br>:   |                        |                |                           |                             |                                     |                         |                                                 |
|                                              |                                    |                        |                |                           |                             |                                     |                         | VARIOUS                                         |
| 13502 - 543615 - TREE MAINTENANCE            |                                    | 1,500                  | 1,950          | 1,500                     | 0                           | 1,950                               | 1,500                   | 0.0%                                            |
| 13502 - 543620 - FIELD MAINTENANCE           |                                    | 3,000                  | 0              | 3,000                     | 0                           | 3,000                               | 3,000                   | 0.0%                                            |
| 13502 - 544600 - RENTAL-OUTDOOR LAVATORIES   |                                    | 9,500                  | 11,378         | 10,500                    | 5,680                       | 11,378                              | 10,500                  | 0.0%                                            |
|                                              | 1.00 @: 10,500.00 = 10,500.00<br>. |                        |                |                           |                             |                                     |                         |                                                 |
|                                              |                                    |                        |                |                           |                             |                                     |                         | 127 ELM, ADAMS, SHEPARD, KEYES & KALEY          |
| 13502 - 549000 - OTHER PROPERTY RELATED SVCS |                                    | 500                    | 0              | 500                       | 0                           | 500                                 | 500                     | 0.0%                                            |



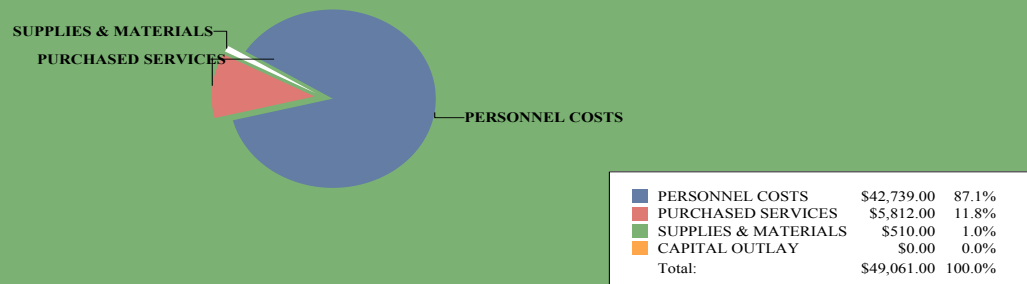
|                                                    |        |        |        |        |        |        |          |
|----------------------------------------------------|--------|--------|--------|--------|--------|--------|----------|
| 13502 - 556000 - DUES & MEMBERSHIPS                | 0      | 0      | 100    | 0      | 0      | 100    | 0.0%     |
| TOTAL PURCHASED SERVICES                           | 29,800 | 18,634 | 30,900 | 9,565  | 33,118 | 27,400 | (11.3%)  |
| <b>SUPPLIES &amp; MATERIALS</b>                    |        |        |        |        |        |        |          |
| 13502 - 561000 - GENERAL SUPPLIES                  | 2,500  | 3,466  | 2,500  | 6,940  | 3,341  | 2,500  | 0.0%     |
| 1.00 @: 2,500.00 = 2,500.00<br>:                   |        |        |        |        |        |        |          |
| IRRIGATION, LUMBER & PARTS                         |        |        |        |        |        |        |          |
| 13502 - 561020 - LANDSCAPING SUPPLIES              | 7,000  | 2,216  | 7,000  | 4,118  | 7,000  | 7,000  | 0.0%     |
| 1.00 @: 7,000.00 = 7,000.00<br>:                   |        |        |        |        |        |        |          |
| FIELD MIX, MULCH, FLOWERS,IRRIGATION & MIT FLOWERS |        |        |        |        |        |        |          |
| 13502 - 561021 - POOL CHEMICALS & SUPPLIES         | 12,000 | 10,041 | 12,000 | 3,453  | 12,000 | 12,000 | 0.0%     |
| 1.00 @: 11,000.00 = 11,000.00<br>:                 |        |        |        |        |        |        |          |
| CHEMICALS                                          |        |        |        |        |        |        |          |
| 1.00 @: 1,000.00 = 1,000.00<br>:                   |        |        |        |        |        |        |          |
| SUPPLIES                                           |        |        |        |        |        |        |          |
| 13502 - 563100 - SUPPLIES - EQUIPMENT              | 2,500  | 613    | 2,500  | 2,388  | 2,500  | 2,500  | 0.0%     |
| 1.00 @: 2,500.00 = 2,500.00<br>:                   |        |        |        |        |        |        |          |
| MOWERS & SMALL EQUIPMENT                           |        |        |        |        |        |        |          |
| 13502 - 563150 - LUBRICANTS                        | 150    | 0      | 150    | 0      | 150    | 0      | (100.0%) |
| 13502 - 563200 - SUPPLIES-VEHICLES                 | 1,250  | 699    | 1,250  | 1,220  | 1,622  | 1,250  | 0.0%     |
| 13502 - 563300 - SUPPLIES - BUILDINGS              | 300    | 0      | 300    | 0      | 300    | 300    | 0.0%     |
| 13502 - 563600 - SUPPLIES-PROPERTY                 | 1,750  | 1,036  | 1,750  | 0      | 1,750  | 1,750  | 0.0%     |
| 1.00 @: 1,750.00 = 1,750.00<br>:                   |        |        |        |        |        |        |          |
| PLAYGROUND EQUIPMENT/SUPPLIES                      |        |        |        |        |        |        |          |
| 13502 - 563760 - FENCING MATERIALS                 | 2,500  | 0      | 2,500  | 0      | 2,500  | 1,250  | (50.0%)  |
| 13502 - 563800 - GASOLINE                          | 4,649  | 2,146  | 4,649  | 2,009  | 4,649  | 4,649  | 0.0%     |
| 2113.00 @: 2.20 = 4,648.60<br>:                    |        |        |        |        |        |        |          |
| TRUCKS, MOWERS & SMALL EQUIPMENT                   |        |        |        |        |        |        |          |
| 13502 - 563900 - DIESEL FUEL                       | 987    | 879    | 987    | 67     | 987    | 987    | 0.0%     |
| 429.18 @: 2.30 = 987.11<br>:                       |        |        |        |        |        |        |          |
| BASED ON ESTIMATED GALLONS USED                    |        |        |        |        |        |        |          |
| 13502 - 568100 - FIRST AID/SAFETY SUPPLIES         | 1,000  | 694    | 1,000  | 356    | 1,000  | 1,000  | 0.0%     |
| 1.00 @: 1,000.00 = 1,000.00<br>:                   |        |        |        |        |        |        |          |
| SAFETY SHOES                                       |        |        |        |        |        |        |          |
| 13502 - 568200 - TOOLS/SUPPLIES                    | 750    | 132    | 750    | 761    | 750    | 750    | 0.0%     |
| TOTAL SUPPLIES & MATERIALS                         | 37,336 | 21,923 | 37,336 | 21,311 | 38,549 | 35,936 | (3.7%)   |
| <b>CAPITAL OUTLAY</b>                              |        |        |        |        |        |        |          |
| 13502 - 574000 - MACHINERY & EQUIPMENT             | 3,500  | 7,330  | 0      | 15,100 | 3,500  | 0      | 0.0%     |

|                                  |         |         |         |         |         |         |        |
|----------------------------------|---------|---------|---------|---------|---------|---------|--------|
| TOTAL CAPITAL OUTLAY             | 3,500   | 7,330   | 0       | 15,100  | 3,500   | 0       | 0      |
| TOTAL #13502 - PARKS MAINTENANCE | 155,442 | 129,691 | 157,590 | 120,830 | 186,853 | 156,897 | (0.4%) |



TOTAL #13502 - PARKS MAINTENANCE  
 PROPOSED 21001 BUDGET BY CATEGORY

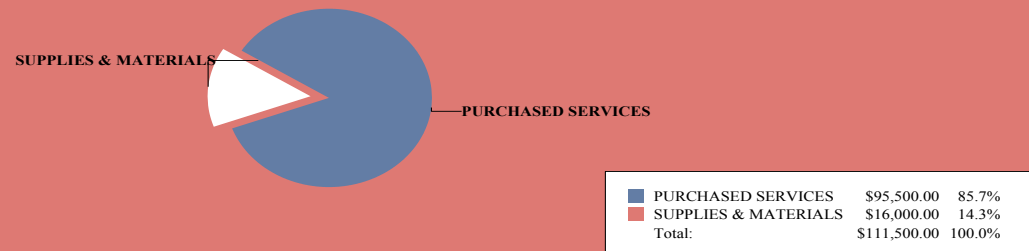
| ACCOUNT                                       | DESCRIPTION                           | 2019<br>Adopted Budget | 2019<br>Actual | 2020<br>Adopted<br>Budget | 2020<br>Expended<br>to Date            | 2020<br>Projected<br>Actual | 2021<br>PROPOSED | Percent<br>Change |
|-----------------------------------------------|---------------------------------------|------------------------|----------------|---------------------------|----------------------------------------|-----------------------------|------------------|-------------------|
| <b>SALARIES &amp; WAGES</b>                   |                                       |                        |                |                           |                                        |                             |                  |                   |
| 13302 - 512000                                | - WAGES - PART TIME & TEMP            | 41,155                 | 40,423         | 42,057                    | 36,148                                 | 41,354                      | 42,739           | 1.6%              |
|                                               | TOTAL SALARIES & WAGES                | 41,155                 | 40,423         | 42,057                    | 36,148                                 | 41,354                      | 42,739           | 1.6%              |
| <b>PURCHASED SERVICES</b>                     |                                       |                        |                |                           |                                        |                             |                  |                   |
| 13302 - 539100                                | - TRAINING/STAFF DEVELOPMENT          | 120                    | 200            | 120                       | 15                                     | 200                         | 120              | 0.0%              |
| 13302 - 543350                                | - RENTAL PROPERTY EXPENSE             | 5,652                  | 5,652          | 5,652                     | 5,181                                  | 5,652                       | 5,652            | 0.0%              |
| 12.00                                         | @:                                    | 471.00                 | =              | 5,652.00                  | RENT FOR WELFARE OFFICE SPACE AT SHARE |                             |                  |                   |
| 13302 - 555000                                | - PRINTING PUBLISHING & ADS           | 0                      | 89             | 0                         | 0                                      | 89                          | 0                | 0.0%              |
| 13302 - 556000                                | - DUES & MEMBERSHIPS                  | 40                     | 40             | 40                        | 0                                      | 40                          | 40               | 0.0%              |
|                                               | TOTAL PURCHASED SERVICES              | 5,812                  | 5,981          | 5,812                     | 5,196                                  | 5,981                       | 5,812            | 0                 |
| <b>SUPPLIES &amp; MATERIALS</b>               |                                       |                        |                |                           |                                        |                             |                  |                   |
| 13302 - 562000                                | - OFFICE SUPPLIES                     | 500                    | 180            | 250                       | 0                                      | 500                         | 250              | 0.0%              |
| 13302 - 562500                                | - POSTAGE                             | 260                    | 142            | 260                       | 70                                     | 260                         | 260              | 0.0%              |
| <b>ORG #13302 - WELFARE ADMIN - OP BUDGET</b> |                                       |                        |                |                           |                                        |                             |                  |                   |
|                                               | TOTAL SUPPLIES & MATERIALS            | 760                    | 322            | 510                       | 70                                     | 760                         | 510              | 0                 |
|                                               | TOTAL #13302 - WELFARE ADMINISTRATION | 47,727                 | 46,726         | 48,379                    | 41,415                                 | 48,095                      | 49,061           | 1.4%              |



**TOTAL #13302 - WELFARE ADMINISTRATION  
PROPOSED 21001 BUDGET BY CATEGORY**

# **ORG #13402 - WELFARE DIRECT - OP BUDGET**

| ACCOUNT                                  | DESCRIPTION | 2019<br>Adopted Budget | 2019<br>Actual | 2020<br>Adopted<br>Budget | 2020<br>Expended<br>to Date | 2020<br><i>Projected<br/>Actual</i> | 2021<br><i>PROPOSED</i> | Percent<br>Change |
|------------------------------------------|-------------|------------------------|----------------|---------------------------|-----------------------------|-------------------------------------|-------------------------|-------------------|
| <b>PURCHASED SERVICES</b>                |             |                        |                |                           |                             |                                     |                         |                   |
| 13402 - 541000 - ELECTRICITY             |             | 6,000                  | 3,547          | 5,000                     | 174                         | 6,000                               | 5,000                   | 0.0%              |
| 13402 - 541100 - OIL/GAS/PROPANE         |             | 3,000                  | 2,468          | 3,000                     | 1,832                       | 3,000                               | 3,000                   | 0.0%              |
| 13402 - 544500 - RENT NO HEAT            |             | 60,000                 | 68,969         | 60,000                    | 31,450                      | 68,169                              | 60,000                  | 0.0%              |
| 13402 - 544510 - RENT WITH HEAT          |             | 25,000                 | 18,480         | 25,000                    | 13,024                      | 25,000                              | 25,000                  | 0.0%              |
| 13402 - 544520 - TEMPORARY HOUSING       |             | 1,000                  | 0              | 2,500                     | 200                         | 1,000                               | 2,500                   | 0.0%              |
| TOTAL PURCHASED SERVICES                 |             | 95,000                 | 93,465         | 95,500                    | 46,680                      | 103,169                             | 95,500                  | 0                 |
| <b>SUPPLIES &amp; MATERIALS</b>          |             |                        |                |                           |                             |                                     |                         |                   |
| 13402 - 569300 - FOOD                    |             | 2,000                  | 2,621          | 2,000                     | 697                         | 2,000                               | 2,000                   | 0.0%              |
| 13402 - 569400 - PRESCRIPTIONS & MEDICAL |             | 2,000                  | 655            | 2,000                     | (125)                       | 2,000                               | 2,000                   | 0.0%              |
| 13402 - 569450 - OTHER DIRECT RELIEF     |             | 14,000                 | 10,525         | 12,000                    | 7,446                       | 14,000                              | 12,000                  | 0.0%              |
| TOTAL SUPPLIES & MATERIALS               |             | 18,000                 | 13,801         | 16,000                    | 8,018                       | 18,000                              | 16,000                  | 0                 |
| TOTAL #13402 - WELFARE DIRECT ASSISTANCE |             | 113,000                | 107,266        | 111,500                   | 54,698                      | 121,169                             | 111,500                 | 0.0%              |



**ORG #13552 - RECREATION-ADMINISTRATION**

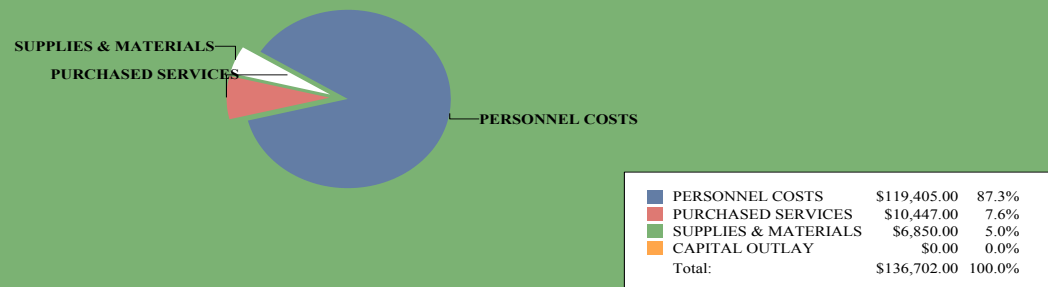
| ACCOUNT                                   | DESCRIPTION     | 2019<br>Adopted Budget | 2019<br>Actual | 2020<br>Adopted<br>Budget | 2020<br>Expended<br>to Date                                                                   | 2020<br>Projected<br>Actual                       | 2021<br>PROPOSED | Percent<br>Change |
|-------------------------------------------|-----------------|------------------------|----------------|---------------------------|-----------------------------------------------------------------------------------------------|---------------------------------------------------|------------------|-------------------|
| <b>SALARIES &amp; WAGES</b>               |                 |                        |                |                           |                                                                                               |                                                   |                  |                   |
| 13552 - 511000 - WAGES - FULL TIME        |                 | 74,167                 | 74,964         | 81,933                    | 68,497                                                                                        | 74,167                                            | 81,820           | (0.1%)            |
| 13552 - 512000 - WAGES - PART TIME & TEMP |                 | 39,785                 | 36,891         | 37,585                    | 17,489                                                                                        | 17,500                                            | 37,585           | 0.0%              |
| 160.00 @:                                 | 11.75 =<br>:    | 1,880.00               |                |                           | WEEKEND PARK RANGER AT KEYES FIELD 16<br>HOURS PER WEEK X 10 WEEKS = 160 HRS.                 |                                                   |                  |                   |
| 400.00 @:                                 | 11.75 =<br>:    | 4,700.00               |                |                           | WEEKDAY PARK RANGER FOR KEYES FIELD<br>AND EMERSON PARK BAND CONCERTS                         | 40 HRS PER WEEK<br>X 10 WEEKS = 400<br>HOURS      |                  |                   |
| 10.00 @:                                  | 15.50 =<br>:    | 155.00                 |                |                           | POOL OPERATIONS/PROGRAMS MANAGER PRE-<br>SEASON HOURS FOR TRAINING AND PROGRAM<br>PREPARATION | 10 HOURS                                          |                  |                   |
| 0.50 @:                                   | 6,200.00 =<br>: | 3,100.00               |                |                           | POOL OPERATIONS/PROGRAMS MANAGER<br>POOL SEASON WAGES - (10 WKS - 40 HRS/WEEK)                | (50%) - SHARED<br>WITH SWIM<br>LESSONS<br>PROGRAM |                  |                   |
| 540.00 @:                                 | 12.50 =<br>:    | 6,750.00               |                |                           | ADMINISTRATIVE COORDINATOR(S) - POOL<br>SEASON WAGES - (10 WKS @ 54 HRS/WEEK).                |                                                   |                  |                   |
| 2000.00 @:                                | 10.00 =<br>:    | 20,000.00              |                |                           | POOL LIFEGUARDS (10 WKS X 230<br>AVG HRS/WEEK )                                               |                                                   |                  |                   |
| 100.00 @:                                 | 10.00 =<br>:    | 1,000.00               |                |                           | Office Assistant                                                                              |                                                   |                  |                   |
| 13552 - 514000 - WAGES - OVERTIME         |                 | 0                      | 412            | 0                         | 363                                                                                           | 200                                               | 0                | 0.0%              |
| TOTAL SALARIES & WAGES                    |                 | 113,952                | 112,267        | 119,518                   | 86,348                                                                                        | 91,867                                            | 119,405          | (0.1%)            |

**PURCHASED SERVICES**

|                                             |               |        |     |       |                                                                                          |     |       |      |
|---------------------------------------------|---------------|--------|-----|-------|------------------------------------------------------------------------------------------|-----|-------|------|
| 13552 - 539100 - TRAINING/STAFF DEVELOPMENT |               | 1,500  | 701 | 1,500 | 670                                                                                      | 900 | 1,500 | 0.0% |
| 1.00 @:                                     | 550.00 =<br>: | 550.00 |     |       | RECREATION DIRECTOR/PROGRAM<br>COORDINATOR TRAINING<br>SEMINARS/CONFERENCE REGISTRATIONS |     |       |      |
| 3.00 @:                                     | 175.00 =<br>: | 525.00 |     |       | LIFEGUARD CERTIFICATION (1/2 COURSE FEE)                                                 |     |       |      |
| 4.00 @:                                     | 30.00 =<br>:  | 120.00 |     |       | CPR & FIRST AID REFRESHERS FOR RETURNING<br>POOL STAFF/PARK RANGERS/RECREATION<br>STAFF  |     |       |      |
| 1.00 @:                                     | 305.00 =<br>: | 305.00 |     |       | CPO COURSE FOR RECREATION STAFF                                                          |     |       |      |

|                                                       |               |                                                                                                                             |                                         |              |              |               |              |
|-------------------------------------------------------|---------------|-----------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|--------------|--------------|---------------|--------------|
| <b>13552 - 553130 - TELEPHONE-CELLULAR</b>            | <b>1,600</b>  | <b>1,372</b>                                                                                                                | <b>1,600</b>                            | <b>1,010</b> | <b>1,600</b> | <b>1,600</b>  | <b>0.0%</b>  |
| 1.00 @: 1,600.00 = 1,600.00<br>:                      |               | CELLULAR TELEPHONES - RECREATION<br>DIRECTOR, PARK RANGER/TENNIS INSTR.,<br>POOL FIRST AID                                  |                                         |              |              |               |              |
| <b>13552 - 555000 - PRINTING PUBLISHING &amp; ADS</b> | <b>2,700</b>  | <b>1,510</b>                                                                                                                | <b>1,650</b>                            | <b>851</b>   | <b>1,200</b> | <b>1,650</b>  | <b>0.0%</b>  |
| 1.00 @: 1,650.00 = 1,650.00<br>:                      |               | EVENT NOTICES, REGISTRATION GUIDES,<br>FLYERS AND INFORMATIONAL<br>COMMUNICATION                                            | TO THE PUBLIC.<br>PROGRAMS<br>BROCHURES |              |              |               |              |
| <b>13552 - 556000 - DUES &amp; MEMBERSHIPS</b>        | <b>470</b>    | <b>415</b>                                                                                                                  | <b>480</b>                              | <b>515</b>   | <b>480</b>   | <b>480</b>    | <b>0.0%</b>  |
| 2.00 @: 175.00 = 350.00<br>:                          |               | NATIONAL RECREATION & PARKS ASSOCIATION                                                                                     |                                         |              |              |               |              |
| 2.00 @: 65.00 = 130.00<br>:                           |               | NH RECREATIONS & PARKS ASSOCIATION                                                                                          |                                         |              |              |               |              |
| <b>13552 - 558100 - TRAVEL/MILEAGE REIMBURSEMENTS</b> | <b>1,700</b>  | <b>2,211</b>                                                                                                                | <b>2,100</b>                            | <b>1,035</b> | <b>2,100</b> | <b>2,100</b>  | <b>0.0%</b>  |
| 1.00 @: 2,100.00 = 2,100.00<br>:                      |               | RECREATION DEPARTMENT MILEAGE                                                                                               |                                         |              |              |               |              |
| <b>13552 - 559000 - OTHER CONTRACTED SERVICES</b>     | <b>2,150</b>  | <b>1,629</b>                                                                                                                | <b>2,395</b>                            | <b>725</b>   | <b>1,615</b> | <b>2,395</b>  | <b>0.0%</b>  |
| 1.00 @: 210.00 = 210.00<br>:                          |               | CONTRACTED SERVICE FOR WATER SAFETY<br>AND LAB TESTING AT THE POOL.                                                         |                                         |              |              |               |              |
| 4.00 @: 195.00 = 780.00<br>:                          |               | CONTRACTED SERVICE FOR MPD DETAILS<br>DURING 4TH JULY FIREWORKS                                                             |                                         |              |              |               |              |
| 12.00 @: 65.00 = 780.00<br>:                          |               | CONTRACTED SERVICE FOR CONSTANT<br>CONTACT EMAIL LISTSERVE DISTRIBUTION                                                     |                                         |              |              |               |              |
| 25.00 @: 25.00 = 625.00<br>:                          |               | Background Checks                                                                                                           |                                         |              |              |               |              |
| <b>13552 - 559600 - MUSIC LICENSES</b>                | <b>685</b>    | <b>721</b>                                                                                                                  | <b>722</b>                              | <b>365</b>   | <b>722</b>   | <b>722</b>    | <b>0.0%</b>  |
| <b>TOTAL PURCHASED SERVICES</b>                       | <b>10,805</b> | <b>8,559</b>                                                                                                                | <b>10,447</b>                           | <b>5,171</b> | <b>8,617</b> | <b>10,447</b> | <b>0</b>     |
| <b>SUPPLIES &amp; MATERIALS</b>                       |               |                                                                                                                             |                                         |              |              |               |              |
| <b>13552 - 561000 - GENERAL SUPPLIES</b>              | <b>2,000</b>  | <b>5,984</b>                                                                                                                | <b>2,000</b>                            | <b>1,227</b> | <b>2,000</b> | <b>3,000</b>  | <b>50.0%</b> |
| 1.00 @: 200.00 = 200.00<br>:                          |               | PARK RANGER SUPPLIES, BIKE SUPPLIES,<br>SAFETY SUPPLIES, VESTS, FLASHLIGHTS                                                 |                                         |              |              |               |              |
| 1.00 @: 400.00 = 400.00<br>:                          |               | PARK SUPPLIES, SIGNAGE, TRASH<br>RECEPTICLES, FACILITIES, ETC.                                                              |                                         |              |              |               |              |
| 1.00 @: 1,400.00 = 1,400.00<br>:                      |               | POOL RELATED SUPPLIES INCLUDING SIGNAGE,<br>POOL PASS KEY FOBs, FACILITIES, ETC.,<br>CHEMICAL TESTING KIT, SOLUTION REFILLS |                                         |              |              |               |              |

|                                                   |                |                |                |               |                |                |              |  |  |
|---------------------------------------------------|----------------|----------------|----------------|---------------|----------------|----------------|--------------|--|--|
| 2.00 @:                                           | 500.00         | =              | 1,000.00       |               |                |                |              |  |  |
|                                                   | :              |                |                |               |                |                |              |  |  |
| <b>13552 - 562000 - OFFICE SUPPLIES</b>           | <b>1,000</b>   | <b>1,026</b>   | <b>1,000</b>   | <b>904</b>    | <b>1,000</b>   | <b>1,000</b>   | <b>0.0%</b>  |  |  |
| <b>13552 - 562500 - POSTAGE</b>                   | <b>175</b>     | <b>316</b>     | <b>250</b>     | <b>180</b>    | <b>250</b>     | <b>250</b>     | <b>0.0%</b>  |  |  |
| <b>13552 - 568100 - FIRST AID/SAFETY SUPPLIES</b> | <b>400</b>     | <b>329</b>     | <b>400</b>     | <b>100</b>    | <b>400</b>     | <b>400</b>     | <b>0.0%</b>  |  |  |
| 1.00 @:                                           | 400.00         | =              | 400.00         |               |                |                |              |  |  |
|                                                   | :              |                |                |               |                |                |              |  |  |
| <b>13552 - 568300 - CLOTHING/UNIFORMS</b>         | <b>600</b>     | <b>726</b>     | <b>1,000</b>   | <b>872</b>    | <b>1,000</b>   | <b>1,000</b>   | <b>0.0%</b>  |  |  |
| 1.00 @:                                           | 300.00         | =              | 300.00         |               |                |                |              |  |  |
|                                                   | :              |                |                |               |                |                |              |  |  |
| 1.00 @:                                           | 100.00         | =              | 100.00         |               |                |                |              |  |  |
|                                                   | :              |                |                |               |                |                |              |  |  |
| 1.00 @:                                           | 600.00         | =              | 600.00         |               |                |                |              |  |  |
|                                                   | :              |                |                |               |                |                |              |  |  |
| <b>13552 - 568500 - PROGRAM SUPPLIES</b>          | <b>1,200</b>   | <b>659</b>     | <b>1,200</b>   | <b>822</b>    | <b>1,200</b>   | <b>1,200</b>   | <b>0.0%</b>  |  |  |
| 1.00 @:                                           | 1,200.00       | =              | 1,200.00       |               |                |                |              |  |  |
|                                                   | :              |                |                |               |                |                |              |  |  |
| <b>TOTAL SUPPLIES &amp; MATERIALS</b>             | <b>5,375</b>   | <b>9,041</b>   | <b>5,850</b>   | <b>4,105</b>  | <b>5,850</b>   | <b>6,850</b>   | <b>17.1%</b> |  |  |
| <b>TOTAL #13552 - RECREATION-ADMINISTRATION</b>   | <b>130,132</b> | <b>129,867</b> | <b>135,815</b> | <b>95,624</b> | <b>106,334</b> | <b>136,702</b> | <b>0.7%</b>  |  |  |

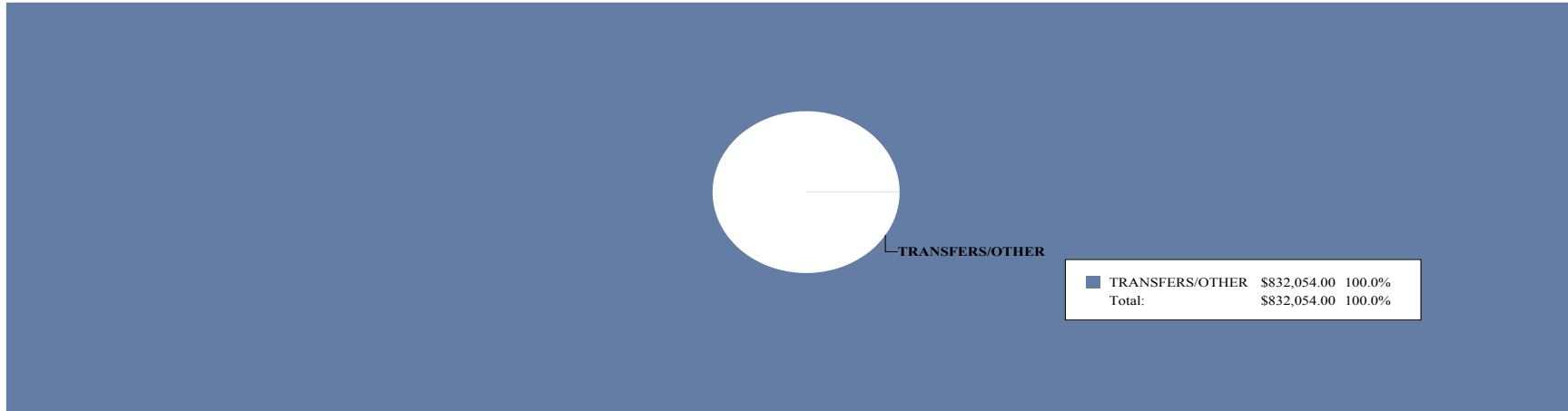


**TOTAL #13552 - RECREATION-ADMINISTRATION  
PROPOSED 21001 BUDGET BY CATEGORY**



**ORG #13602 - LIBRARY - OP BUDGET**

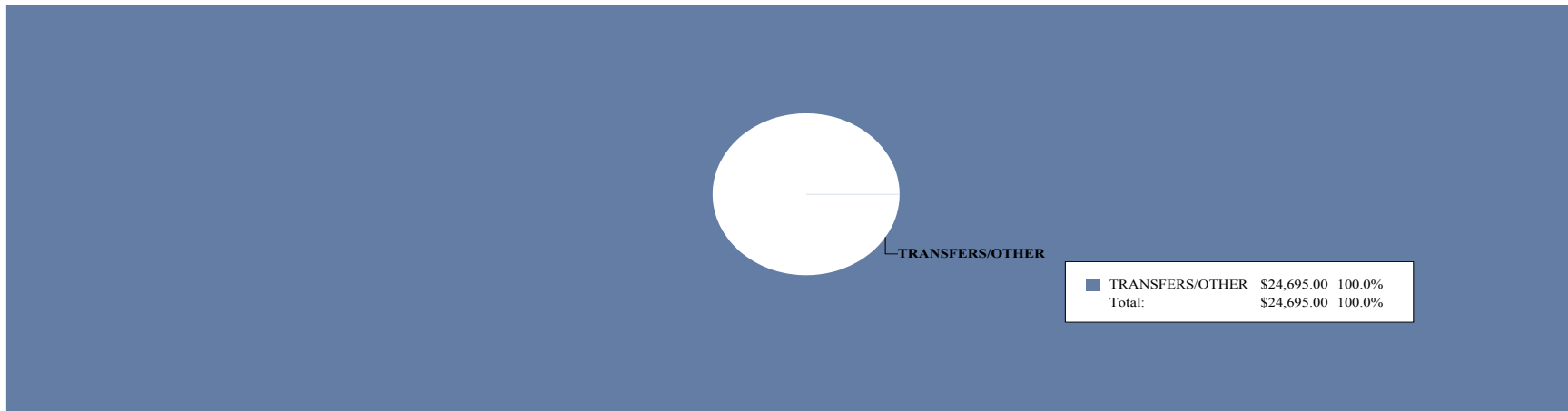
| ACCOUNT                                | DESCRIPTION | 2019<br>Adopted Budget | 2019<br>Actual | 2020<br>Adopted<br>Budget | 2020<br>Expended<br>to Date | 2020<br><i>Projected<br/>Actual</i> | 2021<br><i>PROPOSED</i> | Percent<br>Change |
|----------------------------------------|-------------|------------------------|----------------|---------------------------|-----------------------------|-------------------------------------|-------------------------|-------------------|
| <b>TRANSFERS/OTHER</b>                 |             |                        |                |                           |                             |                                     |                         |                   |
| 13602 - 804310 - LIBRARY APPROPRIATION |             | 810,952                | 810,952        | 832,054                   | 832,054                     | 810,952                             | 832,054                 | 0.0%              |
| TOTAL TRANSFERS/OTHER                  |             | 810,952                | 810,952        | 832,054                   | 832,054                     | 810,952                             | 832,054                 | 0                 |
| TOTAL #13602 - LIBRARY                 |             | 810,952                | 810,952        | 832,054                   | 832,054                     | 810,952                             | 832,054                 | 0.0%              |



**TOTAL #13602 - LIBRARY  
PROPOSED 21001 BUDGET BY CATEGORY**

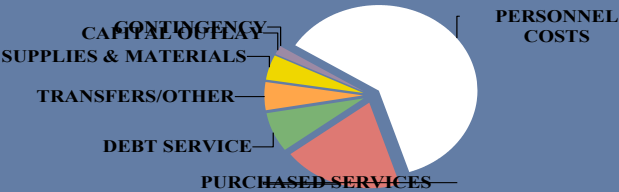
**ORG #13902 - CONSERVATION-OP BUDGET**

| ACCOUNT                                     | DESCRIPTION | 2019<br>Adopted Budget | 2019<br>Actual | 2020<br>Adopted<br>Budget | 2020<br>Expended<br>to Date | 2020<br><i>Projected<br/>Actual</i> | 2021<br><i>PROPOSED</i> | Percent<br>Change |
|---------------------------------------------|-------------|------------------------|----------------|---------------------------|-----------------------------|-------------------------------------|-------------------------|-------------------|
| <b>TRANSFERS/OTHER</b>                      |             |                        |                |                           |                             |                                     |                         |                   |
| 13902 - 804010 - CONSERVATION APPROPRIATION |             | 24,695                 | 24,695         | 24,695                    | 24,695                      | 24,695                              | 24,695                  | 0.0%              |
| 1.00 @:                                     | 24,695.00 = |                        |                |                           |                             |                                     |                         |                   |
|                                             | :           |                        |                |                           |                             |                                     |                         |                   |
| ANNUAL APPROPRIATION                        |             |                        |                |                           |                             |                                     |                         |                   |
| TOTAL TRANSFERS/OTHER                       |             | 24,695                 | 24,695         | 24,695                    | 24,695                      | 24,695                              | 24,695                  | 0                 |
| TOTAL #13902 - CONSERVATION COMMISSION      |             | 24,695                 | 24,695         | 24,695                    | 24,695                      | 24,695                              | 24,695                  | 0.0%              |



**TOTAL #13902 - CONSERVATION COMMISSION  
PROPOSED 21001 BUDGET BY CATEGORY**

CATEGORY AS A PERCENT OF BUDGET



|                      |                 |        |
|----------------------|-----------------|--------|
| PERSONNEL COSTS      | \$9,627,096.85  | 61.2%  |
| PURCHASED SERVICES   | \$3,106,707.35  | 19.7%  |
| DEBT SERVICE         | \$1,146,801.00  | 7.3%   |
| TRANSFERS/OTHER      | \$861,749.00    | 5.5%   |
| SUPPLIES & MATERIALS | \$724,753.17    | 4.6%   |
| CAPITAL OUTLAY       | \$267,150.00    | 1.7%   |
| CONTINGENCY          | \$1,000.00      | 0.0%   |
| Total:               | \$15,735,257.37 | 100.0% |