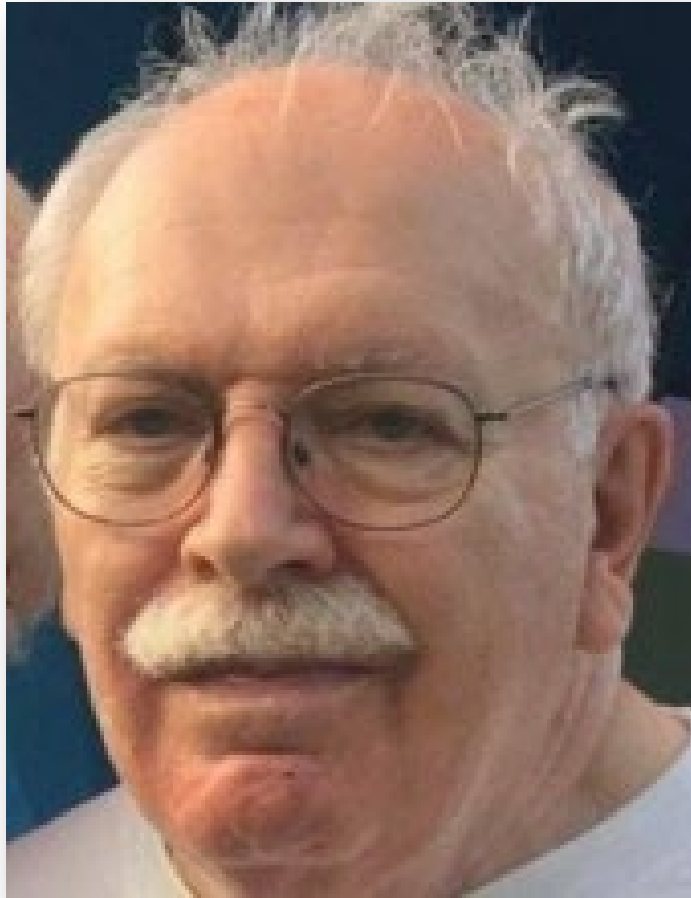


**TOWN REPORT
MILFORD, NEW HAMPSHIRE
2021**



In Memory of

Hubbard Armand Seward

September 6, 1940 - November 15, 2021

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Hubbard Armand Seward

Hub Seward, 81, of Milford passed suddenly but peacefully at home on November 15, 2021 after a courageous battle with Parkinson's disease, with his wife at his side.

Born in Patterson, New Jersey on September 6, 1940 as the son of Evelyn (Hubbard) and Guy Seward, Hub grew up in Ridgewood, New Jersey. He attended public school through grade 7, cutting through back yards and eating lunches at home. Recognized for his intelligence he was transferred to the prestigious Lakemont Academy boarding school, from which he graduated Valedictorian and received the Science Award for seniors.

Hub was attracted to the Outing Club and outdoor activities of/like caving, rock climbing, and canoeing. Lured back after a three year break, Hub resumed education at Newark College of Engineering (NCE). NCE had a computer arrive shortly before Hub. Soon he was experimenting, making it more efficient, and as a sophomore became a teaching assistant in the new computer center to both students and faculty. As one of three undergraduates who developed a faster FORTRAN process later adopted by several engineering colleges, Hub graduated with a BSEE in 1965 and a Master of Science in Engineering Mathematics in 1967.

Hub additionally founded Outing Club at NCE and continued rock climbing, caving, winter mountaineering, backpacking, and canoeing with the Intercollegiate Association (IOCA). School vacations and long weekends were spent somewhere between West Virginia and Maine enjoying one or more of these activities. Instructor and leader with the MIT Advanced Rock Climbing Committee, the National Speleological Society, and the Adirondack Winter Mountaineering School. Summers during college years included mountaineering trips to Wyoming, California, and Washington State. Other interests included the Japanese Board Game of GO (Wei-qui or Baduk), travel to many historic sites and recreational areas, whittling, and square dancing.

Hub moved to Nashua, NH in 1967 taking a job at Sanders Associates as a software engineer working on electronic countermeasure devices, display systems, and air traffic control systems until 1989. Following that he worked as a substitute teacher, Census taker, and volunteer archeologist. In 1992 Hub returned to Sanders, now BAE, as a consultant until retiring in 1997.

Hub met Peggy (Mack), a nursing student at Alfred University, during college Outing Club activities. In 1969 they were married and soon moved to Milford, New Hampshire. Together they became involved in local outdoor activities as caretakers for Anne Jackson Girl Scout Camp and assistant Cadette troop leaders. When their children became cub scouts, boy scouts, and explorers Hub served many roles including committee chairman and Assistant Scout Master. He further served the Milford Conservation Commission for over 30 years as member or chairman. He enjoyed hiking and constructing trails and the Commission recently honored him with a plaque in Emerson Park.

In the 1980s Hub became curious about the Hot Air Balloons that were flying on weekends in the Milford area. He advanced from watching to crew chief to pilot and owner of the Lime Ricky Balloon. Hub was a member of the Granite State Balloon Association, AOPA, and the Balloon Federation of America. Hub was active with the Milford Historical Society, Jaycees, and the Lions Club where he was presented the Melvin Jones Fellowship (MJF). Hub and Peggy were further recognized as Milford's Citizens of the Year in 2020.

In retirement Hub enjoyed traveling the country with family and friends, visiting all but 2 US states; listening to country music, attending concerts and discovering new restaurants. Hub was intrigued by family genealogy, questing for letterboxes, and collecting wooden puzzles

Hub was a gentle, quiet man who believed that by listening, not talking, you learned. When he did talk it was often profound and certainly witty. Rest in peace Hub, We love you.

STATE OF NEW HAMPSHIRE

Executive Council

DAVID K WHEELER
EXECUTIVE COUNCILOR
DISTRICT FIVE



STATE HOUSE ROOM 207
107 NORTH MAIN STREET
CONCORD, NH 03301
WWW.NH.GOV/COUNCIL
(603) 271-3632

2021 END OF YEAR REPORT FROM EXECUTIVE COUNCILOR WHEELER

I have been honored to serve another year on the State of New Hampshire Executive Council representing District Five. There are five Council Districts, each one representing approximately 275,00 constituents. The Executive Council has been an important part of the Executive Branch of State Government since colonial times and serves as a check on the Governors power. The Governor and Executive Council held 24 meetings in 2021. One major function is the review of thousands of state contracts.

In addition to approving state contracts, the Council also approves all judicial and agency Commissioner nominees brought forward by the Governor. We conducted 25 Public Hearings and confirmed 17 Justices to serve in our court system as well as confirming Chief Justice of the N.H. Supreme Court, Gordon MacDonald and Attorney General John Formella.

Another major responsibility is our role on The Governor's Advisory Commission on Intermodal Transportation (GACIT.) We reviewed the NHDOT draft 10-year plan with Regional Planning Commissions during 22 statewide public hearings. The final draft was submitted to the Governor for his review and will then be forwarded to the legislature. Additional information can be found at: <https://www.nh.gov/dot/org/projectdevelopment/planning/typ/index.htm>

The Executive Council also approves members of State Boards and Commissions. A complete list of all state boards and commissions is available at the NH Secretary of State website: www.sos.nh.gov/redbook/index.htm If you are interested in serving please send your resume to Governor Sununu, State House, 107 North Main Street, Concord, NH 03301 attention Jonathan Melanson, Director of Appointments/Liaison or call (603 271-2121) for additional information.

2021 has been another difficult year for New Hampshire citizens as we have adjusted to the impact of the Covid 19 Pandemic on our state and our country. Our National Guard assisted at vaccination sites and in medical settings, our schools and workplaces have modified attendance and requirements, our restaurants and businesses have made needed changes. We have lost thousands of citizens who left families and loved ones to struggle with their loss. There are many challenges ahead but I am confident NH state government will lead us through.

I am available at 603-271-3632 or David.K.Wheeler@nh.gov

Sincerely,
David K. Wheeler
Executive Councilor, District Five

New Hampshire Senate

Gary Daniels

105

District 11: Milford, Amherst,
Merrimack and Wilton



State House Room

107 North Main Street
Concord, NH 03301

2021 Annual Report

To the Town of Milford:

Thank you for allowing me the opportunity to represent the Town of Milford in the New Hampshire Senate. This term I am serving as the Chair of the Senate Finance Committee, while also serving on the Capital Budget Committee and the Ways and Means Committee. In addition, I have been appointed to the following committees and commissions:

- Fiscal Committee
- Capital Budget Overview Committee
- Business Finance Authority Board of Directors
- State Retiree Health Plan Commission
- Commission on the Environmental and Public Health Impacts of Perfluorinated Chemicals
- Joint Committee on Legislative Facilities
- Joint Committee on Employee Classification
- Rules and Enrolled Bills

Every odd-numbered year the New Hampshire legislature develops its biennial budget. In spite of all the economic effects of COVID-19 in 2020 and 2021, the budget that was passed in 2021 maintained New Hampshire's status as the economic engine of New England and the country. As we enter 2022, New Hampshire has the lowest poverty rate in the nation, is tied for the lowest unemployment rate nationally, is among the most livable states in the nation (US News & World Report) and is the freest state in North America in terms of economic freedom (Fraser Institute).

These rankings are the result of enacting smart policies for the businesses and people of New Hampshire. In 2021, the legislature continued to build upon the success of lowering tax burdens, education and providing economic opportunity. With this budget, numerous objectives were accomplished, including:

Fiscally Responsible Spending

- Passed a fiscally responsible and balanced state budget that has \$13.5 billion in total spending.
- Spends \$172.5 million (3%) less than the prior budget in general and education trust fund combined.
- Doubled the Rainy Day Fund (state surplus) to \$257 million, the highest in state history.

Tax Reductions for New Hampshire Residents and Businesses

- Decreases the State-Wide Education Property Tax by \$100 million, directly resulting in lower property tax bills for taxpayers across the state.
- Reduces the Meals and Rooms Rate to 8.5%, making support of our hospitality industry more affordable.
- Reduces the Business Enterprise Tax rate to 0.55%, helping small businesses grow.
- Increases the filing threshold to help both large and small job creators pay less in taxes, enabling them to invest more in their business and their employees. Over 30,000 small businesses will now be exempt from tax filings.
- Reduces the Business Profits Tax rate to 7.6% to help us remain competitive regionally and help us attract more, and better paying, jobs.
- Fully phases out the Interest and Dividends Tax over five years. Many view this tax as a tax on income, and this will make New Hampshire truly income tax-free.
- Refunds any businesses fined under executive or emergency orders due to COVID-19.

Property Tax Relief - Money Back to Municipalities

- Creates a Meals and Rooms Municipal Revenue Fund, earmarking revenue back to cities and towns, and preventing it from being siphoned off to fund state government.
- Sends \$188 million from the Meals and Rooms Tax revenue back to cities and towns for property tax relief – an increase of \$50.5 million over the last budget.
- Milford's portion of the Meals and Rooms Revenue Sharing is estimated to be: \$ 809,795 in FY21, \$1,088,671 in FY22, and \$ 1,125,156 in FY23.
- Provides \$15.6 million in FY 2021 for grants for wastewater projects across the state.
- Provides \$83.3 million in estimated aid to municipalities by fully funding highway block grants at \$69.7 million over the biennium and appropriating \$13.6 million in state aid for municipal bridge projects.
- Increases funding by \$29.1 million for county nursing homes to lower the county tax rate for taxpayers.
- Allows funds received by municipalities from the American Rescue Plan Act 2021 (ARPA) to be considered unanticipated revenue, which may be accepted and expended. This allows official ballot referendum towns (like Milford) to accept and spend ARPA funds without holding a special election and session (or waiting until the next election in March 2022).

Education

- Increases state aid by nearly \$100.0 million over the biennium via the education funding formula. The education funding formula was corrected to ensure schools were not hurt by the COVID enrollment drop, providing \$67 million in additional aid. It also provides an additional \$17.5 million in each year for free or reduced meals for the student population.
- Adequate Education Grants for Milford are estimated to be: \$10,594,539 in FY23.
- Provides full funding to school districts that began full-day kindergarten programs in the 2019-20 and 2020-21 school years, ensuring school districts that begin full-day kindergarten programs would receive full adequacy payments in the first year of the program.
- Provides \$82.0 million for school building aid, which includes \$52.0 million for payments on previously approved projects and \$30.0 million for new school building aid projects
- Provides \$67.2 million over the biennium to fully-fund special education aid for higher cost students (formerly known as “catastrophic aid”) to school districts.
- Provides \$18.0 million over the biennium for career and technical education (CTE) tuition and transportation aid to school districts.
- Provides \$1.5 million over the biennium for the NH Robotics Education Development Program.

Safe Streets

- Makes investments in Granite Shield, which continues to work on drug trafficking interdiction aimed at preventing the supply of illegal drugs from entering NH, as well as adding funding for public defenders needed after arrests are made.
- Provides \$500,000 to fund the Internet Crimes Against Children Fund.

New Hampshire continues to have a very strong economy. More people than ever before are now working. With corporate taxes now lower than Massachusetts, companies are once again looking at New Hampshire as a viable place to do business. By reducing the tax burden for businesses, we are putting money back in small business owners’ pockets, enabling them to reinvest in infrastructure and even more jobs, benefitting families across our state. This is important for towns like Milford because it will provide greater opportunities for our citizens and small businesses alike.

It is my honor to serve as your State Senator, and I thank you for your support.

Respectfully Submitted,

Senator Gary Daniels, Senate District 11

2021 MILFORD, NH TOWN ELECTED OFFICERS

~ BOARD OF SELECTMEN ~

Gary L. Daniels, Chairman	Term Expires 2024
Paul Dargie	Term Expires 2024
Laura Dudziak	Term Expires 2023
Chris Labonte	Term Expires 2022
David Freel	Term Expires 2023

~ CEMETERY TRUSTEES ~

Jim Whalen	Term Expires 2023
Steve Trombly	Term Expires 2022
Jay Duffy	Term Expires 2024

~ CHECKLIST SUPERVISORS ~

Darlene Bouffard	Term Expires 2024
Polly Cote	Term Expires 2022
Tim Finan	Term Expires 2026

~ MODERATOR ~

Peter Basiliere	Term Expires 2022
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~ TOWN CLERK ~

Joan Dargie	Term Expires 2022
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~ TRUSTEES OF THE TRUST FUNDS ~

Janet Spalding	Term Expires 2022
Tina Philbrick	Term Expires 2023
Rick Mossey	Term Expires 2024

~ TRUSTEES OF THE WADLEIGH MEMORIAL LIBRARY ~

Kathryn Parenti, Chair	Term Expires 2024
Lynn Coakley	Term Expires 2023
Janet Hromjak	Term Expires 2024
Jennifer O'Brien-Traficante	Term Expires 2024
John Yule	Term Expires 2023
Jennifer Siegrist	Term Expires 2022
Shirley Wilson	Term Expires 2022
Chris Costantino, Alternate	Term Expires 2022
Tracy Quirk-Berube, Alternate	Term Expires 2022
Gloria Schooley, Alternate	Term Expires 2022

~ WATER & WASTEWATER COMMISSIONERS ~

Robert Courage, Chairman	Term Expires 2023
Dale White	Term Expires 2022
Kris Jensen, resigned	Term Expires 2024
Chris Labonte, Alternate	



2021 MILFORD, NH TOWN DIRECTORS

~ TOWN ADMINISTRATOR ~
John Shannon

~ AMBULANCE SERVICE – DIRECTOR ~
Eric Schelberg

~ AMBULANCE SERVICE – CAPTAIN/ADMINISTRATION ~
Rodney Dunn

~ AMBULANCE SERVICE – CAPTAIN/OPERATIONS ~
Andrew Mason

~ ASSESSOR ~
Marti Noel

~ COMMUNITY DEVELOPMENT – DIRECTOR/ZONING ADMINISTRATOR ~
Lincoln Daley

~ COMMUNITY DEVELOPMENT – TOWN PLANNER/GIS COORDINATOR ~
Jason Cleghorn

~ COMMUNITY MEDIA – DIRECTOR ~
Chris Gentry

~ FINANCE – DIRECTOR ~
Paul Calabria

~ FIRE – CHIEF/EMERGENCY MANAGEMENT DIRECTOR ~
Kenneth Flaherty

~ CODE ENFORCEMENT OFFICER/HEALTH OFFICER ~
Kenneth Flaherty

~ FIRE INSPECTOR ~
Michael Goldstein

~ FIRE – CAPTAIN/FIRE PREVENTION OFFICER ~
Dennis Haerinck

~ HUMAN RESOURCES/SOCIAL SERVICES – DIRECTOR ~
Karen Blow

~ INFORMATION TECHNOLOGIES – DIRECTOR ~
Bruce Dickerson

2021 MILFORD, NH TOWN DIRECTORS (continued)

~ LIBRARY – DIRECTOR ~
Betsy Solon

~ POLICE – CHIEF ~
Michael Viola

~ POLICE – CAPTAIN/OPERATIONS ~
Craig Frye

~ POLICE – CAPTAIN/SUPPORT ~
Shawn Pelletier

~ POLICE – CAPTAIN/SUPPORT ~
Shawn Pelletier

~ POLICE – CAPTAIN/OPERATIONS ~
Craig Frye

~ PUBLIC WORKS – DIRECTOR ~
Leo Lessard

~ PUBLIC WORKS – FOREMAN/HIGHWAY ~
Victor Delisle

~ PUBLIC WORKS – FOREMAN/PARKS & CEMETERIES ~
Chuck Brickley

~ PUBLIC WORKS – FACILITIES MANAGER ~
Glenn MacFarlane

~ PUBLIC WORKS – SUPERVISOR/TRANSFER STATION ~
Tammy Scott

~ RECREATION – DIRECTOR ~
Arene Berry

~ TAX COLLECTOR ~
Kathy Doherty

~ TOWN CLERK ~
Joan Dargie

~ TOWN TREASURER ~
Allen White

2021 MILFORD, NH TOWN DIRECTORS (continued)

**~ WATER UTILITIES – DIRECTOR ~
Jim Pouliot**

**~ WATER UTILITIES – DEPUTY DIRECTOR ~
Jamie Soucy**

**~ WATER UTILITIES – FOREMAN/ WATER OPERATIONS ~
Jackson Keane**

~ WATER UTILITIES – FOREMAN/ COLLECTION SYSTEMS ~

**~ WELFARE – DIRECTOR ~
Lisa Emerson**

2021 MILFORD, NH TOWN BOARDS & COMMISSIONS

~ BUDGET ADVISORY COMMITTEE ~

Chris Pank, Chairman	Term 2021 - 2022
Paul Bartolomucci	Term 2021 - 2022
Wade Campbell	Term 2021 - 2022
Claudia Lemaire.	Term 2021 - 2022
Karen Mitchell	Term 2021 - 2022
Peggy Seward	Term 2021 - 2022
Vanessa Sheehan	Term 2021 - 2022
Kevin Hunter	Term 2021 - 2022
Mike Thornton	Term 2021 - 2022

~ CONSERVATION COMMISSION ~

John Yule, Chairman	Term Expires 2022
Andy Hughes, Vice Chairman	Term Expires 2024
Kim Rimalover	Term Expires 2023
Anita Stevens	Term Expires 2023
Rodney DellaFelice,	Term Expires 2023
Andrew Seale	Term Expires 2022
Marie Nickerson	Term Expires 2024
Chris Costantino, Alternate	Term Expires 2024
Laura Dudziak, Board of Selectmen's Representative	

~ ETHICS COMMITTEE ~

Anne Edwards-Parker, Chairman	Term Expires 2023
Daniel Ayotte	Term Expires 2022
Chuck Kurtz	Term Expires 2023
Andy Seale	Term Expires 2022

~GRANITE TOWN MEDIA ADVISORY COMMITTEE ~

Tim Finan, Chairman	Term Expires 2022
Josh Breault, Vice Chairman	Term Expires 2024
Tom Schmidt, Secretary	Term Expires 2024
Dave Alcox	Term Expires 2021
Wade Scott Campbell	Term Expires 2024
Kevin Federico	Term Expires 2023
Nathalie Watson	Term Expires 2023
Jon Teger, School District Representative	
Chris Labonte, Board of Selectmen's Representative	

2021 MILFORD, NH TOWN BOARDS & COMMISSIONS (cont.)

~ HERITAGE COMMISSION ~

David Palance, Chairman	Term Expires 2023
Chuck Worcester	Term Expires 2021
Polly Cote	Term Expires 2022
Sara Weyant-Bunn	Term Expires 2024
Sarah Brown	Term Expires 2024
Chris Thompson	Term Expires 2021
Katherine Kokko, Alternate	Term Expires 2024
Herbert Adams, Alernate	Term Expires 2022
Tina Philbrick Town Representative	

~ NASHUA REGIONAL PLANNING COMMISSION (NRPC) ~

Janet Langdell	Term Expires 2024
Chris Costantino	Term Expires 2023
John Shannon	Term Expires 2025

~ PLANNING BOARD ~

Douglas Knott, Chairman	Term Expires 2022
Paul Amato	Term Expires 2023
Tim Finan	Term Expires 2024
Janet Langdell	Term Expires 2023
Susan Robinson	Term Expires 2022
Peter Basiliere	Term Expires 2022
Dave Freel, Board of Selectmen's Representative	
Laura Dudziak, Board of Selectmen's Alternate Representative	

~ RECREATION COMMISSION ~

Zach Williamson, Chairman	Term Expires 2023
Melissa Sherman, Vice Chairman	Term Expires 2022
Paul Bartolomucci	Term Expires 2023
Pat Nickerson	Term Expires 2024
Lena LaBour	Term Expires 2024
Kierstyn Williamson	Term Expires 2022
John Murphy	Term Expires 2024
Paul Dargie, Board of Selectmen's Representative	

~ RECYCLING/SOLID WASTE COMMITTEE ~

Celeste Barr, Chairman	Term Expires 2023
George Hoyt, Vice Chairman	Term Expires 2024
Mary Burdett, Secretary	Term Expires 2021
Kathy Fay	Term Expires 2024
Nancy Amato	Term Expires 2022
LaShanta Magnusson	Term Expires 2023
Tammy Scott (Advisory)	
Gary Daniels, Board of Selectmen's Representative	

2021 MILFORD, NH TOWN STANDING COMMITTEES

~ TRAFFIC SAFETY COMMITTEE ~

Jason Plourde, Chairman	Term Expires 2024
Dave Wheeler, Vice Chairman	Term Expires 2024
Wade Scott Campbell	Term Expires 2023
Nick Darchik	Term Expires 2023
Lincoln Daley (Advisory)	
Leo Lessard (Advisory)	
Mike Viola (Advisory)	
Ellen Works, Secretary	
Gary Daniels, Board of Selectmen's Representative	

~ ZONING BOARD OF ADJUSTMENT ~

Jason Plourde	Term Expires 2023
Rob Costantino	Term Expires 2022
Wade Scott Campbell	Term Expires 2023
Michael Thornton	Term Expires 2021
Tracy Steel	Term Expires 2022
Karin Lagro	Term Expires 2023
Joan Dargie, alternate	Term Expires 2021
Paul Dargie, Board of Selectmen's Representative	

OFFICE OF THE SELECTMEN 2021 Annual Report

As we entered 2021, the Coronavirus Disease 2019 (COVID-19) continued to dominate, directly and indirectly, the agenda of the 2021 Board of Selectmen. As it did for most of 2020, the Board continued to conduct its meetings remotely via Zoom, as allowed by the Governor's declared State of Emergency. A majority of the Board began meeting in-person around March, while other Board members opted to continue their participation via Zoom. When the Governor terminated the State of Emergency in June, the option of virtual meetings no longer existed and the Board returned to in-person meetings. Because of the increased public participation we experienced since commencing virtual meetings, and because we had the media technology and resources, the Board chose to continue to offer the public the ability to participate virtually and interactively in Board meetings via Zoom even after the Board returned to in-person meetings. The Board continues to offer this hybrid option to this day and are pleased to see the number of residents who follow the meeting virtually to keep educated on the issues affecting their town.

At the Annual Town Meeting in March 2021, Gary Daniels and Paul Dargie were re-elected to the Board. The primary warrant article regarding a First Responder's Communications Network was rejected by voters, causing the Board to regroup and further discuss an alternate plan to resolve the on-going communications deficiencies.

At its organizing meeting in March, Gary Daniels was elected Chairman of the Board of Selectmen and Chris Labonte was elected Vice-Chairman. The primary goal for the year was to continue addressing the emergency communications issues.

COVID-19

Generous donations of personal protective equipment and sanitizing products were received from numerous individuals, organizations, and companies. Thanks to all who donated to the effort of keeping Milford residents safe from the effects of COVID-19.

In addition, the town received substantial funds through the federal American Rescue Plan Act to replace revenue lost because of the COVID outbreak.

The American Rescue Plan Act (ARPA) of 2021 created new Coronavirus State and Local Fiscal Recovery Funds to keep first responders, frontline health workers, and other providers of vital services safely on the job as states, local governments, Tribes, and territories fought to rebuild their economies. Milford's share was about \$1.7 million. We received half of the money, \$859,030.90, in 2021, and will receive the other half in 2022. The monies have to be spent by 2026.

From a list of potential projects, a majority of the Board chose to allocate \$510,000 to be managed by the Water and Wastewater Commissioners in a way that is compatible with the ARPA funding requirements, and the balance of \$349,000 from ARPA funds to be allocated towards communications. In choosing these projects, the Board addressed a federal Environmental Protection Agency (EPA) wastewater mandate that otherwise would have to be presented to voters on a warrant in the near future, as well as allocating funds toward resolution of the Board's top priority issue – emergency communications.

Additional State Funding

The state is providing an adequate education grant to the Town of Milford for \$10,594.539. From an increase in rooms and meals revenue sharing, Milford will receive \$809,795 as its share 2021, \$1,088,671 in 2022, and \$ 1,125,156 in 2023. This will be distributed between the school and the town. In addition, \$100,000,000 from the Statewide Education Property Tax fund will be proportionally distributed to New Hampshire towns and will be available for property tax relief. While the local Boards will decide how these funds are used, the legislative intent was for the funds to be used for property tax relief.

Other Activity

- At the request of the Milford Area Communication Center (MACC) Board of Governors, the Board delegated to the Board of Governors the authority to produce a draft Inter-municipal Agreement (IMA) with Mont Vernon and Wilton.
- The Select Board selected 2-Way Communications as the entity with whom to work to fix Milford's communication infrastructure.
- The performance stage at the entrance to Keyes Field was completed with donations of material and labor. Our thanks to all who donated material for the construction of this structure and to those who donated their skills, craft, and abilities in completing what is a very impressive structure that will serve the community for many years.
- Final Authority was approved to list the Swing Bridge on the NH State Register of Historic Sites'
- A Groundwater Management Zone was approved to protect the public health and safety of residents/property owners in the vicinity of the Savage Municipal Water Supply Superfund Site by preventing the possible use of contaminated groundwater as drinking water.
- The Milford Bandstand was selected among the historic properties on the N.H. Preservation Alliance's 2021 "Seven to Save" list. A "Seven to Save" designation benefits from the publicity that it receives and is given enhanced eligibility for future rehabilitation grants such as those offered by the New Hampshire Land and Community Heritage Investment Program (LCHIP).
- Approval was given for a Hutchinson Family Memorial, to be funded and erected through volunteer donations, similar to the previously approved Vietnam Memorial.
- Approval was given to enter into a partnership with Amherst to apply for a multi-jurisdictional grant, 100% federally funded, to rebuild the sidewalk along the northern side of Amherst Street from the Amherst town line westward toward the Oval, providing the potential to fix underground infrastructure deficiencies without using Milford taxpayer funds.
- Permission was granted Trevor Naun to construct a Skateboard Repair Station at the skate park in Keyes Memorial Park as his Eagle Scout project.
- Permission was granted Zachary Naun to construct an outdoor bulletin board at Keyes Memorial Park as his Eagle Scout project.
- Permission was granted Collin Linderman to make flag retirement drop boxes as his Eagle Scout project and to place them on town property at Bicentennial Park and the Fire Department. They will also be placed on private property at the VFW and the American Legion.

- Permission was granted to Cameron Mitchell to install two bicycle racks as his Eagle Scout Project and build a cover with a map kiosk over one of them in downtown Milford.
- The 2022 budget was presented to the Board by the Town Administrator and Department Heads in November and the Board continues to work on refining the budget for presentation to voters in 2022.
- In November the Board welcomed Leo Lessard as the Town's new Department of Public Works (DPW) Director.

Thanks

- The Board extends its thanks to:
- The staff and employees of the Town of Milford for their continued diligence in providing needed services to residents under the extended unusual circumstances encountered in 2021.
- Our first-responders (Ambulance, Fire, Police, Public Works) for their day-to-day efforts in keeping us safe.
- The numerous organizations and private individuals who donated Personal Protective Equipment (PPE) of any kind (i.e. masks, sanitizers, etc.) to keep our first responders and the community safe from the effects of COVID-19.
- The numerous volunteers who have come forward to serve on committees and/or assist the community in various capacities to ensure that programs and/or events have been addressed in the most safe and effective way, and that projects continue, making Milford the special town it is. You are the lifeblood of this community!

Conclusion

Though unusual, 2021 was another busy, successful year for town staff, officials, volunteers, and residents. The Board of Selectmen extends its thanks to the Town Administrator, Departments Heads, and all Staff for their diligence and efforts to control expenses and deliver valuable services to residents and visitors.

It is an honor to serve the residents of Milford as your Select Board. We are grateful for the opportunity and for your support. Please reach out to any of us to relay concerns or ask questions. We are here to serve you.

Respectfully submitted,

The Milford Board of Selectmen

Gary Daniels, Chairman

Chris Labonte, Vice-Chairman

Paul Dargie

Laura Dudziak

David Freel

MILFORD AMBULANCE SERVICE
66 Elm Street, Milford NH 03055 (603) 249-0610
2021 Annual Report

Milford Ambulance Service continued its charge of providing progressive, responsive and efficient pre-hospital emergency care in 2021. With a staff of 35, Milford Ambulance continued to push the envelope of prehospital care, taking care of our community's sickest patients while safely transporting them to our regions medical facilities. It is my privilege to submit this annual report, which highlights our accomplishments and activity of the last year.

Activity

Milford Ambulance Service was requested 2,142 times in 2021 with the department handling 2,065 of these calls and mutual aid responding on 77 occasions. The department provided transport to an emergency department or the Milford Medical Center 1,528 distinct times. These contacts involved assessing/treating patients, assisting members of the public, and supporting other public safety departments. Of the 537 calls that did not result in a transport, these calls were patient refusals, public assists or no patient located. The 14% increase of requests compared to 2020 is a return from the 9% reduction in call activity in 2020. By complaint alone, 71 patients had a primary complaint of COVID-19 infection or COVID-19 infection concerns, 47 of those patients required transport during the last 1/3 of the year.

The surrounding communities of Amherst, Brookline, and Wilton provided mutual aid ambulance coverage to Milford on a total of 77 occasions. 51 mutual aid responses occurred when both of the department's ambulances were already committed on calls, and 26 occurred between the hours of 23:00 – 07:00. Milford Ambulance provided mutual aid to surrounding communities on 65 occasions.

COVID-19 Pandemic

As we are all aware, the COVID-19 continued into a second year. The year saw a surge in cases followed by a fall off of cases over the summer, followed, unfortunately by yet another surge due to the Omicron variant. The department and providers continued adapting to ever present changes while conducting calls, treating patients and interacting with our colleagues both in the department, facilities and hospitals; and frequent cleaning of vehicles - use of a fogging system that aerosolizes a disinfectant for decontaminating vehicle interiors and the facility.

Department staff continued to take the surges in stride without missing a beat. All throughout 2021, the department was able to maintain full coverage of both ambulances.

Donations and Grants

The department received two donations totaling \$35,232 from the Kaley Foundation - \$32,500 and Marchesi Town Trust Fund - \$2,732, for the purchase of two Zoll Z Vent ventilators. The Zoll ventilators will replace the existing State of NH Department of Health &

Human Services leased Newport HT-70 home ventilators. The Zoll ventilator has the same features and was designed and built for the EMS environment.

In November, the department was awarded \$20,626.62 from the NH Homeland Security and Emergency Management to conduct a joint multi-department ALERRT Active Attack Integrated Response Course (AAIR). AAIR is a course that provides integrated training for law enforcement, fire, EMS, and dispatch personnel. It provides scenario-based learning on a combined set of tactical and medical guidelines that increases mutual understanding and scene processing with the goal of increasing victim survivability while maximizing the safety of first responders.

The Advanced Law Enforcement Rapid Response Training Center, ALERRT, is collaboration between Texas State University, Hays County, Texas Sherriff's Office, and the San Marcos, Texas Police Department. It was established in 2002 to fill a need for local, research-based active shooter response training. In 2013, it was recognized by the FBI as the National Standard in Active Shooter Response Training, and it has trained more than 130,000 first responders nationwide.

Facility

The Ambulance facility has been in operation for over eight years and continues to meet department and community needs. Very few issues have arisen during the life of the building.

Due to COVID-19, the facility was once again shut-down to use by outside groups. We are hopeful this will change later in the year as the number of COVID infections subside.

The department utilized the Community/Training Room for in-house training sessions that required hands-on skill demonstration all while utilizing masks, social distancing and limiting the number of individuals present to maintain a safe environment to minimize possible spread of COVID.

Vehicles

In 2021, the department vehicle fleet remained the same. Consisting of five vehicles, two frontline ambulances: a 2013 model-year ambulance placed in service in mid-December 2013 and a 2020 model-year ambulance placed in service December 2020; one "ready spare" 2013 ambulance that has been in service since December 2013; and two retired SUV police cruisers serve as a paramedic intercept unit (2010) and department vehicle (2013).

In eight years of operation, the 3A and 3B ambulances have travelled 211,685 and 139,226 miles, a 26,375 and 4,009 increase in mileage respectively, from 2020.

The 2020 ambulance has accrued 25,360 miles in its first full year as a front line ambulance. Since assuming the role as a back-up ambulance, the 3B ambulance traveled 4,009 miles, responding on 143 calls in 2021. Having this additional unit allows us to keep an ambulance in service for routine maintenance or decontamination of the primary frontline ambulances. This reduces strain on our mutual aid communities. Approximately \$76,148 in estimated

revenue was retained that would have otherwise been forfeited if the back-up ambulance was not in service.

To further reduce dependence on mutual aid partners, in 2021 the department implemented protocols for situations when a 'third' call was pending and both department ambulances were out on calls with one ambulance returning to town, to dispatch the department and the fire department to calls coded as non-life threatening by New Hampshire 911. This occurred 10 times in 2021. Providing these services retained an estimated \$5,325 in additional revenue.

The 2020 ambulance and 2013 "ready spare" ambulance are in good working order. The two department fleet vehicles, a 2010 and 2013 Ford Explorers are former police department vehicles with 114,604 and 105,121 miles respectively. The 2010 Explorer has an issue with the transmission (slipping while in reverse), and the powered driver's seat adjustment occasionally will not engage. The 2013 Explorer is in good working order

Mobile Integrated Health

Visiting Nurse Referral

In collaboration with Home Health and Hospice, Milford has a visiting nurse referral program. After responding to a request for services and with the patient's approval, Milford Ambulance providers may make a referral request for future ongoing Visiting Nurse services. In 2021 the program has resulted in 5 referrals for citizens in our community that may not have reached out for help otherwise.

Alternative Destination to Milford Urgent Care

For qualified emergencies, the department can transport patients that meet medical criteria, to the Milford Urgent Care for treatment. In 2021 this program resulted in 8 patients being transported to the Urgent Care. This alternative destination reduces the amount of time the ambulance is out of town, thereby being able to respond to another request for medical aid with minimal delay.

Personnel

Our staff of 34 providers is a combination 33 paid and 1 volunteer providers: 1 - EMT, 20 Advanced EMTs, and 13 paramedics. Our paid staff consists of 6 full-time and 7 per diem paramedics, complimented by 3 full-time, 13 part-time, and 5 per diem Advanced EMTs, 97% of our staff are ALS providers, guaranteeing that there is a provider on every call capable of delivering advanced treatment modalities to make your worst day better.

Our talented staff is highly trained. 100% of our staff are nationally certified EMS provider, 2/3 of our full time paramedics are critical-care credentialed, and our part-time and per-diem staff includes 5 nurses and 2 physician's assistants. These individuals, who contribute to the department on a daily basis, make MAS second to none in the State. The citizens of Milford can be proud to have these individuals caring for them and available at a moment's notice.

Two Captains, both paramedic providers, oversee Administration and Operations. This staffing structure ensures that the ambulance service will maintain a high level of technical proficiency, operational responsiveness, and community involvement as the demands of our community expand

Training

Captain Mason developed and presented a 10-week Field Training Officer (FTO) Leadership course to provide formal training for the FTO staff. The course covered some foundational education and adult learning knowledge, leadership and mentoring development. The weekly course involved in-person and distance learning with weekly assignments utilizing the Canvas learning management systems. Discussion posts and projects were based on articles, videos, and readings from a book titled, *Extreme Ownership: How US Navy Seals Lead and Win*. The book is a New York Times best-selling book written by two Navy Seals that served in Iraq who apply their leadership lessons to the civilian world.

The Clinical Education Division maintained an active training schedule, despite changing pandemic conditions with in-person and virtual sessions. Our instructors used a variety of formats, including lectures, skill stations, and simulation utilizing our donated Laerdal SimMan and infant high-fidelity training manikins.

Despite pandemic-related challenges, our providers maintained competency in all of our state prerequisite protocols, including RSI, surgical airway, and interfacility transfer. RSI and surgical airways allow our paramedic providers to secure airways on our most critical patients by utilizing medications and surgical procedures to ensure airway control. Service and provider PIFT credentialing allows those providers to provide paramedic-level transfers out of local facilities to major tertiary medical centers including New Hampshire's Dartmouth-Hitchcock Medical Center as well as the major medical centers in Boston and Worcester. While utilized only a few times a year, each of these credentials requires hours of dedication and training on and off duty, but it allows our providers to take superb care of our patients.

Education

In 2021, Milford Ambulance increased the number of car seat safety technicians to five with the addition of another technician who completed a 32-hour SafeKids certification program.

The department completed a total of 25 car seats checks in 2021 with 16 appointments being with Milford residents. Out of the 25 car seats checked, 12 of the 25, or 48% of inspections were noted to have installation errors that were corrected thereby ensuring a safe seat installation and use prior to leaving. One car seat was donated to a family from the NH State Funds for Car Seats.

Milford Ambulance Service hopes to host a car seat safety check day this coming year with the help from Southern New Hampshire Medical Center and Elliot Hospital.

Community Education and Outreach: MAS offers a variety of courses and programs offered to the general public to include CPR & AED, First-Aid, Stop-the-Bleed and child passenger

safety seat inspections. For those who are interested in taking part in community education and outreach or a car seat inspection, please contact the department at 603-249-0610.

The department continued participation with the Community Action for Safe Teens (CAST) program to provide education, skills and promote good decision making for life.

The department put 70 students through 16 AHA classes - CPR, Advanced Cardiac Life Support (ACLS) and Pediatric Advanced Life Support (PALS). The classes were held for the general public, area businesses and health care professionals.

The department social media presence is the fastest way for the department to get information out to the public and for the public to obtain information such as available courses; contact information and current events are posted and frequently updated.

Billing and Revenue

Revenue from ambulance transports represents approximately 12% of non-taxable revenue received by the town.

Anticipated collectable revenue from ambulance transportation in 2021 is \$802,048 on \$1,211,085 in invoiced transports.

The department continuously seeks opportunities to reduce overall costs without compromising the quality of care provided by the department to you, the citizens of Milford.

Closing Remarks

To the personnel of the Milford Ambulance Service: Thank you for the dedication, professionalism, and quality, pre-hospital, emergency healthcare that you consistently practice and provide. These attributes make Milford Ambulance Service a distinguished organization, of which the citizens of Milford can be proud.

On behalf of Milford Ambulance Service, I would like to thank the Town and my many colleagues for their continued support during 2021. The department will continue to provide quality, emergency, pre-hospital care while continuing to earn your respect, trust, and support in 2022.

Respectfully submitted,

Eric Schelberg – BS, NRP Director



Photo credit: Joshua Gagnon

Request for Medical Aid Analysis - 2021

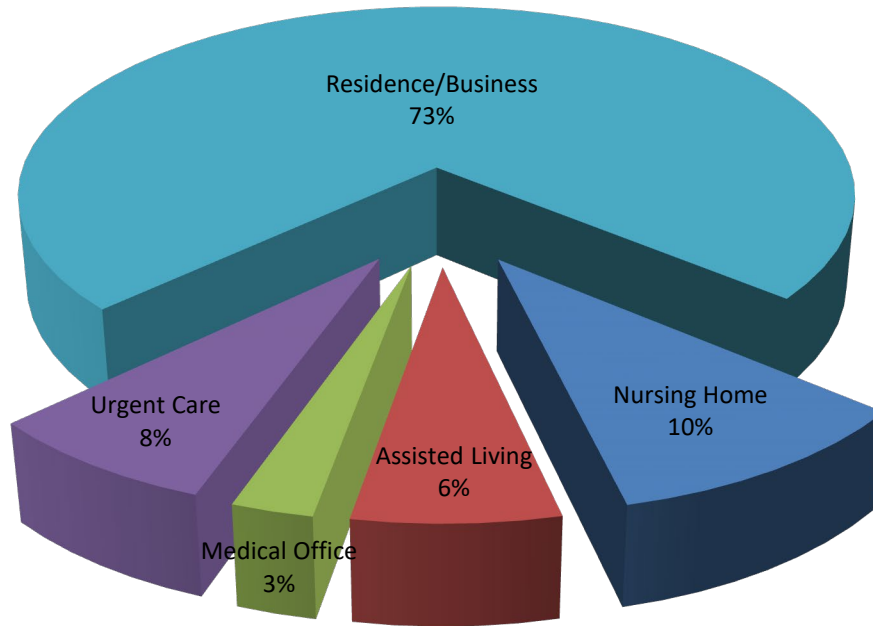
Requests for Medical Aid in Milford: 2,142

- **Requests handled by MAS: 2,065**
- **Mutual Aid received by Milford: 77**
- **Mutual Aid provided to other communities: 65**

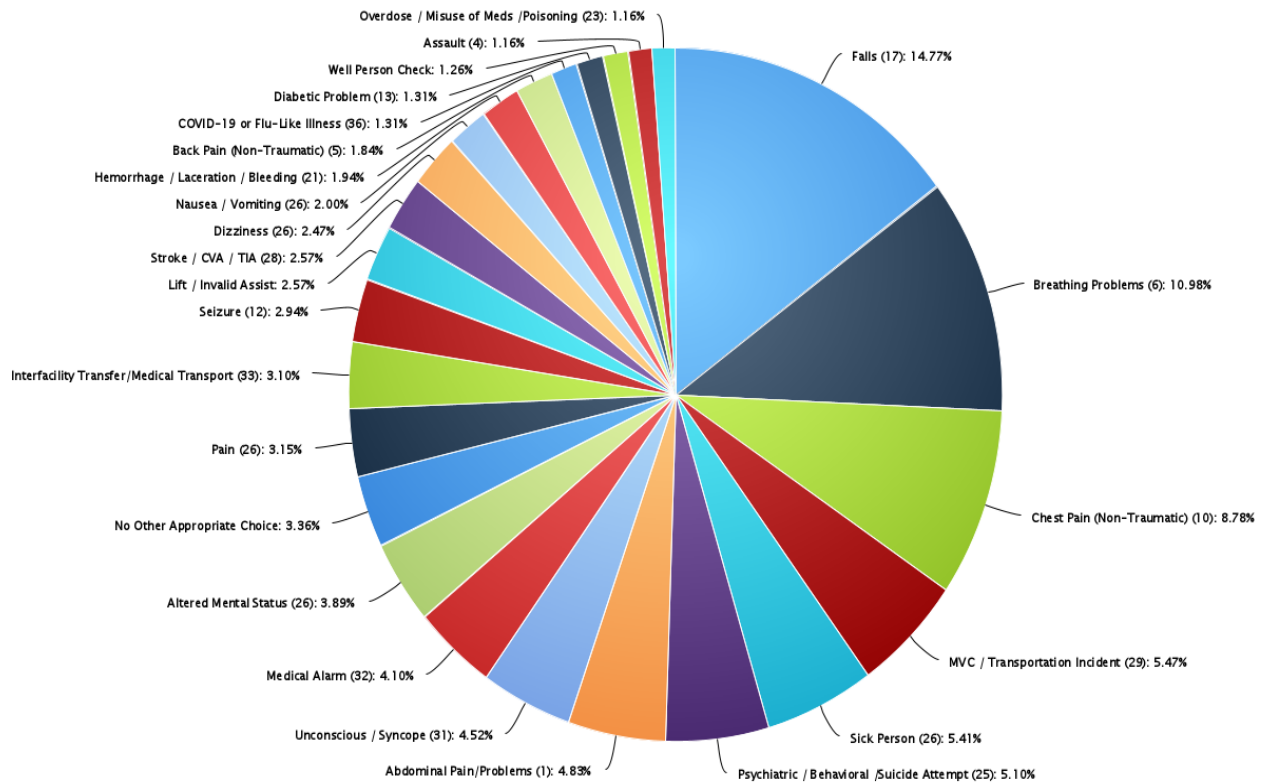
Total Patient Contacts: 2,018

- **Transports: 1,528**
- **No Transports: 537**

Scene Types



Call Dispatch Reasons





ASSESSING DEPARTMENT 2021 Annual Report

The mission of the Milford Assessing Department is to identify and list all properties within the town for the purposes of taxation, with impartiality, fairness, equity and transparency, and in compliance with all State of New Hampshire Statutes and Rules.

In spite of the Covid-19 pandemic continuing to affect every part of our lives, throughout the year Milford continued to experience significant growth in the residential market and maintained a slower but steady growth trend in the commercial market. Milford experienced a roughly 2% overall growth due to new construction, continuing the positive trend we have experienced in the last few years. Residential construction remained strong, with Autumn Oaks, Clifford St., Curtis Commons Cir., Timber Ridge Dr., and The Reserve all wrapping up construction by year's end along with the completion of two new condominium developments. Sales of residential properties, including existing housing stock, remained strong throughout the year with demand outpacing supply, pushing home values upwards. This was reflected in the latest (2021) revaluation, where economic growth was over 20% since the last update in 2019. Overall, it's been a strong year for sales and growth in Milford.

The Assessing Department maintains a website to provide information for anyone seeking property data or wishing to conduct research on Current Use, abatements, exemption and/or Veteran's tax credit criteria. You can access our site at: <http://www.milford.nh.gov> and find the Assessing link under the Town Government Heading on the green bar.

The Assessing Department wishes to extend a Thank You for the cooperation of those property owners whom we visited and met with this past year while updating records in response to sales, construction and building permits, or as part of our cyclical review process, and offer sincere thanks for those Veterans who have completed the Veteran's Credit Verification letters.

Respectfully Submitted,

Marti Noel, CNHA Milford Assessing Director

The following is the Summary of Taxable Property for the 2021 Inventory of Valuation.

Land	
Current Use	\$ 791,732
Discretionary Preservation Easement	0
Farm Structures & Land under RSA 79-D	9,300
Residential	362,286,723
Commercial/Industrial	80,617,325
Total Land	\$ 443,705,080
Buildings	
Residential	\$ 1,276,934,358
Manufactured Housing	22,972,800
Discretionary Preservation Easement	0
Farm Structures & Land under RSA 79-D	187,900
Commercial/Industrial	274,196,567
Total Building	\$ 1,574,291,625
Total Utilities	\$ 41,886,600
Valuation Before Exemptions	\$ 2,059,883,305
Certain Disabled Veterans	(702,193)
Modified Assessed Value of all Properties	\$ 2,059,181,112
Exemptions	
Blind	\$ 180,000
Elderly	11,134,300
Solar	660,000
Total Exemptions	\$ (11,974,300)
Net Valuation on which the tax rate for Municipal, county and Local Education is computed	\$ 2,047,206,812
Less Utilities	(41,886,600)
Net Valuation without Utilities on which the tax rate for State Education Tax is computed	\$ 2,005,320,212

(unaudited)

COMMUNITY DEVELOPMENT

2021 Annual Report

**Planning ■ Zoning Building Safety ■ Code Enforcement ■ Economic Development ■
Active Projects ■ Geographic Information Systems ■ Stormwater Management**

Mission Statement

To fairly and effectively plan for and manage community change in accordance with the Milford Master Plan and the goals of the Board of Selectmen as set forth in the Town's land use, building, and health regulations by providing professional advice, technical assistance, and enforcement in a fair and consistent manner to citizens, boards and commissions, departments, and regional agencies.

The Office of Community Development is composed of several departments charged with the Town responsibilities of planning and land use/development regulation; administration and enforcement of the Milford Zoning Ordinance and Land Use Regulations; building safety; permitting; code compliance and enforcement; economic development initiatives and programs; project management of special capital improvement projects; the stormwater management program and MS4 Federal Permit; and geographic information systems (GIS) operations.

This Office is most often the initial stop for individual property owners, business owners, and development community to understand how to navigate the many local, state, and federal regulations that determine what a property owner is able to do with his or her property and/or building. Staff members also provide technical and administrative support to the Planning and Zoning Boards, the Economic Development Advisory Council (EDAC), Capital Improvements Plan Advisory Committee, Traffic Safety Committee, Keyes Memorial Park Advisory Committee, Downtown Parking Facility Committee, Milford Memorial Committee, and various subcommittees and working groups. Responsibilities include research, writing, updating, and preparation of such required documents and plans as the Milford Master Plan, the annual Capital Improvements Plan (CIP), economic development initiatives/programs, development regulations, and zoning amendments, and grant applications. In order to stay current with changes in law, codes, and regional and state issues staff members actively participate in their respective professional organizations and support groups. An excellent working relationship with the Nashua Regional Planning Commission (NRPC) allows the Office to cost-effectively take advantage of that organization's programs and resources to benefit Milford when tackling transportation, environmental, natural resource, housing, health, and economic development planning projects. In addition, we have established mutually beneficial agreements to share resources and personnel with our neighboring towns.

2021 presented a number of challenges for the Community Development Office in response to Covid 19 pandemic and meeting the demands for services. Despite the pandemic, residential development and construction activity in Milford remained consistent and is reflective of continuing strong economic conditions within the region, availability of housing stock, and the desire of residents to reinvest in their properties. Even though the community has experienced a number of small business closures, the commercial and

industrial base has overall remained steady. We are encouraged by the continuous interest in our community by businesses seeking to expand and relocate and individuals considering the many diverse housing opportunities.

The status as of the end of 2021 of major projects undertaken and managed by this Office follows:

Brox Gravel Excavation and Reclamation Project:

An earth materials excavation plan was completed in early 2015 to implement recommendations in the updated Brox Community Lands Master Plan to excavate earth materials in accordance with the future planned development of a portion of the site for multi-use community needs as contemplated by the Town since the property was purchased in 2000. In the fall of 2017, the New Hampshire Department of Environmental Services with support/involvement of the NH Department of Fish and Game, issued the required Alteration of Terrain Permit to reclaim, sell for the excavation and reclamation efforts. 635,000 cubic yards of material, and restore approximately 44 acres of the Brox Community Lands. In 2019, the NH Supreme Court invalidated the New Hampshire Department of Environmental Services and New Hampshire Water Court's issuance of the project's Alteration of Terrain Permit. In 2021, the Town a new Alteration of Terrain Permit has been submitted for the project with the goal of restarting operations in the Spring/Summer of 2022.

Brox Property Commercial-Industrial Development:

This Office continued to work with out-of-state and in-state companies interested in the lease or purchase of the commercial-industrial portion of the Brox Property, thus implementing the wishes of Town voters to sell the non-community lands portion of the property. In 2019, the Town approved a 25 year lease agreement that would generate an estimated \$3.5 million to the general fund. The Board of Selectmen subsequently engaged Milford Spartan Solar, a solar development company, to develop a 16 megawatt solar generation facility on the commercial-industrial portion of the Brox Property. The company is currently completing their due diligence and environmental analysis. This Office and town officials, continues to meet with interested parties with the intent of selling the property for property tax generating revenue.

2022-2027 Capital Improvements Plan:

Each year the Planning Board appoints a citizens' advisory committee to review and update the Town's 6-year capital improvements plan that serves as a planning and budgeting tool relative to all planned capital expenditures in excess of \$75,000. This Office supports the committee and prepares the final document for ultimate review and adoption by the Planning Board. The CIP is an essential tool to carry out recommendations contained in the Milford Master Plan and aids in guiding the growth and development of the Town. We would like to sincerely thank all of the committee members for their dedication, valuable insight, patience, and contributions over the course of the year.

Municipal Separate Storm Sewer Systems (MS4) Permit:

The Planning Department in collaboration with the Public Works Department is responsible for the management and administration for compliance with the Municipal Separate Storm Sewer Systems (MS4) federal permit. The Town of Milford is subject to regulation of its stormwater discharges to waters of the United States (most surface waters) under the National Pollution Discharge Elimination System (NPDES). This program requires that

Milford seeks permit coverage under the MS4 general permit as administered by EPA. Milford is one of fifty municipalities required to implement and enforce a Stormwater management program. The Town has been covered under this permit since 2003. However, the permit was revised in 2017 and the revisions became effective in July, 2018. In order to comply with the Permit Program, a plan has been developed which comprises the following six elements each address over a 10 year permit period:

1. Public Education and Outreach
2. Public Participation/Involvement
3. Illicit Discharge Detection and Elimination
4. Construction Site Runoff Control
5. Post Construction Runoff Control
6. Municipal Pollution Prevention/Good Housekeeping

Pedestrian/Vehicular Improvement Projects

Route 101A / Route 13 / Oval Improvement project

In 2021, the Town received authorization from the Federal Highway Administration and New Hampshire Department of Transportation to proceed with the Route 101A / Route 13 / Oval Improvement transportation improvement project. The project will focus on two areas within the extended downtown area on Nashua Street, Clinton Street, and Tonella Road and within the Milford Oval. The allocated amount for the two sub-projects is \$2,061,251. The Town's 20% obligation is \$412,250 and has funded by the previously appropriated matching balance. The Town selected VHB in 2019 as its design engineering consultant for the projects. The public/stakeholder outreach is slated to begin in early 2022 followed by the development of the engineering study/design by VHB. Once the engineering design is reviewed and approved by NHDOT, construction would occur in mid/late 2024. The two sub-projects are summarized below.

Project A: Nashua Street / Clinton Street/Tonella Road Improvements:

As part of the Milford Downtown Pedestrian Traffic Improvements project area, the project seeks to widen Nashua Street to accommodate a center turning lane and connect sidewalks on Clinton Street, Nashua Street, and Tonella Road. Further, with the construction of the CVS Pharmacy building, the project seeks to signalize the Nashua Street and Clinton Street intersection. The general goal and objective is to relieve congestion, improve pedestrian safety and connectivity along one of the Town's primary corridors.

Project B: Milford Downtown Oval Improvements:

The focus areas for this project involve pedestrian and traffic improvements within the Historic Oval District and the southern portion of South Street (Lincoln Street, Marshall Drive, Prospect Street, and South Street). The general goal and objective of this project is to enhance pedestrian safety/access and improve vehicular circulation throughout the Oval area and along NH 101A (Nashua Street and Elm Street), NH 13 (Mont Vernon Street), and South Street, and provide parking opportunities to support an expanding and vibrant downtown. Most of the work will fall with the existing rights-of-way and previously disturbed areas.

Community Development Office

The Community Development Office continued bringing new initiatives forward and makes the Office a progressive and customer-service oriented environment. Many of the customer preferences and needs observed/learned over the course of the last two years are being

incorporated into the daily operations. Much of our focus during the year has been on improving and streamlining the internal permitting process and adding online capabilities for customers/development community. The addition of the dedicated Permit Technician position in the Building Department in 2020 has substantially improved the administration and processing of permits and communication with the development community. The part-time position is responsible for the receipt, examination/review, and management of applications for building and related permits.

In 2021, the Building Department added Kevin Lynch as a part-time building inspector to assist the Department meet the demand for inspectional services. We welcome Mr. Lynch's experience, institutional knowledge, and sense of humor to back to the Office.

The Community Development Office also welcomed Jason Cleghorn as the new Town Planner. Mr. Cleghorn comes to the Planning Department with many years of planning experience/expertise to our community. We and Planning Board look forward working with Mr. Cleghorn to advance many of the community planning and development initiatives and projects.

The Town is extremely fortunate to have employees within the Office of Community Development that are responsive to the evolving needs of the community, provide quality customer service, and proactively engage residents/development community to find solutions. I am truly grateful to be a part of such a dedicated and professional "community development team".

The following sections will further describe 2021 activities within the various departments under the Community Development Office umbrella.

Respectfully submitted,

Lincoln Daley, Community Development Director

PLANNING/GEOGRAPHIC INFORMATION SYSTEMS:

The Planning Department provides services to residents, developers and local volunteer boards by reviewing and processing proposed projects with the Town. The Department administers the Town's Development Regulations as well as the Zoning Ordinance and reviews all land use applications for consistency and compliance with those regulations and the Milford Master Plan. Additionally, the Town's Geographic Information System (GIS) is managed and maintained in this department.

Planning Staff also assisted the Planning Board in completing an annual review of the Zoning Ordinance and Land Use Regulations. Amendments are typically proposed by citizens, board members, or staff when it is discovered that the existing requirements of the Ordinance no longer adequately serve their intended purpose. Amendments to the Zoning Ordinance are appropriate when it is determined that a change to the requirements for the town, as a whole, is a better approach than allowing an exception for one property. Several amendments were proposed for inclusion on the 2022 Town Warrant including the rezoning of ten (10) properties within the Integrated Commercial - Industrial Zoning District to Residential 'B', amending the Wetland Conservation District to include administrative regulatory updates and expanded uses within the wetland buffers, and enlarging the allowable area (sf.) for ground mounted solar projects and specifying their location within for

residentially zoned properties. The Planning Staff and Planning Board also diligently worked towards revising the Town's stormwater ordinance and development regulations in compliance with the Town's MS4 Permit for a formal adoption by the Town.

Staff continually works to keep the Town's mapping information current and accurate. New subdivisions and site plan information is regularly updated into the system along with numerous corrections to the parcel boundary lines and road layers to address inaccuracies. In an effort to improve efficiencies and responsiveness, the Town contracts with an outside consultant to perform these tasks. In 2022, the Town will continue to contract GIS services and move towards a fully integrated cloud based system utilized by all Town departments. The Department also utilized the services of one GIS intern in 2021. The intern was shared by with the Public Works Department and was instrumental in updating the Town's stormwater management, MS4, and roadway asset data and mapping information.

While performing the duties of the Department, an emphasis is continually placed on customer service and community involvement. Department staff strives to recognize public needs by posting on the Town website all Land Use and Conservation Commission meeting agendas and public hearing notices, meeting minutes, and application forms, rules and procedure/laws, and regulations, as well as having them available in the Department. 2022 is set to be an extremely busy and productive year with a number of special planning projects on the horizon.

Respectfully submitted,

Lincoln Daley, Community Development Director

BUILDING SAFETY/ HEALTH/ CODE ENFORCEMENT:

The Building Department experienced a slight decrease in the amount of building activity and permitting in 2021. This may be attributed to the initial effect the COVID pandemic had on building and development industry in general and the decline in housing starts. The trend for new and continued permitting activity primarily focused on smaller residential renovations, additions, and home improvement projects which remained consistent for 2021. Commercial and industrial development projects also experienced a decrease when compared to the previous year. Overall, 970 permits were issued by the Building department, with the majority of permits comprised of electrical and plumbing work (502), miscellaneous residential construction (239), and single family homes (47). The Office issued 18 commercial/industrial building permits that included projects involving Starbucks, Walgreen's, and St. Mary's Bank, MASTEC and QUALTEK communication towers, and renovations/fit-ups for new businesses. For residential projects, a total of 284 building permits were issued for new homes, accessory dwelling units, remodeling projects, additions, solar projects, and accessory structures.

Ongoing residential subdivisions active in 2021 included The Reserve, Timber Ridge, Curtis Commons, Falcon Ridge, Tonella Road, Clifford Street, and Ponemah Hill Road.

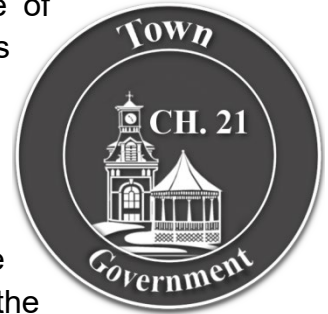
Respectfully submitted,

James Ramsay, Building Official

COMMUNITY MEDIA 2021 Annual Report

This department includes the management of the Public, Education, and Government (PEG) Access cable television channels and the management of the Town of Milford website. For the year 2021, Granite Town Media has continued to see great growth and improvement. In this report, we will touch on the highlights of the year's achievements.

A Brief History: Cable television is currently provided to the Town of Milford by Comcast. There are over 4,500 cable subscribers in Milford, each capable of tuning in to the PEG Access channels. Milford's PEG Access Television was established in 2003 as part of the franchise agreement between the town and Adelphia Cable (our cable provider at that time). On January 26, 2004, the Board of Selectmen created a study committee to determine how to utilize this resource. On March 29, 2004, the Selectmen gave the committee its charge and dubbed it the "PEG Board." In 2007 the PEG Board voted to rename itself "Granite Town Media" as an aspect of its rebranding efforts.



Under the leadership of the PEG Board, the Milford High School Applied Technology Center (ATC) equipped the television studio to support the Television Production program they offered and began taping the Board of Selectmen and School Board meetings for broadcast. Early in 2007, the PEG Board authorized the purchase and installation of a robotic camera system and broadcast rack in the Town Hall meeting room for Board of Selectmen meetings. Currently, all Selectmen, Planning, and Zoning Board meetings are broadcast live and via tape delay.

In the spring of 2007, the Board of Selectmen approved the creation of a full-time position for the manager of PEG Access. Since that time the operations of the access station have provided additional coverage of Milford High School Varsity and Junior Varsity sports, special events in town, and live special meetings including the Budget & Bond Public Hearings & Deliberative Sessions for both Town and School.



At the 2010 Town Vote, Warrant Article 28 was passed. This created the Cable Access Revolving Fund. This directed that all Milford Comcast cable subscriber franchise fees would be placed into this fund which in turn supports the Community Media Department.

2020 in Review – Starting in 2021, Granite Town Media expanded upon Remote and hybrid meetings. This gave the added benefit of video conferencing capabilities extending into live broadcasting. Granite Town Media continues to add to the list of productions and content. This currently includes: The Board of Selectmen, Planning Board, Zoning Board of Adjustment, Recreation Commission, Conservation

Commission, Recycling Committee, Library Trustees, Granite Town Media, Heritage Commission, Town Budget Advisory Committee, School Budget Advisory Committee, School Board, Town Deliberative Session, MACC Base Board of Governors Meetings, School Deliberative Session, Football (With full play by play and color commentary,) Volleyball, Boys Basketball, Girls Basketball, Wrestling, Baseball (with full play by play and commentary), Tennis, Softball, Lacrosse, High School Graduation, Special School District Programming, and various special events throughout the year. Overall we have recorded and broadcasted well over 300 meetings and events! We have also expanded programming on channel 22 and even had a few residents submit shows or special event videos for our Public Channel, such as Nerd Splurge, Granite Town Stories, and the Animal Rescue League.

We have also expanded our broadcast capabilities, by continuing to utilize Facebook Live as well as posting some PSA's, Shows, Meetings and Events on YouTube page. This was also the first year that we had a multiple camera live video Graduation, broadcasted simultaneously on our Facebook page as well as on channel 20 and 1071 in full HD. As of February 2021, we now have our HD Channel on Comcast channel 1071. On all channels we have updated and personalized, based on the channel content, new bulletin boards with a J-Bar configuration. This provides space to promote calendar events, programming schedules, Weather forecasts, as well as time and date. We also added bumpers for whatever videos are coming up next!



Granite Town Media is also responsible for the development and administration of the Town of Milford website. The Town of Milford website averages 9500 visitors per month and over 500,000 page visits per year.

I would like to personally like to thank those volunteers that have stepped forward in helping to make the last year a success. I would also like to offer any resident to contact us if they are interested in volunteering or creating a show. In the meantime, we will continue to enhance the website and add presence to other social media platforms. Future shows and expansions continue to be in the works for the next year. All of which ensures that the citizens of Milford and others will be kept up-to-date with what is going on in our vibrant town.

Respectfully submitted,

Chris Gentry, Media Manager



MILFORD OFFICE OF EMERGENCY MANAGEMENT
39 School Street, Milford NH 03055 (603) 249-0680
2021 Annual Report

Ken Flaherty, Director
Chief of Department

DEPARTMENT OVERVIEW:

The Milford Office of Emergency Management consists of the director and dedicated volunteers. The office is responsible for the administration and implementation of the Town's Emergency Operations and Hazard Mitigation Plans.

The office also coordinates the responses to both natural and manmade disasters. The office is also responsible for ensuring our citizens are prepared for and educated as to what to expect in the event of an emergency.

ACTIVITY LEVEL:

On March 2nd 2020 the Covid-19 Pandemic arrived in the State of New Hampshire. In just a few short weeks the scale of the pandemic within the State grew, leading to one of the largest activations of the States Emergency Operations Center in recent memory.

While our local emergency operations center was never activated, members of the Office of Emergency Management continue to work daily review state wide situation reports from the EOC, participating in weekly conference calls with Homeland Security and Emergency Management and the monitoring of both state and local health metrics.

The office continues to navigate the ever-changing environment that the pandemic has presented.

Our office worked closely with Nashua Regional Health Network and held two very successful Booster clinics that vaccinated more than 1700 community members. We also provided support to numerous vaccination sites throughout the year with personnel and equipment to assist in stopping the spread of the virus.

In closing I would like to thank our volunteers without whom the Office of Emergency Management would not be possible. I would also like to thank our citizens for their continued support.

Respectfully submitted,

Kenneth Flaherty, Director Chief of Department

MILFORD FIRE DEPARTMENT
39 School Street, Milford NH 03055 (603) 249-0680
2021 Annual Report

Kenneth Flaherty
Chief of Department

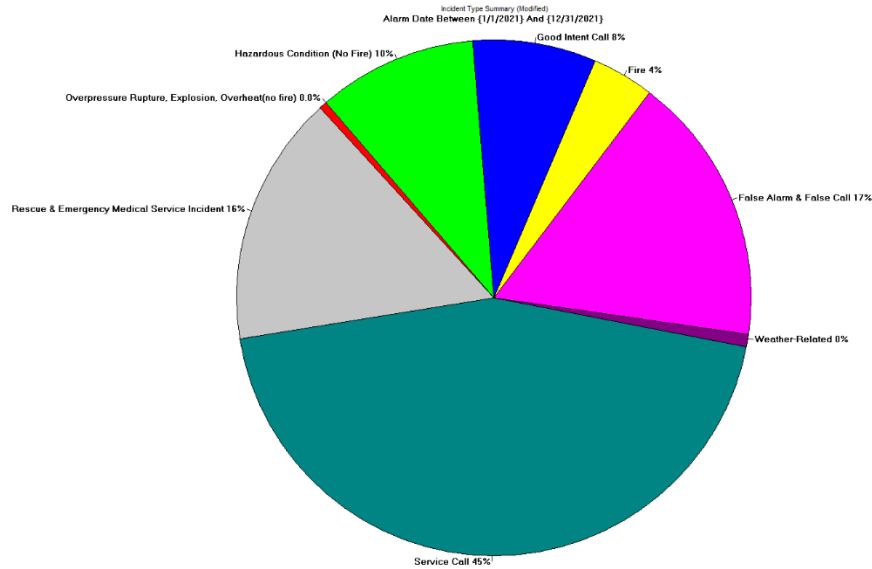
It is an honor and privilege to serve as your Fire Chief/Health Officer and lead the twenty-six dedicated members of your Fire Department, where we truly embrace our motto, "Serving our community with Pride". This report highlights the department's activity for 2021.

DEPARTMENT OVERVIEW:

The Milford Fire Department is a combination department consisting of a full time chief, training/fire prevention captain, fire inspector, two full time firefighters, administrative assistant and twenty-one firefighters. The department is housed out of one station utilizing four engines, one ladder truck, one heavy rescue, one forestry, a boat, 3 support vehicles and a special operations trailer.

ACTIVITY LEVEL:

The Milford Fire department responded to 1156 calls for assistance in 2021, which represents an increase of 156 calls from 2020. The members of the department provided more than 7140 hours of service to the community and its neighbors through emergency response, training and assistance.

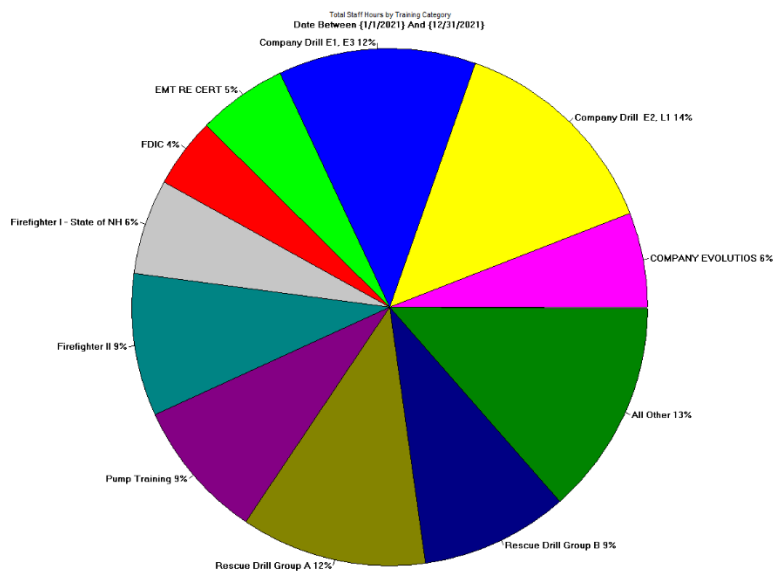


TRAINING:

The Milford Fire Department Bureau of Training is responsible for developing and implementing training programs for its members, tracking continuing education and ensuring our firefighters are on the leading edge of new training and education. In 2021 department members participated in over 2899 hours of training both in house, at the NH Fire Academy and outside schools. We also conducted multiple joint trainings with Milford Ambulance and police departments. The department also conducted live fire training at the Nashua Training grounds.

Most notably in 2021 members completed the following training:

- 1 Member certified Firefighter I (25 total)
- 2 Members certified Firefighter 2 (22 total)
- 2 Members Instructor I (6 total)
- 1 Member EMT (13 total)
- 1 Member Fire Officer 1 certified (6 total)
- 2 Members certified Driver /operator
- 1 Member attended NIST Training

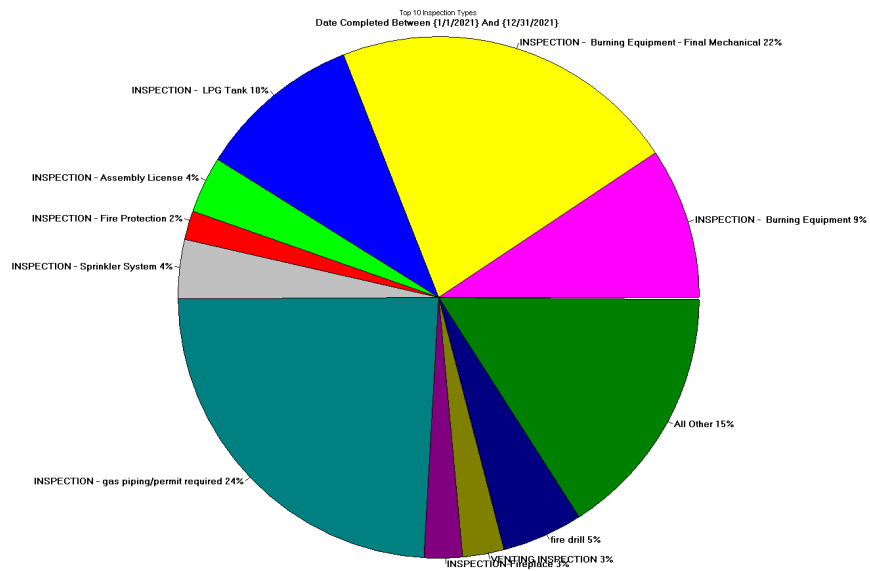


FIRE PREVENTION:

The Bureau of Fire Prevention & Investigation is responsible for administration and enforcement of the State Fire Code, fire investigation, public education and health inspections as part of our overall community risk reduction efforts. In 2021 the bureau conducted 930 inspections, plan review, educational and support activities in addition to issuing over 420 alarm permits and 665 outdoor burning permits.

In addition, the Bureau conducted the following activities:

- 16 Health Inspections
- 42 Health Complaints
- 4 Housing Safety Inspections
- 14 Car seat inspections
- 10 Special events inspections
- 53 Fire and lockdown drills
- 42 Persons CPR certified



ADMINISTRATION:

2021 was yet another unprecedented and challenging year for the members of our department and our community as a whole.

On March 2, 2020 the Covid-19 pandemic reached the State of New Hampshire. In the following weeks the number of cases in the state began to rise leading to a shutdown of our school and businesses. During the course of the pandemic, we continue to work through the various emergency orders issued by the governor in order to provide guidance and education to our community. We are working very closely with members of the New Hampshire Attorney General's Office, the New Hampshire Department of Homeland Security and the New Hampshire Emergency Operations Center and the Nashua Regional Health Network to help coordinate our community response.

Our office with the assistance of the Nashua Regional Health Network held two very successful Booster clinics that vaccinated more than 1700 community members. We also supported numerous vaccination sites throughout the year with personnel to assist in stopping the spread of the virus.

In April we wished Scott Knowles and Jeff Sickler a happy retirement. Scott retired with 40 years and Jeff retired with 30 plus years of dedicated service to the community. Scott's and Jeff's dedication to the members of the department and the community will be missed.

In August we had two promotions within the Department. Firefighter Goldstein was promoted to Fire Inspector/Public Education Coordinator and Captain Haerick now oversees both Prevention and Training.

In closing I would like to thank both our citizens and business community for their continued support of our department. 2021 continued to change all of our lives in many ways and without working together through these unprecedented times, we would not be able to provide the quality of service you have come to expect from your department. In addition, I would also like to thank the men and women that make up your Fire Department. Your commitment to the town and the entire Souhegan valley is a true testament to the pride and dedication each and every one of you has.

Respectfully submitted,

Kenneth Flaherty, Chief of Department

HUMAN RESOURCES

2021 Annual Report

Mission: *It is the mission of the Human Resources Department (HRD) to provide support and assistance with all Town of Milford benefits and personnel services to all full and part-time Town employees, volunteers and retirees, and to ensure compliance with established policies and procedures.*

The Town of Milford employed approximately 294 individuals over the course of last year. This number includes full-time, part-time, youth, seasonal, temporary, and per diem, volunteer (Ambulance) and call employees. The Town has two (2) active bargaining units – AFSCME, currently with 18 members and Teamsters, currently with 22 members. Human Resources works with the 16 Town Departments in the development and implementation of policies and/or procedures with a goal of ensuring that policies and procedures are in place that will provide consistency and parity among the union and non-union groups; among the part-time and full-time groups; all with an eye toward greater transparency and efficiencies across the municipality. The following sections represent a portion of the Human Resource activity over the last year.

Benefits (Health and Wellness):

- Effective 1/1/2022, the Town saw an 8.1% **increase** in health insurance costs and a 1.5% decrease in dental insurance. The health and dental insurances were put out to bid in July 2021. The health insurance was put out to bid and quotes were provided by HealthTrust and SchoolCare. Upon review of the benefit plans and rates, a decision was made to stay with HealthTrust this year. As always, we will continue to monitor and evaluate the vendor base in relation to the Medical, Dental and Ancillary benefits for Town employees, with an eye towards cost efficiency.
- The rates for Basic Life, Dependent Life and Short-term Disability remained the same this year.
- A huge shout out and thank you to our Wellness Advisors!!
 - *Tina Philbrick, Executive Assistant;*
 - *Jodie Gaffney, Administrative Assistant II – Milford Fire Department;*
 - *Ellen Works, Administrative Assistant II – Milford Police Department and*
 - *Darlene Bouffard, LUAll-Office Manager*

These individuals assist the Human Resources Department by attending the HealthTrust Wellness Coordinator Academy and bringing health and wellness initiatives to the Town of Milford employees. They have done a phenomenal job crafting individual activities to promote employee engagement as it pertains to wellness. The Town recognizes the importance of educating its employees on wellness, as well as assisting them with the navigation of various health care tools provided by HealthTrust (FSA's, SmartShopper, etc.)

Personnel Workgroup:

- The workgroup met to review, discuss and formulate a volunteer policy for the Town. The policy was not adopted by the BOS, but the BOS did approve a new form for volunteers to complete.

Recruitment 2021:

Recruitment has been a challenge. Human Resources continues to work closely with Departments to address staffing needs in hiring and recruitment. Limited part-time, per-diem, call fire and seasonal positions are recruited on an as-needed, on-going basis. The Town actively recruited/hired for the following full-time positions in 2021:

Dept. / Position (full-time unless otherwise specified)	# of Positions Available/Filled
DEPARTMENT OF PUBLIC WORKS (DPW)	
DPW/ Equipment Operator-Truck Driver	1/1
DPW/ Foreman-Cemetery-Parks	1/1
DPW/ Cemetery Truck Driver-Laborer (<i>promotion to Foreman</i>)	1/1
DPW/ Director	1/1
DPW/ Facilities Manager	1/1
DPW/ Transfer Station-Equipment Operator	1/0
INFORMATION TECHNOLOGY	
IT/ IT Assistant	1/1
MILFORD AMBULANCE SERVICES	
MAS/ (1) AEMT (FT)	1/1
MILFORD FIRE DEPARTMENT	
MFD/ (1) Fire Captain Prevention & (1) Firefighter	2/2 (1 restructured, 1 promoted from call)
MILFORD POLICE DEPT (MPD)	
MPD/ Police Admin Assistant I Paralegal	1/1
MPD / Police Officer	3/1
MPD/ Police Det Sergeant	1/1 internal promotion
MPD/ Sergeant	2/2 internal promotions
OFFICE OF COMMUNITY DEVELOPMENT	
OCD/ Town Planner	1/1
RECREATION DEPT (REC)	
REC - Recreation Coordinator	1/1
WATER UTILITIES DEPT (WUD)	
WUD/Water Foreman	1/1
WUD/ Director	1/1
WUD/ Water Operator	1/1
WUD/ Wastewater Operator	2/2
WUD/ Equipment Operator	1/1
WUD/ Heavy Equip Operator/Lead	1/1

Unions:

- AFSCME Contract – in place 2019-3.31.2023 (negotiations commence mid to end of 2022)
- Teamster Contract – in place 2019-3.31.2022 (2022 Warrant Article for 4/1/2022-3/31/25)

Summary:

2021 continued to pose challenges for most departments. We are still navigating uncharted waters and learning to adapt to new work arounds for various functions. The staff and community has risen to the occasion and welcomed new processes and procedures. Our Ambulance Service, Police Department, Fire Department, DPW, Water Utilities – **all** of our essential workers – are steadfast in their service and deserves a thank you for continuing to go above and beyond each day. I appreciate having the opportunity to serve this dedicated group of individuals.

Respectfully submitted,

Karen Blow, Director, Human Resource

Please join us in extending warm welcomes to ~

Department	Staff	Position	Hired
Dept. of Public Works	Kenneth Salisbury	Equipment Operator	<i>October 2021</i>
Dept. of Public Works	Zachary St. Pierre	Truck Driver/Laborer	<i>September 2021</i>
Dept. of Public Works	Leo Lessard	DPW Director	<i>November 2021</i>
Dept. of Public Works	Glenn MacFarlane	General Manager - Facilities	<i>November 2021</i>
IT	Randy Ippolito	IT Assistant	<i>August 2021</i>
Library	Autumn Smith	Ref & Adult Svcs. Librarian	<i>September 2021</i>
Milford Ambulance Services	Jessica Hill	FT Paramedic	<i>August 2021</i>
Milford Fire Department	Craig Conant	FT Firefighter	<i>November 2021</i>
Milford Police Department	Tina Dishong	Police Admin Assistant I	<i>April 2021</i>
Milford Police Department	Brooke Kennedy	Police Patrol	<i>December 2021</i>
Office-Community Development	Jason Cleghorn	Town Planner	<i>February 2021</i>
Recreation	James Clough	Rec Program Coordinator	<i>December 2021</i>
Water Utilities Department	Jack Loughlin-Keane	Water Foreman	<i>February 2021</i>
Water Utilities Department	Jonah Calabria	Cert Water Operator	<i>April 2021</i>
Water Utilities Department	Evan Macentee	Collection Systems Operator	<i>June 2021</i>
Water Utilities Department	Kevin Torrey	Distribution Svc/Meter Tech	<i>July 2021</i>
Water Utilities Department	James Pouliot	Director of Water Utilities	<i>July 2021</i>
Water Utilities Department	Patrick Tammaro	WWTF Equip Operator	<i>September 2021</i>
Water Utilities Department	Kris Jensen	WWTF Certified Operator	<i>November 2021</i>

Best wishes to ~

Your service and dedication to the Milford community has been greatly appreciated. We wish you all the best and you will be missed!

Department	Staff	Position	Resigned/Retired
Dept. of Public Works	Steve Paro	Equipment Operator	<i>Retired</i>
Dept. of Public Works	Martin O'Brien	Equipment Operator/Transf Sta	<i>Is pursuing other opportunities.</i>
Dept. of Public Works	Troy Swanick	Cemetery/Parks Foreman	<i>Is pursuing other opportunities.</i>
Dept. of Public Works	Ricky Riendeau	DPW Director	<i>Is pursuing other opportunities.</i>
Dept. of Public Works	Russell Works	Gen'l Foreman-Facilities	<i>Retired</i>
Library	Kimberly Gabert	Ref & Adult Svcs. Librarian	<i>Is pursuing other opportunities.</i>
Milford Ambulance Services	Geoff Ranfos	Paramedic	<i>Is pursuing other opportunities.</i>
Milford Fire Dept.	Jason Smedick	Fire Prevention Officer/Captain	<i>Has accepted a position in Bedford.</i>
Milford Police Department	Kris Thibault	Police Master Patrol	<i>Retired</i>
Milford Police Department	Pam Boilard	Police Admin Asst. I	<i>Is pursuing other opportunities.</i>
Milford Police Department	Joshua Joki	Police Sergeant	<i>Resigned</i>
Milford Police Department	Andrew Fowle	Police Detective Sergeant	<i>Accepted a position in Concord</i>
Recreation	Andrew MacEachern	Rec Program Coordinator	<i>Accepted a position at the Y in Nashua</i>
Water Utilities	Matt Wallace	Water Operator	<i>Is pursuing other opportunities.</i>
Water Utilities	Kevin Stetson	Director Water Utilities	<i>Is pursuing other opportunities.</i>
Water Utilities	Carl Couture	WWTF Certified Operator	<i>Moved to Conway!</i>
Water Utilities	Joshua Bruckner	WWTF Equip Operator	<i>Relocated</i>
Water Utilities	Paul Pirkey	WWTF Heavy Equip Operator	<i>Is pursuing other opportunities.</i>

Recognizing Years of Service ~ At 12/31/2021 ~

# Years	Staff	Position	Department
35 Years	Keith Salisbury	Equipment Operator	Department of Public Works
25 Years	Julie Anne Desmarais	Traffic Service Aides	Milford Police Department
	Jodi Jensen	Traffic Service Aides	Milford Police Department
	Scott Galeucia	EMT/A/P-Volunteer	Milford Ambulance Service
20 Years	Darlene Bouffard	LUA II/Office Manager	Community Development
	Jeffrey Marshall	Call Deputy Fire Chief	Milford Fire Dept.
15 Years	Kathy Doherty	Tax Collector	Tax
	Andrew Mason	Captain-Paramedic	Milford Ambulance Service
	Richard Coutu	Cemetery Laborer	Department of Public Works
	Jessica Hardwick	Water Account Clerk	Water Utilities Department
	Nathan Stone	Police Sergeant	Milford Police Department
	Laurie Saunders	Admin Assistant I (PT)	Milford Police Department
	Joanie Kish	Admin Assistant I (PT)	Milford Police Department
10 Years	Seth Darling	Wastewater Mechanic	Water Utilities Department
	Michael Fiore	Paramedic (PT)	Milford Ambulance Service
	Joseph Wilson	Police Master Patrol	Milford Police Department
	Letisha Soule	Library Ass. Substitute	Wadleigh Library
	Chris Constantino	P/T Conservation Coordinator	Community Development
5 Years	Caleb Williams	Call Fire II – Driver/Operator	Milford Fire Department
	Spencer Pickett	Call Fire II – Driver/Operator	Milford Fire Department
	Joan Dargie	Town Clerk	Town Clerk Office
	Emily Clarke	AEMT (PT)	Milford Ambulance Service
	Charles Brickley	Cemetery/Parks Foreman	Department of Public Works
	Marika Chartier	Per-diem AEMT (PT)	Milford Ambulance Service
	James Tyler	Truck Driver	Department of Public Works

Thank you all for your continued service!





Wadleigh Memorial Library

49 Nashua Street Milford, NH 03055

2021 Library Trustees Annual Report

This past year the Library staff set an example of resiliency and creativity by safely opening during a pandemic, navigating new community health restrictions and embracing added responsibilities - all while maintaining seamless library operations.

Although the Library could not return to all of our pre-Pandemic offerings, we accomplished so much in 2021, including:

- Reintroduced in-person story times
- Began reopening meeting room space
- Officially removed fines on all materials except brand new adult books!
- Continued to offer curbside service
- Reintroduced teen and adult programs
- Received grant funds for outdoor tables and equipment
- Introduced Book Subscription Boxes for all ages
- Added 560 new patrons
- Replaced the library skylight
- Repaired the leaking portions of the library roof
- Added a color photocopier and document scanner
- Won the Milford Scarecrow contest
- Implemented a food drive for SHARE
- Renovated the Circulation and Reference areas
- Began transitioning from public desktop computers to laptops
- Processed 591 passport applications
- Began a “Library of Things” including a car battery charger and 32 cake pans
- Revamped and relocated the NH History Collection
- Re-introduced the annual Wreath Auction
- Received ARPA Funds to create a new Teen Area in 2022

The HVAC Warrant Article did not pass in March; however, the facility issues did not go away so the article (updated with newer/higher) costs will appear on the March 2022 ballot.

The Trustees are so very grateful for the kindness and encouragement of our patrons and the community at large. We also appreciate the support of the Board of Selectmen, and Town Administrative and Departmental staff.

Connecting Our Community to Information and Each Other

Respectfully submitted,

The Trustees of the Library

2021 Wadleigh Memorial Library Library Trustee Funds

(Unaudited)

	43002 Town Appropriation	43505 Trustees Fund & Gift \$	43590 PDIP Investment	TOTAL
Fund Balance as of 01/01/2021:	\$ 20,422.67	\$ 50,066.53	\$ 28,179.35	\$ 98,668.55
INCOME:				
Town Appropriation & Cap Outlay	\$ 844,488.08			\$ 844,488.08
Fines Received		\$ 1,954.91		\$ 1,954.91
Interest Income		\$ 6.94		\$ 6.94
Interest on Investments		\$ -	\$ 5.85	\$ 5.85
Refunds/Reimbursements	\$ (20,422.67)	\$ 3,279.74		\$ (17,142.93)
Miscellaneous		\$ 600.70		\$ 600.70
Copy Fund Revenue		\$ 2,024.13		\$ 2,024.13
Book Sales		\$ 30.20		\$ 30.20
Non Resident Cards		\$ 3,500.00		\$ 3,500.00
Building Fund		\$ 21,380.67		\$ 21,380.67
Passport Execution Fees		\$ 20,685.00		\$ 20,685.00
Gifts/Grants/Donations		\$ 16,641.00		\$ 16,641.00
Transfer from Trust Funds		\$ 7,211.59		\$ 7,211.59
TOTAL INCOME:	\$ 824,065.41	\$ 77,314.88	\$ 5.85	\$ 901,386.14
EXPENSES:				
Salaries & Wages	\$ 596,990.99	\$ 41.00		\$ 597,031.99
Professional Services	\$ 47,577.37	\$ 4,727.33		\$ 52,304.70
Property Services	\$ 36,132.27	\$ 4,500.00		\$ 40,632.27
Other Services		\$ 2,175.00		\$ 2,175.00
To be Refunded/Reimbursables		\$ 5,147.60		\$ 5,147.60
Supplies & Materials	\$ 119,473.68	\$ 23,110.43		\$ 142,584.11
Capital Outlay	\$ 10,099.91	\$ 21,492.52		\$ 31,592.43
Return to General Fund	\$ 34,213.86			\$ 34,213.86
TOTAL EXPENSES	\$ 844,488.08	\$ 61,193.88	\$ -	\$ 905,681.96
Change in Fund Balance	\$ (20,422.67)	\$ 16,121.00	\$ 5.85	\$ (4,295.82)
BALANCE HELD BY TRUSTEES on 12/31/2021	\$ (0.00)	\$ 66,187.53	\$ 28,185.20	\$ 94,372.73

2021 STATISTICS (COVID Pandemic Year 2)

People		Library Services	
Registered Patrons	7229	Nr of Days Building Open to Public	216
Patron visits to library	30,748	Number of Service Hours	2,051
Volunteer hours (trustees)	265	Curbside Visits/Pickups	6,955
Notaries Public on Staff	8	In-person browsing visits	23,793
Passport Agents	6	Computer & Wireless Usage	5,192
Circulation		Online Catalog Searches	361,287
Adult Books	32,576	Database Searches	23,193
YA Books	5,313	Reference Questions Asked	6153
Children's Books	36,619	Notary Public Use	204
Magazines	1,532	Passport Applications Accepted	591
Audiobooks	2,165	Subscription Boxes Distributed	804
Downloadable audiobooks	8,962	Craft Kits Distributed	4,127
E-books	8,295	Story Walks	6
Downloadable magazines	1,128	Public Cell Phones	1
DVDs	12,977	3-D Printers	3
Music CDs	239	Number of Prints Jobs at Kiosk	1,950
Museum Passes	109	Number of Pages Printed at Kiosk	6,241
Sensory Kits	379	Library Holdings	
Equipment	62	Adult Books	37,333
Newspapers	458	Young Adult Books	5,633
Items from GMILCS network	25,263	Juvenile Books	17,267
Items borrowed outside network	809	Reference Books	2,989
Total Circulation	136,886	Magazine & Newspaper Subscriptions	146
Library Programs & Events		Magazine & Newspaper Issues	3,574
Website Programs	31	Total Books & Periodicals	66,796
Adult: ZOOM: 37 In-Person: 25	62	Sensory Kits	25
Youth: ZOOM: 31 In-Person: 333	364	Museum Passes (titles)	7
Total Events	457	Telescopes(1) and Equipment	18
Library Program Attendance		Music CDs	1,555
Website Program Views	2127	Audiobooks	3,033
Adult: ZOOM: 250 In-Person: 424	674	DVDs	8,514
Youth: ZOOM: 84 In-Person: 6708	6792	Misc./Other	7
Total Program Attendance	9,593	Microfilm (18 Titles)	216
Community Rooms		Total AV Materials	13,375
Meeting Rooms Available	1	Items added	6,783
Nr of Community Meetings	18	Items withdrawn	7,150
Number of ZOOM Meetings	9	Total Holdings	80,171
Community Meeting Attendance	240		

MILFORD POLICE DEPARTMENT
19 Garden Street, Milford NH 03055 (603) 249-0630
2021 Annual Report

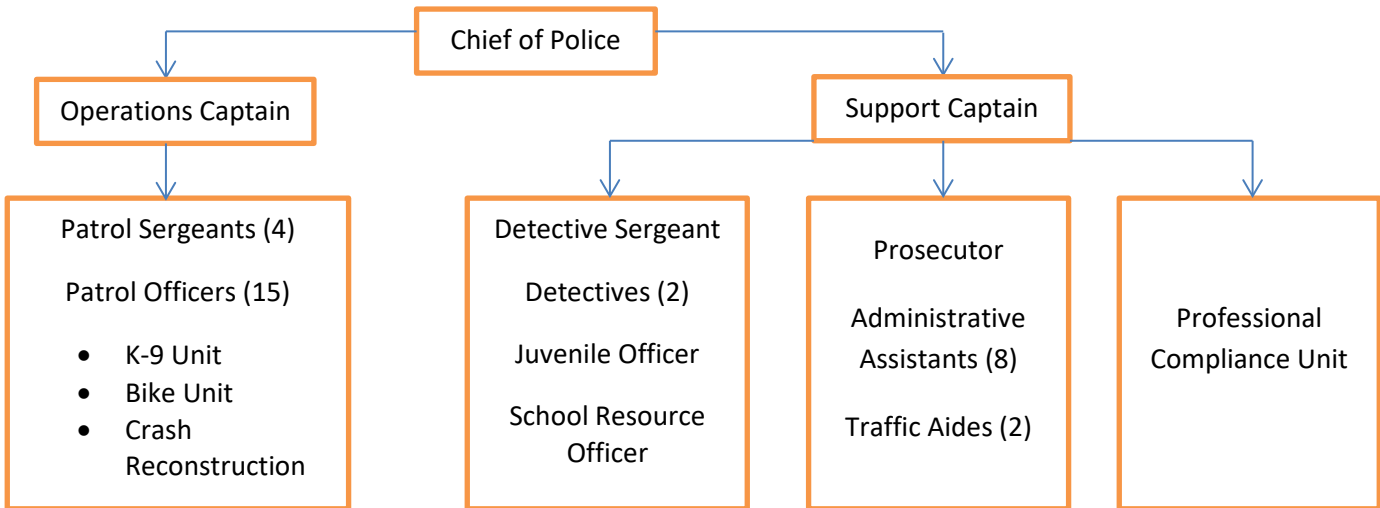
On behalf of the men and women of the Milford Police Department, it is my honor and privilege to present the department's 2021 Annual Report. This report will highlight the department's organizational structure and facts and statistics that were relevant to our activities for 2021.

The Milford Police Department is committed to providing exceptional service and a high level of public safety services that our community and businesses expect and deserve. Our employees take pride in effectively serving the residents, businesses and visitors of the Town of Milford. I am very proud of the dedication that our officers have displayed and their commitment to our mission statement, which is delivering the highest degree of police service to protect, preserve and safeguard the lives and property of all citizens with integrity, courage and professionalism.

Department Overview:

The Milford Police Department consists of 27 sworn officers, 1 prosecutor, 4 full time Administrative Assistants, 4 part time Administrative Assistants and 2 traffic service aides. Our department is organized into 3 divisions: Administration, Operations and Support:

- Administration – The Chief of Police, Operations Captain, Support Captain and one Administrative Assistant are assigned to this division. The Administration is responsible for the day to day operations, budgeting, staffing, training and the overall efficiency of the department.
- Operations Bureau is comprised of our Patrol Division and Specialty Units. The primary responsibility of the officers assigned to the Patrol Division is the overall protection of lives and property, to include: enforcing traffic laws and criminal laws, preliminary investigations, assisting motorists, responding to calls for service and assisting the community.
- Support Services Bureau is comprised of our Detective Division, which also includes our School Resource Officer and Juvenile Officer, Prosecution, Records and Administrative Staff. This bureau is responsible for all functions that support the overall operations of the Police Department and also oversees the department's Professional Compliance Unit, training, recruitment and hiring.



Statistics:

In 2021, members of the Police Department were involved in 34,387 calls for service, which was a 1% increase from 2020. In regards to crime related statistics, the Town of Milford experienced a 22% increase in Crimes Against Persons, which was due to a 31% increase in simple assault cases, a 16% decrease in Crimes Against Property, and a 18% decrease in Crimes Against Society. In reference to Group B related crimes, which pertain to crimes such as: disorderly conduct, trespass, loitering, DUI and other crimes not listed as Group A Crimes, the town experienced a 4% decrease.

Crime Statistics:

Overall Activity	2020	2021	% Change
Total Calls	33,902	34,387	1%
Incidents Logged	1,265	1,233	-2%
Arrests /Court Summonses	260	249	-4%

Motor Vehicle Activity	2020	2021	% Change
Total Motor Vehicle Stops	2,442	2,526	3%
Summonses Issued	187	223	19%
Warnings Issued	2,255	2,303	2%
Driving While Intoxicated	44	44	0%
Crashes (State Reportable)	270	247	-8%
Fatal Crashes	1	0	-100%

Criminal Offenses	2020	2021	% Change
Homicide	0	0	0%
Sex Offenses	10	12	20%
Aggravated Assaults	6	7	17%
Simple Assault	52	68	31%

Intimidation	15	19	27%
Robbery	1	3	200%
Arson	1	1	0%
Burglary	12	4	-67%
Theft	89	59	-34%
Stolen Vehicles	7	7	0%
Forgery / Counterfeit	7	4	-43%
Fraud	23	29	26%
Stolen Property	6	7	17%
Destruction of Property	78	71	-9%
Drug / Narcotic Offenses	34	38	12%
Pornography	10	4	-60%
Weapons Violations	12	4	-67%
Bad Checks	3	2	-33%
Curfew / Loitering / Vagrancy	0	1	N/A
Disorderly Conduct	26	23	-11%
Family Offenses	5	6	20%
Liquor Law Violations	12	13	8%
Drunkenness	15	21	40%
Trespassing	38	30	-21%
All Other Offenses	109	106	-3%

Accomplishments and Achievements for 2021

- Grants awarded to the Milford Police Department: Total \$10,848.
 - Distracted Driving: \$3,300.
 - DUI Grant: \$4,148.
 - Drive Sober or Get Pulled Over: \$1,700.
 - U Drive, U Text, U Pay: \$850.
 - Join the NH Clique Grant: \$850.
- In 2021, the Milford Police Department billed out \$45,376. for the use of police vehicles during police related details.

Training:

In 2021, The Milford Police Department continued to place a high priority on training. Throughout the year our Police Officers and employees completed approximately 1604 hours of training. Along with our annual trainings, such as firearms qualifications, Use of Force and defensive tactics, our officers also received training in areas such as: Cultural Diversity, Ethics, Implicit Bias, Duty to Intervene, De-Escalation and Mental Illness. These trainings, along with leadership, management and supervisory type trainings have assisted our officers and employees in the performance of their jobs and responsibilities.

Community Involvement:

During 2021, our department was able to bring back some, but not all the annual community events that we are usually involved in. This year we were able to hold our annual National

Night Out event, Jacques Elementary Halloween Parade and the department's Stuff a Cruiser Christmas Toy Drive. All of these events were very successful and had a large turnout. During our National Night Out event, all of the Town of Milford Emergency services were involved and had on display their vehicles and equipment for the children and families to see. We also had music, food and other outside events for the children and families. The Jacques Halloween Parade was conducted in the oval and the kids from the school had a great time and were dressed in great costumes. With the assistance of the Milford Fire department, we were able to close down the oval for a short time so the children and families that came to cheer them on had a great time. Again this year, the MPBA Stuff a Cruiser Toy Drive was a great success due to the citizens and businesses that participated by bringing toys to the event. These toys were later placed in our community room so families could come by the station and pick out presents for their children.

In 2021 we continued our Beards for Bucks initiative, which allowed our Police Officers to grow beards after giving donations. These donations would later be used to purchase gift cards for the Stuff a Cruiser Event and also be given out to people and families in need. The Milford Police Department Benevolent Association has also continued to be active in community involvement. Along with assisting in the events mentioned above, the association also gives out scholarships to graduating seniors. Through these types of initiatives, I believe that our department has shown that we are invested in our community and we will continue to be there in the years to come.

Recognition:

- Officer William Hickerson received the Best of Souhegan Valley Region Award for Officer of the Year.
- Officer Dana Johnson received the Best of Souhegan Valley Region Award for Officer of the Year Runner Up.
- Officer Michael LaCure was promoted to Sergeant in December of 2021.
- Officer Ryan Rothhaus was promoted to Sergeant in December of 2021.
- Officer William Morrow assisted the Milford High School/Alvirne High School Hockey Team as an assistant coach.
- Administrative Assistant Tina Dishong joined the Milford Police Department.
- Administrative Assistant Tracy Steel joined the Milford Police Department.
- Officer Kris Thibault retired after 27 years of NH Law Enforcement service. Thank you for your service and dedication.
- Officer Brooke Kennedy joined the Milford Police Department in December 2021.
- Milford Police Benevolent Association and Julie Desmarais for organizing and working the Stuff a Cruiser and other fund raising events. Your efforts are greatly appreciated.

In closing, I would like to thank the citizens and businesses for their continued support of the Milford Police Department. I would also like to thank the men and women of the Milford Police Department for their hard work and dedication that they display on a daily basis to our town. It is an honor for me to work with every person that represents the Milford Police Department and the Town of Milford.

Respectfully submitted,

Michael J. Viola, Chief of Police

DEPARTMENT OF PUBLIC WORKS
289 South Street, Milford NH 03055 (603) 249-0685
2021 Annual Report

Public Works Administration - The Public Works Administration provides for all the processing and record keeping for the six divisions of the Public Works Department along with the street lighting for the entire town. The office also provides administrative services for construction activities in the existing right-of-way as well as construction of new right-of-way in new developments along with answering calls for service in addition to our routine duties.

During the calendar year 2021 we received requests for 17 street opening permits, 27 driveway permits, and 1 pole license.

Cemeteries – The cemetery staff continuously strives to improve the appearance and infrastructure of the Town’s (5) dedicated cemeteries, totaling (42.05) acres of property, on a daily basis.

Their efforts are in conjunction with the performance of routine maintenance activities including the mowing, pruning, raking, fence repair, upkeep to the water system and multiple other aspects of our complete grounds maintenance program.

We have completed (19) full burials and (44) cremations for the 2021 fiscal year. We have also installed (15) cement foundations for the placement of monuments, and installed (8) military markers and three other flat markers.

We would like to express our sincere gratitude to the Cemetery Trustees (Steve Trombly, Jim Whalen and Jay Duffy) for their continued support and dedicated service. We would also like to congratulate Charles Brickley on his promotion to Cemetery/Parks Foreman.

Highway

Summer Maintenance Program – The town maintains approximately 86.83 miles of roadway. Routine maintenance of our asphalt roadway could include, but not be limited to, paving, milling, grinding, sweeping, crack sealing, highway line striping, parking space and crosswalk painting. We continue to implement our yearly programs such as grading gravel roads, roadside ditch and culvert cleaning, tree and brush trimming, and roadside mowing.

Winter Maintenance Program – The total snowfall for year 2021, as recorded by Jamie Soucy of Wastewater and a National Weather Service Co-operative Observer, was 28”. The following is a monthly breakdown:

SNOWFALL IN MILFORD, NEW HAMPHIRE – 2021

Measured in inches and tenths, for 24 hour periods ending at 7:00 pm

<u>January</u>	<u>February</u>	<u>March</u>	<u>April</u>	<u>October</u>	<u>November</u>	<u>December</u>
6.8	18.1	0.0	0.0	0.0	0.0	3.1

Sidewalk Maintenance – The town has inventoried 13.77 miles of sidewalk of which 5.19 are in good condition, 5.51 are in fair condition and 2.93 are in poor condition. Our maintenance of these sidewalks includes sweeping, patching, paving and plowing.

Storm Water Maintenance –A contractor is hired annually to clean 1,100 of the 1400 storm drains within the town.

Sign Maintenance – Federal mandate has required all communities to begin a retro reflectivity standard program for all signage. The town has inventoried 2,507 signs, determined the condition of the signs, and will develop a plan to replace or upgrade them as needed in order to meet the Federal mandate. DPW is using new software to assist in the program, along with the yearly tracking of stolen or repaired signs and the addition of new signs. The department replaced 100 old signs and repaired many others this year.

Dam Maintenance – The Town of Milford has oversight of 6 dams. Visual inspections and cleaning of the spillways is performed monthly or more often if needed.

Bridge Maintenance – There are 19 bridges within the Town of Milford. Three (3) of these bridges are permanently closed. Three (3) of them are “red listed”; 4 are rated as “fair”; 4 are rated as “satisfactory”; 2 are rated as “good”; and 3 are rated as “very good” by the state.

Road Projects by Highway

- Temporary headwall restoration
- Culvert replacement along Foster and Federal Hill
- Paved upper Federal Hill and Foster Rd
- Continued addressing ditching, drainage and maintenance concerns

Park Maintenance – We continuously maintain and strive to improve the Town’s (296.9) acres of public useable property in the form of parks / memorials, through our aggressive maintenance programs which include, but are not limited to mowing, pruning, weeding, vandalism repair, painting, rubbish removal and upkeep of our multiple irrigation systems.

We monitor, implement change / upgrade and manage, (10) baseball/softball fields, (1) skate park, (2) tennis courts, (2) playgrounds, (2) gazebos, multiple picnic /

pavilion areas, multiple soccer / lacrosse athletic fields, a (275,000) gallon swimming facility, as well as assisting with the Pumpkin Festival, Fall Harvest and Winter Festivals, not to mention the numerous parades and memorial related services that we provide support to throughout the year.

This year the crew planted 3 trees in Riverside Cemetery. Several large, damaged trees were removed in other cemeteries. Two headstones, dating back to the 1800s, were repaired.

Keyes Pool was maintained throughout the busy summer and provided an excellent venue for the 56th Annual Rotary Swim Meet. Mowing of the parks and cemeteries kept the crew busy as the prolific rain during the year encouraged the growth of the grass.

We would like to extend a special thank you to the Milford Garden Club, Milford Improvement Team and Milford Community Athletic Association for their tireless dedication and support throughout the year. We look forward to making more improvements and maintaining our highest level of support in 2022.

Facilities Management - We have fourteen (14) buildings and (16) structures that we maintain throughout the year. This maintenance includes daily custodial work along with mechanical repairs, annual maintenance on HVAC equipment, assisting with snow removal and sidewalk treatment around the center of town, and exterior/interior repairs and upgrades. We also work with companies to maintain elevators, generators, fire/sprinkler alarm systems, and the set up and tear down of functions within the Town Hall.

In November, Russ Works retired as the General Manager of Facilities. We wish Russ a happy and long retirement and send him a heartfelt thank you for his years of dedicated service to the town. We hired Glenn MacFarlane as Russ' replacement and would like to welcome him to the Public Works family.

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**- RECYCLING CENTER -**

This year a total of 2575.1 tons of MSW trash was disposed of at this facility. The trash was delivered to Wheelabrator's Concord facility which is located in Penacook, N.H., a waste to energy plant under contract with Waste Management and the Town of Milford. There were also 1,062.1 tons of demolition material including painted, varnished and stained wood, sheet rock, insulation, shingles, mattresses, and overstuffed furniture that was transported to staging sites in Londonderry, Auburn, and Salem/Peterborough under a contract with Waste Management and the Town of Milford.

The department's recycling effort from January through December removed from the waste stream a total of 682.18 tons. (This does not include propane tanks or fire extinguishers which are shipped out by the piece.)

Total electronics shipped out for 2021 totaled 18 tons. We have two vendors (1 vendor picks up CPUs only). We shipped out 548 freon items which includes refrigerators, air conditioners and dehumidifiers.

Several projects were completed at the Transfer Station in 2021 which included:

- Repairs to outside of Recycling Center – replaced 2 doors
- Paved the ramp to the office
- We ground brush/leaves to make compost instead of chipping

We would like to thank the Board of Selectmen for their continued interest and support in our very busy recycling operation and especially to the Milford residents for their continued support and cooperation in our recycling efforts and willingness to do more with recycling. Milford Household Hazardous Waste participation rates by household have trended upward from 2008 through 2021.

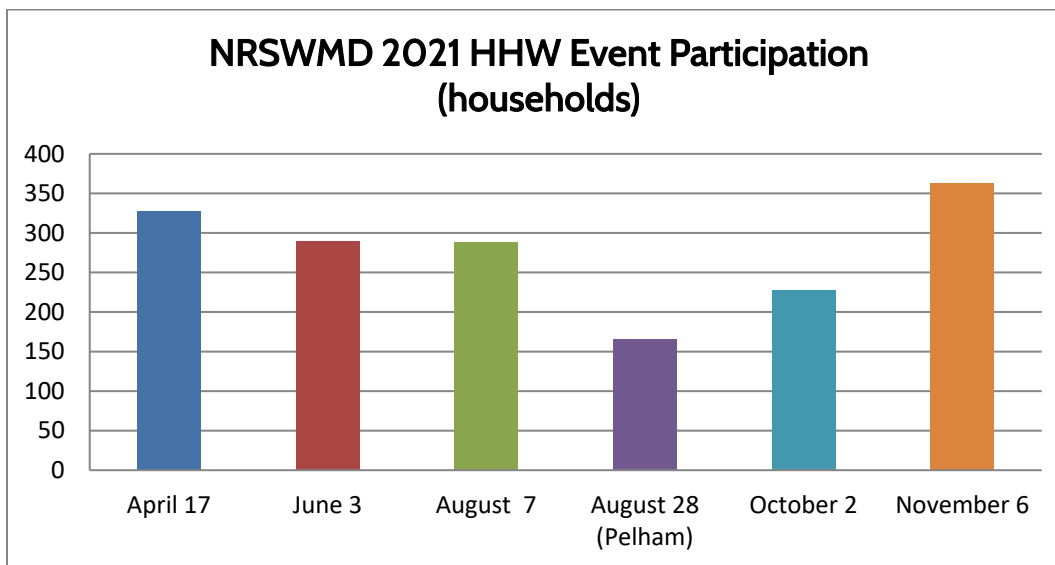
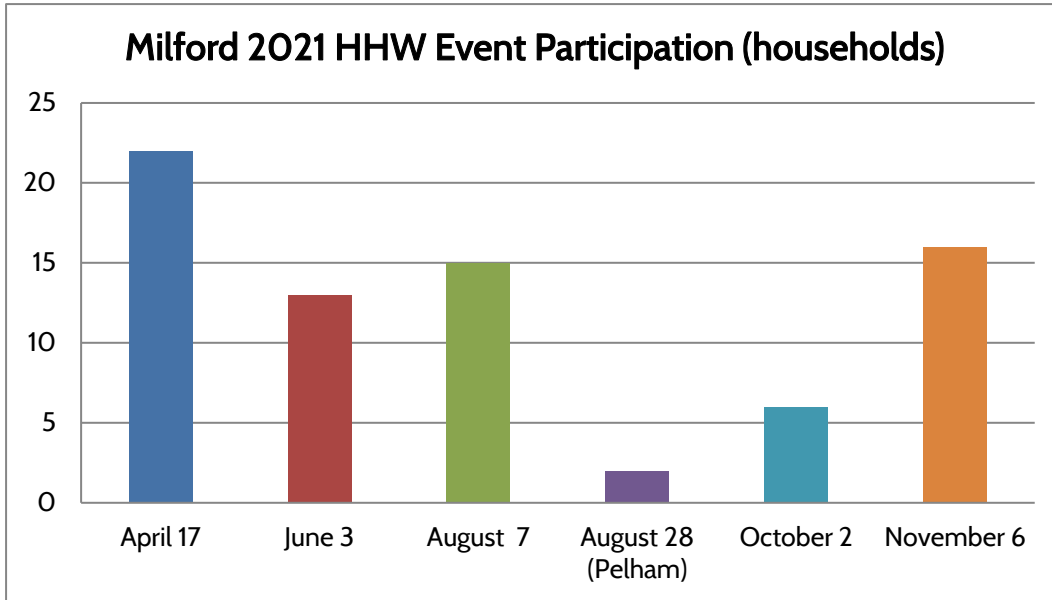
Thanks also to all the volunteers on the Recycling/Solid Waste Committee for your attendance at monthly meetings and all the homework involved. Thank you for your encouragement, dedication and continued support.

Respectfully submitted,

Leo Lessard, Director of Public Works

## Recycling and Transfer Station Hours

|           |              |
|-----------|--------------|
| Tuesday   | 8 AM - 8 PM  |
| Wednesday | 8 AM - 12 PM |
| Thursday  | 11AM - 8 PM  |
| Friday    | 8 AM - Noon  |
| Saturday  | 8 AM - 4 PM  |

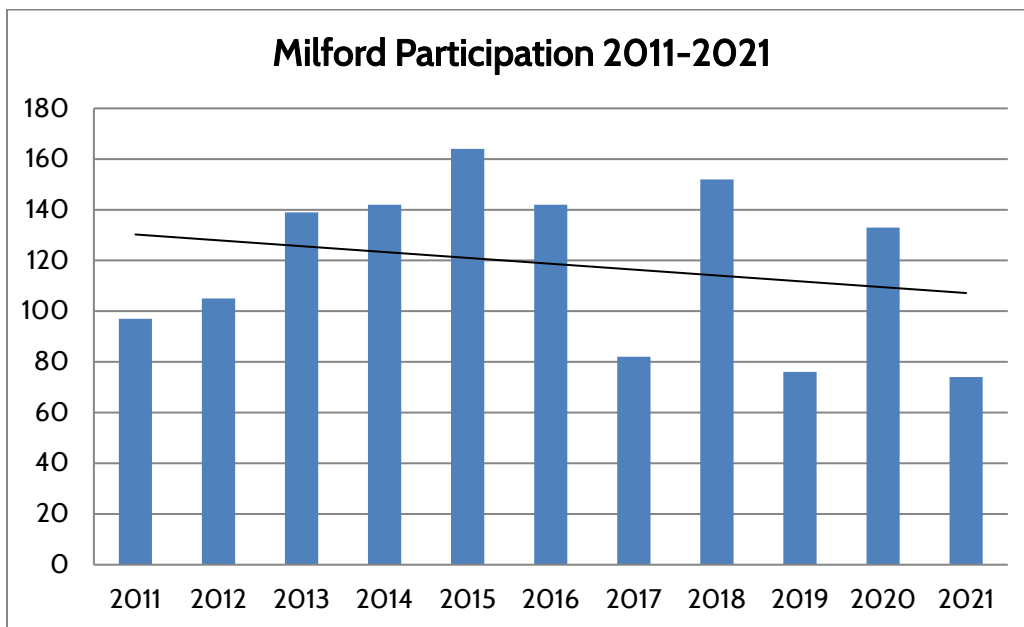
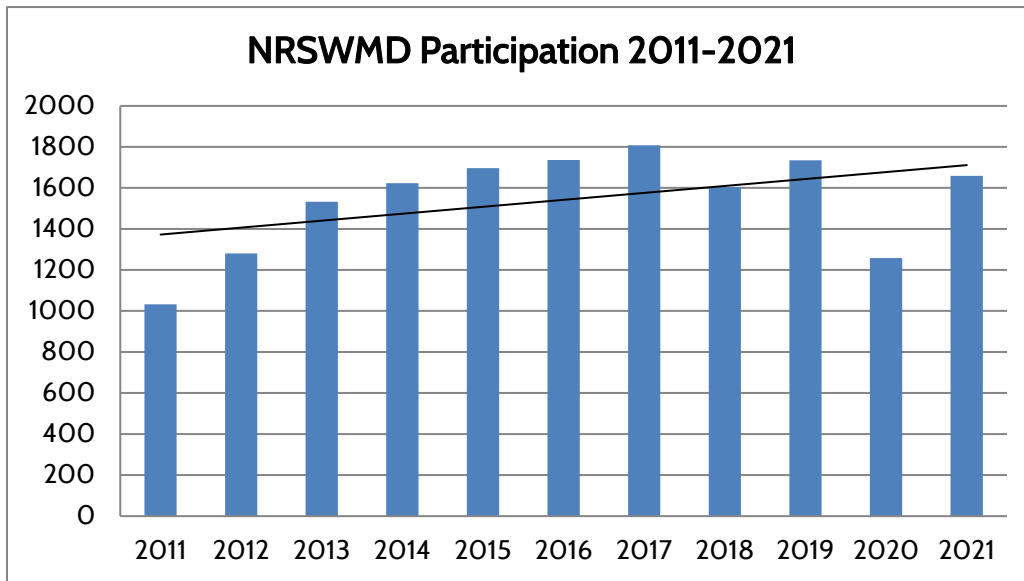


### Historic Participation Trends

The Nashua Region Solid Waste Management District began charging a \$10 user fee per vehicle in 2008, which was raised for the first time to \$15 in the 2019 collection season. While participation rates have trended upward for the past, they were down slightly District-wide in 2019 and 2020 from the 2017 highs. That said, it is important to note that the District went from holding seven to six events starting in 2018, and the Covid-19 Pandemic has had a major impact on participation in 2020. The 2021 season has shown rebounding participation numbers despite the ongoing pandemic.

### A Decade in a Glance

| Households         | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  | 2020   | 2021  |
|--------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------|-------|
| Milford            | 97    | 105   | 139   | 142   | 164   | 142   | 82    | 152   | 76    | 133    | 74    |
| District           | 1,032 | 1,280 | 1,532 | 1,623 | 1,696 | 1,736 | 1,808 | 1,603 | 1,734 | 1,258  | 1,659 |
| Milford % of Total | 9.40% | 8.20% | 9.07% | 8.75% | 9.67% | 8.18% | 4.54% | 9.48% | 4.38% | 10.57% | 4.46% |



# **RECREATION DEPARTMENT & COMMISSION**

## **2021 Annual Report**

### **Recreation Department Vision Statement**

To provide opportunity for each and every citizen to enrich their quality of life by offering a full spectrum of community-driven recreation activities for all ages through the provision of recreation and parks services.

### **Recreation Department Mission Statement**

The Milford Recreation Department is committed to enriching and enhancing the quality of life for all community residents by:

- Offering diversified programming, activities and events.
- Assessing and responding to parks and amenities needs.
- Collaborating with community groups that share an interest in recreational goals.

### **Recreation Commission Mission Statement**

To serve as advocates on behalf of the Milford community in promoting recreation and leisure activities for all ages and interests by:

- Assisting the Board of Selectmen and Recreation Department with recommendations for implementing appropriate recreation programs.
- Assisting the Board of Selectmen and Recreation Department with recommendations for best utilization of existing park and recreation facilities.
- Providing a forum for communication and coordination of recreation programs and issues.
- Providing recommendations and project management for long-range community recreation capital improvements.

### **2021 Accomplishments**

- We continuously pivoted and adapted (sometimes at the last minute) to offer programs safely during the Covid-19 pandemic.
- We had the successful return of many programs, events and trips after a hiatus due to the pandemic. Swim Team returned and with it in person meets including the Rotary Swim Meet and the State Championship Meet.
- The Keyes Memorial Pool opened and had a successful summer as we welcomed quite a few new staff as well as some returning veterans.
- We were thrilled to offer our Easter Event as a drive-thru event rather than cancelling completely as a holiday drive through event.



## Program Highlights

2021 started quietly as we were still dealing with restrictions due to the Covid 19 pandemic. We were able to have some programming and our outdoor ice rink during the first few months but missed our Daddy Daughter dances. As spring arrived and we could move outdoors we were able to increase programming. We were thrilled to have the return of toddler and senior programs as well as tennis, safesitter, basketball and archery for our youth. Easter looked a bit different as a drive thru event but thanks to many local businesses, non-profits and organizations we were able to offer quite a few goodies for our youth.



With summers arrival came the return of Keyes Memorial Pool. Swim lessons were back as well our swim team. Swim meets were once again held in person and we were more than happy to once again host both the Rotary Swim Meet and the State Championship Swim Meet. We were able to offer many one-week specialty camps, a full Sounds of the Souhegan Summer Concert Series and a Fireworks display for an Independence Day Celebration.

Fall brought cooler temps, color changing leaves and more programs. It also the return of our senior trips and Trick or Treat on the Oval. The seniors enjoyed visiting the NH State Veteran's Cemetery in Boscawen, NH and then grabbing lunch at T-Bones Restaurant in Concord, NH on the way home. The next trip to the Hobo Railroad in Lincoln, NH was so popular we added a second date. A scenic train ride along the Pemigewasset River while enjoying a picnic lunch aboard the train was fun for everyone.



In December, we were excited to once again offer our Breakfast with Santa Event. Children of all ages enjoyed pancakes and sausage while having the chance to see the jolly guy in the red suit. We also held our Senior Holiday Luncheon with a full turkey meal. 2021 ended with us saying goodbye to our Program Coordinator Andrew MacEachern and wishing him luck on future endeavors. We were also excited to introduce James (Jt) Clough to the community as our new Program Coordinator. Jt is looking forward to meeting the

community in 2022 and bringing you exciting programs, trips and events!

### **What's Next??**

We hope to bring a variety of programs, events and trips your way in 2022. We are planning to continue to offer your favorite and traditional things as well as bring new and exciting your way.

- We hope to return to our traditional Easter Event and crossed our fingers that the weather cooperates for an outdoors event. We are ready to shift to a drive thru model if needed due to the pandemic.
- We plan to continue and/or bring back other events such as our Star Spangled 5K Race, Independence Day Fireworks, swim meets, Trick or Treat on the Oval, and Breakfast with Santa.
- In partnership with Amherst Recreation, we would like to launch our first annual Two Town Triathlon in August.
- Many trips including both our Saturday trips on a coach bus and our "senior" trips during the week utilizing our own Recreational Bus.

To find out more about the Milford Recreation Department, or to stay informed about all our offerings, please visit us at the town hall, online at [www.milfordrec.com](http://www.milfordrec.com) or "LIKE" us on Facebook for continuous updates on fun activities going on right here in town.

### **Special Thanks**

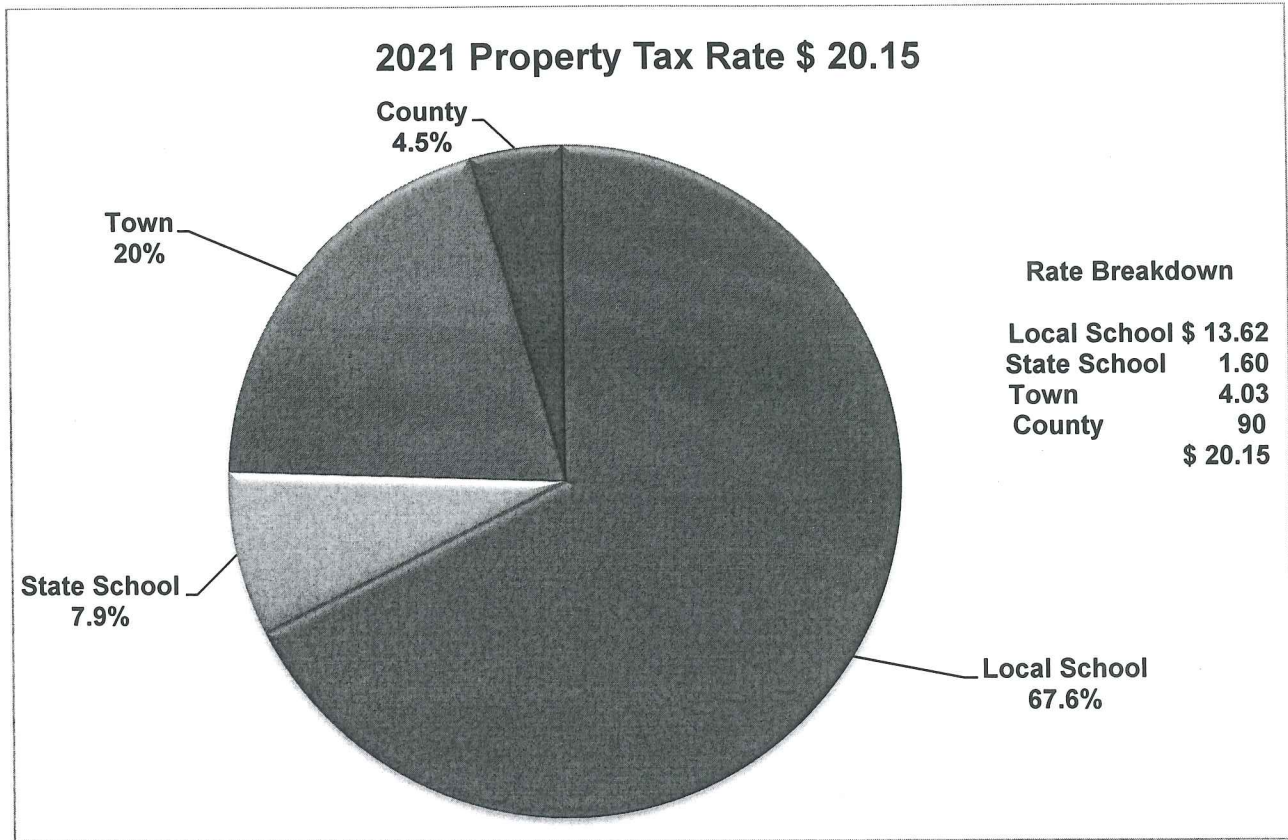
The Recreation Department and Commission wish to recognize all of the community organizations, merchants, industries, businesses, and individuals for their continued support of recreation programs and events. We also sincerely thank the scores of volunteers who donated a most precious gift to our community - their time. Milford's recreational endeavors are reliant upon volunteers and would not exist without them.

In closing, thank you for making 2021 a great year for Recreation and the Town of Milford. Thank you in advance to everyone who will make 2022 even better.

Respectfully submitted,

Arene Berry, Recreation Director  
Jt Clough, Recreation Program Coordinator

## TAX COLLECTION



The Department of Revenue set the 2021 tax rate November 3, 2021 at \$20.15. The property tax consists of four individual tax rates as shown above; local school, state school, town, and county.

The Tax Collector billed \$40.9 million in property taxes in 2021 consisting of two billings with 5,658 properties. During the calendar year \$40.1 million was collected or 98%.

Tax Liens for unpaid 2020 property tax were executed on April 30, 2021. The amount liened during the year totaled \$343 thousand. Throughout the calendar year \$462 thousand was collected for all outstanding tax liens.

Online research and payments via e-checks, debit, and credit cards are available on the Town website at [www.milford.nh.gov](http://www.milford.nh.gov) in E-Services and Payments.

Please feel free to call upon me should you have questions or need assistance.

Respectfully submitted,

Kathy Doherty, Tax Collector



**2021**  
**\$20.15**

## Tax Rate Breakdown Milford

| Municipal Tax Rate Calculation |                     |                 |                |
|--------------------------------|---------------------|-----------------|----------------|
| Jurisdiction                   | Tax Effort          | Valuation       | Tax Rate       |
| Municipal                      | \$8,264,682         | \$2,045,741,612 | <b>\$4.03</b>  |
| County                         | \$1,833,997         | \$2,047,206,812 | <b>\$0.90</b>  |
| Local Education                | \$27,868,549        | \$2,045,741,612 | <b>\$13.62</b> |
| State Education                | \$3,216,970         | \$2,005,320,212 | <b>\$1.60</b>  |
| <b>Total</b>                   | <b>\$41,184,198</b> |                 | <b>\$20.15</b> |

| Village Tax Rate Calculation |            |             |               |
|------------------------------|------------|-------------|---------------|
| Jurisdiction                 | Tax Effort | Valuation   | Tax Rate      |
| Fox Run Road                 | \$0        | \$3,217,500 | <b>\$0.00</b> |
| <b>Total</b>                 | <b>\$0</b> |             | <b>\$0.00</b> |

| Tax Commitment Calculation           |                     |
|--------------------------------------|---------------------|
| Total Municipal Tax Effort           | \$41,184,198        |
| War Service Credits                  | (\$224,200)         |
| Village District Tax Effort          | \$0                 |
| <b>Total Property Tax Commitment</b> | <b>\$40,959,998</b> |

|                                                                                                                                                                                                                |           |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|
| <br><br>James P. Gerry<br>Director of Municipal and Property Division<br>New Hampshire Department of Revenue Administration | 11/3/2021 |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|

## Appropriations and Revenues

### Municipal Accounting Overview

| Description                               | Appropriation      | Revenue        |
|-------------------------------------------|--------------------|----------------|
| Total Appropriation                       | \$21,331,641       |                |
| Net Revenues (Not Including Fund Balance) |                    | (\$12,249,118) |
| Fund Balance Voted Surplus                |                    | \$0            |
| Fund Balance to Reduce Taxes              |                    | (\$1,144,000)  |
| War Service Credits                       | \$224,200          |                |
| Special Adjustment                        | \$0                |                |
| Actual Overlay Used                       | \$101,959          |                |
| <b>Net Required Local Tax Effort</b>      | <b>\$8,264,682</b> |                |

### County Apportionment

| Description                           | Appropriation      | Revenue |
|---------------------------------------|--------------------|---------|
| Net County Apportionment              | \$1,833,997        |         |
| <b>Net Required County Tax Effort</b> | <b>\$1,833,997</b> |         |

### Education

| Description                                    | Appropriation       | Revenue       |
|------------------------------------------------|---------------------|---------------|
| Net Local School Appropriations                | \$38,885,368        |               |
| Net Cooperative School Appropriations          | \$0                 |               |
| Net Education Grant                            |                     | (\$7,799,849) |
| Locally Retained State Education Tax           |                     | (\$3,216,970) |
| <b>Net Required Local Education Tax Effort</b> | <b>\$27,868,549</b> |               |
| State Education Tax                            | \$3,216,970         |               |
| State Education Tax Not Retained               | \$0                 |               |
| <b>Net Required State Education Tax Effort</b> | <b>\$3,216,970</b>  |               |

## Valuation

### Municipal (MS-1)

| Description                                                                                  | Current Year    | Prior Year      |
|----------------------------------------------------------------------------------------------|-----------------|-----------------|
| Total Assessment Valuation with Utilities                                                    | \$2,047,206,812 | \$1,656,349,157 |
| Total Assessment Valuation without Utilities                                                 | \$2,005,320,212 | \$1,618,305,257 |
| Commercial/Industrial Construction Exemption                                                 | \$1,465,200     | \$1,220,620     |
| Total Assessment Valuation with Utilities, Less Commercial/Industrial Construction Exemption | \$2,045,741,612 | \$1,655,128,537 |

### Village (MS-1V)

| Description  | Current Year |
|--------------|--------------|
| Fox Run Road | \$3,217,500  |

**Town of Milford  
MS-61 Tax Collector's Report  
for the year ended December 31, 2021**

| LEVY FOR<br>THIS YEAR | PRIOR LEVIES |              |        |
|-----------------------|--------------|--------------|--------|
| 2021                  | 2020         | 2019 & PRIOR | TOTALS |

**DEBITS:**

**Uncollected Taxes, Beginning of Year**

|                              |             |              |        |              |
|------------------------------|-------------|--------------|--------|--------------|
| Property Taxes               | -           | 1,465,925.12 |        | 1,465,925.12 |
| Land Use Change Tax          | -           | 22,700.00    |        | 22,700.00    |
| Timber Yield Tax             | -           | -            |        | -            |
| Excavation Tax               | -           | -            |        | -            |
| Utility Charges              | -           | 249,589.30   | 890.87 | 250,480.17   |
| Prepayments - Property Taxes | (18,349.09) |              |        | (18,349.09)  |

**Taxes Committed This Year**

|                     |               |           |  |               |
|---------------------|---------------|-----------|--|---------------|
| Property Taxes      | 40,934,362.78 |           |  | 40,934,362.78 |
| Land Use Change Tax | 20,080.00     | 52,750.00 |  | 72,830.00     |
| Timber Yield Tax    | 2,407.41      | 838.71    |  | 3,246.12      |
| Excavation Tax      | 3,848.24      | 246.20    |  | 4,094.44      |
| Utility Charges     | 3,329,452.45  | -         |  | 3,329,452.45  |

**Overpayments**

|                                       |           |           |       |            |
|---------------------------------------|-----------|-----------|-------|------------|
| Refunds due to Overpayment            | 68,924.33 | 44,157.14 |       | 113,081.47 |
| Refunds due to Abatement              | 8,583.90  | 3,506.13  |       | 12,090.03  |
| Prior Year Tax Prepayments Applied    | 18,349.09 |           |       | 18,349.09  |
| Interest on Delinquent Property Taxes | 14,280.31 | 14,489.79 |       | 28,770.10  |
| Interest - Land Use Change Tax        | 329.84    | 828.76    |       | 1,158.60   |
| Interest - Yield Tax                  |           | 13.94     |       | 13.94      |
| Interest - Utility Charges            | 2,617.37  | 949.23    | 39.48 | 3,606.08   |

**TOTAL DEBITS:**

|                         |                        |                  |                         |
|-------------------------|------------------------|------------------|-------------------------|
| <b>\$ 44,384,886.63</b> | <b>\$ 1,855,994.32</b> | <b>\$ 930.35</b> | <b>\$ 46,241,811.30</b> |
|-------------------------|------------------------|------------------|-------------------------|

**Town of Milford  
MS-61 Tax Collector's Report  
for the year ended December 31, 2021**

| LEVY FOR<br>THIS YEAR | PRIOR LEVIES |              |        |
|-----------------------|--------------|--------------|--------|
| 2121                  | 2020         | 2019 & PRIOR | TOTALS |

**CREDITS:**

**Remitted to Treasurer during Fiscal Year**

|                                       |               |              |        |               |
|---------------------------------------|---------------|--------------|--------|---------------|
| Property Taxes                        | 40,131,496.88 | 1,174,301.05 |        | 41,305,797.93 |
| Land Use Change Tax                   | 16,330.00     | 68,300.00    |        | 84,630.00     |
| Timber Yield Tax                      | 2,407.41      | 838.71       |        | 3,246.12      |
| Excavation Tax                        | 3,848.24      | 246.20       |        | 4,094.44      |
| Interest on Delinquent Property Taxes | 14,280.31     | 14,489.79    | -      | 28,770.10     |
| Interest - Land Use Change Tax        | 329.84        | 828.76       | -      | 1,158.60      |
| Interest - Yield Tax                  | -             | 13.94        | -      | 13.94         |
| Conversion to Lien                    |               | 335,781.21   |        | 335,781.21    |
| Utility Charges                       | 3,037,754.87  | 246,788.96   | 309.57 | 3,284,853.40  |
| Interest - Utility Charges            | 2,617.37      | 949.23       | 39.48  | 3,606.08      |
| Property Tax Prepayments              | 18,966.78     |              |        | 18,966.78     |

**Abatements Made**

|                         |           |          |  |           |
|-------------------------|-----------|----------|--|-----------|
| Property Tax Abatements | 8,583.90  | 3,506.13 |  | 12,090.03 |
| Land Use Change Tax     |           | 7,150.00 |  | 7,150.00  |
| Yield Taxes             |           |          |  | -         |
| Excavation Tax          |           |          |  | -         |
| Utility Charges         | 29,807.77 | 2,054.44 |  | 31,862.21 |
| Current Levy Deeded     |           |          |  | -         |

**Uncollected Taxes, End of Year**

|                           |             |        |        |             |
|---------------------------|-------------|--------|--------|-------------|
| Property Taxes            | 871,790.23  | -      | -      | 871,790.23  |
| Land Use Change Tax       | 3,750.00    | -      | -      | 3,750.00    |
| Yield Taxes               | -           | -      |        | -           |
| Excavation Tax            | -           | -      |        | -           |
| Utility Charges           | 261,889.81  | 745.90 | 581.30 | 263,217.01  |
| Prepayments- Property Tax | (18,966.78) |        |        | (18,966.78) |

**TOTAL CREDITS:**

|                         |                        |                  |                         |
|-------------------------|------------------------|------------------|-------------------------|
| <b>\$ 44,384,886.63</b> | <b>\$ 1,855,994.32</b> | <b>\$ 930.35</b> | <b>\$ 46,241,811.30</b> |
|-------------------------|------------------------|------------------|-------------------------|

**Town of Milford  
MS-61 Tax Collector's Report  
for the year ended December 31, 2021**

|                                                        | LAST YEARS<br>LEVY   |                      | PRIOR LEVIES         |                      |                        |
|--------------------------------------------------------|----------------------|----------------------|----------------------|----------------------|------------------------|
|                                                        | 2020                 | 2019                 | 2018                 | 2017 & PRIOR         | TOTALS                 |
| <b>DEBITS:</b>                                         |                      |                      |                      |                      |                        |
| Unredeemed Lien Balances,<br>Beginning of Year         | -                    | 290,086.61           | 189,367.17           | 233,166.46           | 712,620.24             |
| Liens Executed During Year                             | 343,276.15           |                      |                      |                      | 343,276.15             |
| Interest and Costs Collected<br>(AFTER LIEN EXECUTION) | 5,730.24             | 25,748.39            | 56,141.87            | 20,250.32            | 107,870.82             |
| Refunds due to Overpayment                             |                      |                      |                      |                      | -                      |
| <b>TOTAL DEBITS:</b>                                   | <b>\$ 349,006.39</b> | <b>\$ 315,835.00</b> | <b>\$ 245,509.04</b> | <b>\$ 253,416.78</b> | <b>\$ 1,163,767.21</b> |

**CREDITS:**

**Remitted to Treasurer during Fiscal Year**

|                                                                |                      |                      |                      |                      |                        |
|----------------------------------------------------------------|----------------------|----------------------|----------------------|----------------------|------------------------|
| Lien Redemptions                                               | 95,651.26            | 166,807.45           | 164,312.75           | 35,127.24            | 461,898.70             |
| Interest and Costs Collected<br>(AFTER LIEN EXECUTION)         | 5,730.24             | 25,748.39            | 56,141.87            | 20,250.32            | 107,870.82             |
| Abatements of Unredeemed Taxes<br>Liens Deeded to Municipality | 169.34               | 1,016.55             | 1,789.74             | 3,174.96             | 6,150.59               |
| Unredeemed Liens Balance,<br>End of Year                       | 247,455.55           | 122,262.61           | 23,264.68            | 194,864.26           | 587,847.10             |
| <b>TOTAL CREDITS:</b>                                          | <b>\$ 349,006.39</b> | <b>\$ 315,835.00</b> | <b>\$ 245,509.04</b> | <b>\$ 253,416.78</b> | <b>\$ 1,163,767.21</b> |

- - - - -

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

TAX COLLECTOR'S SIGNATURE:

  
\_\_\_\_\_

DATE:

1/25/22



## **TOWN CLERK 2021 Annual Report**

We started the year 2021 in COVID mode, basically shut down to walk in traffic. We were processing all transactions via the drop box, fax, email, mail and telephone. The staff did a great job of meeting all residents' requirements. We opened back up to walk in traffic and business as usual in May. Many of the processes we put in place because of COVID are still available and I do believe that residents like having multiple ways to complete transactions. We would like to thank all the residents who did respect the rules of town hall and worked with us when masks or social distancing were required.

The duties of the Town Clerk are numerous and varied. There is no one place in the statutes to find a list of duties for this position; rather, the duties can be found throughout many statutes such as motor vehicle laws, election laws, vital statistics, dog registration, planning and land use laws, libraries and the budget law. To make sure that we are providing the services for all the above listed functions we have to make sure we have enough staff.

In 2021 we welcomed Gina Matthews as the Deputy Town Clerk replacing Clare Callahan who retired in December 2020. Our staff still consists of Belinda Yeaton FT Assistant Town Clerk and Michele Harley is our part time Clerk.

Dogs continue to be our problem child however; we are now closer than ever to having all dogs up to date with their registrations. In October there were 1500 dogs still not current and as of the end of December we were at 250 dogs that are not current. We will be working diligently to get these dogs registered and off the civil forfeiture list.

With only 1 election this year the Town Moderator Pete Basiliere and I had time to work on a plan to request that Milford test out a new voting machine. In October we met with the Ballot Law Commission to make our request. The law at this time allows for a city or town to request to use new counting devices from the Ballot Law Commission. The machines we have been using are no longer being manufactured and have shown some wear. We decided to be proactive and start the State thinking towards a replacement. The Ballot Law Commission accepted our request and at this time a plan is being worked out as to how to achieve verification that the machines counted properly.

For 2022 we will be following the Legislature as there are 100+ bills that directly affect the cities and towns; from how we run elections to what we charge for motor vehicle registrations. Following these bills is very time consuming and I find myself in Concord at the State House 2 to 3 times a month. It is important for us to remain involved in the legislation as many bills try to reduce the money collected by cities and towns which would potentially result in an increase in property taxes which we want to avoid at all costs.

Our current hours of operation are Monday, Wednesday, Thursday and Friday 8:00 am to 4:30 pm and Tuesdays 8:00 am to 6:30 pm. You can also reach us at 603-249-0650.

## Town Clerk Statistics and Related Revenues

|                            |        | 2020           |        | 2021           |  |
|----------------------------|--------|----------------|--------|----------------|--|
| Motor Vehicle Permits      | 19,467 | \$3,146,743.00 | 20,735 | \$3,341,420.00 |  |
| State Agent Motor Vehicles | 19,634 | 58,907.00      | 20,666 | 61,994.00      |  |
| Boat Registrations         | 221    | 3,589.00       | 180    | 4,862.00       |  |
| Dog Licenses               | 2,370  | 10,421.00      | 1,914  | 16,728.00      |  |
| Vital Records              | 2,017  | 14,020.00      | 2,229  | 14,143.00      |  |
| UCC Filings                |        | 5,610.00       |        | 5,190.00       |  |
| Marriage Licenses          | 103    | 721.00         | 108    | 756.00         |  |
| Pole Licenses              | 4      | 40.00          | 4      | 40.00          |  |
| Misc. Income               |        | 953.00         |        | 2,155.00       |  |
| TOTAL:                     |        | \$3,241,004.00 |        | \$3,447,050.00 |  |

Thank you again to all the residents who helped us work through another year of unexpected situations. Please contact us if you have any concerns or questions.

Respectfully submitted,

Joan Dargie, Town Clerk

**MILFORD WATER UTILITIES DEPARTMENT**  
**564 Nashua Street, Milford NH 03055 (603) 249-0660**  
**2021 Annual Report**

Please remember to contact the Water Utilities Department at 249-0667 prior to scheduling in-ground excavation on your property, as the responsibility lies with each property owner to request water/sewer service markings. DIGSAFE does not automatically notify the Water Utilities Dept.

In November, we received notification from the EPA that Milford would be honored with the 2021 EPA Industrial Pretreatment Program (IPP) Award. The Milford Water Utilities Department, as a whole, would like to thank Susan Snyder, Lab Supervisor, for her great accomplishments and extensive collaboration with Teton Environmental regarding the established, stringent IPP Local Limits of several industries that generate industrial waste water for processing at the treatment facility.

**The Sewer Department personnel:**

- Inspected the Emerson Road and Patch Hill pump stations weekly, as well as the siphon chambers at four river crossings.
- Flushed the west section. Cleaned and inspected approximately 60,000 feet of sewer main and 200 manholes.
- Rebuilt two pumps at Emerson Road pump station to improve efficiency.
- Replaced one service within the Town’s right-of-way on Amherst Street.
- Raised 10 manholes on the cross-country easements, within the flood zone, using pre-cast concrete sections.
- Installed new water level sensors at the Patch Hill and Emerson Road pump stations.
- Rehabilitated 400 feet of 8” sewer main on Briarcliff Drive using CIPP (cured in place pipe) technology.
- Issued 44 residential and three commercial sewer permits.
- Assisted with water main repairs, paving projects, and WWTF maintenance projects.
- A contractor installed and inspected approximately 800 feet of new 8” sewer main at the Falcon Ridge development.

**The Water Department personnel:**

- Repaired 8 water main breaks at the following locations:

| <b>Date of Break</b> | <b>Road</b>                    | <b>Type of Break</b>     |
|----------------------|--------------------------------|--------------------------|
| January 1, 2021      | Crosby/Ridgefield Intersection | Shear Break              |
| March 18, 2021       | 59 Crosby Street               | Shear right on the Corp. |
| June 20, 2021        | 5 Woodward Drive               | Shear Break              |
| July 4, 2021         | 41 Beech Street                | Shear Break              |
| August 27, 2021      | 21 Woodward Drive              | Shear Break              |

|                   |                 |             |
|-------------------|-----------------|-------------|
| November 14, 2021 | 46 Whitten Road | Shear Break |
| November 30, 2021 | 10 Jones Road   | Shear Break |
| December 9, 2021  | 7 Oakland Drive | Shear Break |

- Replaced a fire hydrant at 77 Beech Street
- Inspected the installation of 47 new water service connections
- Installed the following:
  - 85 new water meters
  - 3 service line repairs
  - 9 gate box replacements
  - 8 curb box replacements
  - A new transfer Switch at the Curtis Well Pump House
- Rehabbed Curtis Well 2A

**The Wastewater Treatment staff:**

- Replaced the stainless steel screen trough, brush assembly and bearings on the influent rag removal system in our main pump station.
- Rebuilt the main influent pump #1, consisting of all new thrust bearings, mechanical seal, gaskets, and internal impeller overhaul
- Removed main influent pump #3, inspected internal components and replaced the mechanical seal and gaskets
- Installed a new heater and all plumbing components in the facility dewatering room
- Installed a new heat exchanger in the septage building boiler
- Installed a new transmission damper and u-joints on the Hyundai loader
- Had new roofs installed on the upper and lower administrations buildings, main pump station and headworks buildings
- Had a new electrical motor control panel with all new breakers installed in the main pump station
- Construction has started on the secondary clarifiers upgrade. This will include sealing and painting the tanks, replacing all motor and drive components, new catwalks and internal super structures, new electrical wiring and tank covers, and new level sensors
- Rebuilt both secondary waste pumps and both dewatering pumps, consisting of wear plates, lobes, all seals and gaskets
- Installed new LED lighting in the three large facility garages; we have also done the outside building lights and started to replace the interior building lights
- Installed a new SCADA computer control room within the facility, consisting of new electrical wiring and outlets, new interior walls, new doors and ceilings, LED lighting, new counter tops, and we will also be upgrading the wastewater computer system
- Did a three week pilot study for Tertiary treatment; this is for upgrades that will be needed at the facility for future permitting
- Installed new internal bearings on our centrifuge dewatering unit
- Fabricated and installed new steel flooring and supports in the Ford F350 dump body

For the EPA-mandated **Industrial Pretreatment Program**, the following was accomplished in 2021:

- Re-issued 5 permits
- Revised 5 Class 1 permits
- Inspected 5 Class 1 users
- Sampled 5 Class 1 users

### **Water Department 2021 Annual Summary of Operations**

|                                                |                     |
|------------------------------------------------|---------------------|
| Curtis Well                                    | 250,970,000 Gallons |
| Pennichuck Water                               | 43,490,000 Gallons  |
| Total Water Pumped                             | 294,460,000 Gallons |
| Average Daily Use                              | 806,740 Gallons     |
| System Flushing Usage                          | 7,627,668 Gallons   |
| Days Exceeding 1 Million Daily Gallons Pumped: | 79 days             |
| Annual Rainfall                                | 53.68 inches        |

### **Wastewater Department 2021 Annual Summary of Operations**

|                              |                       |
|------------------------------|-----------------------|
| Total Flow Treated           | 584,540,000 Gallons   |
| Wilton Flow Treated          | 63,656,300 Gallons    |
| Septage Treated              | 1,075,911 Gallons     |
| Milford Flow Treated         | 519,807,789 Gallons   |
| Average Flow Treated         | 1,601,479 Gallons/Day |
| Design Flow                  | 2,150,000 Gallons/Day |
| Daily Average Hydraulic Load | 74.5% of Design       |
| Annual Rainfall              | 53.68 inches          |

In conclusion, know that products marketed as “flushable” do NOT mean they are SAFE for the municipal sewer system, and could cause expensive damage to a septic system. Don’t be misled by product labels. “Disposable” items should be placed in the trash, as “disposable” is not the same as “flushable”. Only human waste and toilet paper are flushable.

Respectfully submitted,

James Pouliot, Director, Water Utilities Department

## **WATER/WASTEWATER COMMISSIONERS’ 2021 Annual Report**

NH RSA’s referencing water and wastewater systems empower the Commission to manage and oversee the operation of both the water and wastewater systems. We extend appreciation to the Milford Water Utilities staff for their valued water and wastewater contributions on behalf of our ratepayers, for whom we have the highest regard. Milford water and sewer customers are served by a caring, respectful staff of Water Utilities Department essential workers—inside the offices and “in the field”. Known for its charm as the Granite Town within the Granite State, Milford’s population grew considerably during 2021, perhaps in part due to the pandemic as people traded “city living” for Milford’s rural appeal, and partly because of the camera pointed on the Milford Oval appearing frequently during the WMUR-TV’s news/weather broadcast segments, and surely after strolling through Milford’s well attended Pumpkin Festivals, Friday-Sunday, during Columbus Day weekends. As you can imagine, Milford’s growth brings more neighborhoods, requiring more underground water and wastewater connections, lawn irrigation systems, manholes, and even staff.

In March, as his term expired, we bid farewell and thanked Commissioner Mike Putnam for his longstanding, dedicated service, then welcomed newly elected Commissioner Kris Jensen, who previously worked at the Water Utilities Department. In May, we accepted the resignation of Mr. Kevin Stetson for his 3-1/2 years of service as Director of the Water Utilities Department. In July we welcomed Mr. Jim Pouliot as Milford’s new Director of the Water Utilities Department. As Jim is a seasoned and certified NH wastewater, collection system, and drinking water operator who previously enjoyed the responsibilities as Epping’s Water/Sewer Superintendent and reported to a Board of Water/Sewer Commissioners, he already had established an excellent working relationship with many engineering firm representatives that we prefer, and he is familiar with NHDES/EPA requirements. His priorities include oversight of the necessary upgrades to our 40 year old wastewater treatment facility, multiple asset management programs, assisting our contract renewal negotiations with Nashua’s Pennichuck Water Works to supply additional water to Milford in future years in the range of 4 million gallons per day, in addition to managing many projects already underway. Please join us in welcoming Jim to Milford, as he is well positioned to protect our 3,000+ water/sewer users’ investments in necessary upgrades, taking efficient advantage of technology.

Milford’s EPA/NHDES permit allowing treated effluent to be discharged into the Souhegan River was updated November 1, 2020 with lower limits for aluminum, copper and phosphorous levels than in prior years. Jim works closely with the Hoyle, Tanner and Associates engineering team and has toured other wastewater treatment facilities to determine the best plan for transitioning Milford’s current treatment works configuration and considering HTA’s pilot study results. Our future discharge permit levels must be met on a long-term basis, while avoiding unnecessary short-term costs to reconfigure treatment works, which would result in greater savings. When the treatment facility was constructed in 1981, the whole Town had cost-shared the expenses--users of the wastewater system and non-users alike. Through the years, operational upgrades have occurred, however, none as large as is necessary now. The upgrades will continue to

benefit customers and non-customers, and the Town, as a whole, should again cost-share in the upgrade costs in order to be compliant with Milford's new EPA/NHDES permit parameters.

At the conclusion of the September 29, 2021 sewer rate public hearing, and following the presentation delivered by Mr. Steve Clifton, P.E., Underwood Engineers explaining the sewer rate cost analysis research, the commission approved a 26% sewer rate increase to become effective with January 1, 2022 invoices. You may agree that it would be less of a burden, mathematically speaking, for our water and sewer customers to prepare for rate increases on a three-year, predictable cycle than to experience a larger increase between longer stretches without rate increases, as we must meet budgetary expenses that inevitably increase, regardless of supply chain related cost increases. A water rate study and public hearing to consider a 2022 water rate increase would be prudent.

We need YOU...to think of US! Nationally, people are retiring more rapidly from drinking water and wastewater jobs than young people are entering these community-based employment opportunities, such as after graduating high school or a community college. Perhaps you could motivate Milford area friends to schedule a tour and to learn about water in new ways. Wastewater and drinking water operators are in demand everywhere, and can lead to a satisfying career that pays well, with decent benefits and paid time off. We train people who are motivated to learn and they become licensed operators. It has been our challenge: advertising Water Utilities Department positions via on-line local newspapers, occasionally in print, weekly trade association email announcements, and of course on the Milford website, Linked-In, expecting good results, and receiving few resumes and/or completed applications. After having been elected in March and contributing for serving seven months as a Milford Water/Sewer Commissioner, Mr. Jensen happily traded his "commissioner's hat" to return to a Water Utilities Department operator's uniform. His desire to apply his skills and knowledge on a daily basis as a wastewater treatment operator solved our need for an employee. Now that we have a vacancy on our Board of Commissioners, if you are community minded and want to get involved in Milford government affairs, we encourage you to meet with us as we proactively set and achieve water and sewer goals on a regular basis. Milford residents: file your candidacy each January with the Milford Town Clerk for vacant Board positions prior to March elections. We welcome you.

Respectfully submitted,

Dale White, Chairman  
Robert Courage, Vice-Chairman

**WELFARE DEPARTMENT**  
**1 Columbus Ave, Milford NH 03055 (603) 249-0672**  
**2021 Annual Report**

In New Hampshire, every town is required to have a welfare office that is governed by state statute RSA 165:1 which reads, “Whenever a person in any town is poor and unable to support himself/herself, he/she shall be relieved and maintained by the overseers of public welfare of such town, whether or not he/she has a residence there”. Therefore, Milford is legally obligated to assist those individuals who qualify and meet the criteria as set forth in the Guidelines, regardless of funds budgeted for this purpose. The Welfare Department primarily assists with basic living needs which include housing costs – rent or mortgage, utility costs – electric, heat, water, food, or a medical cost – normally a prescription. The Welfare Department does help occasionally with other needs such as a car repair or a child care bill.

The Welfare Office works with each client to find the resources available for their situation regardless of whether or not we are also providing financial assistance. We routinely refer our clients to organizations such as Southern New Hampshire Services, New Hampshire Department of Health and Human Services, New Hampshire Housing and Finance Authority, the Veterans Administration, Unemployment, Easter Seals and Share.

In 2021, the Welfare Office provided financial assistance to 51 cases; a case is made up of the people in a household, whether that is 1 or more persons. The 51 cases that resulted in financial assistance generated 94 vouchers for a total of \$69,233.91. Below is a breakdown of the assistance given in 2021:

| <b>Type of Assistance Given:</b>                                       | <b>Number of Vouchers:</b> | <b>Amount of Assistance:</b> |
|------------------------------------------------------------------------|----------------------------|------------------------------|
| Housing – includes rent, mortgage, lot rental and/or temporary housing | 74                         | \$59,408.58                  |
| Utility – electricity, heat , water                                    | 8                          | \$1,887.20                   |
| Medical – prescriptions                                                | 5                          | \$1,438.13                   |
| Other -- cremation                                                     | 7                          | \$6,500                      |
| <b>Total</b>                                                           | <b>94</b>                  | <b>\$69,233.91</b>           |

A notable difference between local welfare, and the state and federal programs is that we ask our clients to repay their assistance. This can happen in 3 different ways: we can place a lien if a client owns a home or property; a client can arrange a reimbursement schedule with the town when they are financially able to do so; or the client can participate in the workfare program. During the past year, the Welfare Department received reimbursements of \$4,445. Additionally, we had people who participated in workfare in and around Town Hall. These volunteer hours (78.25) work off the welfare assistance that has been extended.

One way in which the residents of Milford assist our entire community, whether they ever need assistance through the welfare office or not, is through the Social Services



Warrant Article. The Social Services Warrant Article provides funding to local agencies that provide much needed services to people in our community. Each fall agencies submit an application and funding request to the Social Services Warrant Article Committee for evaluation and recommendation to the Board of Selectmen for funding. The Committee made the following recommendations for inclusion in the 2021 Social Services Warrant:

| <b>Agency</b>                                   | <b>Amount of Award</b> |
|-------------------------------------------------|------------------------|
| Addiction Recovery Coalition of NH              | \$1,000                |
| Souhegan Valley Boys & Girls Club               | \$5,000                |
| Bridges                                         | \$3,000                |
| CAST (Community Action for Safe Teens)          | \$5,000                |
| Child Advocacy Center                           | \$3,300                |
| Greater Nashua Mental Health                    | \$7,500                |
| Harbor Care                                     | \$3,000                |
| Lamprey Health                                  | \$2,500                |
| Nashua Children's Home                          | \$2,000                |
| Share Outreach                                  | \$5,000                |
| St. Joseph Community Services – Meals on Wheels | \$2,700                |
| <b>Total</b>                                    | <b>\$40,000</b>        |

Special thanks are given to the SHARE program for all of the many ways they assist the citizens of Milford. SHARE'S assistance programs which include financial assistance, food pantry, used clothing, Thanksgiving and Christmas baskets, backpacks for back to school, and more, bring immeasurable assistance and comfort to our citizens.

As always, we would like to take this opportunity to thank the Milford Board of Selectmen, the Town Administrator and the citizens of Milford for their continued support of the Welfare Department.

Milford is a wonderful community in which to live and work as is evidenced by the support of local churches and civic groups who assist our residents in a multitude of ways.

Respectfully submitted,

Lisa Emerson, Welfare Director

# MILFORD CONSERVATION COMMISSION

## 2021 Annual Report

The Conservation Commission participated in fewer outreach events due to the numerous Covid-19 related restrictions. We continued to host our monthly 4<sup>th</sup> Saturday Hike series bringing the public to the Town's conservation lands. We partnered with a Milford Thrives hike. And we met with many old and new friends at the 2021 Milford Pumpkin Festival.

The Melendy Tunnel continues to provide increased accessibility to the Granite Town Rail Trail. The revenues saved from the annual Ghost Train Races and the generous Ultra Running Community, plus a grant from the Recreation Trails Program, provided the funding.



The MCC used Conservation Funds to purchase land adjacent to the Rail Trail, just south of Melendy Road. This vibrant wetland provides a buffer for the rail trail and ideal habitat for wildlife that uses the Rail Trail corridor. This purchase abuts a 38 acre parcel donated by the landowners. This donation enabled the MCC to construct a parking area at the Melendy Road crossing of the Granite Town Rail Trail.

### Dedications:

- The MCC deeply regrets the passing of long-time member, Hub Seward. His humor and wisdom wisely guided the MCC decision-making over the 30 years that he served Milford as a member and Chair of the Commission.
  - The MCC thanks the many volunteers who gave hours of labor to keep the Town trails open and safe.



### Mission and Vision:

The Conservation Commission continues to promote the conservation, protection and sound management of Milford's natural resources for current and future generations. We strive to balance the community's immediate needs and desires with

responsible long-term use and protection of our natural resources. As appointed stewards, we educate and encourage the public to make wise decisions about these resources.



Respectfully submitted,

Milford Conservation Commission



# MILFORD HERITAGE COMMISSION

## 2021 Annual Report

Meets 2<sup>nd</sup> Wednesday 7:00 pm at the Wadleigh Memorial Library

Plans presented to the Planning Board are reviewed by the Heritage Commission for historical and heritage impact. The Heritage Commission also reviews renovation, rehabilitation, and demolition projects. Despite COVID, the Commission was still able to review 30% more plans than the previous year. The Commission has gone to a hybrid meeting model which also makes our meetings more accessible to the public. The Commission also performs research on heritage issues such as old deeds, history of houses, stonewalls, and property lines. Our focus this year has been the maintenance of important historical structures such as the Swing Bridge, the Laurel Schoolhouse, the Brick School on School St. and the iconic Oval bandstand.

This year, the McLane Swing Bridge was accepted on the State Register of Historic Structures. The Bridge is listed with the Federal Register, but a single signature allowed the State to accept our submission. During COVID, the Laurel Schoolhouse, also known as the Troop #4 Scout House, was closed due to poor ventilation. The old windows were no longer in working condition. As an alternative to doing a complete replacement, the Heritage Commission stepped up and restored the windows into working condition. With the assistance of NH State Preservationist Winn Mountain Restorations, the Commission sponsored a workshop to teach repair of double-hung windows. Sponsors from Milford provided donations of food and materials to a multi-day workshop resulting in repaired windows, improved ventilation, and lessons for the public on safe lead paint mitigation. We would like to thank County Stores, Milford Paint and Wallpaper, The Pasta Loft, the American Legion Post 23, Balcolm Brothers rentals and several other anonymous donors for their generous gifts. Work will continue to replace windows, add a screen door, and to add local quarried granite steps.

The maintenance of town-owned structures is an important issue that the Commission is focused on. The Oval bandstand has needed regular maintenance over the years and the Commission feared the possibility that it may eventually need to be closed to the public until some structural and cosmetic rehabilitation is performed. The Commission made an appeal to the NH Preservation Alliance in the form of an application to the Seven to Save preservation award. Our application was well prepared and submitted in a quick two-week period. The Award was made in September and initiated a grant process and publicity campaign. The Commission will continue to comment on future town restoration and rehabilitation projects with the focus on tasteful, preservation-conscious restoration and the need for periodic maintenance.

The Commission's goals for 2022 are to encourage growth by reviewing plans and making suggestions that support rehabilitation and restoration as an alternative to replacement when historically and culturally relevant. The Milford Post Office, which has a historically significant design, will be submitted to the State and Federal Register of Historical places. We will advocate and support activities that prioritize preservation, restoration, and rehabilitation of structures over demolition. It is important to our heritage that new structures fit within not just the aesthetic, but the cultural heritage and historic character of the town. By providing education about the importance of often-overlooked details that make our community unique, and with the support of Milford's robust pool of local volunteers, the result will be the accessible and transparent respect of our culture through Milford's historical property.

Respectfully submitted,

David Palance, Chairman of the Heritage Commission

## **MILFORD PLANNING BOARD 2021 Annual Report**

The Planning Board is the local land use board charged with facilitating and implementing Milford's long term planning goals and has three distinct roles: planning, legislative and regulatory. The planning role includes regular and timely revisions to our community's Master Plan. While many plans are called "master plans", a Town's master plan, as defined by NH RSA 674:2, is intended to define a community's vision for its future, to guide municipal policy decisions and to drive implementation strategies to fulfill that vision. The planning function also includes oversight of the Town's Capital Improvements Plan (CIP) and development of other plans and tools that support Master Plan goals.

The legislative role of the Planning Board involves proposing ordinances and crafting regulations designed to implement the goals of the Master Plan. Recommendations for changes are submitted to the Planning Board by municipal staff, members, other boards and commissions, and residents or property owners. Often amendments to regulations are mandated by changes to law and rules that occur at the State and federal levels which must then be enforced by the Town.

In 2021, the Planning Board discussed, at length, a variety of proposed revisions to Milford's Zoning Ordinance and Land Use Regulations as brought forward by Community Development staff and the Conservation Commission. These topics included revisions to the Solar Collection Systems ordinance to better reflect current industry standards, and amendments to the Wetland Conservation District to clarify what can be placed within wetland buffers as well as update references to State regulations. Looking at Milford's housing stock and opportunities, staff brought forward the concept of Estate Lots in the Residence "R" district which would allow up to three single-family dwelling units on lots ten (10) acres or more in size. Additionally, a zoning district modification was discussed for eleven (11) contiguous lots along a portion of Wilton Road that is currently zoned as Integrated Commercial-Industrial (ICI). This area is predominantly residential in nature both in Milford and across the town line in Wilton. To better serve this neighborhood and continue to promote housing opportunities, staff suggested rezoning this area to Residence "B".

The Board's regulatory role is the function that may be most familiar to Town residents and that is the application of Town ordinances and regulations governing site development and subdivisions. Several major projects were reviewed and approved by the Board this past year. Most notably were the construction of a Starbucks restaurant at Lorden Plaza, review and approval of a senior housing project on School Street, and the review and approval of a 4,500 s.f. warehouse project on Old Wilton Rd. In addition, the Planning Board approved ten (10) subdivision applications, three (3) lot line adjustments, and sixteen (16) site plan applications.

The Planning Board is responsible for the development and adoption of the Capital Improvements Plan. The process includes the involvement of a CIP Citizens' Advisory Committee guided by the Board. This group evaluates the Town's capital improvements needs, as submitted by Department heads, that exceed \$75,000 and places planned expenditures into a 6-year timeframe that attempts to keep tax rate impacts minimal. The CIP development process occurs from late spring to early fall, at which time the annual CIP is adopted by the Planning Board. It is then utilized as a valuable planning tool during the Town's annual budget review process.

The Milford Planning Board is made up of seven (7) members, one of which is a representative from the Board of Selectmen. There is currently one (1) alternate. Potential members are asked to attend a few meetings and meet with current members to become better acquainted with the work of the Board. Prospective members are recommended by the Planning Board as candidates for membership and are appointed by the Board of Selectmen. The Planning Board meetings are broadcast on Granite Town Media (Comcast Channel 21), live streamed on the Town's website ([www.milford.nh.gov](http://www.milford.nh.gov)) and available online at the same site.

The Planning Board is supported by the Office of Community Development. Jason Cleghorn, Town Planner, provides the primary staff support for the Board. The Board also relies heavily on Darlene Bouffard, Land Use Assistant and Office Manager, for her very efficient and accurate administrative skills. On behalf of the Planning Board, I would like to thank the Office for its assistance.

Respectfully submitted,

Douglas J. Knott, Planning Board Chairman



## ZONING BOARD OF ADJUSTMENT 2021 Annual Report

The Zoning Board of Adjustment's responsibility is to interpret the Zoning Ordinance to the best of our ability and grant relief where appropriate, while taking into consideration the statutory limitations of our authority, the Town's Master Plan, and each individual case before the Board. 2021 was a challenging year given the required modifications related to the pandemic, and the volume and types of cases before the Board. Given the stability and knowledge/experience of Board members, the ZBA was successfully able to navigate these obstacles and allow members of the public to stay actively involved and engaged with the process.

The Board is comprised of five regular members and one alternate member. Regular members include Jason Plourde-Chair, Rob Costantino-Vice Chair, Tracy Dean Steel, Mike Thornton, and Karin Lagro. Our current Alternate member is Joan Dargie. Paul Dargie is the Board of Selectmen's Representative to the Board.

In 2021, there were 30 cases heard by the Board while in 2020 there were 31 cases. The 2021 cases broke down in the following manner:

| <b>Applications</b>                 | <b>Relief Granted</b> | <b>Relief Denied</b> | <b>Withdrawn</b> | <b>TOTALS</b> |
|-------------------------------------|-----------------------|----------------------|------------------|---------------|
| Special Exceptions                  | 23                    | 0                    | 2                | 25            |
| Variances                           | 7                     | 0                    | 1                | 8             |
| Equitable Waiver                    | 0                     | 0                    | 0                | 0             |
| Appeal from Administrative Decision | 0                     | 0                    | 0                | 0             |
| Rehearing                           | 0                     | 0                    | 0                | 0             |
| <b>TOTALS</b>                       | <b>30</b>             | <b>0</b>             | <b>3</b>         | <b>33</b>     |

In addition to the regular case load of the ZBA, members worked collaboratively with the Planning Board in the process of developing amendments to the Zoning Ordinance. The ZBA appreciates the opportunity to continue assisting the Planning Board in working on suggested revisions to the Ordinance for 2022.

I would like to express appreciation to each of the Board and Alternate Board members for volunteering their time, talent, and commitment to our important work on behalf of the entire Milford community. The sustained volume and diversity of applications required greater levels of endurance to manage the many late evenings and tested every member's understanding of the Town Zoning Ordinance and State Statutes. I truly appreciate the dedication and respect you have shown for each other, applicants, neighbors, and our Town.

Gratitude is also expressed to the Community Development staff for their continued efforts in preparing applicants for our hearings and helping to facilitate the remote/online meetings.

Lincoln Daley is a tremendous asset to the Milford community and continues to be paramount in the success of the ZBA. A special recognition goes to Jane Hesketh, meeting transcriber, for her attention to detail and patience. A large thank you also goes to Chris Gentry and his team for helping to make the transition from in-person public meetings to remote meetings and then to hybrid meetings seamless while constantly providing support without hesitation.

The Zoning Board of Adjustment meets on the first and third Thursdays of each month, if there are cases to be heard. If you are interested in serving on the ZBA, please obtain a volunteer application from the Community Development Office or online at <https://www.milford.nh.gov/visitors/pages/volunteer-opportunities>.

Respectfully submitted,

Jason Plourde, Chairman



**MILFORD AREA COMMUNICATION CENTER**  
**1 Union Square, Town Hall, 4th Floor, Milford, NH 03055**  
**2021 Annual Report**

Jason R. Johnson, Director  
Jared Hyde, Captain

Telephone (603) 673-1414  
Fax (603) 673-0131

The Milford Area Communication Center (MACC) has served the region since 1985. We provide centralized emergency dispatch services for the towns of Milford, Mont Vernon, and Wilton. Since 2016, we have also dispatched the Lyndeborough Police Department. The services we provide include emergency radio, alarm monitoring, and telephone communications for ambulance, fire, police, public works, and emergency management agencies within our towns. MACC also provides emergency ambulance dispatching services for the Wilton Ambulance Service to their additional service towns of Lyndeborough and Greenfield. Further, MACC serves as a backup communications center for the towns of Amherst, Brookline, Hollis, & Mason.

Despite the continued challenges presented by the coronavirus pandemic, MACC Base dispatchers were here every minute of every day and handled 54,713 calls for service in our communities. Calls ranged from providing directions and information to citizens, to 18 burglaries, 1 robbery, 914 fire calls, 608 motor vehicle accidents, many thousands of calls for police services and advice, and 2,128 medical calls. It is our emergency dispatcher's responsibility to properly assess a crisis, ensure the proper personnel and equipment are sent to handle the problem, and to monitor the situation until the emergency has passed. Contrary to a common misconception, 911 operators in Concord & Laconia are not responsible for providing emergency dispatching, the 911 operator's role is to route calls to emergency dispatchers at MACC Base and provide the medical pre-arrival instructions to callers until emergency services are on scene. It is MACC Base personnel who ultimately dispatch the calls for service and who interact directly with both the public and the responding emergency personnel.

2021 saw the departure from full-time status of Captain Jared Hyde, he remains with us in a part-time capacity. Filling Jared's size XXL Captain's shoes, is Peter Chesnulevich. Peter has been with us since 2018, and has been developing all the necessary skills in his supervisory role.

We presently have 6 current & 3 former firefighters, 1 current & 2 retired police officers, 4 current EMT's & 1 former EMS personnel. Our experiences in public safety, on both ends of the radio, provide our communities a dispatch center with a collective 200+ years of emergency services experience.

Emergency dispatchers routinely deal with callers when situations are at their worst, at times when those citizens need experienced, competent professionals to solve these complex issues. It takes a very special person to provide and maintain these lofty standards, and MACC Base is privileged to have a seasoned & dedicated group of professionals standing vigil over the communities it serves. We look forward to another year of dedicated service to the emergency services and the people of the Souhegan Valley.

Respectfully submitted,

Jason R. Johnson, Director





## MILFORD PUMPKIN FESTIVAL 2021 Annual Report

Wow! What another successful Pumpkin Festival for 2021! Granite Town Festivities Committee along with the Rotary and Lions Club worked hard to bring the festival back to a fun family event. This year we saw the largest participation of people volunteering to help and people that came out to enjoy the festivities, music and food.

2022 will be the first year since G.T.F.C has been at the reigns that the festival was self-supporting and not asking for town funding through a warrant. The festival just keeps getting better!

We would like to thank Bob and his daughter Andrea Kokko Chappell for their years of participation and support, the festival wouldn't be the Milford Pumpkin Festival without them! The Masonic Temple and the Gourd Guard, Eric Escobar who painted the annual mural. Oddfellows of Milford...and the Milford High School Art Students for the window painting.

Town Services, Milford Police Department, Milford Fire Department, Ambulance. Huge shout out to Chris Anton and the DPW crew for helping of set up and break down and keeping the festival clean!! Plus Granite Town Media for coverage.

Station 101 and the many other businesses including the Pasta Loft!

We hope to see you all in 2022...Thank You Vendors...Volunteers and The Town of Milford. Thank you from all of us at GTFC!

Wade Campbell, Director of the Milford Pumpkin Festival  
President Granite Town Festivities Committee

## NASHUA REGIONAL PLANNING COMMISSION 2021 Annual Report

The Nashua Regional Planning Commission (NRPC) develops and implements innovative planning strategies that preserve and improve the quality of life in Southern New Hampshire. Serving 13 member communities, the NRPC is a **resource** to support and enhance local planning, provides a **forum** for communities to share information, and coordinate transportation, land use, economic development, and energy and environmental planning at the regional level, and offers a **voice** for the region at the State and Federal levels.

The FY22 NRPC budget is comprised of 61% federal transportation funding sub-allocated by the State of NH, 10% local dues, 14% Household Hazardous Waste program support, 5% local contracts, 3% State of NH grants, 7% Federal grants, and <1% from special services and miscellaneous revenue.

Highlights of 2021 regional initiatives of benefit to all NRPC communities include:

- **Inter-Regional Transit Expansion Study:** 2021 marked the completion of an inter-regional study to determine the feasibility of operating shuttle services from Nashua to the University of Massachusetts Lowell and the MBTA Lowell terminal connecting with rail and fixed-route bus service. The project included extensive data compilation, ridership estimates are underway, and the full transit expansion feasibility analysis.
- **Nashua Regional Bicycle, Pedestrian, and Active Transportation Plan:** In September, NRPC Commissioners voted to approve the Regional Bicycle, Pedestrian, & Active Transportation Plan for the Greater Nashua Region, which guides the planning, development, and implementation of safe, usable facilities for active transportation in the Nashua region. A priority of the Nashua Metropolitan Planning Organization (MPO) is to encourage a shift from motorized to human-powered travel. This plan builds off goals from the previous regional Bicycle and Pedestrian plans and the 2021-2045 Nashua Metropolitan Transportation Plan (MTP).
- **Nashua MPO Transportation Project Planning Process:** As the transportation policy-making organization for the region, the MPO administers the federal transportation process to acquire and spend Federal money on transportation improvements. In 2021, the MPO prepared the FY 2021-2024 Transportation Improvement Program and three subsequent amendments, as well as a minor update of the Metropolitan Transportation Plan's (MTP) future recommended project lists and fiscal constraint. NRPC continued participation in the Ten-Year Plan (TYP) development process as it proceeded through the GACIT hearing phase. A major update of the Congestion Management Process is underway. In 2021, the Nashua MPO also developed and adopted performance targets for highway safety.
- **Nashua Regional Coordinating Council (RCC) for Community Transportation:** The Nashua RCC's member organizations coordinate strategies to improve transportation services for all residents in need of assistance. Committee activities in 2021 included collaboration with the Statewide Coordination Council (SCC) to create a blueprint for a Statewide Mobility Management Network, continued support of the Souhegan Valley Rides demand response bus service, and initial efforts to develop a regional Volunteer Driver Program feasibility study.
- **CommuteSmart:** As part of the CommuteSmart New Hampshire workgroup, NRPC participated in the statewide, October 2021, "Buses, Bikes & Brooms Challenge" which utilized new trip-planning software. NRPC is now surveying employers in the region about their employees' current commuting needs.

- **Nashua Complete Streets Advisory Committee:** NRPC collaborates with communities throughout the region who are working to develop local bicycle and pedestrian infrastructure, complete streets, and multi-use trail projects. Activities in 2021 include finalization of the Nashua Region Pedestrian & Bicycle plan, the NHDOT Statewide Pedestrian & Bicycle plan update, Souhegan Valley rail-with-trail advocacy and planning, Amherst Village – Milford Oval side path along Amherst St, and the regional bike/ped counting initiative.
- **Household Hazardous Waste (HHW) Collection:** On behalf of the Nashua Regional Solid Waste Management District (NRSWMD), NRPC held six HHW Collection events in 2021 for residents to properly dispose of hazardous household products such as oil-based paints, solvents, auto products, antifreeze, pesticides, and cleaners. In 2021, the District collected 133,960 pounds of waste from participants.
- **Brownfields Assessment Program:** NRPC's Brownfields Assessment program provides funding to conduct environmental assessments on sites with known or suspected contamination to safeguard public health and encourage the redevelopment of sites into economically viable uses. Since 2019, assessments have been conducted on five sites including a former junkyard, a vacant gas station, a hazardous materials disposal site, and two vacant industrial buildings.
- **COVID-19 Regional Economic Development Recovery Plan:** With support from the Economic Development Administration (EDA), NRPC has begun a comprehensive economic development recovery plan for the greater Nashua region which will address the impacts of COVID-19 on the region's economy including job losses, business closures, workforce challenges and the disparate impacts on traditionally disadvantaged or underserved businesses.
- **Regional Housing Needs Assessment:** Under a grant from the Coronavirus State and Local Fiscal Recovery Fund, NRPC has begun an assessment of the regional need for housing for persons and families at all levels of income. The assessment will include characterization of existing conditions, a Fair Housing and Equity Assessment, as well as strategies and future recommendations. The assessment will be based on a consistent data and analysis methodology developed in partnership with all New Hampshire regional planning commissions.
- **NH GeoData Portal:** In 2021, NRPC continued an initiative of UNH/Granit and the nine NH regional planning commissions to establish a new regional GIS Hub which will seamlessly integrate with a new and modern statewide GIS portal housed at UNH. In 2021, NRPC lead the development of a regional portfolio of showcase GIS applications that are available on the New Hampshire Association of Regional Planning Commissions website.
- **NH Lower Merrimack Valley Stormwater Coalition:** NRPC continues to serve as the fiscal agent of the Coalition's municipal pooled funds, as well as the physical and virtual meeting host for the Coalition's monthly meetings.

NRPC provides comprehensive transportation, land use, environmental, and economic development planning services and delivers extensive mapping and data assistance. As an NRPC member, the Town of Milford accessed a wide range of benefits in 2021, including:

**Household Hazardous Waste (HHW) Collection:** [nashuarpc.org/hhw](http://nashuarpc.org/hhw) NRPC held six HHW Collection events in 2021 for residents to properly dispose of hazardous household products. **74 Milford households** participated in these events in 2021.

**Discounted New Hampshire Planning and Land Use Regulation Books:** In conjunction with the NH Office of Strategic Initiatives, NRPC offers the annual New Hampshire Planning and Land Use Regulation Book to communities at a sizable discount over the retail price. By purchasing books through NRPC, Milford saved **\$886.00** in 2021.

**Traffic Counting:** [arcg.is/Ovm8q](http://arcg.is/Ovm8q) Under contract with the New Hampshire Department of Transportation or by local request, NRPC conducted **10 traffic volume counts** in Milford to support travel demand modeling and prediction and to assist local and regional planning decision-making.

**Bicycle and Pedestrian Counting:** NRPC deployed mobile counters to conduct pedestrian counts on the Swing Bridge and the pedestrian bridge at Keyes Memorial Field.

**Brownfields Assessment Program:** The NRPC Brownfields Assessment program has conducted assessments on sites with known contamination to safeguard public health and encourage the redevelopment of target sites into economically viable uses. Since 2019, sites evaluated in Milford include the former Telegraph building on School Street and a former gas station on South Street.

**Community-Based Transportation:** [nashuarpc.org/RCC](http://nashuarpc.org/RCC) NRPC administers Section 5310 Purchase of Service and Mobility Management funding for Souhegan Valley Transportation Collaborative bus service which provides affordable, wheelchair-accessible transportation to Milford residents for non-emergency healthcare and other appointments.

**Other Local Technical Assistance:** NRPC's 2021 local technical assistance to Milford included zoning and overlay mapping for the Community Development Department to support economic development and a demographic of low-income populations for the Share program. Staff also evaluated the NH 13/North River Road intersection and communicated with New Hampshire Department of Transportation in response to a citizen's concern about safety.

NRPC extends heartfelt thanks to citizens and staff who support regional planning, including:

**Commissioners:** Chris Costantino, Janet Langdell, John Shannon

**Transportation Technical Advisory Committee Members:** Lincoln Daley

**Nashua Regional Solid Waste Management District Representative:** Tammy Scott

# **SORLAC (SOUHEGAN RIVER LOCAL ADVISORY COMMITTEE) 2021 ANNUAL REPORT**

The Souhegan River Local Advisory Committee (SoRLAC) is a group of volunteers interested in the health of the Souhegan River. The committee is State sponsored and part of the collaboration with the NH Rivers Management and Protection Program. SoRLAC meets monthly to review and comment on permits for actions within a quarter mile of the Souhegan River. Also, a major responsibility of SoRLAC is to advise municipalities within the Souhegan River drainage area on matters pertaining to the management of the river. Meetings are open to the public and new members are welcome. Minutes are posted on the Nashua Regional Planning Commission. The Souhegan River travels approximately 33 miles from headwaters in New Ipswich through multiple watershed towns including Greenville, Wilton, Milford, Amherst, and Merrimack before emptying into the lower Merrimack River. The river has a rich cultural history and provides many benefits such as wildlife habitat, hydropower, recreation, agricultural and industrial use. SoRLAC focuses on water quality, sustainable practices and viewing projects with the river in mind first to help ensure the vitality of this resource for the future.

This year SoRLAC held 10 regular meetings and reviewed 11 plans for projects near or on the Souhegan. The group performed a site visit and submitted a report to the Town of Wilton for a development project. Additionally, committee members have worked with town officials to follow up on other projects and plans. Volunteer hours were in excess of 225 for the year. This year the committee also embarked on a renewal of the Souhegan River watershed management plan. An initial request to the State for a grant through Nashua Regional Planning Commission was denied; however, this has inspired the committee to renew their effort by identifying relevant issues and will be seeking stakeholder input in the coming year.

Respectfully submitted,

Cory Ritz, SoRLAC Chair



Financial Report of the Budget

Milford

For the period ending December 31, 2020

PREPARER'S FILE CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Matthew R. Murray

GOVERNING BODY CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

| Name           | Position   | Signature          |
|----------------|------------|--------------------|
| Paul Dargie    | SELECT MAN | <i>Paul Dargie</i> |
| Chris Lebonate | Selectman  | <i>Chris</i>       |
| David Reed     | Selectman  | <i>David Reed</i>  |
|                |            |                    |
|                |            |                    |
|                |            |                    |
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|                |            |                    |
|                |            |                    |

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:  
<https://www.proptax.org/>

For assistance please contact:  
NH DRA Municipal and Property Division  
(603) 230-5090  
<http://www.revenue.nh.gov/mun-prop/>



Expenditures

| Account                        | Purpose                                      | Voted Appropriations | Actual Expenditures |
|--------------------------------|----------------------------------------------|----------------------|---------------------|
| <b>General Government</b>      |                                              |                      |                     |
| 4130-4139                      | Executive                                    | \$236,289            | \$201,268           |
| 4140-4149                      | Election, Registration, and Vital Statistics | \$218,538            | \$186,987           |
| 4150-4151                      | Financial Administration                     | \$817,878            | \$833,326           |
| 4152                           | Revaluation of Property                      | \$0                  | \$0                 |
| 4153                           | Legal Expense                                | \$40,000             | \$39,407            |
| 4155-4159                      | Personnel Administration                     | \$3,124,792          | \$3,114,566         |
| 4191-4193                      | Planning and Zoning                          | \$295,039            | \$250,806           |
| 4194                           | General Government Buildings                 | \$401,693            | \$371,094           |
| 4195                           | Cemeteries                                   | \$106,713            | \$98,633            |
| 4196                           | Insurance                                    | \$158,112            | \$126,623           |
| 4197                           | Advertising and Regional Association         | \$0                  | \$0                 |
| 4199                           | Other General Government                     | \$13,262             | \$18,110            |
|                                | <b>General Government Subtotal</b>           | <b>\$5,412,316</b>   | <b>\$5,240,820</b>  |
| <b>Public Safety</b>           |                                              |                      |                     |
| 4210-4214                      | Police                                       | \$2,466,353          | \$2,381,788         |
| 4215-4219                      | Ambulance                                    | \$915,955            | \$792,827           |
| 4220-4229                      | Fire                                         | \$653,786            | \$578,130           |
| 4240-4249                      | Building Inspection                          | \$125,805            | \$123,011           |
| 4290-4298                      | Emergency Management                         | \$7,500              | \$6,998             |
| 4299                           | Other (Including Communications)             | \$700,734            | \$703,486           |
|                                | <b>Public Safety Subtotal</b>                | <b>\$4,872,133</b>   | <b>\$4,586,240</b>  |
| <b>Airport/Aviation Center</b> |                                              |                      |                     |
| 4301-4309                      | Airport Operations                           | \$0                  | \$0                 |
|                                | <b>Airport/Aviation Center Subtotal</b>      | <b>\$0</b>           | <b>\$0</b>          |
| <b>Highways and Streets</b>    |                                              |                      |                     |
| 4311                           | Administration                               | \$214,486            | \$187,730           |
| 4312                           | Highways and Streets                         | \$1,738,442          | \$1,644,201         |
| 4313                           | Bridges                                      | \$0                  | \$0                 |
| 4316                           | Street Lighting                              | \$45,600             | \$50,032            |
| 4319                           | Other                                        | \$0                  | \$0                 |
|                                | <b>Highways and Streets Subtotal</b>         | <b>\$1,998,528</b>   | <b>\$1,881,963</b>  |
| <b>Sanitation</b>              |                                              |                      |                     |
| 4321                           | Administration                               | \$0                  | \$0                 |
| 4323                           | Solid Waste Collection                       | \$777,311            | \$894,043           |
| 4324                           | Solid Waste Disposal                         | \$0                  | \$0                 |
| 4325                           | Solid Waste Cleanup                          | \$0                  | \$0                 |
| 4326-4328                      | Sewage Collection and Disposal               | \$0                  | \$0                 |
| 4329                           | Other Sanitation                             | \$0                  | \$0                 |
|                                | <b>Sanitation Subtotal</b>                   | <b>\$777,311</b>     | <b>\$894,043</b>    |



Expenditures

| Account                                 | Purpose                                                         | Voted Appropriations | Actual Expenditures |
|-----------------------------------------|-----------------------------------------------------------------|----------------------|---------------------|
| <b>Water Distribution and Treatment</b> |                                                                 |                      |                     |
| 4331                                    | Administration                                                  | \$0                  | \$0                 |
| 4332                                    | Water Services                                                  | \$0                  | \$0                 |
| 4335                                    | Water Treatment                                                 | \$0                  | \$0                 |
| 4338-4339                               | Water Conservation and Other                                    | \$0                  | \$0                 |
|                                         | <b>Water Distribution and Treatment Subtotal</b>                | <b>\$0</b>           | <b>\$0</b>          |
| <b>Electric</b>                         |                                                                 |                      |                     |
| 4351-4352                               | Administration and Generation                                   | \$0                  | \$0                 |
| 4353                                    | Purchase Costs                                                  | \$0                  | \$0                 |
| 4354                                    | Electric Equipment Maintenance                                  | \$0                  | \$0                 |
| 4359                                    | Other Electric Costs                                            | \$0                  | \$0                 |
|                                         | <b>Electric Subtotal</b>                                        | <b>\$0</b>           | <b>\$0</b>          |
| <b>Health</b>                           |                                                                 |                      |                     |
| 4411                                    | Administration                                                  | \$0                  | \$0                 |
| 4414                                    | Pest Control                                                    | \$0                  | \$0                 |
| 4415-4419                               | Health Agencies, Hospitals, and Other                           | \$0                  | \$0                 |
|                                         | <b>Health Subtotal</b>                                          | <b>\$0</b>           | <b>\$0</b>          |
| <b>Welfare</b>                          |                                                                 |                      |                     |
| 4441-4442                               | Administration and Direct Assistance                            | \$159,879            | \$109,655           |
| 4444                                    | Intergovernmental Welfare Payments                              | \$0                  | \$0                 |
| 4445-4449                               | Vendor Payments and Other                                       | \$72,000             | \$72,000            |
|                                         | <b>Welfare Subtotal</b>                                         | <b>\$231,879</b>     | <b>\$181,655</b>    |
| <b>Culture and Recreation</b>           |                                                                 |                      |                     |
| 4520-4529                               | Parks and Recreation                                            | \$293,405            | \$247,460           |
|                                         | <i>Explanation: Includes \$20,936 of board agents to expend</i> |                      |                     |
| 4550-4559                               | Library                                                         | \$832,054            | \$832,054           |
| 4583                                    | Patriotic Purposes                                              | \$42,000             | \$7,187             |
| 4589                                    | Other Culture and Recreation                                    | \$3,000              | \$3,000             |
|                                         | <b>Culture and Recreation Subtotal</b>                          | <b>\$1,170,459</b>   | <b>\$1,089,701</b>  |
| <b>Conservation and Development</b>     |                                                                 |                      |                     |
| 4611-4612                               | Administration and Purchasing of Natural Resources              | \$24,695             | \$24,695            |
| 4619                                    | Other Conservation                                              | \$0                  | \$0                 |
| 4631-4632                               | Redevelopment and Housing                                       | \$0                  | \$0                 |
| 4651-4659                               | Economic Development                                            | \$0                  | \$0                 |
|                                         | <b>Conservation and Development Subtotal</b>                    | <b>\$24,695</b>      | <b>\$24,695</b>     |





Expenditures

| Account                              | Purpose                                                       | Voted Appropriations | Actual Expenditures |
|--------------------------------------|---------------------------------------------------------------|----------------------|---------------------|
| <b>Debt Service</b>                  |                                                               |                      |                     |
| 4711                                 | Long Term Bonds and Notes - Principal                         | \$1,000,507          | \$1,027,121         |
| 4721                                 | Long Term Bonds and Notes - Interest                          | \$306,167            | \$303,162           |
| 4723                                 | Tax Anticipation Notes - Interest                             | \$3,000              | \$0                 |
| 4790-4799                            | Other Debt Service                                            | \$1,500              | \$0                 |
|                                      | <b>Debt Service Subtotal</b>                                  | <b>\$1,311,174</b>   | <b>\$1,330,283</b>  |
| <b>Capital Outlay</b>                |                                                               |                      |                     |
| 4901                                 | Land                                                          | \$0                  | \$0                 |
| 4902                                 | Machinery, Vehicles, and Equipment                            | \$45,180             | \$0                 |
| 4903                                 | Buildings                                                     | \$0                  | \$0                 |
| 4909                                 | Improvements Other than Buildings                             | \$0                  | \$207,326           |
|                                      | <i>Explanation: Expenditures on nonlapsing appropriations</i> |                      |                     |
|                                      | <b>Capital Outlay Subtotal</b>                                | <b>\$45,180</b>      | <b>\$207,326</b>    |
| <b>Operating Transfers Out</b>       |                                                               |                      |                     |
| 4912                                 | To Special Revenue Fund                                       | \$0                  | \$0                 |
| 4913                                 | To Capital Projects Fund                                      | \$0                  | \$0                 |
| 4914A                                | To Proprietary Fund - Airport                                 | \$0                  | \$0                 |
| 4914E                                | To Proprietary Fund - Electric                                | \$0                  | \$0                 |
| 4914C                                | To Proprietary Fund - Other                                   | \$0                  | \$0                 |
| 4914S                                | To Proprietary Fund - Sewer                                   | \$2,218,206          | \$1,970,924         |
| 4914W                                | To Proprietary Fund - Water                                   | \$1,548,984          | \$1,332,080         |
| 4915                                 | To Capital Reserve Fund                                       | \$210,000            | \$210,000           |
| 4916                                 | To Expendable Trusts/Fiduciary Funds                          | \$0                  | \$0                 |
| 4917                                 | To Health Maintenance Trust Funds                             | \$0                  | \$0                 |
| 4918                                 | To Non-Expendable Trust Funds                                 | \$0                  | \$0                 |
| 4919                                 | To Fiduciary Funds                                            | \$0                  | \$0                 |
|                                      | <b>Operating Transfers Out Subtotal</b>                       | <b>\$3,977,190</b>   | <b>\$3,513,004</b>  |
| <b>Payments to Other Governments</b> |                                                               |                      |                     |
| 4931                                 | Taxes Assessed for County                                     | \$0                  | \$1,807,051         |
|                                      | <i>Explanation: Set by tax rate</i>                           |                      |                     |
| 4932                                 | Taxes Assessed for Village District                           | \$0                  | \$0                 |
| 4933                                 | Taxes Assessed for Local Education                            | \$0                  | \$27,427,965        |
|                                      | <i>Explanation: Set by tax rate</i>                           |                      |                     |
| 4934                                 | Taxes Assessed for State Education                            | \$0                  | \$3,128,065         |
|                                      | <i>Explanation: Set by tax rate</i>                           |                      |                     |
| 4939                                 | Payments to Other Governments                                 | \$0                  | \$0                 |
|                                      | <b>Payments to Other Governments Subtotal</b>                 |                      | <b>\$32,363,081</b> |
|                                      | <b>Total Before Payments to Other Governments</b>             | <b>\$19,820,865</b>  | <b>\$18,949,730</b> |
|                                      | <b>Plus Payments to Other Governments</b>                     |                      | <b>\$32,363,081</b> |
|                                      | <b>Plus Commitments to Other Governments from Tax Rate</b>    | <b>\$32,363,081</b>  |                     |
|                                      | <b>Less Proprietary/Special Funds</b>                         | <b>\$3,767,190</b>   | <b>\$3,303,004</b>  |



Expenditures

Total General Fund Expenditures \$48,416,756 \$48,009,807



Revenues

| Account                             | Source of Revenues                          | Estimated Revenues | Actual Revenues     |
|-------------------------------------|---------------------------------------------|--------------------|---------------------|
| <b>Taxes</b>                        |                                             |                    |                     |
| 3110                                | Property Taxes                              | \$0                | \$41,635,710        |
| <i>Explanation: Set by tax rate</i> |                                             |                    |                     |
| 3120                                | Land Use Change Tax - General Fund          | \$130,000          | \$154,130           |
| 3121                                | Land Use Change Taxes (Conservation)        | \$0                | \$0                 |
| 3180                                | Resident Tax                                | \$0                | \$0                 |
| 3185                                | Yield Tax                                   | \$2,500            | \$9,255             |
| 3186                                | Payment in Lieu of Taxes                    | \$42,088           | \$50,712            |
| 3187                                | Excavation Tax                              | \$1,500            | \$2,104             |
| 3189                                | Other Taxes                                 | \$0                | \$0                 |
| 3190                                | Interest and Penalties on Delinquent Taxes  | \$182,000          | \$146,780           |
| 9991                                | Inventory Penalties                         | \$0                | \$0                 |
|                                     | <b>Taxes Subtotal</b>                       | <b>\$358,088</b>   | <b>\$41,998,691</b> |
| <b>Licenses, Permits, and Fees</b>  |                                             |                    |                     |
| 3210                                | Business Licenses and Permits               | \$700              | \$5,710             |
| 3220                                | Motor Vehicle Permit Fees                   | \$3,107,300        | \$3,207,500         |
| 3230                                | Building Permits                            | \$69,990           | \$146,076           |
| 3290                                | Other Licenses, Permits, and Fees           | \$135,570          | \$67,168            |
| 3311-3319                           | From Federal Government                     | \$0                | \$3,826             |
|                                     | <b>Licenses, Permits, and Fees Subtotal</b> | <b>\$3,313,560</b> | <b>\$3,430,280</b>  |
| <b>State Sources</b>                |                                             |                    |                     |
| 3351                                | Municipal Aid/Shared Revenues               | \$180,594          | \$180,594           |
| 3352                                | Meals and Rooms Tax Distribution            | \$809,795          | \$809,795           |
| 3353                                | Highway Block Grant                         | \$335,090          | \$335,052           |
| 3354                                | Water Pollution Grant                       | \$0                | \$0                 |
| 3355                                | Housing and Community Development           | \$0                | \$0                 |
| 3356                                | State and Federal Forest Land Reimbursement | \$1,540            | \$1,540             |
| 3357                                | Flood Control Reimbursement                 | \$0                | \$0                 |
| 3359                                | Other (Including Railroad Tax)              | \$1,316            | \$7,447             |
| 3379                                | From Other Governments                      | \$0                | \$42,753            |
|                                     | <b>State Sources Subtotal</b>               | <b>\$1,328,335</b> | <b>\$1,377,181</b>  |
| <b>Charges for Services</b>         |                                             |                    |                     |
| 3401-3406                           | Income from Departments                     | \$1,060,000        | \$1,123,152         |
| 3409                                | Other Charges                               | \$0                | \$0                 |
|                                     | <b>Charges for Services Subtotal</b>        | <b>\$1,060,000</b> | <b>\$1,123,152</b>  |
| <b>Miscellaneous Revenues</b>       |                                             |                    |                     |
| 3501                                | Sale of Municipal Property                  | \$0                | \$175               |
| 3502                                | Interest on Investments                     | \$80,000           | \$87,617            |
| 3503-3509                           | Other                                       | \$212,652          | \$408,361           |
|                                     | <b>Miscellaneous Revenues Subtotal</b>      | <b>\$292,652</b>   | <b>\$496,153</b>    |



Revenues

| Account                                                         | Source of Revenues                                | Estimated Revenues  | Actual Revenues     |
|-----------------------------------------------------------------|---------------------------------------------------|---------------------|---------------------|
| <b>Interfund Operating Transfers In</b>                         |                                                   |                     |                     |
| 3912                                                            | From Special Revenue Funds                        | \$0                 | \$0                 |
| 3913                                                            | From Capital Projects Funds                       | \$0                 | \$0                 |
| 3914A                                                           | From Enterprise Funds: Airport (Offset)           | \$0                 | \$0                 |
| 3914E                                                           | From Enterprise Funds: Electric (Offset)          | \$0                 | \$0                 |
| 3914O                                                           | From Enterprise Funds: Other (Offset)             | \$0                 | \$0                 |
| 3914S                                                           | From Enterprise Funds: Sewer (Offset)             | \$1,999,901         | \$2,398,826         |
| 3914W                                                           | From Enterprise Funds: Water (Offset)             | \$1,548,984         | \$1,816,059         |
| 3915                                                            | From Capital Reserve Funds                        | \$22,800            | \$43,505            |
| <i>Explanation: Includes \$20,936 of board agents to expend</i> |                                                   |                     |                     |
| 3916                                                            | From Trust and Fiduciary Funds                    | \$0                 | \$40,393            |
| 3917                                                            | From Conservation Funds                           | \$0                 | \$0                 |
|                                                                 | <b>Interfund Operating Transfers In Subtotal</b>  | <b>\$3,571,685</b>  | <b>\$4,298,783</b>  |
| <b>Other Financing Sources</b>                                  |                                                   |                     |                     |
| 3934                                                            | Proceeds from Long Term Bonds and Notes           | \$218,305           | \$0                 |
|                                                                 | <b>Other Financing Sources Subtotal</b>           | <b>\$218,305</b>    | <b>\$0</b>          |
|                                                                 | <b>Less Proprietary/Special Funds</b>             | <b>\$3,767,190</b>  | <b>\$4,214,885</b>  |
|                                                                 | <b>Plus Property Tax Commitment from Tax Rate</b> | <b>\$41,948,154</b> |                     |
|                                                                 | <b>Total General Fund Revenues</b>                | <b>\$48,323,589</b> | <b>\$48,509,355</b> |



Balance Sheet

| Account                                                                    | Description                             | Starting Balance    | Ending Balance      |
|----------------------------------------------------------------------------|-----------------------------------------|---------------------|---------------------|
| <b>Current Assets</b>                                                      |                                         |                     |                     |
| 1010                                                                       | Cash and Equivalents                    | \$204,431           | \$143,367           |
| 1030                                                                       | Investments                             | \$19,373,634        | \$18,941,326        |
| 1080                                                                       | Tax Receivable                          | \$1,206,387         | \$1,488,625         |
| 1110                                                                       | Tax Liens Receivable                    | \$475,692           | \$479,455           |
| 1150                                                                       | Accounts Receivable                     | \$200,910           | \$327,834           |
| 1260                                                                       | Due from Other Governments              | \$0                 | \$36,037            |
| 1310                                                                       | Due from Other Funds                    | \$752,106           | \$898,300           |
| 1400                                                                       | Other Current Assets                    | \$79,231            | \$78,796            |
| <i>Explanation: Prior year restated by \$574,806 for audit adjustments</i> |                                         |                     |                     |
| 1670                                                                       | Tax Deeded Property (Subject to Resale) | \$0                 | \$0                 |
| <b>Current Assets Subtotal</b>                                             |                                         | <b>\$22,292,391</b> | <b>\$22,393,740</b> |
| <b>Current Liabilities</b>                                                 |                                         |                     |                     |
| 2020                                                                       | Warrants and Accounts Payable           | \$755,893           | \$930,128           |
| 2030                                                                       | Compensated Absences Payable            | \$24,271            | \$29,588            |
| 2050                                                                       | Contracts Payable                       | \$0                 | \$0                 |
| 2070                                                                       | Due to Other Governments                | \$13,375            | \$18,040            |
| 2075                                                                       | Due to School Districts                 | \$14,409,816        | \$14,241,494        |
| 2080                                                                       | Due to Other Funds                      | \$1,739,104         | \$1,322,859         |
| 2220                                                                       | Deferred Revenue                        | \$13,906            | \$18,349            |
| 2230                                                                       | Notes Payable - Current                 | \$0                 | \$0                 |
| 2270                                                                       | Other Payable                           | \$38,649            | \$36,357            |
| <b>Current Liabilities Subtotal</b>                                        |                                         | <b>\$16,995,014</b> | <b>\$16,596,815</b> |
| <b>Fund Equity</b>                                                         |                                         |                     |                     |
| 2440                                                                       | Non-spendable Fund Balance              | \$79,231            | \$78,796            |
| <i>Explanation: Prior year restated by \$574,806 for audit adjustments</i> |                                         |                     |                     |
| 2450                                                                       | Restricted Fund Balance                 | \$0                 | \$0                 |
| 2460                                                                       | Committed Fund Balance                  | \$776,786           | \$316,586           |
| 2490                                                                       | Assigned Fund Balance                   | \$121,126           | \$32,438            |
| 2530                                                                       | Unassigned Fund Balance                 | \$4,320,234         | \$5,369,105         |
| <b>Fund Equity Subtotal</b>                                                |                                         | <b>\$5,297,377</b>  | <b>\$5,796,925</b>  |



**Tax Commitment**

| Source     | County      | Village | Local Education | State Education | Other | Property Tax |
|------------|-------------|---------|-----------------|-----------------|-------|--------------|
| MS-535     | \$1,807,051 | \$0     | \$27,427,965    | \$3,128,065     | \$0   | \$41,635,710 |
| Commitment | \$1,807,051 | \$0     | \$27,427,965    | \$3,128,065     |       | \$41,948,154 |
| Difference | \$0         | \$0     | \$0             | \$0             |       | (\$312,444)  |

**General Fund Balance Sheet Reconciliation**

|                    |              |
|--------------------|--------------|
| Total Revenues     | \$48,509,355 |
| Total Expenditures | \$48,009,807 |
| Change             | \$499,548    |

|                       |             |
|-----------------------|-------------|
| Ending Fund Equity    | \$5,796,925 |
| Beginning Fund Equity | \$5,297,377 |
| Change                | \$499,548   |



Long Term Debt

| Description (Purpose)                  | Original Obligation | Annual Installment | Rate      | Final Payment | Start of Year       | Issued           | Retired            | End of Year         |
|----------------------------------------|---------------------|--------------------|-----------|---------------|---------------------|------------------|--------------------|---------------------|
| Ambulance Facility (General)           | \$2,214,000         | \$110,700          | 2.68%     | 2033          | \$1,529,150         | \$0              | \$110,700          | \$1,418,450         |
| Curtis Well (Water)                    | \$295,000           | \$29,500           | 2.35%     | 2026          | \$191,750           | \$0              | \$29,500           | \$162,250           |
| Dram Cup Tank Rehab (Water)            | \$192,710           | \$19,066           | 1.635%    | 2025          | \$119,176           | \$0              | \$19,066           | \$100,110           |
| Elm Street Water Main (Water)          | \$758,486           | \$35,000           | 4.0%-4.5% | 2026          | \$245,000           | \$0              | \$35,000           | \$210,000           |
| Filter Press De-watering Unit (Sewer)  | \$502,635           | \$50,263           | 2.8%      | 2030          | \$502,635           | \$0              | \$502,635          | \$0                 |
| Filter Press De-watering Unit (Sewer)  | \$502,635           | \$45,237           | 2.00%     | 2030          | \$0                 | \$502,635        | \$0                | \$502,635           |
| Fire Station Upgrades (General)        | \$3,864,300         | \$193,215          | 3.25%     | 2040          | \$3,545,495         | \$0              | \$193,215          | \$3,352,280         |
| Holland Water Tank (Water)             | \$1,600,000         | \$80,000           | 4.5%      | 2025          | \$480,000           | \$0              | \$80,000           | \$400,000           |
| HVAC Town Hall (General)               | \$450,000           | \$45,000           | 2.8       | 2030          | \$450,000           | \$0              | \$45,000           | \$405,000           |
| Mileslip Rd Land (General)             | \$2,300,000         | \$120,000          | 4.5%      | 2025          | \$620,000           | \$0              | \$120,000          | \$500,000           |
| Outfall Disfuser (Sewer)               | \$337,395           | \$15,000           | 4.0%-5.0% | 2026          | \$105,000           | \$0              | \$15,000           | \$90,000            |
| Police Station (General)               | \$2,950,260         | \$150,000          | 3.7%-4.5% | 2024          | \$750,000           | \$0              | \$150,000          | \$600,000           |
| Replace Water Main Connections (Water) | \$983,705           | \$49,185           | 3.25%     | 2040          | \$983,705           | \$0              | \$49,185           | \$934,520           |
| Road Reconstruction (General)          | \$2,000,000         | \$200,000          | 2.8%      | 2030          | \$1,744,000         | \$0              | \$200,000          | \$1,544,000         |
| Sanitary Sewer Rehab (Sewer)           | \$270,000           | \$27,000           | 2.35%     | 2026          | \$175,500           | \$0              | \$27,000           | \$148,500           |
| Septage Facility (Sewer)               | \$1,199,690         | \$30,278           | 2.72%     | 2032          | \$393,608           | \$0              | \$30,277           | \$363,331           |
| Storm Water Video Inspection (General) | \$216,000           | \$26,614           | 2.00%     | 2024          | \$0                 | \$216,000        | \$99,814           | \$116,186           |
| Union St Water Main (Water)            | \$132,809           | \$13,281           | 2.35%     | 2026          | \$86,326            | \$0              | \$13,281           | \$73,045            |
| UV Disinfection System (Sewer)         | \$924,367           | \$46,218           | 3.25%     | 2040          | \$848,107           | \$0              | \$46,219           | \$801,888           |
| Wastewater Backup Generator (Sewer)    | \$338,895           | \$33,889           | 2.8%      | 2030          | \$295,516           | \$0              | \$33,889           | \$261,627           |
| West Elm St Water Main (Water)         | \$792,000           | \$79,200           | 2.35%     | 2026          | \$514,800           | \$0              | \$79,200           | \$435,600           |
|                                        | <b>\$22,824,887</b> |                    |           |               | <b>\$13,579,768</b> | <b>\$718,635</b> | <b>\$1,878,981</b> | <b>\$12,419,422</b> |

**Town of Milford, New Hampshire  
Capital Reserve Expenditures**

| As of December 31, 2021                                    | Beginning Balance |  | Funds Added  |  | Funds Expended |  | Interest Income |  | Ending Balance |  | BOS Authority |   | Town Vote |  |
|------------------------------------------------------------|-------------------|--|--------------|--|----------------|--|-----------------|--|----------------|--|---------------|---|-----------|--|
|                                                            | \$                |  | \$           |  | \$             |  | \$              |  | \$             |  |               |   |           |  |
| Bridge Repair and/or Replacement CR                        | \$ 539,495.24     |  | \$ -         |  | \$ -           |  | \$ 6,600.43     |  | \$ 546,095.67  |  |               | X |           |  |
| DPW Vehicles & Heavy Equipment CR                          | \$ 120,000.00     |  | \$ -         |  | \$ -           |  | \$ 720.62       |  | \$ 120,720.62  |  |               |   | X         |  |
| Public Safety Communication Equipment Replacement CR       | \$ 96,910.22      |  | \$ -         |  | \$ 14,185.87   |  | \$ 801.84       |  | \$ 83,526.19   |  |               |   | X         |  |
| Fire Apparatus Replacement CR                              | \$ 100,000.00     |  | \$ -         |  | \$ -           |  | \$ 734.13       |  | \$ 100,734.13  |  |               |   | X         |  |
| Town Facilities Renovation and Major Repair Replacement CR | \$ 100,000.00     |  | \$ -         |  | \$ -           |  | \$ 734.13       |  | \$ 100,734.13  |  |               |   | X         |  |
| Ambulance Vehicle Replacement CR                           | \$ 100,000.00     |  | \$ -         |  | \$ -           |  | \$ 734.13       |  | \$ 100,734.13  |  |               |   | X         |  |
| Keyes Park Expansion Committee Project CR                  | \$ 53,428.92      |  | \$ -         |  | \$ 32,898.25   |  | \$ 549.72       |  | \$ 21,080.39   |  |               | X |           |  |
| Assessing CR                                               | \$ 45,000.00      |  | \$ -         |  | \$ 13,925.70   |  | \$ 409.82       |  | \$ 31,484.12   |  |               | X |           |  |
| IT Infrastructure                                          | \$ -              |  | \$ 40,000.00 |  | \$ 18,904.00   |  | \$ 30.00        |  | \$ 21,126.00   |  |               | X |           |  |

**Note: We are waiting for final invoices on the Keyes Park Expansion Committee Capital Reserve and the Assessing, the DPW Loader Capital Reserve accounts. Once the invoices are cleared, their balances will be interest only.**

1/24/2022

updated



**Due to the increased report length and rising printing cost the Independent Auditor's Report will not be published in this document.**

**Hard copies of the Auditor's Report are available in their entirety through the Finance Department, Town Hall, One Union Square, Milford, NH 03055, or 249-0640, as well as in electronic form on the Town's web site at [www.milford.nh.gov](http://www.milford.nh.gov)**

**We apologize for any inconvenience this may cause anyone.**



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**Due to the increased report length and rising printing cost the Trustees of the Trust Funds Report will not be published in this document.**

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DEPARTMENT OF STATE  
DIVISION OF VITAL RECORDS ADMINISTRATION

RESIDENT BIRTH REPORT

01/01/2021-12/31/2021

--MILFORD--

| Child's Name                | Birth Date | Birth Place     | Father's/Partner's Name | Mother's Name             |
|-----------------------------|------------|-----------------|-------------------------|---------------------------|
| RAFTER, EASTON JOHN         | 01/06/2021 | NASHUA,NH       | RAFTER, JOSHUA          | RAFTER, JILLIAN           |
| COFFEY, GAVIN JOSEPH        | 01/11/2021 | NASHUA,NH       | COFFEY III, FRANCIS     | COFFEY, HALEY             |
| COFFEY, LEVI RAY            | 01/11/2021 | NASHUA,NH       | COFFEY III, FRANCIS     | COFFEY, HALEY             |
| MILLER, HENRY PAUL          | 01/12/2021 | CONCORD,NH      | MILLER, JOHN            | MILLER, ALLISON           |
| BROWN, GAVIN IAN            | 01/13/2021 | NASHUA,NH       | BROWN, MATTHEW          | BROWN, KELLY              |
| WHITE, WINSLOW DALE         | 01/17/2021 | NASHUA,NH       | WHITE, AUSTIN           | WHITE, RILEY              |
| ADAMS-VANCE, JASON SIMON    | 01/23/2021 | NASHUA,NH       | MAY, ERIC               | VANCE-LEWIS, ALEXIS       |
| MAY, CHARLES THIERRY        | 01/23/2021 | NASHUA,NH       | WORNHAM, BRIAN          | MAY, JESSICA              |
| WORNHAM, HENRY LAURENCE     | 01/24/2021 | NASHUA,NH       | WORNHAM, BRIAN          | WORNHAM, LYNDASAY         |
| GARCIA, VIKTOR EPHRAIM      | 02/14/2021 | NASHUA,NH       |                         | GARCIA, LUCRECIA          |
| GUNTER, NOAH JEFFREY        | 03/07/2021 | MANCHESTER,NH   | GUNTER, NICHOLAS        | GUNTER, KAITLIN           |
| DAY, WESLEY PIERCE          | 03/17/2021 | NASHUA,NH       | DAY, STEPHEN            | DAY, ASHLEIGH             |
| IBARRA, HAVEN RAE           | 03/20/2021 | NASHUA,NH       | IBARRA, NATHAN          | JOHNSON, JORDAN           |
| BROWN, MAEVE ANN            | 03/20/2021 | NASHUA,NH       | BROWN, NICHOLAS         | BROWN, MOLLY              |
| DUTTON, LEVI MICHAEL        | 03/31/2021 | NASHUA,NH       | DUTTON, KEVIN           | DUTTON, ASHLY             |
| STEEVES, BRYSON MORGAN      | 03/31/2021 | NASHUA,NH       | STEEVES, ERIC           | FLAHERTY-STEEVES, MORGANA |
| HAYES, MCKENNA ROSE         | 04/10/2021 | NASHUA,NH       | HAYES, JAMES            | HAYES, MARIAH             |
| DEL GRECO, NIKOLAS LEE      | 04/11/2021 | NASHUA,NH       | THISELL, CORINNA        | DEL GRECO, ASHLEY         |
| DEL GRECO, WESLEY JAMES     | 04/11/2021 | NASHUA,NH       | THISELL, CORINNA        | DEL GRECO, ASHLEY         |
| MULCAHY, MAX STANLEY        | 04/22/2021 | MANCHESTER,NH   | MULCAHY III, GERALD     | GORDON, BETHANY           |
| FLEMING, EOWYN CLAIRE       | 04/22/2021 | MILFORD,NH      | FLEMING, EDWARD         | FLEMING, JENNIFER         |
| GRADY, GEMMA GENEVIEVE      | 04/30/2021 | MILFORD,NH      | GRADY, ANDREW           | GRADY, KATRICE            |
| KERNER, MILO HENRY          | 05/03/2021 | NASHUA,NH       | KERNER, SHAWN           | NILSEN, CHRISTINE         |
| CAZE, MERCY ANIYA           | 05/04/2021 | NASHUA,NH       | CAZE, JEAN              | RUSSO, EMILY              |
| SHATTUCK, OWEN JAMES WARREN | 05/08/2021 | NASHUA,NH       | SHATTUCK, CHAD          | BELANGER, COURTNEY        |
| AUSTIN IV, JAMES DAVID      | 05/10/2021 | NASHUA,NH       | AUSTIN III, JAMES       | AUSTIN, KAYLENE           |
| GAUTHIER, SUTTON JO         | 05/11/2021 | NASHUA,NH       | GAUTHIER, MICHAEL       | GAUTHIER, KATHLEEN        |
| MEDINA, JESIAH JENCI        | 05/23/2021 | NASHUA,NH       | MEDINA, DAVID           | MEDINA, SZADRII           |
| HAUSMANN, AIDAN LANE        | 05/29/2021 | NASHUA,NH       | HAUSMANN, JEFFREY       | HAUSMANN, JILLIAN         |
| LUNDEN, OLIVER DOUGLAS      | 05/29/2021 | PETERBOROUGH,NH | LUNDEN, ALEXANDER       | LUNDEN, ERICA             |
| GOSSELIN, MACKENZIE KATE    | 06/13/2021 | MANCHESTER,NH   | GOSSELIN, MICHAEL       | GOSSELIN, KATHRYN         |
| FOGG, LIVIA MAE             | 06/13/2021 | NASHUA,NH       | FOGG, ETHAN             | FOGG, CHRISTINA           |
| FREEMAN, JACK MATTHEW       | 06/18/2021 | NASHUA,NH       | FREEMAN, MATTHEW        | SILVA, LINDSEY            |
| BOOKER, DONOVAN PATRICK     | 06/20/2021 | MANCHESTER,NH   | BOOKER, SCOTT           | BOOKER, GYLAH             |
| MACFARLANE, LUCY JULES      | 06/29/2021 | NASHUA,NH       | MACFARLANE JR, GLENN    | MACFARLANE, BRIANNA       |

DEPARTMENT OF STATE  
DIVISION OF VITAL RECORDS ADMINISTRATION

RESIDENT BIRTH REPORT

01/01/2021-12/31/2021

--MILFORD--

| Child's Name                  | Birth Date | Birth Place     | Father's/Partner's Name   | Mother's Name                |
|-------------------------------|------------|-----------------|---------------------------|------------------------------|
| HUNT, MADELINE ANN            | 07/01/2021 | PETERBOROUGH,NH | HUNT, THOMAS              | MINASIAN HUNT, CHRISTINA     |
| JUSINO, GIANNA AMAYA          | 07/03/2021 | NASHUA,NH       | JUSINO, ALEXANDER         | JUSINO, KRISTEN              |
| BUNCE, DAWSON TODD ACE        | 07/06/2021 | NASHUA,NH       | BUNCE, ROBBIE             | BRADFORD, KAITLYN            |
| BERTHIAUME, MAKENNA GENELLE   | 07/09/2021 | NASHUA,NH       | BERTHIAUME, MATTHEW       | BERTHIAUME, MEGHAN           |
| SPECK, LUCAS ENRIQUE          | 07/14/2021 | NASHUA,NH       | SPECK, STEVEN             | SPECK, LUZ                   |
| PHILBRICK, HUNTER LLOYD       | 07/23/2021 | NASHUA,NH       | PHILBRICK, HUNTER         | PICARD, SAMANTHA             |
| LEVESQUE, CADEN FLYNN         | 07/26/2021 | NASHUA,NH       | NUNLEY, KELLER            | LEVESQUE, SAMANTHA           |
| SAVARY, JACE RYAN             | 08/02/2021 | NASHUA,NH       | SAVARY, DANIEL            | SAVARY, JENNIFER             |
| MACDOUGALL, AINSLEY LYNNE     | 08/05/2021 | MANCHESTER,NH   | MACDOUGALL, ERIC          | MACDOUGALL, DANIELLE         |
| MARTEL, KINSLEY PARKER        | 08/08/2021 | NASHUA,NH       | MARTEL, DERRICK           | BOUCHARD, KIERSTEN           |
| CHASTAIN, KAYLEE KAY          | 08/14/2021 | NASHUA,NH       | CHASTAIN, RANDALL         | CHASTAIN, AMY                |
| COUTURE, HAYDEN DENNIS        | 08/18/2021 | NASHUA,NH       | COUTURE, JEREMY           | BOSSE, CARLY                 |
| BOBENRIETH, CAMDEN JACOB      | 08/24/2021 | NASHUA,NH       | BOBENRIETH, DEAN          | BOBENRIETH, TONI             |
| WALDRON, RILEY MADISON        | 08/25/2021 | MANCHESTER,NH   | WALDRON, JEFFREY          | WALDRON, COURTNEY            |
| COLBERT, HENRY CHARLES        | 08/28/2021 | NASHUA,NH       | COLBERT JR, CHRISTOPHER   | COLBERT, KATHERINE           |
| ORENGO-SANTIAGO, MIKAEL ELI   | 08/30/2021 | NASHUA,NH       | ORENGO NOGUERAS, MIGUEL   | SANTIAGO RODRIGUEZ, MILAGROS |
| SENNOTT, WYATT DAVID          | 08/31/2021 | NASHUA,NH       | PELLETIER-SENNOTT, JUSTIN | PELLETIER-SENNOTT, ANGELA    |
| COOPER, JULIANNA MARIE        | 08/31/2021 | NASHUA,NH       | COOPER, STONE             | CARON, ASHLEY                |
| MACCABE, ADELINE JADE         | 09/02/2021 | NASHUA,NH       | MACCABE, ANDREW           | MACCABE, DANIELLE            |
| MELI, ADDISON RAE             | 09/05/2021 | NASHUA,NH       | MELI, JOSEPH              | MELI, KYRA                   |
| LUSBY, LIAM RICHARD           | 09/08/2021 | NASHUA,NH       | LUSBY, SHANE              | LUSBY, KELSEY                |
| BERNIER, LENNON OLIVIA        | 09/08/2021 | CONCORD,NH      | BERNIER, CHRISTOPHER      | BERNIER, MICHAELA            |
| BERNIER, GEORGIA JAMES        | 09/08/2021 | CONCORD,NH      | BERNIER, CHRISTOPHER      | BERNIER, MICHAELA            |
| LINDSKOG, SAMUEL ROBERT       | 09/09/2021 | MANCHESTER,NH   | LINDSKOG, MICHAEL         | LINDSKOG, PAIGE              |
| SHEPARD-DEMERS, ARLO TUCKER   | 09/09/2021 | CONCORD,NH      | DEMERS, ANDREW            | SHEPARD, ALEXA               |
| WITMER, KINSLEY MARIE         | 09/09/2021 | MANCHESTER,NH   | WITMER, ADAM              | CHANDLER, ALISSA             |
| BOBICH, ALEXANDER RICHARD     | 09/09/2021 | NASHUA,NH       | BOBICH, RICHARD           | GRIFFITH, KRISTINA           |
| FRANK, TALLULAH EVANGELINE    | 09/10/2021 | NASHUA,NH       | FRANK, KYLE               | FRANK, EMILY                 |
| KROOK, MARCELLA ROSE          | 09/13/2021 | MANCHESTER,NH   | KROOK, AARON              | KROOK, STEPHANIE             |
| LASALA, JULIAN DANIEL         | 09/13/2021 | NASHUA,NH       | LASALA, DANIEL            | LASALA, BRIDGET              |
| JORDAN, LUNA MARIE            | 09/15/2021 | NASHUA,NH       | PERNICE, RYAN             | JORDAN, KATRINA              |
| PERNICE, PENELOPE RHODES REID | 09/15/2021 | NASHUA,NH       | DEBARDI, RYAN             | REID, KATRINA                |
| DEBARDI, LOUISE RYAN          | 09/17/2021 | NASHUA,NH       | CAPOBIANCO III, PATRICK   | DEBARDI, SANDRA              |
| CAPOBIANCO, STELLA DAPHNE     | 09/17/2021 | NASHUA,NH       | ROSADO, JOSHUA            | CAPOBIANCO, KANDICE          |
| ROSADO, KYLER JAMES           | 09/18/2021 | MILFORD,NH      |                           | GERNIGLIA, LAUREN            |

DEPARTMENT OF STATE  
DIVISION OF VITAL RECORDS ADMINISTRATION

RESIDENT BIRTH REPORT

01/01/2021-12/31/2021

--MILFORD--

| Child's Name                   | Birth Date | Birth Place     | Father's/Partner's Name | Mother's Name      |
|--------------------------------|------------|-----------------|-------------------------|--------------------|
| ROSADO, CALEB MICHAEL          | 09/18/2021 | MILFORD,NH      | ROSADO, JOSHUA          | GERNIGLIA, LAUREN  |
| YOUNG, LUCAS TERRELL           | 09/25/2021 | NASHUA,NH       | YOUNG, JASON            | YOUNG, MELISSA     |
| GASKA, RIGGS PROCTER           | 09/29/2021 | NASHUA,NH       | GASKA, JASON            | THORPE, ANGELIQUE  |
| SENCIL, AVA SABANDO            | 09/30/2021 | MANCHESTER,NH   | SENCIL, ANTHONY         | SENCIL, DAISY      |
| DELANO-DORCELY, XZAVIER DENNIS | 09/30/2021 | NASHUA,NH       | DORCELY, DIERSLATE      | DELANO, JENNIFER   |
| SIMO, EMILIA RUTH              | 09/30/2021 | NASHUA,NH       | SIMO, ALEXANDER         | SIMO, REBECCA      |
| RENZI, NOLAN FRANCIS           | 10/01/2021 | NASHUA,NH       | RENZI, PATRICK          | RENZI, LESLEY      |
| DAVIS, JACOB ANTHONY           | 10/08/2021 | MANCHESTER,NH   | DAVIS, RYAN             | DAVIS, VICTORIA    |
| JETTE, LEO EVERETT             | 10/12/2021 | NASHUA,NH       | JETTE, SHAYNE           | JETTE, SAVANAH     |
| KARANGIOZE, KASSIDY RISE       | 10/25/2021 | MANCHESTER,NH   | KARANGIOZE, NIKOLAS     | KARANGIOZE, SARAH  |
| HAVEN, JACOB THOMAS            | 10/27/2021 | NASHUA,NH       | HAVEN, DREW             | HAVEN, AMBER       |
| ZHANG, KATANA NIUNIU           | 10/31/2021 | NASHUA,NH       | ZHANG, HAO              | YU, TIAN           |
| LEROW, BENJAMIN EDWARD         | 11/04/2021 | NASHUA,NH       | LEROW, JACQUES          | LEROW, KIMBERLY    |
| AREL, JAXON MATTHEW            | 11/04/2021 | NASHUA,NH       | AREL, RYAN              | AREL, HEATHER      |
| TYLER, ROWAN DEAN              | 11/16/2021 | NASHUA,NH       | TYLER, DAVID            | TYLER, AMANDA      |
| GAUDET, LEVI JOSEPH            | 11/17/2021 | NASHUA,NH       | FITCH WIITALA, JESSIE   | GAUDET, LEAH       |
| VALLIER, ASHER FORD            | 11/22/2021 | NASHUA,NH       | VALLIER JR, GARY        | CHAMBERLAIN, SARA  |
| CHABOT, RILEY MAY              | 11/24/2021 | NASHUA,NH       | CHABOT, STEVEN          | CHABOT, ASHLEY     |
| LEWIS, NOVA ZOE ANN            | 11/25/2021 | NASHUA,NH       | LEWIS, SHANE            | LEWIS, KELSIE      |
| FRESIA, LEO RUDOLPH            | 11/26/2021 | NASHUA,NH       | FRESIA, BRADFORD        | FRESIA, NICOLE     |
| REMICK, ROWAN ELIZABETH        | 11/29/2021 | NASHUA,NH       | REMICK, TYLER           | REMICK, STEPHANIE  |
| HOOD, RYDER ASHER              | 12/01/2021 | NASHUA,NH       | HOOD, RYAN              | MACK, ALEXANDRA    |
| SHANER, ELSIE MARIE            | 12/12/2021 | NASHUA,NH       | SHANER, NICHOLAS        | SHANER, STEPHANIE  |
| BELANGER, MASON EMMANUEL       | 12/14/2021 | PETERBOROUGH,NH | BELANGER, SPENCER       | BELANGER, MICHELLE |
| HILTZ, AXEL ROBIN              | 12/16/2021 | NASHUA,NH       | HILTZ, MATHEW           | HILTZ, JAIME       |
| PEARSON, DELANEY MAE           | 12/17/2021 | NASHUA,NH       | PEARSON, BLAKE          | PEARSON, LINDSAY   |
| CONANT, MADISON LYNN           | 12/22/2021 | NASHUA,NH       | CONANT, CRAIG           | CONANT, MARY       |

Total number of records 97

**DEPARTMENT OF STATE  
DIVISION OF VITAL RECORDS ADMINISTRATION**

**MILFORD Town Births**

**01/01/2021-12/31/2021**

| <b>Date Of Birth</b> | <b>Child's Name</b>           | <b>Sex</b> | <b>Mother's Name</b>         | <b>Mother's Maiden Name</b> | <b>City Of Residence</b> |
|----------------------|-------------------------------|------------|------------------------------|-----------------------------|--------------------------|
| 10/08/2021           | ANDERSON, BOWYER CASE         | M          | ANDERSON, AMANDA ROSE        | SEPPANEN                    | RINDGE                   |
| 04/21/2021           | BLAIS, MILEY BROOK            | F          | REED, KIMBERLY MARIE         | REED                        | MERRIMACK                |
| 11/19/2021           | BOGGS-METCALF, ORION WILLIAM  | M          | METCALF, KYRA LEIGH          | METCALF                     | MANCHESTER               |
| 10/27/2021           | BRAMPTON, NORA JUINE          | F          | BRAMPTON, ASHLEY RENEE       | MCDOWRA                     | MASON                    |
| 08/02/2021           | BROUILLETTE, ZELIE ROSE       | F          | BROUILLETTE, KATHRYN MARIE   | SURMEIER                    | LANCASTER                |
| 05/21/2021           | BRYAN, DANIELLE RITA          | F          | BRYAN, ANTOINETTE MARIE      | DEARDURFF                   | RICHMOND                 |
| 01/01/2021           | CAVAGNARO, CARLIE MARIE       | F          | CAVAGNARO, BRITTNEY MARIE    | SULLIVAN                    | NASHUA                   |
| 10/01/2021           | CHISHOLM, SILAS DAVID O'BRIEN | M          | CHISHOLM, JILLIAN PATRICIA   | O'BRIEN                     | PEPPERELL                |
| 12/01/2021           | CONN, CORDELIA LOCKLYN        | F          | CONN, SKYE LAUREN            | SAWYER                      | LIVONIA                  |
| 02/14/2021           | CONNELL, KILIAN JAMES         | M          | CONNELL, SARAH INGRID        | KOEPPPEL                    | NASHUA                   |
| 04/07/2021           | CONNORS, RYLIEGH LYNNE        | F          | CONNORS, HANNAH MICHELLE     | WENRICH                     | NASHUA                   |
| 12/15/2021           | COREY, CAMILA MARIA           | F          | COREY, VANESSA               | MENDEZ ZAPATA               | GREENFIELD               |
| 10/16/2021           | DONNELLY, LUKE ARMAND         | M          | DONNELLY, AMY ROSE           | BELIVEAU                    | DERRY                    |
| 05/01/2021           | DUDAK, CASSIUS COLE           | M          | DUDAK, BREANNA ROSE          | DAILEY                      | MARLOW                   |
| 01/22/2021           | DUKELOW, TAD BARRETT          | M          | DUKELOW, CARA BETH           | SANDFORD                    | NEW BOSTON               |
| 07/16/2021           | DUPLIN, SOPHIA ROSE           | F          | DUPLIN, SAMANTHA NICOLE      | COOPER                      | PETERBOROUGH             |
| 11/01/2021           | EDELBLUT, JAMES MALCOLM       | M          | EDELBLUT, LINDA EMANUELA     | FIORE                       | WESTFORD                 |
| 08/03/2021           | ELDRIDGE, AURELIA LUCILLE     | F          | ELDRIDGE, SARA FRANCIS       | PICKETT                     | LYNDEBOROUGH             |
| 11/09/2021           | FELDHUSEN, MAEVE EILEEN       | F          | GAY, NICOLE JEAN             | GAY                         | CONCORD                  |
| 04/22/2021           | FLEMING, EOWYNN CLAIRE        | F          | FLEMING, JENNIFER PEARL      | MONTY                       | MILFORD                  |
| 05/21/2021           | GENDRON, LIZA JANE            | F          | RIVERA, DEANNA MARIE         | PATSCHKE                    | MANCHESTER               |
| 06/09/2021           | GEORGE, AMELIA IRENE          | F          | GEORGE, MEGAN MARIE          | D'AMARAL                    | NEW IPSWICH              |
| 04/30/2021           | GRADY, GEMMA GENEVIEVE        | F          | GRADY, KATRICE ELIZABETH     | STAREK                      | MILFORD                  |
| 07/23/2021           | GRAY, KENNETH RAYMOND         | M          | GRAY, KATII JANE             | SAWYER                      | NASHUA                   |
| 05/23/2021           | HACKENDORF, JAMES GARLAND     | M          | HACKENDORF, SHONDRA LEIGH    | SOMMERDORF                  | SHARON                   |
| 04/13/2021           | HANSEN, ELLIOT BENJAMIN JAN   | M          | HANSEN, KATHERINE PHYLLIS    | HOLSCHER                    | LYNDEBOROUGH             |
| 07/08/2021           | HEALEY, RIVER JORDAN          | F          | HEALEY, JAMIE RENEE          | MOSCHEN                     | PLAISTOW                 |
| 05/04/2021           | HENAULT, SOREN JOSEPH         | M          | HENAULT, MELODI ANN          | AHO                         | JAFFREY                  |
| 06/26/2021           | HUDSON, ROWAN EDWARD          | M          | KEEN, MIRIAM EVELYN AYER     | HYDE                        | AUBURN                   |
| 02/08/2021           | IRIZARRY, ALBERT JOSE         | M          | IRIZARRY, VANESSA MARIE      | ALVARADO                    | MANCHESTER               |
| 06/06/2021           | JAVIER, IVY JOLENE            | F          | JAVIER, JACQUELINE ROSE      | LAURA                       | LOWELL                   |
| 09/04/2021           | KEZER, ETHAN JAMES            | M          | GREENSLADE, STEPHANIE NICOLE | GREENSLADE                  | NASHUA                   |
| 02/20/2021           | LOUGHIN, ALAINA LYN           | F          | LOUGHIN, STEPHANIE AMANDA    | DAVIS                       | BEDFORD                  |

**DEPARTMENT OF STATE  
DIVISION OF VITAL RECORDS ADMINISTRATION**

**MILFORD Town Births**

**01/01/2021-12/31/2021**

| <b>Date Of Birth</b> | <b>Child's Name</b>         | <b>Sex</b> | <b>Mother's Name</b>       | <b>Mother's Maiden Name</b> | <b>City Of Residence</b> |
|----------------------|-----------------------------|------------|----------------------------|-----------------------------|--------------------------|
| 10/22/2021           | LYONS, GRACE ALLEN          | F          | LYONS, LEAH DAPHNE         | FREEMAN                     | MERRIMACK                |
| 10/02/2021           | MACKENZIE, WYATT EDWARD     | M          | SCRIBNER, KRISTEN JOANNE   | SCRIBNER                    | MERRIMACK                |
| 09/22/2021           | MARKOWICH, CARTER JAMES     | M          | MARKOWICH, KRISTIN MARIE   | MARKOWICH                   | HOLLIS                   |
| 08/23/2021           | MARQUIS, VALEN AVERY        | M          | MARQUIS, PAIGE ALLYSON     | WENTWORTH                   | PLAISTOW                 |
| 06/06/2021           | MAYHEW, EDEN LEONORE        | F          | MAYHEW, ASHLEIGH LAUREEN   | SWAYNE                      | MANCHESTER               |
| 10/31/2021           | MCARDLE, PENNY RULE         | F          | MCARDLE, KATIE ANNE        | GARLAND                     | BROOKLINE                |
| 03/30/2021           | MECHESKI, REN WALTON        | M          | HANLON, SAMANTHA MARY      | HANLON                      | HANCOCK                  |
| 08/16/2021           | MEIRALCOTT, SYLVAIN SIBILIA | M          | MEIRALCOTT, CLAIRE ALCOTT  | DUNNING                     | ROSLINDALE               |
| 07/29/2021           | MILETTE, WESTIN NICOLAS     | M          | MILETTE, RACHEL GRACE      | LAREAU                      | MASON                    |
| 03/12/2021           | MILLER, ELOWEN ANNE         | F          | MILLER, CHRISTIE FRANCES   | HACKETT                     | WEARE                    |
| 05/23/2021           | MONKTON, BENJAMIN STUART    | M          | ANDERSON, ALEXSIS GRACE    | ANDERSON                    | PETERBOROUGH             |
| 07/08/2021           | NASH, SAWYER HARPER         | F          | DREWNIAK, FELICIA LYNNE    | DREWNIAK                    | ANTRIM                   |
| 07/24/2021           | OLSON, REED JASON           | M          | OLSON, JENNA EVELYN        | GODDARD                     | GREENVILLE               |
| 05/18/2021           | PEREZ, EZME' SALEM HADASSAH | F          | PEREZ, MORGAN BRITTANY     | WEBSTER                     | HENNIKER                 |
| 03/10/2021           | PETERSONS, MARCUS REUBEN    | M          | PETERSONS, CARMEN MARIE    | WILLIAMS                    | AMHERST                  |
| 08/08/2021           | REINI, CURTIS ALEXANDER     | M          | REINI, MARA IRENE          | PAKKALA                     | SHARON                   |
| 09/18/2021           | ROSADO, KYLER JAMES         | M          | GERNIGLIA, LAUREN ERIN     | GERNIGLIA                   | MILFORD                  |
| 09/18/2021           | ROSADO, CALEB MICHAEL       | M          | GERNIGLIA, LAUREN ERIN     | GERNIGLIA                   | MILFORD                  |
| 01/18/2021           | ROSARIO, BRIELLE            | F          | MELO, DARLENY BETHZAIDA    | MELO                        | LAWRENCE                 |
| 05/29/2021           | SEARS, ISAIAH TIBERIUS      | M          | SEARS, FELICIA ANN         | SULMONTE                    | MERRIMACK                |
| 03/19/2021           | SEPPALA, ZARA SUZANNE       | F          | SEPPALA, JANA HELEN        | HANNU                       | RINDGE                   |
| 09/01/2021           | SEPPALA, CLAIRE JOAN        | F          | SEPPALA, LEIANNE JOAN      | SOMERO                      | NEW IPSWICH              |
| 10/25/2021           | SHEPARD, NOAH MICHAEL       | M          | SHEPARD, GRACE MARIE       | GODEAUX                     | MANCHESTER               |
| 03/24/2021           | SMITH, VICTOR MALAY         | M          | SMITH, STACIE JOANN        | LESNESKI                    | PEPPERELL                |
| 05/21/2021           | SOSA, LUCIANA MAE           | F          | FIERIMONTE, MARISA ANN     | FIERIMONTE                  | SALEM                    |
| 10/26/2021           | STONE, WYATT GARY           | M          | STONE, AMY RACHEL          | HACKENDORF                  | PETERBOROUGH             |
| 08/30/2021           | VARGAS, ISABELLA JOY        | F          | VARGAS, HEIDI JEAN         | HUTCHINSON                  | NASHUA                   |
| 03/03/2021           | WALKER, VINCENT JACOB       | M          | WALKER, MARA ANN           | WALKER                      | DERRY                    |
| 05/13/2021           | WARD, SUMMER IVY            | F          | BELIVEAU, KERA JULIA       | BELIVEAU                    | WILTON                   |
| 07/10/2021           | WIESE, ALASDAIR EDWIN       | M          | WIESE, RACHEL LEE          | MARTSOLF                    | PRINCETON                |
| 01/01/2021           | WOLFENDEN, NORA SHEA        | F          | WOLFENDEN, CAILY ELIZABETH | SHEEHAN                     | LACONIA                  |
| 09/20/2021           | WRIGHT, EVELINA JADE        | F          | CERVANTES, MARILLY OSORNIO | CERVANTES                   | MANCHESTER               |

Total number of records 65



DEPARTMENT OF STATE  
DIVISION OF VITAL RECORDS ADMINISTRATION

RESIDENT MARRIAGE REPORT

01/01/2021 - 12/31/2021

-- MILFORD --

| Person A's Name and Residence         | Person B's Name and Residence          | Town of Issuance | Place of Marriage | Date of Marriage |
|---------------------------------------|----------------------------------------|------------------|-------------------|------------------|
| POWELL, ERNEST R<br>MILFORD, NH       | LEBLANC, TAMMY M<br>MILFORD, NH        | MILFORD          | MILFORD           | 01/19/2021       |
| PASQUALE, MICHAEL R<br>MILFORD, NH    | AZEVEDO, IZADORA G<br>MILFORD, NH      | MILFORD          | NASHUA            | 02/13/2021       |
| BARON, BRETT E<br>MILFORD, NH         | LAUTENSCHLAGER, ALINA M<br>MILFORD, NH | MILFORD          | MASON             | 02/14/2021       |
| KIRKPATRICK, SHANNON E<br>MILFORD, NH | ROPER JR, RICHARD D<br>MILFORD, NH     | MILFORD          | MILFORD           | 02/21/2021       |
| JONES, MARIAH N<br>MILFORD, NH        | REED JR, RONALD R<br>MILFORD, NH       | MILFORD          | NORTH CONWAY      | 02/27/2021       |
| PAPPAS, JOHN R<br>MILFORD, NH         | PAPPAS, DAWN D<br>MILFORD, NH          | MILFORD          | MILFORD           | 03/19/2021       |
| EVANS, MADALYNN A<br>MILFORD, NH      | SCOVILL, ALEXANDER M<br>MILFORD, NH    | MILFORD          | MILFORD           | 03/20/2021       |
| MARTIN, RYAN G<br>MILFORD, NH         | PALMER, CHANTEL M<br>MILFORD, NH       | MILFORD          | NASHUA            | 04/05/2021       |
| MCMANUS, MICHELLE M<br>DERRY, NH      | DIGILORMO, BILLY R<br>MILFORD, NH      | DERRY            | SALEM             | 04/17/2021       |
| SIMMONS, ROBERT D<br>MILFORD, NH      | MOORE, MEGHAN N<br>MILFORD, NH         | MILFORD          | BEDFORD           | 05/01/2021       |
| MASCITTI, JAMMIE L<br>MILFORD, NH     | FETTER, HARRISON T<br>MILFORD, NH      | MILFORD          | HOLLIS            | 05/10/2021       |

DEPARTMENT OF STATE  
DIVISION OF VITAL RECORDS ADMINISTRATION

RESIDENT MARRIAGE REPORT

01/01/2021 - 12/31/2021

-- MILFORD --

| Person A's Name and Residence        | Person B's Name and Residence                 | Town of Issuance | Place of Marriage | Date of Marriage |
|--------------------------------------|-----------------------------------------------|------------------|-------------------|------------------|
| BOEN, JORDAN L<br>MILFORD, NH        | TSIARAS, GEORGE C<br>MILFORD, NH              | WILTON           | MILFORD           | 05/15/2021       |
| LANSIL, GENEVIEVE R<br>MILFORD, NH   | DIAS JR, ANTHONY P<br>MILFORD, NH             | MILFORD          | NASHUA            | 05/21/2021       |
| HUTCHINS, EMILY E<br>MILFORD, NH     | LACROIX, JACOB E<br>MILFORD, NH               | MILFORD          | NASHUA            | 05/21/2021       |
| LUSIGNAN, NICHOLE M<br>MILFORD, NH   | COLLINS, PETER D<br>MILFORD, NH               | MILFORD          | RINDGE            | 05/22/2021       |
| CORRON, BRIANNA M<br>MILFORD, NH     | ROSS, ZACHARY R<br>MILFORD, NH                | MILFORD          | MILFORD           | 05/22/2021       |
| TERRIZZI, BRITTANY D<br>MILFORD, NH  | LANGLAIS, IAN J<br>MILFORD, NH                | MILFORD          | FRANCONIA         | 05/23/2021       |
| POND, JONATHAN D<br>MILFORD, NH      | STOYEVA, SVIATLANA<br>D SOSNOVAYA, SMOLEVICHI | MILFORD          | MILFORD           | 05/27/2021       |
| ESPOSITO, MARCO A<br>MILFORD, NH     | SERVON, LINDSEY A<br>MILFORD, NH              | MILFORD          | MILFORD           | 05/29/2021       |
| GREENE, HEATHER M<br>STERLING, MA    | AREL, RYAN M<br>MILFORD, NH                   | MILFORD          | NASHUA            | 05/29/2021       |
| SCOTT JR, JOHN M<br>MILFORD, NH      | NELSON, MICHELLE C<br>MILFORD, NH             | MILFORD          | PLYMOUTH          | 06/04/2021       |
| DUREAULT, JACQUELYN E<br>MILFORD, NH | DUQUETTE, ARON J<br>MILFORD, NH               | MILFORD          | STRAFFORD         | 06/05/2021       |

DEPARTMENT OF STATE  
 DIVISION OF VITAL RECORDS ADMINISTRATION  
 RESIDENT MARRIAGE REPORT

01/01/2021 - 12/31/2021

-- MILFORD --

| Person A's Name and Residence         | Person B's Name and Residence               | Town of Issuance | Place of Marriage | Date of Marriage |
|---------------------------------------|---------------------------------------------|------------------|-------------------|------------------|
| BOARDMAN, JAMES C<br>MILFORD, NH      | ROBERTS, STEPHANIE N<br>NASHUA, NH          | MILFORD          | BOSCAWEN          | 06/05/2021       |
| MILLER, COREY M<br>MILFORD, NH        | FODERO, ASHLEY M<br>MILFORD, NH             | MILFORD          | WINDHAM           | 06/19/2021       |
| STEVENS, HANNAH N<br>MILFORD, NH      | MACIAS DE LA A JR, OSWALDO J<br>MILFORD, NH | MILFORD          | ROCHESTER         | 06/26/2021       |
| BERNIER, CHRISTOPHER G<br>MILFORD, NH | KASH, MICHAELA R<br>MILFORD, NH             | MILFORD          | MILFORD           | 07/02/2021       |
| GAUMONT, MICHAEL C<br>MILFORD, NH     | BROWN, MEGAN M<br>MILFORD, NH               | MILFORD          | MILFORD           | 07/03/2021       |
| HAMILTON, MELANIE K<br>MILFORD, NH    | CHASE, MICHAEL E<br>MILFORD, NH             | MILFORD          | MILFORD           | 07/07/2021       |
| DUBE, ANTHONY G<br>MILFORD, NH        | WOODBURY, ALLYSSA S<br>MILFORD, NH          | MILFORD          | MERRIMACK         | 07/10/2021       |
| EVANS, JERRICA T<br>MILFORD, NH       | GOULD, AARON R<br>MILFORD, NH               | MILFORD          | NORTH CONWAY      | 07/10/2021       |
| GORDON, BETHANY L<br>MILFORD, NH      | MULCAHY III, GERALD J<br>MILFORD, NH        | MILFORD          | MILFORD           | 07/14/2021       |
| ARTHUR, SHANNON L<br>MILFORD, NH      | LOPEZ III, ERNESTO<br>MILFORD, NH           | MILFORD          | HOLLIS            | 07/15/2021       |
| WORTHEN, MATTHEW S<br>MILFORD, NH     | LANCE, CASSANDRA L<br>MILFORD, NH           | MILFORD          | WILTON            | 07/17/2021       |

DEPARTMENT OF STATE  
DIVISION OF VITAL RECORDS ADMINISTRATION

RESIDENT MARRIAGE REPORT

01/01/2021 - 12/31/2021

-- MILFORD --

| Person A's Name and Residence        | Person B's Name and Residence       | Town of Issuance | Place of Marriage | Date of Marriage |
|--------------------------------------|-------------------------------------|------------------|-------------------|------------------|
| COVELL, CASEY A<br>MILFORD, NH       | GRANT, JOHN D<br>MILFORD, NH        | BROOKLINE        | MILFORD           | 07/17/2021       |
| PATRICK, SANDRA S<br>ANTRIM, NH      | KING, WILLIAM C<br>MILFORD, NH      | MILFORD          | MILFORD           | 07/18/2021       |
| HUMBER, ALEX E<br>NASHUA, NH         | CARON, MARGUERITE M<br>MILFORD, NH  | MILFORD          | MOULTONBOROUGH    | 07/31/2021       |
| BROWN, HOLLY C<br>MILFORD, NH        | CIOTTI, GREGORY R<br>MILFORD, NH    | MILFORD          | HAMPTON           | 08/07/2021       |
| KELLOWAY, DAVID M<br>MILFORD, NH     | MARIEN, MARIA D<br>MILFORD, NH      | MILFORD          | MILFORD           | 08/08/2021       |
| LOPEZ PAVA, ORLANDO A<br>MILFORD, NH | DREW, KRISTA J<br>MILFORD, NH       | MILFORD          | HUDSON            | 08/14/2021       |
| TAYLOR, RYAN K<br>MILFORD, NH        | DONOVAN, CAROLANNE L<br>MILFORD, NH | MILFORD          | BEDFORD           | 08/15/2021       |
| BRUNET, STEPHANIE R<br>MILFORD, NH   | CLARK, AMY M<br>MILFORD, NH         | MILFORD          | MILFORD           | 08/16/2021       |
| RAMAGE, NOAH D<br>MILFORD, NH        | LARAWAY, CHRISTINA G<br>MILFORD, NH | MILFORD          | HEBRON            | 08/17/2021       |
| LONES, FALICIA M<br>MILFORD, NH      | MANDRIOLI, JOHN D<br>MILFORD, NH    | MILFORD          | CHICHESTER        | 08/18/2021       |
| TWEEDY, ROBERT E<br>MILFORD, NH      | WYATT, SUSAN M<br>MILFORD, NH       | MILFORD          | MILFORD           | 08/21/2021       |

DEPARTMENT OF STATE  
DIVISION OF VITAL RECORDS ADMINISTRATION

RESIDENT MARRIAGE REPORT

01/01/2021 - 12/31/2021

-- MILFORD --

| Person A's Name and Residence       | Person B's Name and Residence       | Town of Issuance | Place of Marriage | Date of Marriage |
|-------------------------------------|-------------------------------------|------------------|-------------------|------------------|
| LAVOIE, KIMBERLY A<br>MILFORD, NH   | AUSTIN, TIFFANIE C<br>MILFORD, NH   | MILFORD          | MILFORD           | 08/21/2021       |
| HULL, COLE S<br>MILFORD, NH         | MATHIAS, LINDSEY E<br>MILFORD, NH   | MILFORD          | HOLLIS            | 08/21/2021       |
| HARNEY, ALEENA S<br>MILFORD, NH     | BAKER, STEPHEN R<br>MILFORD, NH     | MILFORD          | MILFORD           | 08/28/2021       |
| GEORGE, NICOLE M<br>MILFORD, NH     | ARNOLD, JOSHUA A<br>MILFORD, NH     | MILFORD          | EPPING            | 09/03/2021       |
| MORLEY, JEANNIE K<br>PEPPERELL, MA  | NEWBURY, LAWRENCE M<br>MILFORD, NH  | MILFORD          | MILFORD           | 09/04/2021       |
| SMITH, RILEY S<br>MILFORD, NH       | ROBBINS, BENJAMIN J<br>MASON, NH    | MILFORD          | MILFORD           | 09/05/2021       |
| GRYVAL, EMILY A<br>MILFORD, NH      | SALISBURY, BRANDON K<br>MILFORD, NH | MILFORD          | SANBORNTON        | 09/17/2021       |
| PROVINS, RYAN S<br>MILFORD, NH      | PAULSON, AMBER L<br>MILFORD, NH     | MILFORD          | MILFORD           | 09/18/2021       |
| DILLON, JOHN B<br>MILFORD, NH       | SHAW, DARBY B<br>MILFORD, NH        | MILFORD          | CONCORD           | 09/18/2021       |
| PALLADINO, MICHAEL P<br>MILFORD, NH | PAQUETTE, SARAH M<br>MILFORD, NH    | MILFORD          | BEDFORD           | 09/25/2021       |
| HOLMAN, EMMA L<br>MILFORD, NH       | ATWOOD, JAMES J<br>MILFORD, NH      | MILFORD          | WALPOLE           | 09/25/2021       |

DEPARTMENT OF STATE  
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RESIDENT MARRIAGE REPORT

01/01/2021 - 12/31/2021

-- MILFORD --

| Person A's Name and Residence           | Person B's Name and Residence         | Town of Issuance | Place of Marriage | Date of Marriage |
|-----------------------------------------|---------------------------------------|------------------|-------------------|------------------|
| BOSQUET, DAVID W<br>MILFORD, NH         | HUDSON, JORDAN L<br>MILFORD, NH       | AMHERST          | MILFORD           | 09/26/2021       |
| LABASH, MARYA L<br>MILFORD, NH          | HORNER, ERIK T<br>MILFORD, NH         | MILFORD          | PETERBOROUGH      | 10/02/2021       |
| JELLIE, MELISSA P<br>MILFORD, NH        | SMITH, CORY A<br>MILFORD, NH          | MILFORD          | HOLLIS            | 10/02/2021       |
| LAMPKIN, STEPHANIE R<br>MILFORD, NH     | GAMACHE, CHRISTOPHER D<br>MILFORD, NH | LONDONDERRY      | WINDHAM           | 10/02/2021       |
| GRENIER, ALLISON A<br>MILFORD, NH       | JOHANSEN, CANTRELL K<br>MILFORD, NH   | AMHERST          | RINDGE            | 10/02/2021       |
| MALONE, DANIELLE M<br>MILFORD, NH       | TEDFORD, KATHERINE A<br>MILFORD, NH   | WILTON           | WILTON            | 10/03/2021       |
| GIANNONE, CHRISTOPHER D<br>MILFORD, NH  | KIM, HAYOUNG<br>MILFORD, NH           | MILFORD          | MILFORD           | 10/04/2021       |
| FORTIN, ASHLEY N<br>MILFORD, NH         | COYLE, NATHAN D<br>MILFORD, NH        | AMHERST          | MILFORD           | 10/06/2021       |
| RUBY, DYLAN S<br>MILFORD, NH            | MCCANDLESS, FAITH A<br>MILFORD, NH    | MILFORD          | MILFORD           | 10/07/2021       |
| RENS, NICHOLAS P<br>WEST DES MOINES, IA | RENTZ, EMILY N<br>MILFORD, NH         | AMHERST          | NEWBURY           | 10/10/2021       |
| SODDERS, KATHERINE E<br>MILFORD, NH     | WORKS, CHRISTOPHER E<br>MILFORD, NH   | MILFORD          | AMHERST           | 10/16/2021       |

DEPARTMENT OF STATE  
DIVISION OF VITAL RECORDS ADMINISTRATION

RESIDENT MARRIAGE REPORT

01/01/2021 - 12/31/2021

-- MILFORD --

| Person A's Name and Residence        | Person B's Name and Residence         | Town of Issuance | Place of Marriage | Date of Marriage |
|--------------------------------------|---------------------------------------|------------------|-------------------|------------------|
| REYES ARIAS, ANA V<br>MILFORD, NH    | RUANO, JOSE<br>MILFORD, NH            | MILFORD          | MILFORD           | 10/19/2021       |
| GREEN, JACOB W<br>MILFORD, NH        | DORAN, RACHEL L<br>MILFORD, NH        | MILFORD          | DOVER             | 10/22/2021       |
| WOOD, ALEXANDRA M<br>MILFORD, NH     | ADAMOWSKI, DYLAN J<br>MILFORD, NH     | MILFORD          | PLYMOUTH          | 10/22/2021       |
| HAMILTON, JENNIFER N<br>BELMONT, NH  | FORREST, CHRISTOPHER W<br>MILFORD, NH | MILFORD          | GREENFIELD        | 10/22/2021       |
| BEEBE, DANE C<br>MILFORD, NH         | MARTINEZ, SAMANTHA K<br>MILFORD, NH   | MILFORD          | MILFORD           | 10/30/2021       |
| ALDRICH, KELLIE M<br>MILFORD, NH     | ROWE, DANIEL R<br>MILFORD, NH         | MILFORD          | MILFORD           | 11/02/2021       |
| BERUBE, TRACY A<br>MILFORD, NH       | SWISHER, BRANDIN E<br>MILFORD, NH     | MILFORD          | BEDFORD           | 11/06/2021       |
| GUENTHNER, DANIELLE M<br>MILFORD, NH | MERRIAM, SHAWN A<br>MILFORD, NH       | MILFORD          | WALPOLE           | 11/06/2021       |
| LACROIX, JOSHUA B<br>MILFORD, NH     | MERCHANT, JESSICA R<br>MILFORD, NH    | MERRIMACK        | JACKSON           | 11/13/2021       |
| GAGNON, KYLE F<br>MILFORD, NH        | CARTER, SASHA M<br>MANCHESTER, NH     | NASHUA           | NASHUA            | 11/15/2021       |
| LEROY, KARL H<br>MILFORD, NH         | WRIGHT, MARY F<br>MILFORD, NH         | NASHUA           | PITTSFIELD        | 11/22/2021       |

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RESIDENT MARRIAGE REPORT

01/01/2021 - 12/31/2021

-- MILFORD --

| Person A's Name and Residence             | Person B's Name and Residence         | Town of Issuance | Place of Marriage | Date of Marriage |
|-------------------------------------------|---------------------------------------|------------------|-------------------|------------------|
| ST PIERRE, TAMMY B<br>MILFORD, NH         | CISEWSKI JR, FRANCIS G<br>MILFORD, NH | MILFORD          | BROOKLINE         | 12/12/2021       |
| TURNER, DAVIN-JAMES C<br>FORT-BENNING, GA | HORROCKS, JADEN K<br>MILFORD, NH      | MILFORD          | NEW IPSWICH       | 12/23/2021       |
| VISPOLI, CHRISTINE M<br>MILFORD, NH       | TIERNAN, MICHAEL S<br>CONCORD, NH     | MILFORD          | NASHUA            | 12/29/2021       |
| TUCKER, SAMANTHA K<br>MILFORD, NH         | TAVARES, RAFAEL D<br>MILFORD, NH      | MILFORD          | AMHERST           | 12/31/2021       |

Total number of records 81



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DIVISION OF VITAL RECORDS ADMINISTRATION



## RESIDENT DEATH REPORT

01/01/2021 - 12/31/2021

--MILFORD, NH --

| Decedent's Name              | Death Date | Death Place | Father's/Parent's Name | Mother's/Parent's Name Prior to First Marriage/Civil Union | Military |
|------------------------------|------------|-------------|------------------------|------------------------------------------------------------|----------|
| BOGLE, KEITH EARL            | 01/01/2021 | NASHUA      | BOGLE, NOT STATED      | NOT STATED, NOT STATED                                     | Y        |
| BURPEE, RICHARD DENNIS       | 01/04/2021 | NASHUA      | BURPEE, HENRY          | PLANTE, GABRIELLE                                          | Y        |
| ROBY, MAURICINA JOAN         | 01/05/2021 | HUDSON      | CALDWELL, RALPH        | FOURNIER, EDNA                                             | N        |
| DEAN, LEONARD ELLIOTT        | 01/06/2021 | NASHUA      | DEAN SR, HORACE        | ELLIOTT, ETHEL                                             | Y        |
| FORNICOLA SR, ROBERT ANTHONY | 01/09/2021 | ROCHESTER   | FORNICOLA, THEODORE    | FERRUGGIARO, MARY                                          | N        |
| HEALD, JAMES EDWARD          | 01/16/2021 | MILFORD     | HEALD, HERMANN         | BROUGHTON, MARY                                            | Y        |
| SCHOOLEY, ROBERT FITCH       | 01/16/2021 | MERRIMACK   | SCHOOLEY, WILLIAM      | FITCH, NANCY                                               | N        |
| CHAMPAGNE, ROBERT HECTOR     | 01/17/2021 | MERRIMACK   | CHAMPAGNE, HECTOR      | BARSALOW, IRENE                                            | Y        |
| JOWDERS, ALLEN WALTER        | 01/19/2021 | MILFORD     | JOWDERS, WALTER        | DRAPER, HELEN                                              | Y        |
| CONLIN, DENISE BEATRICE      | 01/21/2021 | MILFORD     | EDSTROM, RUDOLPH       | LONGPRE, ALFREDA                                           | N        |
| WOOLFSON, ALAN JULIAN        | 01/22/2021 | MILFORD     | WOOLFSON, JOSHUA       | HAIRMAN, JOSEPHINE                                         | N        |
| FAIRBANKS, LINDA A           | 01/28/2021 | NASHUA      | FAIRBANKS, E DOUGLAS   | TIBBETTS, KATHERINE                                        | N        |
| DESSANTI, JOHN               | 01/30/2021 | MILFORD     | DESSANTI, IVAN         | KUCIC, MARIA                                               | Y        |
| MAYHEW, ELAINE MARIE         | 02/02/2021 | MILFORD     | LAWRENCE, CHARLES      | NICHOLS, JESSIE                                            | N        |
| POOR, JAMES JOSEPH           | 02/02/2021 | MILFORD     | PICARD, JAMES          | JAREST, LOUISE                                             | N        |
| KELLY, DONALD R              | 02/04/2021 | MILFORD     | KELLY SR, JOHN         | CALLAHAN, MARY                                             | Y        |
| MURRAY, DANIEL WILLIAM       | 02/07/2021 | CONCORD     | MURRAY, JAMES          | HURLEY, MARGARET                                           | Y        |
| BRAZIER, ANDREW ARTHUR       | 02/09/2021 | MILFORD     | BRAZIER, HAROLD        | BROWN, BETTY                                               | N        |

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DIVISION OF VITAL RECORDS ADMINISTRATION



RESIDENT DEATH REPORT

01/01/2021 - 12/31/2021

--MILFORD, NH --

| Decedent's Name            | Death Date | Death Place | Father's/Parent's Name | Mother's/Parent's Name Prior to First Marriage/Civil Union | Military |
|----------------------------|------------|-------------|------------------------|------------------------------------------------------------|----------|
| LAMBERT, WALTER W          | 02/09/2021 | MILFORD     | LAMBERT, ERNEST        | MORTON, PATRICIA                                           | Y        |
| ZABIEREK, VICTORIA DEBORAH | 02/11/2021 | MILFORD     | ZABIEREK, FRANK        | KANE, KELLY                                                | N        |
| WILLIAMS, CLAIRE SYLVIA    | 02/14/2021 | NASHUA      | CHARENTE, ALBERT       | LACHAPELLE, ALPHONSINE                                     | N        |
| OLSON, GERALD MICHAEL      | 02/16/2021 | MANCHESTER  | OLSON, EVERT           | MCGUIRE, KATHRYN                                           | Y        |
| MEDLYN, RICHARD ALAN       | 02/20/2021 | DEERING     | MEDLYN, WILLIAM        | TENNEY, PEARL                                              | N        |
| RICHARD, MICHAEL GEORGE    | 02/27/2021 | MILFORD     | RICHARD, PAUL          | CLYDE, ESTHER                                              | Y        |
| BROWN JR, THOMAS L         | 02/28/2021 | NASHUA      | BROWN SR, THOMAS       | WHITFORD, LOIS                                             | N        |
| STEPHANAK, THADDEUS STUART | 03/09/2021 | NASHUA      | STEPHANAK, JOSEPH      | SKLADZIEN, HILDRED                                         | N        |
| KNIGHT, CLIFFORD PAUL      | 03/12/2021 | MILFORD     | KNIGHT, SHERMAN        | PLATT, LAURA                                               | N        |
| BYAM, LUDMILLA             | 03/13/2021 | MILFORD     | FINK, JAKOB            | FINK, THERESE                                              | N        |
| COTE, ERNEST W             | 03/14/2021 | MERRIMACK   | COTE, RAOUL            | DANAULT, LAURA                                             | N        |
| COTE II, ARTHUR R          | 03/15/2021 | MERRIMACK   | COTE SR, ARTHUR        | GAGNE, ALBERTHA                                            | Y        |
| POLSON, DUNCAN S           | 03/15/2021 | MILFORD     | POLSON, WILLIAM        | SMITH, GRACE                                               | Y        |
| DODD, HOPE WEIMONT         | 03/20/2021 | NASHUA      | WEIMONT, ARNE          | TILLISON, NORMA                                            | N        |
| BOND, BERNICE FRANCIS      | 03/21/2021 | MERRIMACK   | BARBER, GEORGE         | LAYTON, MADELINE                                           | N        |
| BEVINGTON, KAREN JEAN      | 03/28/2021 | MERRIMACK   | WHITE, PHILLIP         | LEBELL, ADELE                                              | N        |
| LIPPERT, THOMAS JOSEPH     | 03/29/2021 | MILFORD     | LIPPERT, DOUGLAS       | COX, BRIDGET                                               | N        |
| GASPAR, JOHN S             | 03/30/2021 | MILFORD     | GASPAR, GARDNER        | SHORT, DORIS                                               | Y        |

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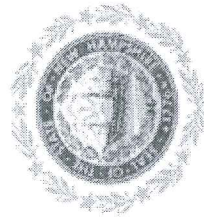
RESIDENT DEATH REPORT

01/01/2021 - 12/31/2021

--MILFORD, NH --

| Decedent's Name             | Death Date | Death Place  | Father's/Parent's Name | Mother's/Parent's Name Prior to First Marriage/Civil Union | Military |
|-----------------------------|------------|--------------|------------------------|------------------------------------------------------------|----------|
| BRYANT, KYLE ROBERT         | 04/02/2021 | NASHUA       | BRYANT, GREGORY        | KRINER, JOANNE                                             | N        |
| TEDFORD, CONNOR ERIC        | 04/16/2021 | MILFORD      | TEDFORD, MATTHEW       | BALDIGO, LAUREN                                            | N        |
| LUPIEN, MARY V              | 04/18/2021 | MILFORD      | HEALY, JEREMIAH        | DOWNEY, ALICE                                              | N        |
| JACOB, DIANE ROSE           | 04/19/2021 | MILFORD      | HUARD, RAYMOND         | RIVARD, JEANNINE                                           | N        |
| GRANT, FLORENCE ESTELLE     | 04/20/2021 | MERRIMACK    | DEXTER, PERRY          | DARLING, VERA                                              | N        |
| GUTHRO, JENNIFER LYNN       | 04/25/2021 | MERRIMACK    | TATE, DENNIS           | LEBLANC, BARBARA                                           | N        |
| DIETZ, CATHERINE ISABEL     | 04/26/2021 | MILFORD      | MEISSNER, CHARLES      | BRAY, ROSELEAN                                             | N        |
| DOYLE, LEONA MARIE          | 04/28/2021 | MILFORD      | COMEAU, JOSEPH         | LEARY, GERTRUDE                                            | N        |
| GAGNON, DAVID PAUL          | 04/29/2021 | MILFORD      | GAGNON, ALBERT         | AREL, PAULINE                                              | N        |
| RODRIGUES, ANGELO J         | 05/05/2021 | MILFORD      | RODRIGUES, ROGER       | MICHALOPOULAS, MARY                                        | N        |
| OTERO, JAXSON DANIEL        | 05/06/2021 | MILFORD      | OTERO, DANIEL          | WOODS, SHARI                                               | N        |
| TREPANIER, SHARON ANN       | 05/07/2021 | MILFORD      | LAVIGNE, GEORGE        | JANEIRO, OLIVE                                             | N        |
| MARCH, EDITH                | 05/07/2021 | MILFORD      | ANDERSON, EDGAR        | BREWSTER, KATRINA                                          | N        |
| CHLYPAWKA, INGEBOURG ILSE   | 05/09/2021 | PETERBOROUGH | UNKNOWN, UNKNOWN       | RIETHMUELLER, FRIDA                                        | N        |
| BACK, MARY ALICE            | 05/10/2021 | NASHUA       | KINNIE, EDGAR          | GROSS, FLORENCE                                            | N        |
| FUCARILE, JOSEPH ROBERT     | 05/13/2021 | MANCHESTER   | FUCARILE, MARIANO      | ALLOI, MARY                                                | Y        |
| TUTHILL, DONNA JEAN         | 05/20/2021 | MERRIMACK    | RACKLIFF, LAWRENCE     | MUSHROW, BETTY                                             | N        |
| MOONEYHAN SR, JOSEPH ALBERT | 05/24/2021 | MILFORD      | MOONEYHAN, WILLIAM     | HATCHER, ROSETTA                                           | N        |

DEPARTMENT OF STATE  
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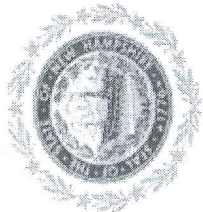
RESIDENT DEATH REPORT

01/01/2021 - 12/31/2021

--MILFORD, NH --

| Decedent's Name             | Death Date | Death Place | Father's/Parent's Name | Mother's/Parent's Name Prior to First Marriage/Civil Union | Military |
|-----------------------------|------------|-------------|------------------------|------------------------------------------------------------|----------|
| DUNN, CANDACE KATHLEEN      | 05/26/2021 | MILFORD     | DUNN, STEPHEN          | WOODS, PAMELA                                              | N        |
| BABIAN, MELISSA MARGARET    | 06/02/2021 | MILFORD     | BABIAN, PAUL           | DICKSON, DONNA                                             | N        |
| RICH, KATHERINE ANN         | 06/04/2021 | MILFORD     | MICHAUD, RAYMOND       | CORSON, SANDRA                                             | N        |
| MURPHY, NORITA ESTELLE      | 06/05/2021 | MILFORD     | MACKINTOSH, DAVID      | FERGER, NORITA                                             | N        |
| QUAST SR, KENNETH JOHN      | 06/08/2021 | MILFORD     | QUAST, HAROLD          | FOWLER, CHARLOTTE                                          | N        |
| RACICOT JR, JOHN CLAUDE     | 06/10/2021 | MILFORD     | RACICOT SR, JOHN       | DAVIS, FREIDA                                              | N        |
| LAQUERRE, FLEURETTE Y       | 06/12/2021 | MILFORD     | BOUDREAU, WILFRED      | DUMONT, LAURA                                              | N        |
| HAMEL, ANTHONY ROGERS       | 06/13/2021 | MILFORD     | HAMEL, WILLIAM         | MURPHY, ELIZABETH                                          | N        |
| LAMONTAGNE, JAYANN FRANCES  | 06/14/2021 | MILFORD     | TOOMEY, HAROLD         | HARPER, ROBERTA                                            | N        |
| BARITEAU, RUSSELL AIME      | 06/15/2021 | MILFORD     | BARITEAU, AIME         | LABBE, LORRAINE                                            | N        |
| ALDRICH, YVONNE A           | 06/17/2021 | MILFORD     | LABBE, ALBERT          | APRIL, MATHILDA                                            | N        |
| FAY, DORIS ANNIE            | 06/22/2021 | MILFORD     | LYONS, JAMES           | WOODBURY, ROSALIE                                          | Y        |
| HARDWICK, ELIZABETH MARY    | 06/25/2021 | MERRIMACK   | TOCHKO, ANTHONY        | FONTANA, JOSEPHINE                                         | N        |
| RENZETTI, DAWN MARIE        | 07/05/2021 | MILFORD     | PASSAMONTI, SYLVESTER  | MONAHAN, FRANCES                                           | N        |
| GEDDES, DIANNE LINDA        | 07/09/2021 | MILFORD     | HARDING, WILLIAM       | CHASE, JEAN                                                | N        |
| COMSTOCK, DANIEL DUANE      | 07/09/2021 | MILFORD     | COMSTOCK, ALLAN        | GRAVEL, OLIVE                                              | N        |
| ZABALA-LOPEZ, AMPARO        | 07/11/2021 | MERRIMACK   | UNKNOWN, UNKNOWN       | ZABALA-LOPEZ, MARIA                                        | N        |
| LAMONTAGNE, JEANNETTE ANNIE | 07/12/2021 | NASHUA      | DEMERS, LOUIS          | SMALL, FLORENCE                                            | N        |

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DIVISION OF VITAL RECORDS ADMINISTRATION



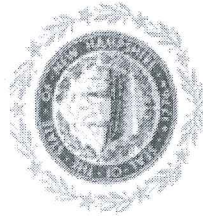
RESIDENT DEATH REPORT

01/01/2021 - 12/31/2021

--MILFORD, NH --

| Decedent's Name             | Death Date | Death Place | Father's/Parent's Name | Mother's/Parent's Name Prior to First Marriage/Civil Union | Military |
|-----------------------------|------------|-------------|------------------------|------------------------------------------------------------|----------|
| WHITTEN, JOAN MARGARET      | 07/14/2021 | NASHUA      | ANDERSON, CARL         | PILLSBURY, EVELYN                                          | N        |
| GUIMOND, RICHARD LEO        | 07/16/2021 | MILFORD     | GUIMOND, JOHN          | TURCOTTE, YVONNE                                           | N        |
| BUNDSCHUH, JOHN JOSEPH      | 07/17/2021 | MILFORD     | BUNDSCHUH, OSKAR       | SCHLECK, CAROLINE                                          | Y        |
| OLDNER, DAVID DEAN          | 07/19/2021 | MILFORD     | OLDNER, HERMAN         | UNKNOWN, PAULINE                                           | N        |
| LABELLE, CLEMENT ANDREW     | 07/24/2021 | NASHUA      | LABELLE, RUDOLPH       | CLOUTIER, CORILLA                                          | Y        |
| WHITTEN JR, CHESTER ADDISON | 07/25/2021 | MILFORD     | WHITTEN SR, CHESTER    | THOMPSON, CHRISTINE                                        | Y        |
| HOFFMAN, CATHERINE          | 07/28/2021 | MILFORD     | SCHLICHTING, EDDIE     | UNKNOWN, JUDY                                              | N        |
| MULLIN, SCOTT MICHAEL       | 08/01/2021 | CONCORD     | MULLIN, GEORGE         | LANDAU, BARBARA                                            | N        |
| BAKER, SANDRA KUULEI        | 08/07/2021 | MANCHESTER  | MOLE, JOHN             | SUI LUM TUCK, ELIZABETH                                    | N        |
| HANLON, JOHN FREDERICK      | 08/14/2021 | MERRIMACK   | HANLON, WINSTON        | RICHARDSON, MARIAN                                         | N        |
| BRADY, WILLIAM GERARD       | 08/18/2021 | MILFORD     | BRADY, WILLIAM         | HART, PHYLLIS                                              | N        |
| LIBBY, RICHARD LINWOOD      | 08/19/2021 | NASHUA      | LIBBY, ALTON           | MILLS, JOSEPHINE                                           | Y        |
| ROCKWELL, GLORIA M          | 08/20/2021 | MILFORD     | BATTAGLIA, FRANK       | UNKNOWN, ELEANOR                                           | N        |
| GIRARD, DAVID JOSEPH        | 08/22/2021 | MILFORD     | GIRARD, JOSEPH         | VLAHOS, ASPACIA                                            | N        |
| POULIN, JUNE ELLEN          | 08/25/2021 | MILFORD     | YANDOW, IRA            | ROCK, NANCY                                                | N        |
| LISTER, JEFFREY GORDON      | 09/09/2021 | MILFORD     | LISTER, RAYMOND        | DOWD, SHERRY                                               | N        |
| CLAY, SERGEY RAYMOND        | 09/12/2021 | MILFORD     | CLAY, KEVIN            | YEFKO, AILEEN                                              | N        |
| ARNOLDY, ROGER LEE          | 09/12/2021 | BEDFORD     | ARNOLDY, ALLOYSIUS     | BAINES, FLORENCE                                           | N        |

DEPARTMENT OF STATE  
DIVISION OF VITAL RECORDS ADMINISTRATION



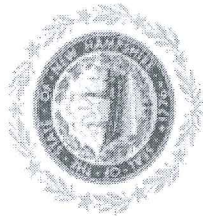
RESIDENT DEATH REPORT

01/01/2021 - 12/31/2021

--MILFORD, NH --

| Decedent's Name          | Death Date | Death Place | Father's/Parent's Name | Mother's/Parent's Name Prior to First Marriage/Civil Union | Military |
|--------------------------|------------|-------------|------------------------|------------------------------------------------------------|----------|
| DARRAGH JR, CURTIS RIKER | 09/13/2021 | NASHUA      | DARRAGH SR, CURTIS     | VAN TASSELL, JUNE                                          | Y        |
| WELLS, RONALD ARTHUR     | 09/13/2021 | MILFORD     | WELLS, ELMER           | JONES, ELSIE                                               | Y        |
| ROBINSON, ELIZABETH MAY  | 09/18/2021 | MERRIMACK   | VAN SLYKE, CLARENCE    | LINGNER, CORA                                              | N        |
| RANCK, ROBERT DALE       | 09/21/2021 | MANCHESTER  | RANCK, HARRY           | COTNER, ANNA                                               | Y        |
| CHAMPAGNE, JOSEPH MARCEL | 09/23/2021 | PORTSMOUTH  | CHAMPAGNE, MARCEL      | HUSSEY, CARRIE                                             | N        |
| WRIGHT, TERRILL          | 09/24/2021 | MILFORD     | WRIGHT, KENNETH        | SANVILLE, ISABELLE                                         | N        |
| LINDON, DOROTHY HOPE     | 10/01/2021 | MILFORD     | LINDON, JACK           | SOULE, MARJORIE                                            | N        |
| GREGOR, JOSEPH ARTHUR    | 10/06/2021 | MERRIMACK   | GREGOR, ARTHUR         | CORDERO, NORMA                                             | Y        |
| MOODY, GARY SCOTT        | 10/07/2021 | MERRIMACK   | MOODY, EDWARD          | JUDKINS, MADILYN                                           | N        |
| SMITH, VALERIE M         | 10/09/2021 | MILFORD     | OTIS, HAROLD           | TOMPKINS, MARGARET                                         | N        |
| COY, BRIAN PATRICK       | 10/14/2021 | MILFORD     | COY, GREGORY           | CARMICHAEL, SUSAN                                          | N        |
| BARTON, JEANETTE I       | 10/21/2021 | MILFORD     | MONAST, DELPHIS        | BEAUPRE, ORISE                                             | N        |
| RYAN JR, IRVING W        | 10/30/2021 | MILFORD     | RYAN SR, IRVING        | PALLUOTTO, MARY                                            | Y        |
| ROSS, ROBERT IRVING      | 10/31/2021 | MERRIMACK   | ROSS SR, JOHN          | BURNHAM, ABBIE                                             | Y        |
| POMBRIO, EMMA MARY       | 11/04/2021 | MILFORD     | UNKNOWN, UNKNOWN       | UNKNOWN, UNKNOWN                                           | N        |
| GUTHRIE, MAI             | 11/08/2021 | MILFORD     | SECKER, CLIFFORD       | HOLDEN, EDITH                                              | N        |
| MILLER, CARMEN LETENDRE  | 11/11/2021 | MERRIMACK   | LETENDRE, PHILLIPPE    | LABBE, MARIA                                               | N        |
| POIRIER, DAVID CHARLES   | 11/11/2021 | MILFORD     | UNKNOWN, UNKNOWN       | CONNOR, ROSE                                               | Y        |

DEPARTMENT OF STATE  
DIVISION OF VITAL RECORDS ADMINISTRATION



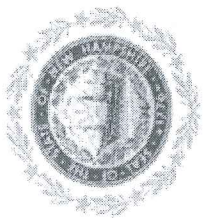
RESIDENT DEATH REPORT

01/01/2021 - 12/31/2021

--MILFORD, NH --

| Decedent's Name                 | Death Date | Death Place | Father's/Parent's Name | Mother's/Parent's Name Prior to First Marriage/Civil Union | Military |
|---------------------------------|------------|-------------|------------------------|------------------------------------------------------------|----------|
| GREEN, MICHAEL FRANCIS          | 11/13/2021 | MERRIMACK   | GREEN, GEORGE          | CARLINE, HELEN                                             | N        |
| SMITH, BRIAN HAYDEN             | 11/13/2021 | GOFFSTOWN   | SMITH JR, CARL         | BLODGETT, NATALIE                                          | N        |
| SEWARD, HUBBARD ARMAND          | 11/15/2021 | MILFORD     | SEWARD, GUY            | HUBBARD, EVELYN                                            | N        |
| PARKER, JOHN ALAN               | 11/16/2021 | MILFORD     | PARKER, JOHN           | ALDRICH, ADA                                               | Y        |
| ARCIERI, ROBERT LORETO          | 11/19/2021 | MERRIMACK   | ARCIERI, LORETO        | CUOZZO, MARY                                               | Y        |
| HOLT, CARMA MILLER              | 11/20/2021 | MILFORD     | MILLER, HAROLD         | BARNES, LENA                                               | N        |
| PANOPOULOS, HARRY               | 11/30/2021 | MERRIMACK   | PANOPOULOS, JAMES      | STAMATAKOS, RENA                                           | Y        |
| MAHONY, LEONARD CHARLES         | 12/02/2021 | MERRIMACK   | MAHONY, LLOYD          | HEDBERG, RUTH                                              | Y        |
| SPALDING JR, KENNETH WOODMAN    | 12/18/2021 | MILFORD     | SPALDING, KENNETH      | LUCE, HILDEGARDE                                           | Y        |
| CALVETTI, RICHARD ALFRED        | 12/20/2021 | MILFORD     | CALVETTI, ALFRED       | WEBER, AMELIA                                              | Y        |
| CASIERI, RAYMUND EDWARD         | 12/21/2021 | MILFORD     | CASIERI, ANTHONY       | DONOVAN, KATHERINE                                         | Y        |
| WILSON, BARRY DALE              | 12/22/2021 | MERRIMACK   | WILSON, ELMER          | GABBARD, DELORIA                                           | N        |
| GUTHRIE, ROBERT ALEXANDER WATTS | 12/26/2021 | MERRIMACK   | GUTHRIE, ROBERT        | WATTS, ETHEL                                               | N        |
| JEPSON, NORMA MARIA             | 12/28/2021 | MANCHESTER  | SARACENO, LEO          | TOWNSEND, IRENE                                            | N        |
| ATWOOD JR, VERNON COAKLEY       | 12/28/2021 | MILFORD     | ATWOOD SR, VERNON      | POINGDESTER, DORIS                                         | Y        |
| NOHELTY, DOREEN C               | 12/30/2021 | MILFORD     | MCMAHON, PAUL          | DUNN, BARBARA                                              | N        |
| DEWARE, LISA MAGELLA            | 12/30/2021 | AMHERST     | MICHAUD, GERARD        | BIRON, DENISE                                              | N        |
| LAVESPERE, PHYLLIS EILEEN       | 12/31/2021 | NASHUA      | WOODS, CLIFFORD        | GILMORE, EDITH                                             | Y        |

DEPARTMENT OF STATE  
DIVISION OF VITAL RECORDS ADMINISTRATION



RESIDENT DEATH REPORT

01/01/2021 - 12/31/2021

--MILFORD, NH --

| Decedent's Name          | Death Date | Death Place | Father's/Parent's Name | Mother's/Parent's Name Prior to First Marriage/Civil Union | Military |
|--------------------------|------------|-------------|------------------------|------------------------------------------------------------|----------|
| COUTURIER, RONALD HENRY  | 12/31/2021 | MILFORD     | COUTURIER, ALFRED      | LUSIGNAN, LUCILLE                                          | N        |
| GOULDING, IRENE GERTRUDE | 12/31/2021 | NASHUA      | TOUSEAU, LOUIS         | PLOOF, WILMA                                               | N        |

Total number of records 128



**228<sup>th</sup> Meeting of the  
Town of Milford, New Hampshire  
Deliberative Session Minutes  
Saturday, January 30, 2021**

**Elective Session – March 9<sup>th</sup> 2021  
Total Registered Voters – 12,779  
Number of Voters at Deliberative Session - 75**

**(Full minutes available from the Town Clerk and Administration Offices during normal business hours)**

**ARTICLE 1 – ELECTION OF OFFICERS**

The results of the voting for Town Officers are as follows:

**Board of Selectmen - 3 Year Term (vote for two)**

|               |      |
|---------------|------|
| Gary Daniels  | 1265 |
| Paul Dargie   | 1217 |
| Mike Thornton | 1097 |

**Cemetery Trustee - 3 Year Term (vote for one)**

|                  |     |
|------------------|-----|
| Jay Duffy        | 809 |
| Mary Dickson     | 745 |
| Daniel Sadkowski | 304 |

**Library Trustee - 3 Year Term (vote for three)**

|                             |      |
|-----------------------------|------|
| Kathryn Parenti             | 1593 |
| Jennifer O'Brien-Traficante | 1447 |
| Janet Hromjak               | 1373 |

**Library Trustee - 1 Year Term (vote for one)**

|           |      |
|-----------|------|
| John Yule | 1751 |
|-----------|------|

**Trustees of the Trust Funds - 3 year term (vote for one)**

|                |      |
|----------------|------|
| Richard Mossey | 1802 |
|----------------|------|

**Water-Wastewater Commissioner - 3 Year Term (vote for one)**

|              |      |
|--------------|------|
| Kris Jensen  | 1399 |
| Ryan Provins | 441  |

**ARTICLE 2 – BALLOT VOTE – ZONING CHANGES**

**The Planning Board SUPPORTS all Amendments:**

**Ballot Vote No. 1**

1. Are you in favor of the adoption of Amendment #1 as proposed by the Milford Planning Board for the Town of Milford Zoning Ordinance as follows:

**AMENDMENT #1:** Amend the Milford Zoning Ordinance, Article VII, and Supplementary Standards by inserting new section, Section 7.15 Mobile Food Vendors. The purpose is establish an administrative review and permitting process for mobile food vendors in the Commercial, Integrated-Commercial-Industrial, Integrated-Commercial-Industrial 2, and Industrial Zoning Districts to read as follows:

**Topical Description of Proposed Amendment:**

The proposed amendment would add a mobile food vendor section to the Milford Zoning Ordinance in order to properly regulate and accommodate mobile food vendors in appropriate locations (commercial and industrial zoning districts) in Milford. Milford currently does not have a mobile food vendor ordinance; the process for approving mobile food vendors has been handled through minor site plan amendment. The proposed ordinance also provides guidance and an approval process for locating food trucks on private property.

The Planning Board supports Amendment #1 by a unanimous vote of 5-0.

**Ballot Title: Mobile Food Vendors**

**The Voting on this amendment (Ballot Vote #1) is as follows:**

**YES 1686 PASSED NO 443**

**Ballot Vote No. 2**

2. Are you in favor of the adoption of Amendment #2 as proposed by the Milford Planning Board for the Town of Milford Zoning Ordinance as follows:

**AMENDMENT #2:** To see if the Town will amend the Milford Zoning Ordinance, Article V, Sections 5.02.5 Yard Requirements, 5.03.6 Yard Requirements, and 5.04.5 Yard Requirements by deleting Subsection C in each to eliminate the provision allowing a minimum 6 foot rear/side setback for accessory structures 120 square feet (or less) and establish a consistent minimum 15 foot rear/side dimensional setback requirement for all structures in the Residential A, B, and R Zoning Districts.

**Topical Description of Proposed Amendment:**

Proposed amendments would further clarify and improve the review, approval, enforcement process relative to the side and rear setbacks for all accessory structures. The amendment would eliminate the current provision allowing a minimum 6 foot rear/side setback for accessory structures 120 square feet (or less) and re-establish the uniform minimum 15 foot side and rear dimensional setback for all structures. The Planning Board supports Amendment #1 by a unanimous vote of 5-0.

**Ballot Title: Yard Requirements**

**The Voting on this amendment (Ballot Vote #2) is as follows:**

**YES 1145 PASSED NO 983**

**WARRANT ARTICLE 3 - FIRST RESPONDERS COMMUNICATIONS NETWORK - \$2,400,000 BOND**

Shall the town vote to raise and appropriate, an amount not to exceed \$2,400,000 for upgrades and replacement of the emergency services dispatch center and related infrastructure/equipment and to authorize the issuance of not more than \$1,700,000 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the municipal officials to issue and negotiate such bonds or notes and to determine the rate of interest thereon and other conditions in their judgement; with a term not to exceed 15 years; with \$700,000 to come from the unassigned fund balance? This article adopts the recommendation of the consultant engaged to study dispatch operations as approved by voters in March 2019. The project establishes a First Responders Communications Network operated by the Town of Milford replacing the contract with MACC Base and allows connectivity by neighboring towns if they choose to participate. This is a non-lapsing warrant article. This is a Special Warrant Article in accordance with RSA 32. Note: As this is for the issuance of long-term debt, this vote under state law requires a 3/5 ballot affirmative vote to pass. **The Board of Selectmen recommends this article (4-1). The Budget Advisory Committee recommends this article (8-0). The article has no tax impact in 2021 however; beginning in 2022 this article has an estimated tax impact of \$9.29 on an assessed valuation of \$100,000.**

**The results of the official ballot voting at the Elective Session on Article #3 is as follows:  
(60% vote needed to pass)**

**YES 974 (44.9%) NO 1197 (55.1%) FAILED**

**WARRANT ARTICLE 4 - SEWER WASTEWATER TREATMENT FACILITY (WWTF) SECONDARY CLARIFIERS REPLACEMENT MECHANISMS - \$1,459,000 BOND**

Shall the Town vote to raise and appropriate the sum of \$1,459,000 for the replacement of WWTF Secondary Clarifier mechanisms, in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the Selectmen to issue and negotiate such bonds or notes to determine the rate of interest and other conditions in their judgement? The mechanisms will replace aging equipment to ensure uninterrupted essential operations at the WWTF. This is a Special Warrant Article in accordance with RSA 32 and is paid for by the wastewater user fees. Note: As this is for the issuance of long-term debt, this vote under state law requires a 60% affirmative vote to pass. **The Board of Commissioners recommends this Article (3-0). The Budget Advisory Committee recommends this Article (8-0).**

**The results of the official ballot voting at the Elective Session on Article #4 is as follows:  
(60% vote needed to pass)**

**YES 1389 (65.5%) PASSED NO 729 (34.5%)**

**WARRANT ARTICLE 5 - WADLEIGH LIBRARY HVAC/Electrical Repair - \$1,290,000 BOND**

Shall the Town vote to raise and appropriate the sum of \$1,290,000 for the purchase of a New Wadleigh Library HVAC Replacement in accordance with the provisions of the Municipal Finance Act (RSA 33) with \$295,000 from Library Trust Funds and to authorize the Library Trustees to issue and negotiate such bonds or notes up to \$995,000, to determine the rate of interest and other conditions in their judgment? Work includes replacement of HVAC chiller, new controls, heat recovery, and new fan coil units. Most of the existing system is over 20 years old and does not heat/cool effectively. The new system should address existing issues and provide significant energy savings. This is a Special Warrant Article in accordance with RSA 32. Note: As this is for issuance of long-term debt, this vote requires, under State law, sixty percent (60%) affirmative vote to pass. **The Board of Library Trustees recommends this Article (7-0). The Board of Selectmen recommends this Article (4-1). The Budget Advisory Committee recommends this Article (8-0). This Article has no tax impact in 2021 however; beginning in 2022 this article has an estimated tax impact of \$7.44 on an assessed valuation of \$100,000.**

**The results of the official ballot voting at the Elective Session on Article #5 is as follows:  
(60% vote needed to pass)**

**YES 1083 (50.0%) NO 1085 (50.0) FAILED**

**WARRANT ARTICLE 6 - TOWN OPERATING BUDGET - \$15,664,508**

Shall the Town vote to raise and appropriate an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth in the budget for the purposes set forth herein, totaling \$15,664,508. Should this Article be defeated, the default budget shall be \$15,407,826 which is the same as last year with certain adjustments required by previous actions of the Town, or by law; or the governing body may hold one special meeting in accordance with RSA 40:13 X and XVI, to take up the issue of a revised operating budget only. **The Board of Selectmen recommends this Article (3-2). The Budget Advisory Committee recommends this Article (7-0-1). This article has an estimated tax impact of \$0.057 over the 2020 Budget or (\$5.63 on an assessed valuation of \$100,000).**

**The results of the official ballot voting at the Elective Session on Article #6 is as follows:  
YES 1160 PASSED NO 998**

**WARRANT ARTICLE 7 - WASTEWATER DEPARTMENT OPERATING BUDGET - \$2,288,406**

Shall the Town vote to raise and appropriate the sum of \$2,288,406 to operate and maintain the Wastewater Treatment Facility and the Sanitary Sewer Collection System, said appropriation to be offset by income received from wastewater user charges, or take any other action relative thereto? Should this Article be defeated, the default budget shall be \$2,218,206 which is the same as last year, with certain adjustments required by previous actions of the Town, or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13 X and XVI, to take up the issue of a revised operating budget only. This warrant article is paid for by the wastewater user fees. **The Board of Commissioners recommends this Article (3-0). The Budget Advisory Committee recommends this Article (8-0).**

**The results of the official ballot voting at the Elective Session on Article #7 is as follows:  
YES 1368 PASSED NO 753**

**WARRANT ARTICLE 8 - WATER DEPARTMENT OPERATING BUDGET - \$1,589,652**

Shall the Town vote to raise and appropriate the sum of \$1,589,652 to operate and maintain the Water Department, said appropriation to be offset by income received from the water user charges, or take any other action relative thereto? Should this article be defeated, the default budget shall be \$1,548,984, which is the same as last year, with certain adjustments required by previous actions of the Town, or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13 X and XVI, to take up the issue of a revised operating budget only. This warrant article is paid for by the water user fees. **The Board of Commissioners recommends this Article (3-0). The Budget Advisory Committee recommends this Article (8-0).**

**The results of the official ballot voting at the Elective Session on Article #8 is as follows:**

**YES 1351 PASSED                      NO 763**

**WARRANT ARTICLE 9 - RECONSTRUCTION OF TOWN ROADS - \$400,000**

Shall the Town vote to raise and appropriate the sum of \$400,000 to reconstruct roads as detailed using Cartegraph Data by the Department of Public Works. This will be a non-lapsing appropriation per RSA 32:7, VI. **The Board of Selectmen does not recommend this Article (2-3). The Budget Advisory Committee recommends this Article (8-0). This Article has an estimated tax impact of \$23.81 on an assessed valuation of \$100,000.**

**The results of the official ballot voting at the Elective Session on Article #9 is as follows:**

**YES 1066                                      NO 1095 FAILED**

**WARRANT ARTICLE 10 - FIRE RESCUE TRUCK #1 REPLACEMENT - 7-YEAR LEASE/PURCHASE - \$689,700 (Annual Lease Payment \$86,214: \$100,000 Paid from Fire Apparatus Replacement Capital Reserve the Total Purchase Price (\$689,700)**

Shall the Town vote to authorize the Board of Selectmen to enter into a 7-year lease/purchase agreement in the amount of \$689,700 for the lease-purchasing of a fire rescue truck with appropriate equipment for Fire Department operation (it will replace the current 1987 E ONE Rescue Truck) and to raise and appropriate \$100,000 from the Fire Apparatus Replacement Capital Reserve Fund as a down payment to reduce the lease/purchase price. Furthermore, to raise and appropriate \$86,214 for the first years payment for this purpose. With the passage of this article, future payments will be included in the operating budget. This is a Special Warrant Article in accordance with RSA 32. Note: As this is for the issuance of long-term debt, this vote under state law requires a 60% affirmative vote to pass. **The Board of Selectmen recommends this Article (4-1). The Budget Advisory Committee recommends this Article (8-0). This article has an estimated tax impact of \$5.13 on an assessed valuation of \$100,000.**

**The results of the official ballot voting at the Elective Session on Article #10 is as follows:**

**(60% vote needed to pass)**

**YES 1194 (55.3%)                      NO 966 (44.7%) FAILED**

**WARRANT ARTICLE 11 - WADLEIGH LIBRARY MAINTENANCE AND UPKEEP CAPITAL RESERVE - \$50,000**

Shall the Town vote to establish a Library Maintenance and Upkeep Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of future library building repairs, renovations, improvements for the benefit of the Town, and to raise and appropriate the sum of \$50,000 to be placed in this fund, and to appoint the Library Trustees as agents to expend from this fund?. **The Board of Selectmen does not recommend this Article (2-3). The Budget Advisory Committee recommends this Article (5-3). This Article has an estimated tax impact of \$2.98 on an assessed valuation of \$100,000.**

**The results of the official ballot voting at the Elective Session on Article #11 is as follows:**

**YES 1010                                      NO 1160 FAILED**

**WARRANT ARTICLE 12 - PUBLIC WORKS 6-WHEEL SNOW PLOW UNIT 5 YEAR LEASE-PURCHASE - \$42,530 (Annual Lease Payment \$42,530; Total Purchase Price (\$180,000)**

Shall the town vote to authorize the Board of Selectmen to enter into a 5-year lease/purchase agreement, subject to a fiscal funding clause that will protect the Town in the event of non-appropriation, for the purpose of lease/purchasing a 6-wheel snowplow unit/dump truck with the appropriate equipment for Highway Department operation (it will replace the 2002 International plow/dump unit), and to raise and appropriate the sum of \$42,530 for the first year's payment for this purpose? The total purchase price of this vehicle is \$180,000. If this article passes, future years' payments will be included in the operating budget. This is a Special Warrant Article in accordance with RSA 32. **The Board of Selectmen recommends this Article (4-1). The Budget Advisory Committee recommends this Article (8-0). This Article has an estimated tax impact of \$2.53 on an assessed valuation of \$100,000.**

**The results of the official ballot voting at the Elective Session on Article #12 is as follows:  
YES 1097 PASSED NO 1070**

**WARRANT ARTICLE 13 - SOCIAL SERVICES - \$40,000**

Shall the Town vote to raise and appropriate the sum of \$40,000 for the purpose of providing funding to Social Service agencies for Milford residents as proposed by the Social Services Committee and submitted to the Board of Selectmen? This is a Special Warrant Article in accordance with RSA 32. **The Board of Selectmen recommends this Article (5-0). The Budget Advisory Committee recommends this Article (8-0). This Article has an estimated tax impact of \$2.38 on an assessed valuation of \$100,000.**

**The results of the official ballot voting at the Elective Session on Article #13 is as follows:  
YES 1509 PASSED NO 317**

**WARRANT ARTICLE 14 - INFORMATION TECHNOLOGY INFRASTRUCTURE CAPITAL RESERVE - \$40,000**

Shall the Town vote to establish a Capital Reserve Fund under the provisions of RSA 31:1 for the purpose of improvements to the towns Information Systems, and to raise and appropriate the sum of \$40,000 to be placed in this fund, and to appoint the Board of Selectmen as agents to expend from this fund. **The Board of Selectmen recommends this Article (4-1). The Budget Advisory Committee recommends this Article (8-0). This Article has an estimated tax impact of \$2.38 on an assessed valuation of \$100,000.**

**The results of the official ballot voting at the Elective Session on Article #14 is as follows:  
YES 1098 PASSED NO 1032**

**WARRANT ARTICLE 15 - NON-EMERGENCY COMMUNITY TRANSPORTATION BUS SERVICES – \$32,000**

Shall the Town vote to raise and appropriate the sum of \$32,000 for the purpose of providing the Town's share of funding to the Souhegan Valley Transportation Collaborative (SVTC) in order to continue operating a regional, non-emergency, wheelchair-accessible transportation service providing rides within the designated service area to seniors, people with disabilities, and the general public? This is a Special Warrant Article in accordance with RSA 32. **The Board of Selectmen recommends this Article (5-0). The Budget Advisory Committee recommends this Article (8-0). This Article has an estimated tax impact of \$1.90 on an assessed valuation of \$100,000.**

**The results of the official ballot voting at the Elective Session on Article #15 is as follows:  
YES 1544 PASSED NO 602**

**WARRANT ARTICLE 16 - PUBLIC WORKS WHEEL BUCKET LOADER PURCHASE – (\$146,118) \$120,000 Paid from Capital Reserves, net purchase price \$26,118;**

Shall the Town vote to purchase a Hitachi wheel bucket loader for the sum of \$146,118, with \$120,000 to come from the DPW Vehicles & Heavy Equipment Capital Reserve Fund; with the remaining \$26,118 to come from general taxation. Majority Vote Required. **The Board of Selectman recommends this Article (5-0). The Budget Advisory Committee recommends this Article (7-1). This Article has an estimated tax impact of \$1.55 on an assessed valuation of \$100,000.**

**The results of the official ballot voting at the Elective Session on Article #16 is as follows:  
YES 1135 PASSED NO 996**

**WARRANT ARTICLE 17 - FIRE APPARATUS REPLACEMENT CAPITAL RESERVE - \$25,000**

Shall the Town vote to raise and appropriate the sum of \$25,000 to be placed in the Fire Apparatus Replacement Capital Reserve Fund? Expenditures from this fund will require a vote at the town meeting. The \$25,000 adds to the Fire Apparatus Replacement Capital Reserve approved by voters in 2017. **The Board of Selectmen does not recommend this Article (2-3). The Budget Advisory Committee recommends this Article (6-2). This Article has an estimated tax impact of \$1.49 on an assessed valuation of \$100,000.**

**The results of the official ballot voting at the Elective Session on Article #17 is as follows:  
YES 991 NO 1139 FAILED**

**WARRANT ARTICLE 18 - KEYES PARK EXPANSION COMMITTEE PROJECT CAPITAL RESERVE - \$25,000**

Shall the Town vote to raise and appropriate the sum of \$25,000 to be placed in the Keyes Park Expansion Committee Project Capital Reserve Fund? The purpose of this fund is for the design, development and construction of improvements to Keyes Memorial Park, as outlined in the Keyes Memorial Park Expansion Committee Report, (December 20, 2016, and as amended). The Board of Selectmen has authority to expend from this fund. The \$25,000 adds to the Keyes Park Expansion Committee Project Capital Reserve approved by voters in 2017. **The Board of Selectmen recommends this Article (3-2). The Budget Advisory Committee recommends this Article (8-0). This Article has an estimated tax impact of \$1.49 on an assessed valuation of \$100,000.**

**The results of the official ballot voting at the Elective Session on Article #18 is as follows:  
YES 992 NO 1149 FAILED**

**WARRANT ARTICLE 19 - AMBULANCE DEPARTMENT PORTABLE RADIO REPLACEMENT FROM THE PUBLIC SAFETY COMMUNICATION EQUIPMENT REPLACEMENT CAPITAL RESERVE - \$13,927**

Shall the Town vote to raise and appropriate \$13,927 to replace Portable Radios for the Ambulance Department with \$13,927 to come from the Public Safety Communication Equipment Replacement Capital Reserve to replace Portable Radios for the Ambulance Department. **The Board of Selectmen recommends this Article (5-0). The Budget Advisory Committee recommends this Article (8-0). This Article does not have a tax impact.**

**The results of the official ballot voting at the Elective Session on Article #19 is as follows:  
YES 1640 PASSED NO 506**

**WARRANT ARTICLE 20 - SUMMER BAND CONCERTS SUPPORT - \$9,000**

Shall the Town vote to raise and appropriate the sum of \$9,000 for the purpose of holding the annual summer evening Band Concerts (bands, sound system, crossing detail)? This is a Special Warrant Article in accordance with RSA 32. This is a non lapsing article until 12/31/22. **The Board of Selectmen recommends this Article (5-0). The Budget Advisory Committee recommends this Article (8-0). This Article has an estimated tax impact of \$0.54 on an assessed valuation of \$100,000.**

**The results of the official ballot voting at the Elective Session on Article #20 is as follows:  
YES 1353 PASSED NO 799**

**WARRANT ARTICLE 21 - MEMORIAL, VETERANS & LABOR DAY PARADES AND RECOGNITION SUPPORT - \$6,500**

Shall the Town vote to raise and appropriate the sum of \$6,500 for the purpose of town support relative to the observance of Memorial, Veterans, and Labor Day Parades? These funds shall be used to cover parade costs incurred by Public Works, Police Department, and other Town departments, and to purchase flags to be placed on the graves of veterans 14 days before Memorial Day and removed 14 days after Veterans Day. Departmental support costs and materials associated with the provision of these services will be charged against this appropriation. This is a Special Warrant Article in accordance with RSA 32. This is a non lapsing article until 12/31/22. **The Board of Selectmen recommends this Article (5-0). The Budget Advisory Committee recommends this Article (8-0). This Article has an estimated tax impact of \$0.40 on an assessed valuation of \$100,000.**

**The results of the official ballot voting at the Elective Session on Article #21 is as follows:  
YES 1571 PASSED                      NO 600**

**WARRANT ARTICLE 22 - BLIND EXEMPTION**

Shall the town, pursuant to RSA 72:27-a, vote to increase the Exemption for the Blind (RSA 72:37) amount from \$15,000 to \$30,000. The minimum exemption amount of \$15,000 was established by statute in 2003. The town of Milford has never increased this exemption amount, despite the increase in property taxes since that time and the diminishing effect this exemption has had over time in assisting the Blind. **The Board of Selectmen recommends this Article (5-0). The Budget Advisory Committee recommends this Article (8-0). This Article has an estimated tax impact of \$0.18 on an assessed valuation of \$100,000.**

**The results of the official ballot voting at the Elective Session on Article #22 is as follows:  
YES 1584 PASSED                      NO 566**

**WARRANT ARTICLE 23 - GRANITE TOWN RAIL TRAIL REVOLVING FUND**

Shall the town vote to establish a Granite Town Rail-Trail Revolving Fund pursuant to RSA 35-B: 2 II. Any monies received for Granite Town Rail-Trail facilities shall be allowed to accumulate from year to year and shall not be considered to be part of the General Fund unassigned fund balance. The Treasurer shall have custody of all monies in the fund and shall pay out the same only upon order of the Milford Conservation Commission and no further legislative body approval required. These funds may be expended only for trail management purposes as stated in RSA 35-B. **The Board of Selectmen recommends this Article (5-0). The Budget Advisory Committee recommends this Article (8-0). This article has no tax impact.**

**The results of the official ballot voting at the Elective Session on Article #23 is as follows:  
YES 1662 PASSED                      NO 488**

**WARRANT ARTICLE 24 - NASHUA STREET PEDESTRIAN SAFETY and SIDEWALK IMPROVEMENT PROJECT - \$871,924 (State pays \$697,539; Town pays \$174,385) By Petition**

Shall the Town vote to raise and appropriate the sum of \$871,924 with \$174,385 to be raised by general taxation and \$697,539 from the Congestion Mitigation and Air Quality Improvement (CMAQ) Program for the engineering, potential right-of-way acquisition, and construction of approximately 3,500 linear feet of new five-foot (5') wide sidewalk, to include, but not limited to, vertical granite curbing, associated drainage improvements, crosswalk markings, and repaving, along the southerly and northerly sides of Nashua Street beginning from 486 Nashua Street (Near Cahill Place, Map 32, Lot 4-C) to 586 Nashua Street (Near Lorden Plaza, Map 44, Lot 6) and to the existing sidewalk network at the corner of Capron Road and Nashua Street? This reimbursement program provides an 80% federal funding/20% local matching funds opportunity. This is a Special Warrant Article in accordance with RSA 32. **The Board of Selectmen does not recommend this Article (2-3). The Budget Advisory Committee recommends this Article (8-0). This Article has an estimated tax impact of \$10.38 on an assessed valuation of \$100,000.**

**The results of the official ballot voting at the Elective Session on Article #24 is as follows:  
YES 895                                      NO 1268 FAILED**

**WARRANT ARTICLE 25 - OSGOOD ROAD, MELENDY ROAD, AND ARMORY ROAD PEDESTRIAN SAFETY SIDEWALK AND BICYCLE LANE PROJECT - \$797,872 (State pays \$638,298; Town pays \$159,574) By Petition**

Shall the Town vote to raise and appropriate the sum of \$797,872, with \$159,574 to be raised by general taxation and \$638,298 from the Congestion Mitigation and Air Quality Improvement (CMAQ) Program) for the engineering of, potential right-of-way acquisition of, and construction of approximately 4,000 linear feet a new five-foot (5') wide sidewalk with vertical granite curbing, a dedicated striped bicycle lane, and pedestrian walkway, to include, but not limited to associated drainage improvements, crosswalk markings, and repaving, along Osgood Road, Mason Road, Melendy Road, and Armory Road, with pedestrian improvement project beginning at the intersection of West Street and Osgood Road and continuing southwest along Osgood Road past Adams Field, Osgood Pond, and Mason Road to the intersection of Osgood Road, Melendy Road and Armory Road, and continuing eastward along Armory Road to the intersection with the Granite Town Rail Trail? This reimbursement program provides an 80% federal funding/20% local matching funds opportunity. This is a Special Warrant Article in accordance with RSA 32. **The Board of Selectmen does not recommend this Article (2-3) The Budget Advisory Committee recommends this Article (8-0). This Article has an estimated tax impact of \$9.50 on an assessed valuation of \$100,000.**

**The results of the official ballot voting at the Elective Session on Article #25 is as follows:  
YES 848                      NO 1320 FAILED**

**The Moderator adjourned the 2021 Town Meeting Deliberative Session at 3:28 p.m.**

**Respectfully submitted,**

**Joan Dargie, Town Clerk**



## **2022 Town Vote Come and Have Your Voice Be Heard!**

The information on the subsequent pages (on colored paper) is provided on a variety of topics relative to the 2022 Town Vote on March 8th.

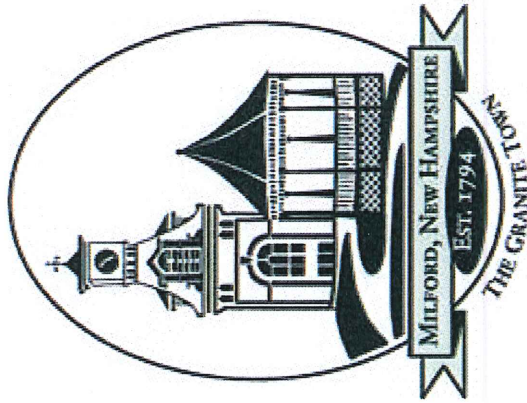
If you have any questions regarding any of the items that will be on the ballot on March 8<sup>th</sup>, please feel free to contact the Administration Office at 249-0601.

The Town Vote will be on March 8, 2022, at the Milford High School Gymnasium (100 West Street). The polls will be open from 6:00 a.m. until 8:00 p.m.



# Town of Milford, New Hampshire 2022-2027 Capital Improvements Plan

Adopted on 12/7/21

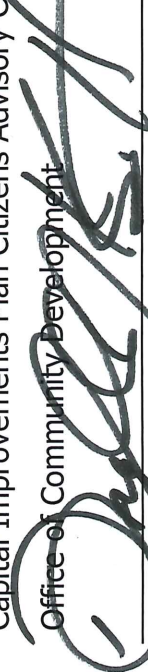


Prepared By:

Town of Milford Planning Board

Capital Improvements Plan Citizens Advisory Committee

Office of Community Development

  
Doug Knott  
Planning Board Chairman

  
Pete Basiliere  
CIP Citizens Advisory Committee Chairman

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## Executive Summary

The Citizens Advisory Committee is pleased to present our 2021 Capital Improvements Plan (CIP) for the fiscal years 2022-2027. The CIP is a framework for understanding and evaluating town and school district projects with significant capital outlays. The CIP includes more than 30 projects, each with a total cost exceeding \$75,000 and a projected useful life of at least five years. The Committee identified and then prioritized a total of eight projects with an estimated tax impact of approximately \$551,000 for consideration in 2022.

We recommend the following eight projects be considered for 2022 funding, six of which will require warrant articles:

| Priority | Department                | Project                                                                                                                       | Estimated Cost (excluding interest or lease payments)                                                           | Tax Impact 2022 |
|----------|---------------------------|-------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|-----------------|
| 1        | Wadleigh Memorial Library | Library HVAC & Electrical Upgrades                                                                                            | \$1,320,000 less \$325,000 from library trust funds; bonded for 15 years                                        | \$0             |
| 2        | Community Development     | Osgood/Armory/Mason/Melendy Roads – Sidewalk and Pedestrian/Bicycle Improvements                                              | \$755,000 commitment in 2022 with \$604,000 reimbursed by NHDOT 2022-2024                                       | \$151,000       |
| 3        | Water Utilities           | Wastewater Treatment Facility (WWTF) Nutrient and Metals Upgrade Planning, Design, Bidding, Proj. Mgmt.                       | \$510,000 paid with ARPA funds; no local tax impact or warrant article                                          | \$0             |
| 4        | Fire Department           | Replace Rescue 1                                                                                                              | \$735,000 as a seven-year lease/purchase                                                                        | \$0             |
| 5        | Water Utilities           | Water Main Improvements Phase II - Linden Street, Riverview Street, Olive Street, Laurel Street; Upgrade 4" line with 8" line | \$370,000 paid by ratepayers                                                                                    | \$0             |
| 6        | Public Works              | Town Hall HVAC replacement                                                                                                    | \$1,099,000 less \$425,000 from previously approved project funds at the 2019 Town Meeting; bonded for 15 years | \$0             |
| 7        | Community Development     | Raze Former Permatatch Building at 127 Elm St.                                                                                | \$400,000 commitment in 2022                                                                                    | \$400,000       |
| 8        | Administration            | Town Communication Upgrades on Crown Castle Wireless Service Facility and Purchase of mobile and portable devices             | \$594,466 less \$329,830 from the ARPA funds and \$264,635 from the Town's Fund Balance                         | \$0             |

The CIP Committee also recommends the Board of Selectmen develop a policy regarding capital investments in the Town's water and wastewater treatment plants. The Water Commissioners anticipate a \$6.5 million upgrade required by the US Environmental Protection Agency within the next couple of years. The Board must act now to develop a policy that determines what capital investment costs are borne by the ratepayers or by a combination of ratepayers and taxpayers who do not receive either town water or town sewer services. Further, suppose the policy is that the ratepayers bear all costs. In that case, the Board and Water Commissioners must decide whether to establish a separate water and sewer district for approval at a future Town Meeting, so ratepayers are the only ones voting whether to approve capital expenditures.

Lastly, the School District did not provide a member of our Committee. As significant as the Town's pending capital expenditures are, the school district's future capital costs may be on a par with the Town's, resulting in a substantial amount of money raised by taxation. Unfortunately, there is no clear understanding of how much the School District will require to repair, enhance, or replace portions of its physical infrastructure. The School District recently conducted a facility survey/feasibility study to make plans for capital improvements. However, the results will not be available until later this year at the earliest.

A tremendous amount of time and effort went into developing this report. The CIP committee is grateful to the department heads and their support personnel for preparing the project proposals. We are especially thankful for Lincoln Daley's efforts to compile the information, provide the data and background information, and have numerous conversations with his peers over the past months. Let's not overlook the amount of time and energy he put into supporting the Committee and individual members.

We trust the Planning Board and Board of Selectmen will accept this report and favorably act upon our recommendations.

# Chapter 1. Introduction, Definition, Purpose, and Process

## A. Introduction and Definition

A municipal Capital Improvements Plan (CIP) is an essential component of the Town's short-term and long-range community planning process. As authorized by the New Hampshire Revised Statutes Annotated (NH RSA) 674:5 and by Article 25 of the 1995 Milford Town warrant, the Milford Planning Board, with the support of the Department of Community Development and the CIP Citizens Advisory Committee (CIP Advisory Committee), annually prepares a six-year CIP. The CIP lays out a framework for municipal programs and projects that require significant capital outlays. The CIP encompasses major projects currently underway and future projects paid for with public funds in most cases. Tailoring the CIP to the community allows projects to be classified according to urgency and the need to see them realized to support Town services and goals. A project is eligible for inclusion in the CIP if the total exceeds \$75,000 and has a projected useful life of at least five years. Although often acquired in groups, replacement vehicles are not eligible unless the single unit value is equal to or greater than \$75,000.

The CIP contains the capital improvement projects reviewed by the CIP Citizens Advisory Committee based on its analysis of project requests submitted and presented by Town department heads, the Water and Sewer Commission, the Wadleigh Library Board of Trustees, and the Milford School District. For the 2022-2027 CIP, project requests (both new and recurring) were submitted by the following:

|                              |                                    |
|------------------------------|------------------------------------|
| Administration               | Recreation                         |
| Ambulance Department         | School District                    |
| Fire Department              | Wadleigh Library Board of Trustees |
| Community Development Office | Water & Sewer Utilities            |
| Public Works Department      |                                    |
|                              | Information Technology             |
|                              | Police Department                  |
|                              | Town Administration                |

No project requests were submitted this round by the following:

- Assessing
- Community Media
- Conservation Commission
- Finance

## B. Purpose of the Capital Improvements Plan

The CIP attempts to link, within a rational framework, the provision of needed facilities, products, or services with the spending necessary to attain such items. The CIP must address the goals and intent of the Milford Master Plan and department priorities with fiscal realities. A well-supported and thoughtfully prepared CIP should provide the following benefits to the community (as noted in "The Planning Board in New Hampshire, A Handbook for Local Officials," November 2019, Office of Strategic Initiatives, Chapter II):

- ❖ **Preserving public health, safety, and welfare.** Providing the essential services which ensure citizen health and safety is a fundamental responsibility of local government. Programs of regular facility maintenance, upgrades and expansion of government services to meet minimum federal, state, and local standards are essential to any community. The cumulative effect of deferring major maintenance expenditures and necessary improvement of essential services is often an expensive series of stopgap measures that fail to address comprehensive long-term goals.
- ❖ **Anticipating the demands of growth.** When related to the master plan, the capital improvements programming process works to anticipate investments in community facilities needed to serve or shape the Town's growth and development pattern. The portions of selected capital improvement expenditures necessitated by growth may be eligible for funding by impact fees as authorized in RSA 674:21.
- ❖ **Improving communication and coordination.** Communication among the Planning Board, municipal departments, administrative officials, the Budget Advisory Committee, the Board of Selectmen, and citizens can result in cost savings and avoiding duplication of facilities and expenditures.
- ❖ **Avoid undue tax increases.** Capital improvements programming is a means of avoiding the surprise of expensive projects generating significant property tax increases. While cost impacts cannot always be precisely determined in advance, the CIP fosters discussion of the distribution of the tax burden of new capital expenditures over time. A significant benefit of fiscal stability and sound community facility planning may be an improved bond rating.
- ❖ **Developing a fair distribution of capital costs.** The capital improvements programming process allows for a public discussion of the preferred means of distributing capital costs over time and among users of the facilities to be financed.
- ❖ **Building a foundation for growth management and impact fees.** The development and formal adoption of a capital improvements program is a statutory prerequisite to enacting growth management and impact fee ordinances. A properly constructed CIP is an integral part of a land-use regulatory process that implements either ordinance type.
- ❖ **Identifying "scattered and premature" development.** New Hampshire statutes allow planning boards to adopt subdivision regulations against scattered or premature subdivisions of land. The capital improvements program is one measure used by a Planning Board to judge whether a development is scattered or premature based on an absence of essential public services and infrastructure.
- ❖ **Supporting economic development.** Communities exhibiting sound fiscal health and quality services and facilities are attractive to business and industry. New business investment and reinvestment may be influenced by improvements that enhance the quality of life for residents and labor. Private decision-making for investment is based not only on the availability of utilities but also on the quality of community schools, public safety facilities, recreation opportunities, and cultural amenities such as libraries.

## **C. Capital Improvements Planning Process**

As specified in NH RSA 674:5, the Milford Planning Board directs the capital improvements planning process based upon the Town's adopted master plan goals and recommendations. The CIP process begins in the late spring of each year with the Community Development Office's distribution of project request forms. The Planning Board at that time also appoints a seven regular member committee representing several areas of Town operation and the general citizenry. Members serving on the 2022 - 2027 CIP Advisory Committee were:

- Peter Basiliere - Planning Board Representative
- Elaine Cohen - Planning Board Representative
- Chris Costantino - Conservation Commission / Conservation Commission Coordinator
- Lincoln Daley - Community Development Director – Town Staff
- Kathryn Parenti - Library Trustee
- Peggy Seward - Budget Advisory Committee Representative
- Michael Thornton - Board of Adjustment / Budget Advisory Committee Representative

The Committee met regularly starting August 2021 to complete a final draft of the CIP for public review later in the year. During this time, the CIP Advisory Committee met with department heads and representatives of the boards and commissions that submit project requests. This report is a "snapshot" or moment in time in identifying the Town's capital needs. The CIP is not a static planning tool as it is evaluated annually and adjusted according to Town's goals and financial considerations.

The Committee generally follows a basic five-step process in accumulating, analyzing, evaluating, ranking, and allocating project requests to appropriate years in the upcoming six-year time frame, with the intent of balancing needs and costs with Town financial constraints and reasonable and logical implementation timeframes.

The role of the CIP Advisory Committee is to recommend the placement or non-placement of projects in the six-year CIP. The objective is to create a funding profile that minimizes yearly fluctuations of the tax burden on the citizens of Milford. A secondary aim of the CIP Advisory Committee is to reduce the fluctuations and reduce the citizens' overall tax burden, which in 2020 stood at \$25.35 per \$1,000 property valuation. It is important to note that individual CIP Advisory Committee members may or may not support a specific project(s). Thus, the CIP becomes a vital tool to be utilized by the Board of Selectmen, Budget Advisory Committee, department heads, and citizens to evaluate spending on capital projects both in the short and long term.

A more detailed description of the CIP process is as follows:



**Step 1:** The Community Development Department transmits project request forms to all applicable department heads, commissions, trustees and the Milford School District SAU office. Projects are referenced by either a new or previously given project number to facilitate easier identification and review of projects. Each project should have a Statement of Need in addition to the Description. The Statement of Need enables the CIP Advisory Committee to understand why the project is required to continue or increase Town services and the impact of delaying or not accomplishing the project. When applicable, project requests are cross-referenced to where they are included in the Milford Master Plan.

**Step 2:** The CIP Advisory Committee reviews project requests and schedules a meeting with the respective department if needed to discuss each project.

**Step 3:** The CIP Advisory Committee studies projects individually and through group discussions. Evaluation includes the review of the level of urgency, need for realization, the estimated cost of each project, probable operating and maintenance costs, potential revenues, and existing sources of funds or the need for additional sources of funds for the implementation and operation of each project. Pursuant to the State RSA 674:6, each project was ranked in 2022 and 2023 by project urgency and then classified using twelve (12) evaluative categories/criteria. For years 2024 – 2027, projects were evaluated individually based on the criteria and then placed within the appropriate year without prioritization.

**Step 4:** Using the requestor's recommendation as a starting point, the CIP Advisory Committee discusses and develops a consensus on the recommendation for the year in which the project should be placed on the Town Warrant. A project that is included in the CIP does not mean the project will be implemented. Implementation is subject to additional factors. For projects requiring bonding or a lease agreement, the tax impact is noted the year after the warrant article is presumed to pass when the tax rate impact occurs.

**Step 5:** The CIP Advisory Committee considers the projects recommended for placement on the next year's Town warrant and prioritizes those particular projects to provide recommendations on urgency and need. This prioritization gives the Board of Selectmen, Budget Advisory Committee, and the public the input required from the CIP Advisory Committee when those bodies deliberate during the subsequent development of the following year's budget and warrant articles.

Upon completion of the five-step process, the CIP Advisory Committee:

1. Prepares the final draft report with the assistance of the Community Development Office;
2. Presents the final draft to the Planning Board at a Planning Board meeting or work session;
3. Presents the final draft to the Board of Selectmen to brief the Board on its recommendations;
4. Transmits a copy of the final draft report to department heads, the Board of Selectmen, the Budget Advisory Committee, and the Planning Board;
5. Schedules a public hearing date with the Planning Board; and
6. Presents the CIP at a Planning Board meeting for the required public hearing and adoption.

## **Chapter 2. 2022 – 2027 Project Requests: Project Descriptions and CIP Advisory Committee Recommendations**

### **A. Introduction**

This year's CIP Advisory Committee appreciates the time and effort given to the process by department heads and the School District. Background information and documentation were generally very complete, thorough and greatly helped the CIP Advisory Committee complete its work.

For this CIP cycle, twenty-nine (29) projects were included for funding consideration between 2022 and 2027. In addition, seven (7) projects were identified as "on the horizon." A brief description of each project and the CIP Advisory Committee's recommendation follows.

#### **Placeholder and On the Horizon Projects**

When reviewing projects and placing them in the CIP Estimated Tax Impact Table, the CIP Advisory Committee also considers whether the project is a "**Placeholder**" or is "**On the Horizon**." A project that is considered a **Placeholder** is a project that does not yet have a well-defined description or scope for implementation. However, the CIP Advisory Committee, based on information presented, feels the project will likely be required within the six-year capital improvements planning cycle and thus needs to be anticipated for planning and budget purposes. A project noted as **On the Horizon** is a project that may or may not have a defined description and scope but, based on information presented, would be implemented outside of the six-year CIP cycle. When known, these projects are included in the CIP to identify significant capital expenditures that need to be considered in long-range planning and funding efforts.

#### **CIP and Capital Reserve Funds**

As part of its annual evaluation process and report, the CIP Committee reviews Capital Reserve Funds of \$75,000 or greater. Some of the funds are well defined and linked to specific projects in our Capital Improvement Plan, i.e., the Public Works Department, Fire Department, and Ambulance Service vehicles.

The CIP Advisory Committee will continue to work with Town Finance Director to receive a written status for all active Capital Reserve Funds in September of next year before next year's Committee prepares the Plan's annual update. The inclusion of a status report will enable the members to better evaluate the future needs of Capital Reserve Fund projects.

## **Town Projects by Year**

Eight (8) projects are proposed for funding in 2022. These projects are listed below by order of urgency and project classification as determined by the CIP Advisory Committee. The Committee's recommendations and placement of projects within 2022 and years within this CIP cycle are meant to assist the Board of Selectmen and the Budget Advisory Committee in their deliberations during the budget and warrant article preparation process. The list below represents a prioritization of projects within years 2022 and 2023 and establishes the basis for determining the placement of projects within the six-year cycle pursuant to the purposes of the CIP. The final decision to prioritize projects within a specific year and include projects within the Town budget falls to the Board of Selectmen and Budget Advisory Committee.

The CIP Advisory Committee modified and expanded its evaluation process to include criteria reflective of projects that enhance or improve the public and social welfare of the community. The purpose was to evaluate projects more broadly and consider projects that may provide a public benefit but do not include or contain or enhance public safety. As stated previously, pursuant to the State RSA 674:6, each project was first ranked by urgency and then classified using twelve evaluative categories/criteria. The evaluation process included the review of the need for realization, the estimated cost of each project, probable operating and maintenance costs, potential revenues, and existing sources of funds or the need for additional sources of funds for the implementation and operation of each project. The CIP Advisory Committee prioritized the projects in 2022-2023 by the highest average evaluation/classification score. For years 2024 – 2027, projects were evaluated individually and then placed within the appropriate year.

## **Water and Wastewater Utility CIP Projects**

The CIP Advisory Committee suggests that the warrant articles for the Water Department be included in the 2022 warrant. At the time of this report, the Water Utilities Department and the Water & Sewer Commissioners anticipate completing the pilot study in 2021. The financial costs for projects in 2023 – 2027 represent estimations and will not be calculated until 2022.

The municipal water and wastewater project upgrades scheduled over the next six (6) years will require substantial capital investment in compliance with the Wastewater Treatment Facility's federal permit renewal to remove nutrients and metals from the treated wastewater discharged to the Souhegan River. These improvements are currently primarily born by the ratepayers receiving services. The Committee recognizes that a municipal water and wastewater system provides a community benefit and is an economic driver for expanded residential, commercial, and industrial growth. As a community benefit and asset, the Town will need to consider broadening the financial burden anticipated within this CIP cycle to include ratepayers and residents for the continued management and maintenance of the municipal systems. The Committee requests that the Board of Selectmen and the Board of Water and Sewer Commissioners consider potential cost allocation alternatives that equitably share the costs across the community.

## **Milford School District CIP Projects**

School District CIP Projects are included in the Town's CIP to present a comprehensive overview of all potential large capital expenditures facing the Town within the six-year capital improvements funding cycle. The School District recently completed a master plan and feasibility study to identify facility renovations, improvements, and estimated costs. If realized, these renovations and improvements represent a significant capital cost to the Town over the next ten (10) years. The Board of Selectmen, School Board, and their respective departments will work collaboratively to project and time major expenses to avoid dramatic jumps in the property tax rate. The CIP Advisory Committee reviews School District project requests with this in mind. However, it is noted that the School District is governed by a separate funding structure than the Town.

## **2022 PROJECTS**

**2022 Wadleigh Memorial Library (LIBR20-02) – Library HVAC & Electrical Upgrades – \$1,320,000 (15 Year Bond, \$995,000 with \$325,000 Funded by the Library Trustees Trust Fund))**

*Department Request: 2022 Funding*  
*CIP Advisory Committee Recommendation: 2022 Funding*

This Library Trustees seek to complete identified/prioritized facility maintenance and repairs over five years. This project's focus will be to repair and replace the outdated heating, ventilation, and air conditioning (HVAC) and electrical systems in the facility. This project request results from many years of planning, study, analysis, and review of options to ensure the continued Wadleigh Memorial Library operations and effectuate the Library Trustee's long-term Strategic Plan. Of the estimated \$1,320,000 cost for the project, \$325,000 will be funded through the Library Trustees Trust Fund.

**2022 Community Development (CD11-02) – Osgood/Armory/Mason/Melendy Roads – Pedestrian and Bicycle Improvements - \$755,000 (Cash, \$151,000 Town portion with \$604,000 Reimbursed by NHDOT 2022-2024)**

*Department Request: 2022 Funding*  
*CIP Advisory Committee Recommendation: 2022 Funding*

This project request is for approximately 4,000 linear feet a combination of a new five-foot (5') wide, bituminous asphalt sidewalk with vertical granite curbing, a dedicated multi-purpose striped lane, and pedestrian walkway, to include, but not limited to associated drainage improvements, crosswalk markings, and repaving, along Osgood Road, Mason Road, Melendy Road, and Armory Road. The pedestrian improvement project will begin at the intersection of West Street and Osgood Road, continue along Osgood Road past Adams Field, Osgood Pond, and Hazel Adams Burns Park, the intersection of Mason Road to the intersection of Osgood Road, Melendy Road, and Armory Road. The pedestrian improvement will continue along Armory Road past Leisure Acres Mobile Home Park and National Guard Armory to its intersection with the Granite Town Rail-Trail. These roadway sections are heavily traveled by motorized vehicles and non-motorized modes of transportation (e.g., pedestrians and cyclists). They include a walking route from a high-density mobile home park to the High and Middle Schools.

An application was submitted in 2019 for the project to the NHDOT Congestion Mitigation and Air Quality (CMAQ) Program. This reimbursement program provides an 80% federal funding/20% local matching funds opportunity. The project was selected and has been awarded a federal grant. As presented to the CIP Advisory Committee, the project has a total estimated cost of \$755,000. The Town's 20% share equates to \$151,000.

**2022 Water Utilities (WTR20-01) Wastewater Treatment Facility (WWTF) Nutrient and Metals Upgrade Planning, Design, Bidding, Project Management - \$510,000 (Funded by the American Recovery Plan Act of 2021 funds, \$0 impact)**

*Department Request: 2022 Funding*  
*CIP Advisory Committee Recommendation: 2022 Funding*

This project request is in direct response to the Wastewater Treatment Facility (WWTF) Environmental Protection Agency (EPA) National Pollution Discharge Elimination System (NPDES) operation permit renewal requiring facility improvements to meet more stringent treatment requirements and limits on metals and nutrient removal from the treated wastewater that is discharged to the Souhegan River. The existing WWTF treatment technologies from the original design are not able to meet the new limits. The WWTF Comprehensive Facilities Plan identified this project to address the aging equipment. The project seeks to provide needed planning, design bid and project management plan to implement the WWTF improvements scheduled for 2022 and future years. The project will be funded through the American Recovery Plan Act of 2021 appropriated by the Board of Selectmen.

**2022 Fire Department (FIRE14-01) – Replace Rescue 1 - \$735,000 (7 Year Lease/Purchase)**

*Department Request: 2022 Funding*  
*CIP Advisory Committee Recommendation: 2022 Funding*

This project request replaces Rescue 1, the Fire Department's heavy rescue unit, which carries the "Jaws of Life" and other technical rescue equipment used regularly. The current vehicle is a 1989 GMC Commercial Chassis with a custom body. It responds to all motor vehicle accidents, hazardous materials incidents, and water and technical rescues. In 2022, Rescue 1 will be 33 years old.

**2022 Water Utilities (WTR19-05) – Water Main Improvements, Phase II - \$370,000 (Funded by Water & Sewer Rate Payers, \$0 Impact)**

*Department Request: 2022 Funding*  
*CIP Advisory Committee Recommendation: 2022 Funding*

This project will consist of replacing a section of town water mains for improved flow and capacity in the following areas:

- Linden Street from Olive Street – Riverview Street (Upgrade 4" diameter to 8" diameter)
- Olive Street – Laurel Street (Upgrade 4" diameter to 8" diameter)
- Riverview Street (Upgrade 4" diameter to 8" diameter)
- Laurel Street (Upgrade 4" diameter to 8" diameter)

These areas were identified and designed as part of the 2018 Water Main Improvements. Project to be funded by ratepayers.

**2022 Public Works (DPWH18-01) – Town Hall HVAC Replacement - \$674,000 (15 Year Bond)**

*Department Request:*

*2022 Funding*

*CIP Advisory Committee Recommendation: 2022 Funding*

This project request is to replace the Town Hall HVAC system and related equipment. Work includes replacement of HVAC chiller, new controls, heat recovery, and new fan coil units. The existing system is 32 years old and does not heat/cool effectively or efficiently. The new system would address existing issues and provide significant energy savings. The total estimated cost for the project is approximately \$1,099,000. In 2019, residents voted to appropriate \$450,000 for the project. \$25,000 of the appropriated amount was then used in 2019 to hire an engineering company to design an HVAC solution. The remaining \$425,000 will be applied to the project.

**2022 Community Development (CD22-01) – Raze and Remove 127 Elm Street Building – \$400,000 (Cash)**

*Department Request:*

*2024 Funding*

*CIP Advisory Committee Recommendation: 2022 Funding*

The project request is to raze and remove the existing commercial/industrial building on the Town-owned property located at 127 Elm Street. The 2021 needs assessment and feasibility study currently underway will determine the Town’s spatial, program, and recreational needs, cost and funding options for a future community/recreation center facility to be constructed on the 127 Elm Street property and Keyes Memorial Park. Given the estimated cost for a new community center building, several identified smaller more phases could be advanced to address the increased demand for recreational services, improve the utilization of the park and access/traffic circulation, and better position the Town should a community center be desired in the future. As recommended in the 2016 Keyes Memorial Park Advisory Committee Report and within the preliminary findings of the 2021 Feasibility Report, these short-term improvements/phases mainly depend upon removing the existing 127 Elm Street structure as the first initial step.

**2022 Administration (ADM22-01) – Emergency Communication Upgrades and Equipment – \$594,466. (Funded \$329,832 by the American Recovery Plan Act of 2021 funds and \$264,635 from the Town’s Fund Balance, \$0 impact)**

*Department Request:*

*New Project*

*CIP Advisory Committee Recommendation: 2022 Funding*

The project request is to upgrade the Town’s emergency communications equipment located on the existing Crown Castle wireless telecommunications facility and purchase mobile and portable devices. The project will improve the functionality of the Town’s emergency services communication system by reducing the number of “dead spots” within the Town and drastically improving the ability of emergency services personnel to communicate with each other and respond to incidents/emergency situations.

**2022 School District (SCH22-01) – Facility Upgrades and Renovations - \$2,000,000 (20 Year Bond)**

*Department Request:* 2022 Funding  
*CIP Advisory Committee Recommendation:* 2022 Funding

The School District completed a master plan and feasibility study in 2020 to identify facility renovations, improvements, and estimated costs. Since that time, the School District formed a School Facility Committee and whose members are currently reviewing the recommendations and projected cost estimates. This information will then be used to develop a comprehensive 10-year phasing plan. It is anticipated that the Facility Committee, School Board, and School District will be in a position to provide a detailed summary and schedule of improvements and renovations later this year in preparation for March 2022.

The project seeks to implement the initial phase of improvements and renovations cited in the feasibility study involving paving and building/facility renovations. The amount presented is based on initial discussions with Superintendent's office and is subject to change as more information becomes available and specific decisions are made.

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**2023 PROJECTS**

**2023 Wadleigh Memorial Library (LIBR21-01) – Library Plumbing & Fire Protection Project \$750,000 (15 Year Bond)**

*Department Request:* 2023 Funding  
*CIP Advisory Committee Recommendation:* 2023 Funding

This project repairs and replaces the existing dated plumbing system within the library facility and installs a fire suppression/sprinkler system. The project is based on extensive analysis by the Library Expansion Task Force, Library Trustees, and consulting engineers/architects to identify repairs needed to the current facility, examining internal renovation options for the existing building and exploring alternate sites/locations for the library.

**2023 Ambulance (AMB14-01) – Ambulance Purchase - \$253,465 (5 Year Lease)**

*Department Request:* 2023 Funding  
*CIP Advisory Committee Recommendation:* 2023 Funding

This project request is to replace the 2013-A (3A) ambulance as a front-line ambulance in 2023 with a new ambulance. The department has a fleet of three ambulances and has operated two of the ambulances in front-line capacity for 10-years, followed by 5-years in a backup role as a 'spare' ambulance. This request will continue the five (5) year ambulance replacement program, thereby eliminating purchasing two ambulances at one time. The total cost of the new ambulance is \$359,150. Approximately \$105,685 of the total project will be funded through the Ambulance Capital Reserve Fund.

The 3A and 2020 (20A) ambulances are operated in a rotation pattern designed to spread mileage between the two ambulances on a 2:1 basis. The objective is to keep both ambulances in front-line service for ten years. It is envisioned this rotation pattern will prolong the life of one ambulance – 20A, such that it would remain as the second-due ambulance for five years, with the 2023 ambulance being second-due and the 3A ambulance rotated to a backup role. This rotation would be continued going forward such that a five-year replacement cycle would be maintained.

In 90-months of operation, the 3A ambulance has traveled 196,826 miles, up 22,372 miles from June 2020; the 20A ambulance has traveled 12,708 miles since going into second-due status in December 2020; and the 3B ambulance has traveled 136,882 miles, up 12,032 miles from June 2020 (the 3B ambulance was moved to the backup role in December 2020. Based on current call volume and miles traveled, in an additional two years (2023) the 3A ambulance will travel an extra 65,608 miles for a total of 262,434 miles in the next 30-months before replacement if supported and approved. The 20A ambulance will travel an additional 63,540 miles for a total of 76,248 miles in three years.

**2023 Water Utility Department (WTR19-06) - Pennichuck Interconnection Improvements - \$TBD (Funded by Water Rate Payers, \$0 Impact)**

*Department Request: 2023 Funding*  
*CIP Advisory Committee Recommendation: 2023 Funding*

The project is for the engineering design and infrastructure improvements required to increase the amount/volume of water from the Pennichuck Water System into Milford. The proposal follows the recommendations stated in the 2018 Water System 10-Year Master Plan.

**2023 Water Utilities (WTR21-08) - WWTF Nutrient and Metals Upgrade - \$6,500,000 (Funded by Water & Sewer Rate Payers)**

*Department Request: 2023 Funding*  
*CIP Advisory Committee Recommendation: 2023 Funding*

The EPA reissued the WWTF operating permit that is more stringent. The metals and nutrient removal limits from the treated wastewater discharged to the Souhegan River are much lower than the previous NPDES Permit. The existing WWTF treatment technologies from the original design are not able to meet the new limits. An upgrade to the WWTF is needed to meet these new limits. Following the WWTF Nutrient and Metals Upgrade Planning and Preliminary Design, this project will be for engineering, implementation, and construction beginning in 2023.

**2023 Water Utilities (WTR19-04) - Gravity Thickener Renovation - \$423,000 (Funded by Water & Sewer Rate Payers)**

*Department Request: 2023 Funding*  
*CIP Advisory Committee Recommendation: 2023 Funding*



This project will be for improvements to the sludge gravity thickener equipment. The original equipment clarifying mechanisms are not operating and need replacement. The discharge of the liquid above the settled sludge (supernate) empties into the aeration basins, upsetting the treatment processes.

**2023 Water Utilities (WTR21-04) - Primary Clarifier Mechanism Upgrade - \$539,000 (Funded by Water & Sewer Rate Payers)**

*Department Request: 2023 Funding*  
*CIP Advisory Committee Recommendation: 2023 Funding*

The EPA issued a renewal to the WWTF operating permit that includes more stringent limits on metals and nutrient removal from the treated wastewater discharged to the Souhegan River. The existing WWTF treatment technologies from the original design are not able to meet the new limits. The WWTF Comprehensive Facilities Plan identified this project to address the aging equipment. Recent equipment failures have made it necessary to move this project into 2023. This project will replace the Primary Clarifier mechanism due to age and condition to ensure treatment operations continue.

**2023 Fire Department (FIRE15-01) – Replace Engine 2 - \$700,000 (7 Year Lease/Purchase)**

*Department Request: 2023 Funding*  
*CIP Advisory Committee Recommendation: 2023 Funding*

This project request will replace the 2006 Pierce Enforcer Engine 2, which will reach the end of its 15-year life cycle in 2021. The department proposes to replace the vehicle with another of the same capabilities with a minimum of 1000 gallons of water and meet the current requirements of the National Fire Protection Association’s Standard for Fire Apparatus.

**2023 Public Works – Highway (DPWH22-01) – Bridge Repair/Upgrade – \$75,000 (Bridge Replacement Capital Reserve Fund)**

*Department Request: 2023 Funding*  
*CIP Advisory Committee Recommendation: 2023 Funding*

This project request is for continued annual funding of the comprehensive 10-Year Town-Wide Bridge Repair and Upgrade Program developed from the May 2014 Hoyle, Tanner Associates, Inc. study that identified needed rehabilitation for 18 Town bridges. The Bridge Replacement Capital Reserve Fund was established in 2014 to provide funds for testing, engineering, maintenance, and construction necessary for bridge projects.

**2023 Water Utilities (WTR21-06) - Brookview Water Pump Station Improvements - \$250,000 (Funded by the Water/Wastewater Capital Reserve Fund)**

*Department Request: 2023 Funding*  
*CIP Advisory Committee Recommendation: 2023 Funding*

The project will improve the Brookview Water Pump Station to boost water system pressure in the Brookview Drive and Brookview Court neighborhoods. The original equipment is nearing the end of its expected life and will need replacement. The renovation should include moving the equipment to an above-ground structure for longer equipment life and safer access for maintenance needs.

**2023 Public Works – Highway (DPWH19-03) – Truck, 36K GVW, 8 CY, w/Plow, Sander, Wet System - \$210,000 (5 Year Lease/Purchase)**

*Department Request: 2023 Funding*  
*CIP Advisory Committee Recommendation: 2023 Funding*

This project request is for an eight cubic yard 36,000 gross vehicle weight dump truck with plow and sander assembly. This equipment will replace a 2005 Sterling truck that will be 17 years old at the time of replacement. Its primary purpose will be to maintain Town roadways, particularly for winter maintenance and snow removal.

**2023 Public Works – (DPWH21-01) Maintenance and Replace Town Hall Roof - \$674,000 (15 Year Bond)**

*Department Request: 2023 Funding*  
*CIP Advisory Committee Recommendation: 2023 Funding*

The project will be for the repair and replacement of the sloped portions of the Town Hall roof. Based on the most recent evaluation, the Town Hall roof is nearing its anticipated useful life within 2-3 years and requires replacement.

**2023 School District (SCH20-03) – Jacques Memorial Elementary School Boiler Replacement \$300,000 (Cash)**

*Department Request: 2023 Funding*  
*CIP Advisory Committee Recommendation: 2023 Funding*

The project seeks to replace the existing boiler within the Jacques Memorial Elementary School. It reflects the School District's priorities for ongoing maintenance and building facility upgrades based upon facility evaluations for improvements.

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## **2024 PROJECTS**

**2024 Community Development (CD10-03) – Nashua Street Sidewalk Improvements - \$880,000 (\$176,000 Town Portion)**

*Department Request: 2024 Funding*  
*CIP Advisory Committee Recommendation: 2024 Funding*

This project request is to support the construction of approximately 3,500 linear feet of new five-foot (5') wide, bituminous asphalt sidewalk, to include, but not limited to, vertical granite curbing, associated drainage improvements, crosswalk markings, and repaving along the southerly and northerly sides of Nashua Street (NH Route 101A) in an easterly direction from 486 Nashua Street (near Cahill Place, Map 32, Lot 4-C) to 586 Nashua Street (near Lorden Plaza, Map 44, Lot 6) and the existing sidewalk network at the corner of Capron Road and Nashua Street. The purpose of the project is to improve pedestrian connectivity to the existing Town sidewalk networks and relieve traffic congestion within the high-traffic / high-density Nashua Street corridor.

It is anticipated that an application will be submitted during the next funding cycle for the project to the NHDOT Congestion Mitigation and Air Quality (CMAQ) Program or Transportation Enhancement Program. These reimbursement programs provide an 80% federal funding/20% local matching funds opportunity. As presented to the CIP Advisory Committee, the project has a total estimated cost of \$880,000. The Town's 20% share equates to \$176,000.

**2024 Public Works – Highway (DPWH16-01) – Swing Bridge - \$947,383 (\$0 Tax Impact, Project fully funded by NHDOT)**

*Department Request: 2024 Funding (Project fully funded by NHDOT)  
CIP Advisory Committee Recommendation: 2024 Funding*

This project seeks to rehabilitate and reconstruct a rare, historically significant suspension pedestrian bridge, the Swing Bridge. The Town retained Hoyle, Tanner & Associates in 2015 to assess the bridge's condition and develop an approximation of costs for replacement/repair. The company determined that the Swing Bridge was in poor condition, and repairs were needed to correct structural deficiencies and prevent further deterioration of the historically significant community asset. The firm concluded that if left in its current condition, it was estimated that the pedestrian bridge would have to be closed in the next five (5) to ten (10) years.

In 2019, the project was placed on the NHDOT Ten Year Transportation Improvement Plan (2021-2030). The purpose of the Ten-Year Plan is to develop and implement a plan allowing New Hampshire to participate in federally supported transportation improvement projects fully and outline projects and programs funded with State transportation dollars. The project is fully funded through the NHDOT and slated for preliminary engineering in 2024 and construction in 2025, with a projected cost of \$947,383.

**2024 School District (SCH20-04) – Bales School Boiler Replacement \$250,000 (Cash Reserves)**

*Department Request: 2024 Funding  
CIP Advisory Committee Recommendation: 2024 Funding*

The project seeks to replace the existing boiler within the Bales School. It reflects the School District's priorities for ongoing maintenance and building facility upgrades based upon facility evaluations for improvements.

**2024 Wadleigh Library - (LIBR21-02) – Library Addition and Site Improvements - \$3,000,000 (20 Year Bond, 500,000 Library Trust Fund)**

*Department Request: 2024 Funding*

***CIP Advisory Committee Recommendation: 2024 Funding***

The project request is to construct a 3,000 square foot addition to the Wadleigh Library, reconfigure the existing parking area, add additional accessible parking spaces and new site lighting. This project request is the result of many years of planning, study, analysis, review of options, receipt of community input, land acquisition, and consensus-building to develop a plan that the Wadleigh Library Board of Trustees feels meets the current needs of the community and anticipated evolution of library services into the future based on the Library's Strategic Plan. Approximately \$500,000 of the total projected amount will be funded through the Library Trust Fund.

**2024 Water Utilities (WTR21-03) - WWTF Capped Sludge Landfill Remediation - \$1,000,000 (Funded by the Water/Wastewater Capital Reserve Fund)**

***Department Request: 2024 Funding***  
***CIP Advisory Committee Recommendation: 2024 Funding***

The 2019 first quarter (Q1) analysis of the Wastewater Treatment Facility Capped Landfill monitoring well samples detected PFAS and PFOA compounds. The project is for developing and implementing an Assessment and Correction Action Plan for the Wastewater Treatment Facility (WWTF) Landfill Remediation in compliance with state and federal regulations. NHDES Waste Management Division has instructed the WWTF to provide an Assessment Plan to likely be followed by a Corrective Action Plan that could include remediation actions for removal or containment of detected compounds.

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**2025 PROJECTS**

**2025 Public Works – Highway – (DPWH20-02) - Truck, 36K GVW - \$220,000 (5 Year Lease/Purchase)**

***Department Request: 2025 Funding***  
***CIP Advisory Committee Recommendation: 2025 Funding***

This request is for a 36,000 gross vehicle weight dump truck to be utilized for right-of-way and general maintenance. This loader replaces the 2008 International dump truck, seventeen (17) years old, in 2025. The request to lease/purchase said dump truck is part of the department's ongoing asset management program designed to control the overall cost of operating and maintaining the Town fleet of vehicles and equipment; to maintain vehicles and equipment in a manner that extends their useful life; to control the growth in the size of the fleet; to standardize the composition of the fleet, and to accurately budget for maintenance and replacement costs.

**2025 Fire Department (FIRE18-01) – Replace Engine 3 (2006 Piece) - \$735,000 (7 Year Lease/Purchase)**

***Department Request: 2025 Funding***  
***CIP Advisory Committee Recommendation: 2025 Funding***

This project request will replace the 2006 Pierce Enforcer Engine 2, which will reach the end of its 15-year life cycle in 2022. The department proposes to replace the vehicle with another of the same capabilities.

**2025 Water Utilities (WTR21-02) – Granite Street Main Replacement - \$375,000 (Funded by the Water/Wastewater Capital Reserve Fund)**

*Department Request: 2025 Funding*  
*CIP Advisory Committee Recommendation: 2025 Funding*

The project replaces existing asbestos-cement (AC) pipe with Ductile Iron/HDPE under Granite Street. The existing line has reached its useful lifespan and experienced breaks in the recent past. Given the line's proximity to Milford's water storage, failure of the line can drain that tank quickly, causing operational issues within the system.

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## **2026 PROJECTS**

**2026 Public Works – Highway (DPWH12-02) – Caterpillar (or similar) Wheel Bucket Loader – \$185,000 (5 Year Lease/Purchase)**

*Department Request: 2026 Funding*  
*CIP Advisory Committee Recommendation: 2026 Funding*

This project request is to enter into a five-year lease agreement for a new Caterpillar (or similar) wheel bucket loader. This equipment will replace a 2002 Caterpillar bucket loader that will be twenty-four (24) years old at the time of replacement in 2026. Its primary purpose will be to maintain Town roadways, particularly for winter maintenance and snow removal. The request is consistent with the Public Works Department's vehicle replacement program.

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## **2027 PROJECTS**

**2027 Fire Department (FIRE20-01) – Replace Engine 1 (2006 Piece) - \$755,000 (7 Year Lease/Purchase)**

*Department Request: 2027 Funding*  
*CIP Advisory Committee Recommendation: 2027 Funding*

This project request will replace Engine 1, the 1993 Pierce Manufacturing Custom Fire Engine vehicle, with the same capabilities. In 2026, Engine 1 will be thirty-three (33) years old at the end of its useful life cycle. The request is consistent with the Fire Department's vehicle/equipment replacement program.

### **C. Major Town Project Placeholders**

The CIP Committee included one capital improvement project as a 'placeholder' and thus, not included as a project planned for the six-year CIP period of 2022 through 2027. However, this project is identified so that prioritization, planning, and funding can be considered in several years.

No projects were listed under this section.

### **D. Major Town Projects on the Horizon**

The CIP Committee included seven (7) capital improvements projects considered 'on the horizon' and thus not included as projects planned for the six-year CIP period of 2022 through 2027. However, these projects are identified so that prioritization, planning, and funding can be considered in several years. These projects are as described below.

#### **Administration - Milford Dispatch Equipment and Emergency Services Communications Infrastructure - \$2,400,000**

At the time of this report, the Town had issued a Request for Proposal to replace its legacy conventional very high frequency (VHF) analog radio system with a Project 25 (P25) radio system. This project request is for the anticipated upgrades and/or replacement of Town emergency dispatch equipment and infrastructure. This project encapsulates the Town's considerable efforts to replace dated technology and equipment to improve and enhance communications among Police, Fire, Ambulance, and Public Works Departments within the community. The Milford Police Department, in conjunction with Town officials and various departments, will facilitate a strategic implementation plan and cost estimates for the dispatch equipment and infrastructure.

#### **Community Development (CD18-01) – Souhegan River Pedestrian Bridge and Trail Project**

This project request is to support the construction of a new 200 linear foot pedestrian bridge over the Souhegan River from 135 Elm Street to 34 North River Road and the construction of a 1,400 linear foot non-vehicular path/trail connecting to the adjacent Keyes Memorial Park and Milford Community Athletic Association (MCAA) fields. The project also includes constructing a 25 linear foot pedestrian footbridge across a drainage swale between 127 Elm Street and 135 Elm Street.

#### **Fire Department – West End Fire Station**

This project has been included in previous 6-year capital improvement plans in anticipation of population growth and commercial/industrial development in Milford's westerly portion. It will be necessary to meet national response time and distance standards. Current Fire Department planning includes improvements to the Downtown Station to meet the Town's needs for the next 30 years. However, a new station may be needed with the West Milford Commerce and Community District's planned development over the next 5-20 years.

### **Fire Department (Fire19-02) - Replace Ladder Truck 1**

This project has been included in previous CIP reports and seeks to replace the existing 2015 HME Spectra Ladder Truck with a similar vehicle with the same capabilities and functionality in 2034. The proposed replacement of this vehicle is part of the department's established vehicle replacement program.

### **Fire Department (Fire19-01) – Replace Engine 4**

This project is to replace Engine 4 and Engine Tanker with another of the same capabilities in 2028. In 2028, Engine 4 will be 16 years old. The proposed replacement of this vehicle is part of the department's established vehicle replacement program.

### **Public Works – Highway – Bridges Out Years**

Based upon information from the NHDOT Bridge Bureau, it is anticipated that there will be 80% project funding available from the State beginning in 2023. The Town will be required to provide 20% matching funds. Bridge replacement, repairs and maintenance identified in the 2014 Town-wide Bridge Review study that was not a critical priority will be reviewed and included as necessary during the 2025-2027 time period.

### **Public Works – Solid Waste – Solid Waste Management Improvements/Transfer Station Upgrades**

In 2009, a serious review of the Town's solid waste management system was undertaken that analyzed implementation of curbside pick-up, single-stream recycling, and costs associated with improvements to the current Transfer Station site on North River Road. In the summer of 2011, the Board of Selectmen reactivated the Town Recycling Committee to formulate recommendations on enhancing recycling efforts and solid waste management. No project request or presentation was provided to the CIP Advisory Committee this year. Based on discussions from prior years, the Committee feels that it is prudent to retain solid waste management improvements/transfer station upgrades in the CIP program and await further recommendations from Town officials.

### **Public Works – Recreation – 127 Elm Street/Keyes Memorial Park Improvements and Community Center**

The Town acquired the 127 Elm Street Property in 2015. The property consists of the 34,000 square foot former Permattech industrial building and approximately 5.8 acres of land. To the east, this land abuts the well-established Keyes Memorial Park. In 2016, the Board of Selectmen created the Keyes Memorial Park Expansion Committee to develop short- and long-term recommendations for integrating the property into the Keyes Memorial Park and making additional recommendations about how best to utilize/re-purpose the land and buildings. The Committee met throughout 2016 and completed a report to the Board of Selectmen detailing their findings, recommendations, and a 10-year development master plan. The Board of Selectmen formally accepted the report in mid-2017, and consideration was given to having the Recreation Department and Recreation Commission lead the strategic Plan's efforts. The Board of Selectmen will continue to evaluate and develop a strategic plan for integrating, funding, and developing the properties and expansion of services.

### **Public Works – Recreation Brox - Recreation Fields**

This project is to develop the first phase of a recreation complex on the "community lands" portion of the Town-owned Brox Property to meet continued and growing usage on limited existing Town playing fields. A Milford Community Athletic Association (MCAA) *2013 Field Use Needs Analysis* documented and verified a shortage of fields. There is extreme demand created by the schools, youth athletic programs, and community needs.

Since the initial studies and reports on future uses that could be accommodated on the Brox Property, dating from the late 1990s, governing bodies and citizens groups have envisioned the development of new recreational facilities on the community lands. In 2005, the Town commissioned the development of the Brox Community Lands Conceptual Master Plan, a conceptual master land use that designated acreages to accommodate Town facility requirements for the next 20-25 years. In 2014, this Plan was updated by an ad-hoc CIP Advisory Committee and adopted for planning purposes by the Planning Board and other groups. Approximately 25-30 acres are designated for future recreational development based on the 2014 update.

In March 2016, the Town approved a Warrant Article 23 authorizing the Board of Selectmen to reclaim, sell the material, and restore approximately 43 acres of the Brox Community Lands. The project reclamation and restoration project were projected to be completed in about five years. However, the completion of the project has been delayed due to abutter challenges to the project and the New Hampshire Department of Environmental Services (NHDES) Alteration of Terrain (AOT) Permit. Field needs will continue to be evaluated by stakeholders.



### Chapter 3. Priority Project Listing and Recommendations for 2022 Town Warrant and Budget Consideration

The CIP Advisory Committee consulted with the Board of Selectmen in June 2013 to discuss the CIP process and to solicit the Board’s philosophy on capital project spending and prioritization, specifically whether the CIP Advisory Committee should review projects relative to holding to a suggested cap on spending and tax rate increase from the Board for the next year or rely on prioritizing projects for the upcoming warrant based on urgency, need, and ability to accomplish without a financial or tax rate impact cap.

The recommendations and placement of projects within 2022 are meant to assist the Board of Selectmen and the Budget Advisory Committee in their deliberations during the budget and warrant article preparation process. The projects have been arranged by their highest score using the established two-step prioritization and classification process for 2022 and 2023. The order in which the projects are listed represents a recommendation for prioritizing projects within a specific year and establishes the basis for determining the placement of a project within the 2022 – 2027 CIP cycle pursuant to the purposes of the CIP. The prioritization of projects within a specific year and the decision to include projects within the Town budget or warrant articles falls to the Board of Selectmen.

**The Advisory Committee recommends all the following projects be considered for 2022 funding, ranked by their cumulative average evaluation criteria score:**

| Priority | Department                | Project                                                                                                                       | Estimated Cost<br>(excluding interest or lease payments)                  |
|----------|---------------------------|-------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|
| 1        | Wadleigh Memorial Library | Library HVAC & Electrical Upgrades                                                                                            | \$1,320,000 less \$325,000 from library trust funds; bonded for 15 years  |
| 2        | Community Development     | Osgood/Armory/Mason/Melendy Roads – Sidewalk and Pedestrian/Bicycle Improvements                                              | \$755,000 commitment in 2022 with \$604,000 reimbursed by NHDOT 2022-2024 |
| 3        | Water Utilities           | Wastewater Treatment Facility (WWTF) Nutrient and Metals Upgrade Planning, Design, Bidding, Project Mgmt.                     | \$510,000 paid with ARPA funds; no local tax impact or warrant article    |
| 4        | Fire Department           | Replace Rescue 1                                                                                                              | \$735,000 as a seven-year lease/purchase                                  |
| 5        | Water Utilities           | Water Main Improvements Phase II - Linden Street, Riverview Street, Olive Street, Laurel Street; Upgrade 4” line with 8” line | \$370,000 paid by ratepayers                                              |

|   |                       |                                                                                                                   |                                                                                                                 |
|---|-----------------------|-------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|
| 6 | Public Works          | Town Hall HVAC replacement                                                                                        | \$1,099,000 less \$425,000 from previously approved project funds at the 2019 Town Meeting; bonded for 15 years |
| 7 | Community Development | Raze Former Permatatch Building at 127 Elm St.                                                                    | \$400,000 commitment in 2022                                                                                    |
| 8 | Administration        | Town Communication Upgrades on Crown Castle Wireless Service Facility and Purchase of Mobile and Portable Devices | \$594,466 less \$329,830 from the ARPA funds and \$264,635 from the Town's Fund Balance                         |

## Chapter 4. Listing of Projects Significantly Restructured, Removed From, or Fully Funded That Were Included in the 2021 - 2026 Capital Improvements Plan

The following listings explain significant differences between the 2021-2026 and the 2022-2027 Capital Improvements Plans to provide an accurate year-to-year record of project changes and implementation.

The following projects were approved as warrant articles in 2021:

|                                      |                               |                                    |                    |
|--------------------------------------|-------------------------------|------------------------------------|--------------------|
| 1. Public Works–Highway (DPWH19-02)  | Loader, 2-3 CY Bucket         | \$147,000 (5 Yr. Lease/Purchase)   | Warrant Article 16 |
| 2. Public Work – Highway (DPWH13-03) | Snowplow Unit                 | \$180,000 (5 Yr. Lease/Purchase)   | Warrant Article 12 |
| 3. Water Utilities (WTR17-01)        | Wastewater Treatment Facility | \$1,459,000 (Funded Through Rates) | Warrant Article 4  |
|                                      | Replace Secondary Clarifier   |                                    |                    |

The following project(s) were not included as warrant articles or not approved in 2021:

|                                          |                                                                          |                              |                    |
|------------------------------------------|--------------------------------------------------------------------------|------------------------------|--------------------|
| 1. Administration (ADMIN17-01)           | Milford Emergency Services<br>Comm. Infrastructure                       | \$2,400,000 (20 Yr. Bond)    | Warrant Article 3  |
| 2. Community Development (CD10-03)       | Nashua Street Sidewalk Improvements                                      | \$871,924 (Cash)             | Warrant Article 24 |
| 3. Community Development (CD11-02)       | Osgood/Armory/Mason/Melendy Road<br>& Sidewalk Ped./Bicycle Improvements | \$797,872 (Cash)             | Warrant Article 25 |
| 4. Fire Department (Fire14-01)           | Replace Rescue 1                                                         | \$700,000 (7 Yr. Lease/Pur.) | Warrant Article 10 |
| 5. Public Works – Highway (DPWH19-01)    | Reconstruction of Roads                                                  | \$400,000 (Cash)             | Warrant Article 9  |
| 6. Wadleigh Memorial Library (LIBR20-01) | Library Capital Reserve Fund                                             | \$50,000 (Capital Reserve)   | Warrant Article 11 |
| 7. Wadleigh Memorial Library (LIBR20-02) | Library Maintenance and Repairs                                          | \$995,000 (20 Year Bond)     | Warrant Article 5  |

The following project(s) were included in the 2021– 2026 CIP but removed for the 2022 – 2027 CIP

- |                                |                                                 |                           |
|--------------------------------|-------------------------------------------------|---------------------------|
| 1. Administration (ADMIN17-01) | Milford Emergency Services Comm. Infrastructure | \$2,400,000 (20 Yr. Bond) |
| 2. Library (LIBR20-01)         | Library Capital Reserve Fund                    | \$150,000 (Cash)          |
| 3. Waste Water (WTR15-06)      | Waste Sludge Holding Tank Upgrade               | \$1,112,000 (20 Yr. Bond) |
| 4. Waste Water (WTR15-08)      | WWTF Effluent Filtration                        | \$4,495,000 (20 Yr. Bond) |

## Chapter 5. CIP Estimated Tax Impact Table and Plan Recommendations

On the next two pages, the CIP Estimated Tax Impact Table presents the recommended schedule for project requests reviewed by the CIP Advisory Committee for 2022-2027. The CIP Advisory Committee intends to prioritize projects for funding, looking at all projects submitted. Based upon CIP Advisory Committee’s information and subsequent discussions, projects were placed to address the most urgent Town capital project needs. Projects for subsequent years were placed to try to minimize fluctuations in the overall debt service.

In 2019, the CIP Advisory Committee, with the advice of the Town’s Finance Director, adopted the following financing criteria to guide its recommendations on how a particular project should be financed:

| <b><u>PROJECT COST</u></b>           | <b><u>FUNDING MECHANISM</u></b>  |
|--------------------------------------|----------------------------------|
| Over \$1,000,000                     | 20-year bond                     |
| \$600,000 - \$1,000,000              | 15-year bond                     |
| \$250,000 - \$600,000                | 10-year bond                     |
| \$75,000 - \$250,000                 | Cash – warrant article or budget |
| <b><u>VEHICLE/EQUIPMENT COST</u></b> |                                  |
| Over \$250,000                       | 7-year lease/lease-purchase      |
| \$100,000 - \$250,000                | 5-year lease/lease-purchase      |
| \$75,000 - \$100,000                 | 3-year lease/lease/purchase      |

**Final decision-making on which projects will move forward or be delayed rests with the Board of Selectmen, the School Board, the Water and Sewer Commissioners, and ultimately the voting public.**

Page 29 of the CIP report is an 11x17 graft that can be viewed in the Community Development Department.

**Capital Improvement Plan - Citizens Advisory Committee 2022-2027 Estimated Tax Impact Table**

|                                                     | 2021                       | 2022         | 2023         | 2024         | 2025            | 2026         | 2027         |
|-----------------------------------------------------|----------------------------|--------------|--------------|--------------|-----------------|--------------|--------------|
| Town Debt Service                                   | New Projects (town)        | \$ 483,959   | \$ 551,000   | \$ 318,989   | \$ 748,457      | \$ 716,207   | \$ 926,112   |
|                                                     | Existing Projects (town)   | \$ 1,190,627 | \$ 1,159,760 | \$ 1,133,016 | \$ 1,039,583    | \$ 733,711   | \$ 653,176   |
|                                                     | Total (town)               | \$ 1,674,587 | \$ 1,710,760 | \$ 1,452,006 | \$ 1,788,040    | \$ 1,449,918 | \$ 1,579,288 |
| Tax per \$1,000 Assessed Value                      | New Projects (town)        | \$ 0.30      | \$ 0.34      | \$ 0.20      | \$ 0.47         | \$ 0.45      | \$ 0.58      |
|                                                     | Existing Projects (town)   | \$ 0.74      | \$ 0.72      | \$ 0.71      | \$ 0.65         | \$ 0.46      | \$ 0.41      |
|                                                     | Total (town)               | \$ 1.04      | \$ 1.06      | \$ 0.91      | \$ 1.12         | \$ 0.91      | \$ 0.99      |
| School Debt Service                                 | New Projects (school)      | \$ 500,000   | \$ -         | \$ 115,000   | \$ 115,000      | \$ 115,000   | \$ 115,000   |
|                                                     | Existing Projects (school) | \$ 708,266   | \$ 708,266   | \$ 673,421   | \$ 643,576      | \$ 477,476   | \$ 465,821   |
|                                                     | Total (school)             | \$ 1,208,266 | \$ 708,266   | \$ 788,421   | \$ 758,576      | \$ 592,476   | \$ 580,821   |
| Tax per \$1,000 Assessed Value                      | New Projects (school)      | \$ 0.31      | \$ -         | \$ 0.07      | \$ 0.07         | \$ -         | \$ 0.07      |
|                                                     | Existing Projects (school) | \$ 0.44      | \$ 0.44      | \$ 0.42      | \$ 0.40         | \$ 0.30      | \$ 0.29      |
|                                                     | Total (school)             | \$ 0.75      | \$ 0.44      | \$ 0.49      | \$ 0.47         | \$ 0.30      | \$ 0.36      |
| Total Debt Service                                  | New Projects               | \$ 983,959   | \$ 551,000   | \$ 433,989   | \$ 863,457      | \$ 831,207   | \$ 1,041,112 |
|                                                     | Existing Projects          | \$ 1,898,894 | \$ 1,868,026 | \$ 1,806,438 | \$ 1,683,160    | \$ 1,211,188 | \$ 1,118,997 |
|                                                     | Total                      | \$ 2,882,853 | \$ 2,419,026 | \$ 2,240,427 | \$ 2,546,616    | \$ 2,042,394 | \$ 2,160,109 |
| Tax per \$1,000 Assessed Value                      | New Projects               | \$ 0.61      | \$ 0.34      | \$ 0.27      | \$ 0.54         | \$ 0.45      | \$ 0.65      |
|                                                     | Existing Projects          | \$ 1.18      | \$ 1.16      | \$ 1.13      | \$ 1.05         | \$ 0.76      | \$ 0.70      |
|                                                     | Total                      | \$ 1.79      | \$ 1.50      | \$ 1.40      | \$ 1.59         | \$ 1.21      | \$ 1.35      |
| Tax Rate Calculation, \$ per \$1,000 assessed Value |                            |              |              |              | 2020 Tax Rates: |              |              |
| Assumption:                                         |                            |              |              |              |                 | Town         | \$ 5.78      |
|                                                     |                            |              |              |              |                 | School       | \$ 16.57     |
|                                                     |                            |              |              |              |                 | State School | \$ 1.93      |
|                                                     |                            |              |              |              |                 | County       | \$ 1.09      |
|                                                     |                            |              |              |              |                 | Total        | \$ 25.37     |

\$16,002 of spending equals \$0.01 on the tax rate.

## Chapter 6. Open Borrowings Table

The Open Borrowings Table provides Town, Water and Sewer, and School District projects financed by a bond, lease, or note. State statutes limit the amount of general obligation debt that a municipality may issue up to 3% of its total equalized assessed valuation for the Town and 7% of its total equalized assessed valuation for the School District. The table below illustrates the computation of Legal Debt for the Town and the School.

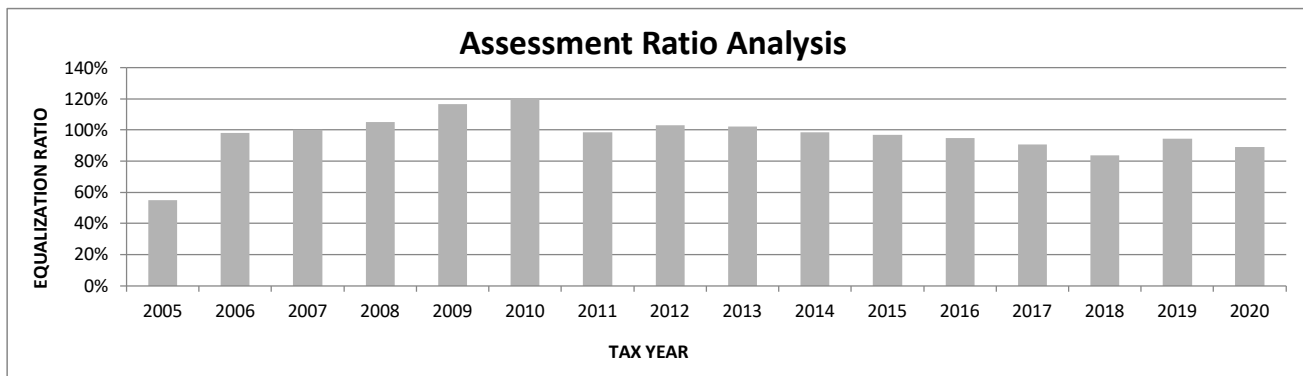
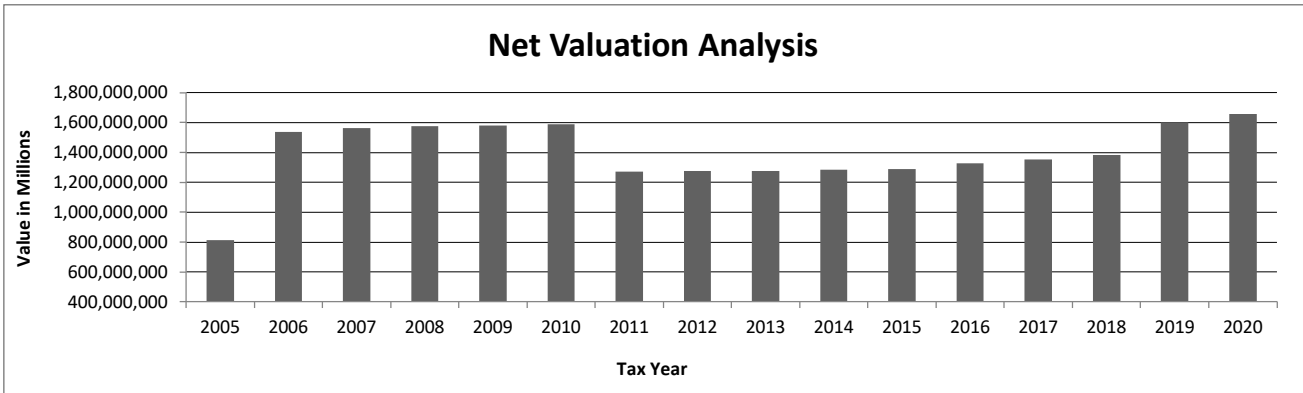
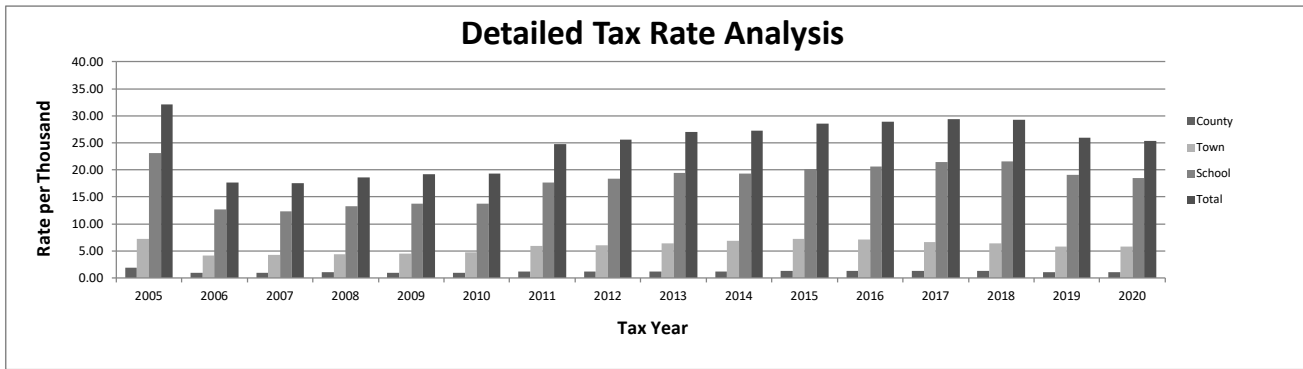
| Description                             | Original Amount Borrowed | Term         | Year Started | Final Payment Year | Average Annual Principal Payment (No Interest) | Remaining Principal Balance | Remaining Interest Balance | Remaining Building Aid (Schools) | Net Remaining Payments Due |
|-----------------------------------------|--------------------------|--------------|--------------|--------------------|------------------------------------------------|-----------------------------|----------------------------|----------------------------------|----------------------------|
| <b>Town Projects</b>                    |                          |              |              |                    |                                                |                             |                            |                                  |                            |
| Dump Truck 2020 International           | \$177,993                | 5 Year Lease | 2019         | 2023               | 35,599                                         | 71,197                      | 2,702                      | 0                                | 73,899                     |
| Sidewalk Plow                           | \$154,700                | 5 Year Lease | 2019         | 2023               | 30,940                                         | 61,880                      | 2,348                      | 0                                | 64,228                     |
| Ambulance 2020                          | \$220,685                | 5 Year Lease | 2021         | 2025               | 44,137                                         | 177,560                     | 6,933                      | 0                                | 184,494                    |
| Police Station                          | \$2,925,260              | 20 Year Bond | 2004         | 2024               | 146,263                                        | 450,000                     | 39,900                     | 0                                | 489,900                    |
| Mileslip Road Land Purchase             | \$2,300,000              | 20 Year Bond | 2005         | 2025               | 115,000                                        | 380,000                     | 33,600                     | 0                                | 413,600                    |
| Clean Water SRF Load - Stormwater Video | \$216,000                | 5 Year Bond  | 2020         | 2024               | 43,200                                         | 87,996                      | 3,543                      | 0                                | 91,539                     |
| HVAC-Town Hall                          | \$450,000                | 10 Year Bond | 2020         | 2029               | 45,000                                         | 360,000                     | 34,841                     | 0                                | 394,841                    |
| Road Improvements                       | \$2,000,000              | 10 Year Bond | 2019         | 2028               | 200,000                                        | 1,344,000                   | 111,972                    | 0                                | 1,455,972                  |
| Ambulance Building                      | \$2,214,000              | 20 Year Bond | 2013         | 2033               | 110,700                                        | 1,307,750                   | 248,246                    | 0                                | 1,555,996                  |
| Fire Station Expansion                  | \$3,864,300              | 20 Year Bond | 2019         | 2038               | 193,215                                        | 3,159,065                   | 726,811                    | 0                                | 3,885,876                  |
| <b>Town Projects Total</b>              | <b>\$14,522,938</b>      |              |              |                    | <b>\$964,054</b>                               | <b>\$7,399,449</b>          | <b>\$1,210,897</b>         |                                  | <b>\$8,610,345</b>         |
| <b>Water and Sewer Projects</b>         |                          |              |              |                    |                                                |                             |                            |                                  |                            |
| Dram Cup Hill Tank Rehab                | \$192,710                | 10 Year Bond | 2015         | 2025               | 19,271                                         | 80,733                      | 3,327                      | 0                                | 84,060                     |
| Holland Water Tank                      | \$1,600,000              | 20 Year Bond | 2005         | 2025               | 80,000                                         | 320,000                     | 33,600                     | 0                                | 353,600                    |
| Union Street Water Main                 | \$132,809                | 10 Year Bond | 2015         | 2026               | 13,281                                         | 59,764                      | 3,822                      | 0                                | 63,586                     |
| Sanitary Sewer Rehab                    | \$270,000                | 10 Year Bond | 2015         | 2026               | 27,000                                         | 121,500                     | 7,773                      | 0                                | 129,273                    |
| Curtis Well                             | \$295,000                | 10 Year Bond | 2015         | 2026               | 29,500                                         | 132,750                     | 8,492                      | 0                                | 141,242                    |
| Outfall Diffuser                        | \$337,395                | 20 Year Bond | 2006         | 2026               | 16,870                                         | 75,000                      | 6,579                      | 0                                | 81,579                     |
| Elm Street Phase 1 Water Main           | \$758,486                | 20 Year Bond | 2006         | 2026               | 37,924                                         | 175,000                     | 15,593                     | 0                                | 190,593                    |
| West Elm Street Water Main              | \$792,000                | 10 Year Bond | 2015         | 2026               | 79,200                                         | 356,400                     | 22,799                     | 0                                | 379,199                    |
| Generator                               | \$338,895                | 10 Year Bond | 2019         | 2028               | 33,890                                         | 227,740                     | 18,973                     | 0                                | 246,713                    |
| Sludge Dewatering Unit                  | \$502,635                | 10 Year Bond | 2020         | 2029               | 50,264                                         | 402,110                     | 50,666                     | 0                                | 452,776                    |
| Water Mains                             | \$983,705                | 20 Year Bond | 2020         | 2039               | 49,185                                         | 885,335                     | 273,348                    | 0                                | 1,158,683                  |
| Septage Facility                        | \$594,138                | 20 Year Bond | 2013         | 2032               | 29,707                                         | 333,058                     | 54,354                     | 0                                | 387,412                    |
| UV Treatment Equipment                  | \$924,367                | 20 Year Bond | 2019         | 2038               | 151,133                                        | 755,664                     | 173,858                    | 0                                | 929,522                    |
| <b>Water and Sewer Projects Total</b>   | <b>\$7,722,140</b>       |              |              |                    | <b>\$617,224</b>                               | <b>\$3,925,054</b>          | <b>\$673,183</b>           |                                  | <b>\$4,598,237</b>         |
| <b>School District Projects</b>         |                          |              |              |                    |                                                |                             |                            |                                  |                            |
| VOIP, HS Fire Alarm, MS Roof/Flooring   | \$1,404,300              | 10 Year Bond | 2013         | 2024               | 140,430                                        | 420,000                     | 33,705                     | 0                                | 453,705                    |
| Middle & High School Renovations        | \$3,000,000              | 10 Year Bond | 2017         | 2027               | 300,000                                        | 1,785,000                   | 318,623                    | 0                                | 2,103,623                  |
| HS Renovations/Bales Roof/Track         | \$4,393,500              | 20 Year Bond | 2008         | 2028               | 219,675                                        | 1,535,000                   | 205,557                    | (477,983)                        | 1,262,574                  |
| <b>School District Projects Total</b>   | <b>\$8,797,800</b>       |              |              |                    | <b>\$660,105</b>                               | <b>\$3,740,000</b>          | <b>\$557,884</b>           | <b>(\$477,983)</b>               | <b>\$3,819,902</b>         |
| <b>Grand Total for All</b>              | <b>\$31,042,878</b>      |              |              |                    | <b>\$2,241,383</b>                             | <b>\$15,064,503</b>         | <b>\$2,441,964</b>         | <b>(\$477,983)</b>               | <b>\$17,028,484</b>        |

Notes: Info is as of fiscal year end: Town and Water/Sewer - December 31, 2020; School District - June 30, 2021.



## 2021 Rate Analysis Chart

|                | Year | County | Town | School | Total | EQ Ratio | Net Valuation |
|----------------|------|--------|------|--------|-------|----------|---------------|
| Reval. Year    | 2005 | 1.83   | 7.23 | 23.10  | 32.16 | 55.0%    | 814,966,550   |
|                | 2006 | 0.94   | 4.11 | 12.65  | 17.70 | 98.0%    | 1,539,168,628 |
|                | 2007 | 0.97   | 4.20 | 12.32  | 17.49 | 100.0%   | 1,561,704,597 |
|                | 2008 | 1.00   | 4.32 | 13.26  | 18.58 | 105.2%   | 1,578,431,637 |
| Reval. Year    | 2009 | 0.99   | 4.47 | 13.75  | 19.21 | 116.6%   | 1,579,027,239 |
|                | 2010 | 0.95   | 4.68 | 13.71  | 19.34 | 120.5%   | 1,588,203,571 |
|                | 2011 | 1.17   | 5.91 | 17.65  | 24.73 | 98.6%    | 1,271,676,126 |
|                | 2012 | 1.19   | 6.06 | 18.30  | 25.55 | 102.9%   | 1,276,566,807 |
| Reval. Year    | 2013 | 1.20   | 6.35 | 19.42  | 26.97 | 102.1%   | 1,275,712,887 |
|                | 2014 | 1.22   | 6.83 | 19.25  | 27.30 | 98.7%    | 1,283,934,378 |
|                | 2015 | 1.29   | 7.19 | 20.08  | 28.56 | 96.8%    | 1,289,568,697 |
|                | 2016 | 1.28   | 7.12 | 20.56  | 28.96 | 94.9%    | 1,329,268,961 |
| Reval. Year    | 2017 | 1.28   | 6.65 | 21.46  | 29.39 | 90.9%    | 1,355,508,844 |
|                | 2018 | 1.25   | 6.38 | 21.60  | 29.23 | 83.6%    | 1,384,058,040 |
|                | 2019 | 1.11   | 5.74 | 19.12  | 25.97 | 94.6%    | 1,600,185,432 |
| Partial Update | 2020 | 1.09   | 5.78 | 18.50  | 25.37 | 89.2%    | 1,656,349,157 |
| Reval. Year    | 2021 | 0.90   | 4.03 | 15.22  | 20.15 | TBD      | 2,047,206,812 |



Prepared by: Assessing Department

| TOWN OF MILFORD                                                |               |                |              |         |                 |         |                    |  |  |  |  |
|----------------------------------------------------------------|---------------|----------------|--------------|---------|-----------------|---------|--------------------|--|--|--|--|
| 2022 BUDGET SUMMARY & ESTIMATED TAX RATE CALCULATION           |               |                |              |         |                 |         |                    |  |  |  |  |
| 2/5/22 Deliberative Session                                    |               |                |              |         |                 |         |                    |  |  |  |  |
| Art #                                                          | 2022          | ESTIMATED      | FED. GRANTS  | USE OF  | AMOUNT TO       | TAX     |                    |  |  |  |  |
|                                                                | GROSS         | NON-PROPERTY   | &            | FUND    | BE RAISED IN    |         |                    |  |  |  |  |
|                                                                | APPROPRIATION | TAX REVENUE    | BONDS        | BALANCE | PROPERTY TAXES  | \$      |                    |  |  |  |  |
| OPERATING BUDGETS:- (See Budget Detail)                        |               |                |              |         |                 |         |                    |  |  |  |  |
| 5                                                              | 16,349,126    | (6,671,723)    |              |         | 9,677,403       | 4.688   |                    |  |  |  |  |
| 5                                                              | 16,349,126    | (6,671,723)    |              |         | 9,677,403       | 4.688   |                    |  |  |  |  |
| <b>SEPARATE &amp; SPECIAL WARRANT ARTICLES</b>                 |               |                |              |         |                 |         |                    |  |  |  |  |
| 3                                                              | 1,423,000     | (428,000)      | (995,000)    | -       | -               | -       |                    |  |  |  |  |
| 8                                                              | 101,636       | -              | -            | -       | 101,636         | 0.049   |                    |  |  |  |  |
| 9                                                              | 300,000       | -              | -            | -       | 300,000         | 0.145   |                    |  |  |  |  |
| 10                                                             | 40,000        | -              | -            | -       | 40,000          | 0.019   |                    |  |  |  |  |
| 11                                                             | 40,000        | -              | -            | -       | 40,000          | 0.019   |                    |  |  |  |  |
| 12                                                             | 32,000        | -              | -            | -       | 32,000          | 0.016   |                    |  |  |  |  |
| 13                                                             | 25,000        | -              | -            | -       | 25,000          | 0.012   |                    |  |  |  |  |
| 14                                                             | 25,000        | -              | -            | -       | 25,000          | 0.012   |                    |  |  |  |  |
| 15                                                             | 25,000        | -              | -            | -       | 25,000          | 0.012   |                    |  |  |  |  |
| 16                                                             | 25,000        | -              | -            | -       | 25,000          | 0.012   |                    |  |  |  |  |
| 17                                                             | 32,070        | (8,836)        | -            | -       | 23,234          | 0.011   |                    |  |  |  |  |
| 18                                                             | 22,500        | -              | -            | -       | 22,500          | 0.011   |                    |  |  |  |  |
| 19                                                             | 20,000        | -              | -            | -       | 20,000          | 0.010   |                    |  |  |  |  |
| 20                                                             | 20,000        | -              | -            | -       | 20,000          | 0.010   |                    |  |  |  |  |
| 21                                                             | 9,000         | -              | -            | -       | 9,000           | 0.004   |                    |  |  |  |  |
| 22                                                             | 8,500         | -              | -            | -       | 8,500           | 0.004   |                    |  |  |  |  |
| 23                                                             | 6,500         | -              | -            | -       | 6,500           | 0.003   |                    |  |  |  |  |
| 29                                                             | 400,000       | -              | -            | -       | 400,000         | 0.194   |                    |  |  |  |  |
| <i>Proof formula--&gt;</i>                                     |               |                |              |         |                 |         |                    |  |  |  |  |
| TOTAL PER WARRANT                                              | \$ 18,904,332 | \$ (7,108,559) | \$ (995,000) | \$ -    | \$ 10,800,773   | 5.23    |                    |  |  |  |  |
| <b>TAX RATE CREDITS AND ADJUSTMENTS</b>                        |               |                |              |         |                 |         |                    |  |  |  |  |
| Overlay - (Reserve for Abatements)                             | 75,000        | -              | -            | -       | 75,000          | 0.036   |                    |  |  |  |  |
| Veteran's Credits                                              | 224,200       | -              | -            | -       | 224,200         | 0.109   |                    |  |  |  |  |
| County Portion of Shared Revenue                               | -             | -              | -            | -       | -               | -       |                    |  |  |  |  |
| TOTAL CREDITS & ADJUSTMENTS                                    | \$ 299,200    | \$ -           | \$ -         | \$ -    | \$ 299,200      | 0.14    |                    |  |  |  |  |
| AMOUNT OF TAXES TO BE RAISED                                   |               |                |              |         | \$ 11,099,973   | 5.38    |                    |  |  |  |  |
| LESS: ESTIMATED USE OF UNRESERVED FUND BALANCE TO REDUCE TAXES |               |                |              |         | (200,000)       | (0.10)  |                    |  |  |  |  |
| TOTAL:                                                         | \$ 19,203,532 | \$ (7,108,559) | \$ (995,000) | \$ -    | \$ 10,899,973   | 5.28    |                    |  |  |  |  |
| TAXABLE NET ASSESSMENT (est.)                                  |               |                |              |         | \$2,064,207,020 | \$5.28  | 2021 actual w/M.N. |  |  |  |  |
| 2022 ESTIMATED TAX RATE                                        |               |                |              |         | \$ 5.28         | \$0.000 | projection         |  |  |  |  |
| 2021 ACTUAL TAX RATE                                           |               |                |              |         | \$ 4.03         |         |                    |  |  |  |  |
| ESTIMATED INCREASE/(DECREASE) OVER 2021 TAX RATE               |               |                |              |         | \$ 1.25         | 31.0%   |                    |  |  |  |  |

## 2022 Deliberative Session secular prelude prior to the invocation given by Milford Emergency Services Chaplain, Gary Williams.

Mr. Moderator, our Town Administrator, Board of Selectmen, Heads of Departments, all the employees, volunteers, and citizens who make Milford such an incredible place to live; I am honored to be here once again to open this session.

Today we have the opportunity to let our voices be heard, to come together in this public forum and exchange ideas and opinions. Public debate and discourse is one of the great blessings of liberty secured for us and we should never take this time for granted!

So many in the world have no say in their government, no input regarding taxes or social systems – we are most fortunate to have this opportunity.

These last two years have been hard – together we have come through so much uncertainty, so many struggles and hardships, and here we arrive at this event yet again.

We have seen a virus that has turned the world upside down, we've experienced the loss of many we loved in our community, we've watched politics divide instead of unify, and as a result, we've witnessed far too many struggling with depression and anxiety because of all the uncertainty around us – and yet – here we are!

Together! Here for one purpose! Our Town! Our Community!

Milford is known as “The Granite Town”

Our town history is found in granite quarries, the posts, curbs, buildings, signs, and foundations – a town built on Granite.

Granite isn't just one specific rock, but rather it is a blending of quartz, feldspar, and many other minerals – each individual component maintaining its own unique attributes and qualities, but when put together it creates something bigger and stronger than just the one.

So we are different individuals, all with different ideas, positions, and qualities – together we make a community.

I read an interesting definition of the qualities of Granite: *“it is hard enough to resist abrasion, strong enough to bear significant weight, inert enough to resist weathering, and it accepts a brilliant polish. These characteristics make it a very desirable and useful dimension stone.”*

I think we ought to apply this definition to the Granite Town!

Hard enough to resist abrasion

Strong enough to bear significant weight

Resilient enough to resist weathering

Able to attain a brilliant polish!

In spite of all the forces working to wear us down, let's continue to demonstrate the qualities of who we really are as a community, and to stand together as the Granite Town.

Would you kindly join me in a word of prayer:

“Heavenly Father, together as a community we gather to discuss and deliberate the issues of our town. We are grateful for Milford, for the sense of community and for the resources we are blessed with – I ask that you would grant wisdom and direction for this forum, that our discourse would be civil and productive, and that the best interests of our town would prevail.

I pray for our leaders and all those in authority – Federal, State, and Local – for our military that are serving at home and abroad, as well as our first responders and healthcare workers – watch over them, protect and keep them as we continue to navigate through these uncertain times.

I lift up to you those who are suffering, those who have suffered loss over this past year – help them, strengthen them, comfort them. Lift the spirits of those who are depressed and isolated, help us continue to find ways to support one another and bring us together.

Help us together to demonstrate the qualities of our nickname – to be the picture of strength, steadfastness, safety and shelter for those in need.

Thank you for this opportunity today and for the freedoms we enjoy, I ask that you would guide this session, use it to open understanding, unite us, and move our town forward.”

# Town of Milford Warrant & Financials FINAL

January 10, 2022

To the inhabitants of the Town of Milford in the County of Hillsborough, in the State of New Hampshire, qualified to vote in Town Affairs:

You are hereby notified that the Annual Meeting of the Town of Milford will be held, in accordance with RSA 40:13, in said Milford, with the first session (also known as "Deliberative Session") at the Town Hall Auditorium on Saturday, February 5, 2022, at 9:00 am, to transact all business other than voting, and on Tuesday, March 8, 2021, at the Milford High School Gymnasium, for the second session (also known as "Town Vote") for voting by official ballot at the polls on all matters in the warrant as well as officers and other matters to be voted on. The polls will be open on March 8, 2022, at 6:00 a.m. and will not close earlier than 8:00 p.m.

In accordance with the Americans with Disabilities Act, the services of an interpreter will be provided as requested. Such requests must be received in the Milford Board of Selectmen's Office, Town Hall, One Union Square, Milford, NH 03055-4240, at least two (2) calendar weeks before the event. The Town will attempt to honor any requests received after this time.

## ARTICLE 1 – ELECTION OF OFFICERS

### **Board of Selectmen - 3 Year Term (vote for one)**

Tim Finan  
Chris Labonte  
David Catanzano

### **Cemetery Trustee - 3 Year Term (vote for one)**

Mike Thornton

### **Cemetery Trustee - 2 Year Term (vote for one)**

John Yule

### **Checklist Supervisor - 6 Year Term (vote for one)**

David Delay  
Bobbi Schelberg

### **Library Trustee - 3 Year Term (vote for two)**

Jennifer Siegrist  
Tracy Swisher  
Dan Sadkowski

### **Town Moderator – 2 Year Term (vote for one)**

Peter Basiliere

### **Town Clerk - 3 Year Term (vote for one)**

Joan Dargie

### **Trustees of the Trust Funds - 3 year term (vote for one)**

Janet Spalding

### **Water-Wastewater Commissioner - 3 Year Term (vote for one)**

Eric Knott  
Dale White

### **Water-Wastewater Commissioner - 2 Year Term (vote for one)**

Hunter J. Philbrick

## ARTICLE 2 – BALLOT VOTE – ZONING CHANGES

The Planning Board SUPPORTS all Amendments:

### Ballot Vote No. 1

1. Are you in favor of the adoption of Amendment #1 as proposed by the Milford Planning Board for the Town of Milford Zoning Ordinance as follows:

**AMENDMENT 1:** Amend Article III – Zoning Map, Section 3.01.0 Districts to change the designated zoning from Integrated Commercial-Industrial (ICI) to Residential ‘B’ for the properties identified as Milford Tax Map 11, Lots 13, 14, 14-1, 15, 16, 17, 18, 19, 20, 21, and 22. These lots are located at the west end of Wilton Rd. near the Milford and Wilton town line. The surrounding properties in the general area are primarily residential in nature.

**Topical Discussion of Proposed Amendment:** The identified properties have historically maintained their residential uses and are more suitably zoned as Residential ‘B’ which permits residential uses (single-, two-family, and multi-family), but excludes commercial and industrial uses. They are consistent with the existing abutting residential uses and surrounding neighborhoods and continue the residential transition into Wilton. The proposed zoning change provides opportunities to maintain the Town’s diverse supply of housing options not currently permitted within the ICI District. **The Planning Board supports Amendment #1 by a unanimous vote of 6-0.**

### Ballot Title: Wilton Road Lots Administrative Rezoning

### Ballot Vote No. 2

Are you in favor of adoption of Amendment #2 as proposed by the Milford Planning Board for the Town of Milford Zoning Ordinance as follows:

**AMENDMENT 2:** Amend Article IV, Definitions, Article V, 5.04.1 Acceptable Uses, and add new section, Article V, Section 5.04.8 Estate Lots to include an Estate Lot as a permitted use on a lot 10 acres or more in the Residential ‘R’ Zoning District.

**Topical Discussion of Proposed Amendment:** The proposed amendments seek to add a definition for an Estate Lot and to include an Estate Lot as an allowable use in the Residential ‘R’ District. An Estate Lot would apply to lots 10 acres or more and allow a maximum of three single-family residences on the single property. Further, title to the overall parcel, including the land and all dwelling units must be vested in the same owner. The owner, with title to the property, must reside on the property. The purpose is to increase the diversity of housing opportunities in the Residential ‘R’ District and within the community. **The Planning Board supports Amendment #2 by a unanimous vote of 6-0.**

### Ballot Title: Residence “R” Estate Lots

### Ballot Vote No. 3

Are you in favor of adoption of Amendment #3 as proposed by the Milford Planning Board for the Town of Milford Zoning Ordinance as follows:

**AMENDMENT 3:** Amend Article VI, Section 6.02.0 Wetland Conservation District to correct and update references to state environmental laws and regulations and to change Section 6.02.5(B) Accepted Uses – Buffer Zones to identify and expand certain uses involving driveway access, water impoundments, pre-existing uses, and replacement/repair of septic systems to be in failure that would be allowed within wetland buffer areas.

**Topical Discussion of Proposed Amendment:** Amendments propose general administrative updates to Section 6.02 to correct/update the references to the appropriate state environmental statute and regulations. These amendments are typically completed on an annual basis to ensure that the Town’s Ordinance is compliant and references the appropriate statutes/regulations. The proposed changes also seek to amend Section 6.02.5(B) Accepted Uses – Buffer Zones to identify and expand certain uses identified by the Conservation Commission and Planning Board that would be permitted within wetland buffer areas. These uses would include a driveway access, water impoundments for wildlife/fire protection/stormwater/recreation/agricultural uses, pre-existing uses within the Wetland Conservation District, and the replacement/repair of a failed septic system. **The Planning Board supports Amendment #3 by a unanimous vote of 6-0.**

### Ballot Title: Wetland Conservation District

**Ballot Vote No. 4**

Are you in favor of adoption of Amendment #4 as proposed by the Milford Planning Board for the Town of Milford Zoning Ordinance as follows:

**AMENDMENT 4:** Amend Article VII, Sections 7.11.3 Definitions, 7.11.4(A) Table of Uses and B. Specific Solar System Requirements and Exceptions by requiring a Conditional Use Permit for ground mounted Residential Solar Collection Systems that exceed a maximum seven-hundred fifty (750) square feet in the Residential 'A', 'B', 'R' zoning districts and requirements for the placement of said systems within the property. In addition, amend Article VII, Section 7.11.5(B) (2) to further clarify the submittal requirements for a Conditional Use Permit.

**Topical Discussion of Proposed Amendment:** The proposed amendments seek to address the potential visual impact of ground mounted solar collection systems within the Residential 'A', 'B', 'R' zoning districts by establishing a minimum square foot area that would require a Planning Board Conditional Use Permit and the placement of solar collection systems on the property. The amendments will not have any impact to roof mounted solar collection systems and only applies to ground mounted systems in the residentially zoned parcels. The amendments also seek to clarify the application submittal requirements involving the project narrative and plan information. **The Planning Board supports Amendment #4 by a unanimous vote of 6-0.**

**Ballot Title: Solar Collection Systems**

**WARRANT ARTICLE 3 - WADLEIGH LIBRARY HVAC/ ELECTRICAL SYSTEMS UPGRADES - \$1,423,000 (\$995,000 BOND and \$428,000 WITHDRAWAL FROM LIBRARY FUNDS)**

Shall the town vote to raise and appropriate the sum of **\$1,423,000** for the purpose of the replacement and reconstruction of the Wadleigh Library HVAC/Electrical systems to include replacement of the HVAC chiller, new controls, heat recovery, air filtering and cleaning, new fan coil units, updating the electrical panels and the electrical system to improve effectiveness of heating/cooling and to provide energy savings, and to authorize the issuance of not more than \$995,000 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33); to authorize the Selectmen and/or Library Trustees to apply for, obtain and accept federal, state or other aid and/or donations, if any, which may be available for said project and to comply with all laws applicable to said project, including but not limited, to a donation in the amount of **\$428,000** from the Library Trustees; and to authorize the Selectmen/and or Library Trustees to issue, negotiate, sell and deliver such bonds or notes and to determine the rate of interest thereon and the maturity and other terms thereof; and further, to authorize the Selectmen and/or Library Trustees to take any other action relative thereto or to pass any other vote relative thereto. This is a Special Warrant Article in accordance with RSA 32. As this is for issuance of long-term debt, this vote requires, under State law, 3/5 affirmative vote to pass. **The Board of Library Trustees recommends this Article (7-0). The Board of Selectmen does not recommend this Article (2-3). The Budget Advisory Committee recommends this Article (9-0). This Article has no tax impact in 2022 however; beginning in 2023 this article has an estimated tax impact of \$3.75 on an assessed valuation of \$100,000.**

**WARRANT ARTICLE 4 - WASTEWATER TREATMENT FACILITY INFLUENT PUMP STATION SCREENING CONVEYOR UPGRADE - \$390,000 (\$245,700 BOND and \$144,300 ARPA GRANT)**

Shall the Town will vote to raise and appropriate the sum of \$390,000 for the purpose of performing the Waste Water Treatment Facility Influent Pump Station Screenings Conveyor Upgrade; and, to authorize the issuance of not more than \$390,000 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33); to authorize the Selectmen and the Milford Water and Sewer Commissioners, as applicable, to issue, negotiate, sell and deliver such bonds or notes and to determine the interest rate thereon and the maturity and other terms thereof; and further, to authorize the Selectmen and the Milford Water and Sewer Commissioners, as applicable, to apply for, obtain and accept federal, state or other aid, grants or other funds which may be available for said project that may reduce the amount to be financed with bonds or notes, and to participate in the State Revolving Fund (SRF) RSA 486:14, established for this purpose. It is anticipated that the Town will receive up to \$144,300 in ARPA grant and principal forgiveness from the State Revolving Loan Fund loan program, with the remainder of the bonds or notes to be paid for via sewer user fees; and, to authorize the Selectmen and the Milford Water and Sewer Commissioners, as applicable, to take any other action relative thereto or to pass any other vote relative thereto. This is a Special Warrant Article in accordance with RSA 32. As this is for issuance of long-term debt, this vote requires, under State law, 3/5 affirmative vote to pass. **The Board of Commissioners recommends this Article (3-0). The Budget Advisory Committee recommends this Article (9-0).**

## **WARRANT ARTICLE 5 - TOWN OPERATING BUDGET - \$ 16,349,126**

Shall the Town vote to raise and appropriate an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts outlined in the budget for the purposes set forth herein, totaling \$16,349,126. Should this Article be defeated, the default budget shall be \$16,111,582 which is the same as last year with certain adjustments required by previous actions of the Town, or by law; or the governing body may hold one special meeting in accordance with RSA 40:13 X and XVI, to take up the issue of a revised operating budget only. **The Board of Selectmen recommends this Article (4-1). The Budget Advisory Committee recommends this Article (9-0). Voting YES on this article has an estimated tax impact of \$11.53 on an assessed valuation of \$100,000 when compared to voting NO on this article.**

## **WARRANT ARTICLE 6 - WASTEWATER DEPARTMENT OPERATING BUDGET - \$2,544,398**

Shall the Town vote to raise and appropriate the sum of \$2,544,398 to operate and maintain the Wastewater Treatment Facility and the Sanitary Sewer Collection System, said appropriation to be offset by income received from wastewater user charges, or take any other action relative thereto? Should this Article be defeated, the default budget shall be \$2,492,591 which is the same as last year, with certain adjustments required by previous actions of the Town, or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13 X and XVI, to take up the issue of a revised operating budget only. This warrant article is paid for by the wastewater user fees. **The Board of Commissioners recommends this Article (3-0). The Budget Advisory Committee recommends this Article (9-0).**

## **WARRANT ARTICLE 7 - WATER DEPARTMENT OPERATING BUDGET - \$1,745,693**

Shall the Town vote to raise and appropriate the sum of \$1,745,693 to operate and maintain the Water Department, said appropriation to be offset by income received from the water user charges, or take any other action relative thereto? Should this article be defeated, the default budget shall be \$1,509,385, which is the same as last year, with certain adjustments required by previous actions of the Town, or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13 X and XVI, to take up the issue of a revised operating budget only. This warrant article is paid for by the water user fees. **The Board of Commissioners recommends this Article (3-0). The Budget Advisory Committee recommends this Article (9-0).**

## **WARRANT ARTICLE 8 - FIRE RESCUE TRUCK #1 REPLACEMENT - 7-YEAR LEASE/PURCHASE - \$735,000 Gross Purchase Price (Annual Lease Payment \$101,636: \$100,000 Paid from Fire Apparatus Replacement Capital Reserve.**

Shall the Town vote to authorize the Board of Selectmen to enter into a 7-year lease/purchase agreement in the amount of \$735,000 for the lease-purchasing of a fire rescue truck with appropriate equipment for Fire Department operation (it will replace the current 1987 E ONE Rescue Truck) and to raise and appropriate \$100,000 from the Fire Apparatus Replacement Capital Reserve Fund as a down payment to reduce the lease/purchase price. Furthermore, to raise and appropriate \$101,636 for the first year's payment for this purpose. This article includes a provision for a Fiscal Funding Clause and under state law requires a simple majority vote to pass. **The Board of Selectmen recommends this Article (4-1). The Budget Advisory Committee recommends this Article (9-0). This article has an estimated tax impact of \$4.92 on an assessed valuation of \$100,000.**

## **WARRANT ARTICLE 9 - RECONSTRUCTION OF TOWN ROADS - \$ 300,000**

Shall the Town vote to raise and appropriate the sum of \$300,000 to reconstruct roads as detailed using Cartegraph Data by the Department of Public Works. This will be a non-lapsing appropriation per RSA 32:7, VI. **The Board of Selectmen recommends this Article (5-0). The Budget Advisory Committee recommends this Article (9-0). This Article has an estimated tax impact of \$14.53 on an assessed valuation of \$100,000.**

## **WARRANT ARTICLE 10 - SOCIAL SERVICES - \$40,000**

Shall the Town vote to raise and appropriate the sum of \$40,000, for the purpose of providing funding to Social Service agencies for Milford residents as proposed by the Social Services Committee and submitted to the Board of Selectmen? This is a Special Warrant Article in accordance with RSA 32. **The Board of Selectmen recommends this Article (5-0). The Budget Advisory Committee recommends this Article (9-0). This Article has an estimated tax impact of \$1.94 on an assessed valuation of \$100,000.**

## **WARRANT ARTICLE 11 - DPW VEHICLES AND HEAVY EQUIPMENT CAPITAL RESERVE - \$40,000**

Shall the Town vote to raise and appropriate the sum of \$40,000 to be placed in the DPW Vehicles and Heavy Equipment Capital Reserve Fund? Expenditures from this fund will require a vote at the town meeting. The \$40,000 adds to the DPW Vehicles and Heavy Equipment Capital Reserve approved by voters in 2018. The current available balance in this capital reserve account as of November 2021 is approximately \$720.62. **The Board of Selectmen recommends this Article (4-1). The Budget Advisory Committee recommends this Article (9-0). This Article has an estimated tax impact of \$1.94 on an assessed valuation of \$100,000.**

## **WARRANT ARTICLE 12 - NON-EMERGENCY COMMUNITY TRANSPORTATION BUS SERVICES – \$32,000**

Shall the Town vote to raise and appropriate the sum of \$32,000 for the purpose of providing the Town's share of funding to the Souhegan Valley Transportation Collaborative (SVTC) in order to continue operating a regional, non-emergency, wheelchair-accessible transportation service providing rides within the designated service area to seniors, people with disabilities, and the general public? **The Board of Selectmen recommends this Article (5-0). The Budget Advisory Committee recommends this Article (9-0). This Article has an estimated tax impact of \$1.55 on an assessed valuation of \$100,000.**

## **WARRANT ARTICLE 13 - TOWN FACILITIES RENOVATION AND MAJOR REPAIR REPLACEMENT CAPITAL RESERVE - \$25,000**

Shall the Town vote to raise and appropriate the sum of \$25,000 to be placed in the Town Facilities Renovation and Major Repair Replacement Capital Reserve Fund? Expenditures from this fund will require a vote at the town meeting. The \$25,000 adds to the Town Facilities Renovation and Major Repair Replacement Capital Reserve approved by voters in 2017. The current available balance in this capital reserve account as of November 2021 is approximately \$100,734.13. **The Board of Selectmen recommends this Article (4-1). The Budget Advisory Committee recommends this Article (9-0). This Article has an estimated tax impact of \$1.21 on an assessed valuation of \$100,000.**

## **WARRANT ARTICLE 14 - AMBULANCE VEHICLE REPLACEMENT CAPITAL RESERVE - \$25,000**

Shall the Town vote to raise and appropriate the sum of \$25,000 to be placed in the Ambulance Vehicle Replacement Capital Reserve Fund? Expenditures from this fund will require a vote at the town meeting. The \$25,000 adds to the Ambulance Vehicle Replacement Capital Reserve approved by voters in 2017. The current available balance in this capital reserve account as of November 2021 is approximately \$100,734.13. **The Board of Selectmen recommends this Article (4-1). The Budget Advisory Committee recommends this Article (9-0). This Article has an estimated tax impact of \$1.21 on an assessed valuation of \$100,000.**

## **WARRANT ARTICLE 15 - FIRE APPARATUS REPLACEMENT CAPITAL RESERVE - \$25,000**

Shall the Town vote to raise and appropriate the sum of \$25,000 to be placed in the Fire Apparatus Replacement Capital Reserve Fund? Expenditures from this fund will require a vote at the town meeting. The \$25,000 adds to the Fire Apparatus Replacement Capital Reserve approved by voters in 2017. The current available balance in this capital reserve account as of November 2021 is approximately \$100,734.13. **The Board of Selectmen does not recommend this Article (2-3). The Budget Advisory Committee recommends this Article (9-0). This Article has an estimated tax impact of \$1.21 on an assessed valuation of \$100,000.**

## **WARRANT ARTICLE 16 - KEYES PARK EXPANSION COMMITTEE PROJECT CAPITAL RESERVE - \$25,000**

Shall the Town vote to raise and appropriate the sum of \$25,000 to be placed in the Keyes Park Expansion Committee Project Capital Reserve Fund? The purpose of this Fund is for the design, development, and construction of improvements to Keyes Memorial Park, as outlined in the Keyes Memorial Park Expansion Committee Report, (December 20, 2016, and as amended). The Board of Selectmen has the authority to expend from this fund. The \$25,000 adds to the Keyes Park Expansion Committee Project Capital Reserve approved by voters in 2017. The current available balance in this capital reserve account as of November 2021 is approximately \$547.93. **The Board of Selectmen recommend this Article (3-2). The Budget Advisory Committee recommends this Article (9-0). This Article has an estimated tax impact of \$1.21 on an assessed valuation of \$100,000.**



**WARRANT ARTICLE 17 - TEAMSTERS UNION COLLECTIVE BARGAINING AGREEMENT (2022 — 2025)  
— \$32,070**

Shall the Town vote to approve the cost items included in the Teamsters Collective Bargaining Agreement (CBA) reached between the Board of Selectmen and the International Brotherhood of Teamsters, Local 633 for contract years 2022, 2023, **2024 & 2025** (1 April 2022 – 31 March 2025) which calls for the following increases in **wages and benefits** and to further raise and appropriate the sum of \$32,070 for the fiscal year 2022? Said sum represents the additional costs over those of the current appropriation at current staffing levels paid in the expiring agreement. Upon approval of this Article, said cost allocation is to be transferred to the General Operating Budgets of the appropriate departments or take any other action relative thereto. In 2022, \$23,234 is to be raised by general taxation, (in 2022), \$3,245 is to be raised by Water User Fees, and \$5,591 is to be raised by Sewer User Fees. **This is a Special Warrant Article in accordance with RSA 32. The Board of Selectmen recommends this Article (5-0). The Budget Advisory Committee recommends this Article (9-0). This Article has an estimated tax impact of \$1.13 on an assessed valuation of \$100,000.**

**Costs Items from General Fund:**

|        | 2022   | 2023   | 2024   | 2025  |
|--------|--------|--------|--------|-------|
| Wages  | 18,587 | 25,342 | 26,102 | 6,573 |
| Benes  | 4,647  | 6,336  | 6,526  | 1,643 |
| Totals | 23,234 | 31,678 | 32,628 | 8,216 |

**Costs from Water Fund:**

|        | 2022  | 2023  | 2024  | 2025  |
|--------|-------|-------|-------|-------|
| Wages  | 2,596 | 3,538 | 3,644 | 918   |
| Benes  | 649   | 884   | 911   | 230   |
| Totals | 3,245 | 4,422 | 4,555 | 1,148 |

**Costs Items from Sewer Fund:**

|        | 2022  | 2023  | 2024  | 2025  |
|--------|-------|-------|-------|-------|
| Wages  | 4,473 | 6,098 | 6,282 | 1,582 |
| Benes  | 1,118 | 1,525 | 1,571 | 396   |
| Totals | 5,991 | 7,623 | 7,853 | 1,978 |

**WARRANT ARTICLE 18 - ASSESSING REVALUATION CAPITAL RESERVE - \$22,500**

Shall the Town vote to raise and appropriate the sum of \$22,500 to be placed in the Assessing Revaluation Capital Reserve Fund? The current available balance in this capital reserve account as of November 2021 is approximately \$31,484.12. **The Board of Selectmen recommends this Article (5-0). The Budget Advisory Committee recommends this Article (9-0). This Article has an estimated tax impact of \$1.09 on an assessed valuation of \$100,000.**

**WARRANT ARTICLE 19 - CONSERVATION LAND FUND - \$20,000**

Shall the Town vote to raise and appropriate the sum of \$20,000 for the purpose of adding it to the conservation fund created in accordance with RSA 36-A, said land fund being allowed to accumulate from year to year and to be available for the acquisition of property, conservation easements and other RSA 36-A allowable purposes? Contribution furthers the protection of the town's natural resources. **The Board of Selectmen does not recommend this Article (2-3). The Budget Advisory Committee recommends this Article (9-0). This Article has an estimated tax impact of \$.97 on an assessed valuation of \$100,000.**

**WARRANT ARTICLE 20 - INFORMATION TECHNOLOGY INFRASTRUCTURE CAPITAL RESERVE - \$20,000**

Shall the Town vote to raise and appropriate the sum of \$20,000 to be placed in the Information Technology Infrastructure Capital Reserve Fund? The Board of Selectmen has the authority to expend from this fund. The \$20,000 adds to the Information Technology Infrastructure Capital Reserve Fund approved by voters in 2021. The current available balance in this capital reserve account as of November 2021 is approximately \$21,124.21. **The Board of Selectmen recommends this Article (4-1). The Budget Advisory Committee recommends this Article (9-0). This Article has an estimated tax impact of \$.97 on an assessed valuation of \$100,000.**

**WARRANT ARTICLE 21 - SUMMER BAND CONCERTS SUPPORT - \$9,000**

Shall the Town vote to raise and appropriate the sum of \$9,000 for the purpose of holding the annual summer evening Band Concerts (bands, sound system, crossing detail)? This is a Special Warrant Article in accordance with RSA 32. This is a non-lapsing article until 12/31/23. **The Board of Selectmen recommends this Article (5-0). The Budget Advisory Committee recommends this Article (9-0). This Article has an estimated tax impact of \$.44 on an assessed valuation of \$100,000.**

## **WARRANT ARTICLE 22 - INDEPENDENCE DAY CELEBRATION FIREWORKS - \$8,500**

Shall the Town vote to raise and appropriate the sum of \$8,500 for the purpose of providing the Independence Day celebration fireworks display at a time and location to be determined by the Board of Selectmen? This is a Special Warrant Article in accordance with RSA 32. **The Board of Selectmen recommends this Article (4-1). The Budget Advisory Committee recommends this Article (5-4). This Article has an estimated tax impact of \$.41 on an assessed valuation of \$100,000.**

## **WARRANT ARTICLE 23 - MEMORIAL, VETERANS & LABOR DAY PARADES AND RECOGNITION SUPPORT - \$6,500**

Shall the Town vote to raise and appropriate the sum of \$6,500 for the purpose of town support relative to the observance of Memorial, Veterans, and Labor Day Parades? These funds shall be used to cover parade costs incurred by Public Works, Police Department, and other Town departments, and to purchase flags to be placed on the graves of veterans 30 days before Memorial Day and removed 30 days after Veterans Day. Departmental support costs and materials associated with the provision of these services will be charged against this appropriation. This is a Special Warrant Article in accordance with RSA 32. This is a non-lapsing article until 12/31/23. **The Board of Selectmen recommends this Article (5-0). The Budget Advisory Committee recommends this Article (9-0). This Article has an estimated tax impact of \$.31 on an assessed valuation of \$100,000.**

## **WARRANT ARTICLE 24 - APPROVAL OF 10 YEAR PUBLIC SAFETY CELL TOWER LICENSE AGREEMENT AMENDMENT - \$0**

Shall the Town vote to approve a ten (10) year cell tower license **amendment to the existing one year agreement** that includes four (4) optional renewal terms of five (5) years each starting on January 1, 2023, between the Town of Milford and Crown Atlantic Company, LLC. The license **amendment** allows the Town to continue using its communications equipment installed for Police, Fire, Ambulance, and Department of Public Works on the cell tower located at 168 McGettigan Road, site BU 807204, and within a building on the land at the base of the cell tower to strengthen emergency communications between the Town and MACC Base for multiple years. The cost of the **amendment** over 10 years will be approximately \$220,106. **This amendment will contain a non-appropriation/escape clause. The Board of Selectmen recommends this Article (4-1). The Budget Advisory Committee recommends this Article (9-0). This Article has NO TAX IMPACT in 2022.**

## **WARRANT ARTICLE 25 - AUTHORIZE THE BOARD OF SELECTMEN TO LEASE TOWN-OWNED PROPERTY – SHEPARD PARK SCOUT HOUSE- \$0**

Shall the Town vote to authorize the Selectmen to enter into a 10-year lease, pursuant to RSA 31:3 and RSA 35-B:3, with an automatic renewal of same, except for cause, with the Ricciardi Hartshorne Post 23 of the American Legion regarding the Town-owned small wooden structure at 7 Shepard Street within Shepard Park (Map 31, Lot 34), traditionally used for scouting activities, said long-term lease to be on such terms and conditions as the Selectmen deem appropriate, including a reverter clause back to the Town, should the American Legion or scouting activities cease to function or no longer need this 7 Shepard Street facility, and further to authorize the Selectmen to execute any and all documents necessary to carry out the purpose of this Article? **The Board of Selectmen recommends this Article (5-0). The Budget Advisory Committee recommends this Article (9-0). This Article has NO TAX IMPACT.**

## **WARRANT ARTICLE 26 - WADLEIGH LIBRARY MAINTENANCE AND UPKEEP CAPITAL RESERVE - \$0**

Shall the Town vote to establish a Library Maintenance and Upkeep Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of future library building repairs and improvements of the existing facility for the benefit of the Town, and to appoint the Library Trustees as agents to expend from this fund? **The Board of Library Trustees recommends this Article (7-0). The Board of Selectmen recommends this Article (5-0). The Budget Advisory Committee recommends this Article (9-0). This Article has NO TAX IMPACT in 2022**

## **WARRANT ARTICLE 27 - HUTCHINSON FAMILY SINGERS MEMORIAL PROJECT - \$0**

Shall the town vote, pursuant to the provisions of RSA 31:19-a, (I), to establish a trust fund for the purpose of maintaining a Hutchinson Family Memorial Project Trust. Said trust fund shall be known as the Town of Milford Hutchinson Family Memorial Project Trust Fund of 2022 and may receive privately donated gifts, legacies, or devises, provided, however, such gifts, legacies, or devices shall be invested and accounted for separately from, and not comingled with, amounts appropriated by the town. The details of the memorial, including the time of construction, shall be determined by the Board of Selectmen, provided that any memorial shall only be located on property owned by the Town of Milford. Said trust fund shall remain in place for a maximum period of 25 years unless sooner revoked by a future town meeting. After 25 years, or on such earlier date of revocation, any funds remaining in the said trust fund, the source of which were private gifts or donations as referenced above, shall be paid over to a suitable charitable organization of the Board of Selectmen's choice, which shall then utilize said funds for the support of other monuments or memorials generally within the Town of Milford. At such termination, any funds remaining that were raised by the town shall be returned to the general fund. Pursuant to RSA 31:19-a. (I), the Board of Selectmen is appointed agents to expend any funds in the trust for the purposes of the trust. **The Board of Selectmen recommends this Article (5-0). The Budget Advisory Committee recommends this Article (9-0). This Article has NO TAX IMPACT.**

## **WARRANT ARTICLE 28 - HARTSHORN MILL ROAD CONSERVATION EASEMENT - \$0**

Shall the Town will vote to authorize the Board of Selectmen, at the request of the Conservation Commission, to convey a non-exclusive easement to Paula Maclellan across a portion of Lot 2-29 as shown on Hillsborough County Registry of Deeds Plan #37127 for the purpose of access/egress by foot, vehicle, utilities or otherwise, to Lot 2-28-2, said easement area will extend from a portion of the frontage of Lot 29-2 on the westerly sideline of Hartshorn Mill Road thence along the boundary with Lot 5-18 northerly and northeasterly to the western boundary of Map 2 Lot 28-2. In exchange for the right of access across Lot 2-29, Paula Maclellan will give the Town a 6.7+/- acre conservation easement on a portion of Lot 2-28-2. Provided, nevertheless, that this authorization shall be null and void unless this conveyance is also approved by the Milford Conservation Commission, Board of Selectmen, the Charitable Trust Division of the NH Attorney General's office, and the NH Superior Court, if necessary, with such approvals to be obtained and the matter concluded no later than March 31, 2023. **The Board of Selectmen recommends this Article (5-0). The Budget Advisory Committee recommends this Article (9-0). This Article has NO TAX IMPACT.**

## **WARRANT ARTICLE 29 - RAZE AND REMOVE 127 ELM STREET BUILDING - \$400,000 by petition**

Shall the Town vote to raise and appropriate a sum not to exceed \$400,000 to raze and remove the existing industrial/commercial building located at 127 Elm Street, Milford NH? This is a special warrant article in accordance with RSA 32. The purpose of this special Warrant article is to remove the boarded-up building which if left standing on town property could become a potential hazard as it is accessible from the park. Removal of this building was recommended in the original Keyes Park Expansion Project submitted to the Board of Selectmen in December 2016. **The Board of Selectmen does not recommend this Article (2-3). The Budget Advisory Committee recommends this Article (9-0). This Article has an estimated tax impact of \$19.38 on an assessed valuation of \$100,000.**

## **WARRANT ARTICLE 30 - ELECT MEMBERS OF THE MILFORD PLANNING BOARD - \$0 by petition**

Are you in favor of electing the Milford planning board consisting of 7 members which includes one ex officio member with two members to be elected for a one year term, two members for a two year term, and two members for a three year term, there after the term of planning board members shall be for three years to be filled at the end of the next regular town election pursuant to the provisions of RSA 673:2, II, (b) (2)? **The Board of Selectmen does not recommend this Article (0-5). The Budget Advisory Committee takes no position on this Article. The Planning Board does not recommend this Article (6-0). This Article has NO TAX IMPACT.**

# **Town of Milford Budget Advisory Committee Report 2022**

The Milford Budget Advisory Committee (BAC) is comprised of nine citizens of Milford appointed by the Town Moderator. The Budget Advisory Committee was created in 1974 by a town vote to serve two primary purposes: 1) to advise the Board of Selectmen and Town Administrator on budgetary matters as they prepare the operating budget and warrant articles, and 2) to develop positions of support or non-support for the proposed budget and warrant articles, which are presented at the Deliberative Session and included in the Voters' Guide published before the town vote. The members of this year's committee are Chris Pank (Chair), Karen Mitchell (Vice-Chair and Secretary), Peggy Seward (Vice Secretary), Paul Bartolomucci, Wade Campbell, Vanessa Sheehan, Claudia Lemaire, Mike Thornton, and Kevin Hunter.

To fulfill our dual roles, the BAC met with the Board of Selectmen, Town Administrator, Department Heads, Conservation Commission, Water, and Sewer Commissioners, the School Budget Committee, and members of the community. The committee objectively reviewed the proposed operating budget and warrant articles, and after careful consideration, developed positions of support or non-support for each. Throughout our review process, any questions about budget items were presented to Department Heads or the Town Administrator for clarification. All answers and any additional information requested were provided to the committee.

## **WARRANT ARTICLE 3 - WADLEIGH LIBRARY HVAC/ELECTRICAL REPAIR - \$1,423,000 (\$995,000 BOND and \$428,000 DONATIONS) WARRANT ARTICLE 3 -**

The Budget Advisory Committee SUPPORTS This Warrant Article (9-0)

This ten-year bond will provide replacement and repair to a failing HVAC system. The new system will address significant existing issues and will provide considerable energy savings over time. It will also provide the necessary funds to upgrade and repair the current outdated electrical system. A donation of \$428,000 will be made by the Library Trustee Trust Funds to offset the cost of this bond to \$995,000. This warrant is for repairs and replacements only to these systems and it will vastly improve the daily operations and comfort for both patrons and staff.

## **WARRANT ARTICLE 4 - WASTEWATER TREATMENT FACILITY INFLUENT PUMP STATION SCREENING CONVEYOR UPGRADE - \$390,000 (\$245,700 BOND and \$144,300 ARPA GRANT)**

The Budget Advisory Committee SUPPORTS This Warrant Article (9-0)

This upgrade is needed to ensure safety at the Wastewater Treatment Facility and alleviate any risk to the workers. It is anticipated that the Town will receive up to \$144,300 in ARPA grant and principal forgiveness from the State Revolving Loan Fund loan program, and the remainder of the bond or notes will be paid for by wastewater user fees. The majority feel this upgrade is necessary.

**WARRANT ARTICLE 5 - TOWN OPERATING BUDGET – \$16,349,126**

**The Budget Advisory Committee SUPPORTS This Warrant Article (9-0)**

The municipal portion of the budget has been thoughtfully managed and reflects the current cost of operations. The default budget is \$16,111,582 or \$237,544 below the proposed budget amount. The BAC does not support the default budget, yet we do support continued work finding additional revenue sources to ease the burden on taxpayers. We look forward to working with the town administration and the BOS on cost savings and new revenue sources in 2022.

**WARRANT ARTICLE 6 - WASTEWATER DEPARTMENT OPERATING BUDGET - \$2,544,398**

**The Budget Advisory Committee SUPPORTS This Warrant Article (9-0)**

This budget is funded by sewer user fees. This funding provides for the operations and maintenance of the Wastewater Treatment Facility and the sewer collection system, serving 3409 customers.

**WARRANT ARTICLE 7 - WATER DEPARTMENT OPERATING BUDGET - \$1,745,637**

**The Budget Advisory Committee SUPPORTS This Warrant Article (9-0)**

The operating budget is funded by water user fees. This funding provides for the operations and maintenance of the water system, serving 3557 customers.

**WARRANT ARTICLE 8 - FIRE RESCUE TRUCK #1 REPLACEMENT - 7-YEAR LEASE/PURCHASE - \$735,000 - GROSS PURCHASE (Annual Lease Payment \$101,636: \$100,000 paid from Fire Apparatus Replacement Capital Reserve)**

**The Budget Advisory Committee SUPPORTS This Warrant Article (9-0)**

The current rescue truck is a 1987 E One Rescue which is currently 35 years old as of 2022. The life cycle of an average rescue truck is 25 years. Rescue #1 responds to most accidents, hazardous material incidents, and water and technical rescues. Currently, the fire department dispatches both rescue and an engine to all vehicle accidents with injury or unknown injury. The new rescue will be a class A Pumper/Rescue.

By combining an Engine and Rescue the department will reduce the need for 2 pieces being on the scene thus tying up resources. It should also reduce the maintenance budget. Currently, the department has spent about \$18,000 on Engine 3 in the past 3 years. As a result of purchasing this new piece we are not taking away any apparatus we are enhancing the fleet by adding a rescue/pumper.

**WARRANT ARTICLE 9 - RECONSTRUCTION OF TOWN ROADS - \$300,000**

**The Budget Advisory Committee SUPPORTS This Warrant Article (9-0)**

The Budget Advisory Committee majority supports this Warrant for the importance of road up-keep that is crucial to our Towns infrastructure and safety. The need to repair and reconstruct roads is an ongoing process.

**WARRANT ARTICLE 10 - SOCIAL SERVICES - \$40,000**

**The Budget Advisory Committee SUPPORTS This Warrant Article (9-0)**

Continuing our support for this needed partnership at last year's level is more than justified given the benefits our citizens receive. An appointed committee screens agencies ensuring they provide appropriate resources and services.

**WARRANT ARTICLE 11 - DPW VEHICLES AND HEAVY EQUIPMENT CAPITAL RESERVE - \$40,000**

**The Budget Advisory Committee SUPPORTS This Warrant Article (9-0)**

The purpose is to appropriate funds each year, allowing funds to accumulate. When a piece of heavy equipment needs replacement, funds may be withdrawn from this account to be applied to the purchase /lease. The current balance of this fund is \$720.

**WARRANT ARTICLE 12 - NON-EMERGENCY COMMUNITY TRANSPORTATION BUS SERVICES - \$32,000**

**The Budget Advisory Committee SUPPORTS This Warrant Article (9-0)**

This appropriation has been approved yearly as Milford's share of the cost for citizens needing rides to medical appointments, pharmacies, groceries, and some department stores in the area. This service is especially important for seniors, the disabled (bus is wheelchair-accessible), and citizens without their vehicles. A small fee is also paid by the rider if able.

**WARRANT ARTICLE 13 - TOWN FACILITIES RENOVATION AND MAJOR REPLACEMENT CAPITAL RESERVE - \$25,000**

**The Budget Advisory Committee SUPPORTS This Warrant Article (9-0)**

This previously established fund would allow the town to continue the process of setting aside funds to be used for future renovations and repairs of town buildings. These set aside funds are not expected to completely pay for all future needs but would be used as down payments against large expenditures thereby leveling future budgets as Milford works to maintain important town buildings. The current balance of this fund is \$100,734.13.

**WARRANT ARTICLE 14 - AMBULANCE VEHICLE REPLACEMENT CAPITAL RESERVE - \$25,000**

**The Budget Advisory Committee SUPPORTS This Warrant Article (9-0)**

This previously established fund would allow for the appropriation to be used towards ambulance vehicle replacement. It would not fund the entire purchase price of the vehicle but allow for a lesser amount of bond at the time of purchase. The current balance of this fund is \$100,734.13.

**WARRANT ARTICLE 15 - FIRE APPARATUS REPLACEMENT CAPITAL RESERVE - \$25,000**

**The Budget Advisory Committee SUPPORTS This Warrant Article (9-0)**

This previously established fund is for the purchase of fire apparatus needed in the future. It would not necessarily fund the entire cost of the future purchase but would allow for a larger down payment

toward a future purchase of equipment. The current balance of the fund is \$100,734.13. However, if Warrant Article 8 passes \$100,000 will be used for the purchase of the Pumper/Rescue leaving a balance of \$734.13.

## **WARRANT ARTICLE 16 - KEYES PARK EXPANSION COMMITTEE PROJECT CAPITAL RESERVE - \$25,000**

### **The Budget Advisory Committee SUPPORTS This Warrant Article (9-0)**

Milford taxpayers have approved funding this article three times in past years. The three approved funding's totaled \$75,000. The Board of Selectmen approved using funds from this warrant article to accomplish three tasks. First, approximately \$15,000 was used to survey the property known as 127 Elm Street. Second a smaller sum of about \$750.00 was used to purchase signage for both the east and west entrances to the park. This was important because of the closure of the east entrance during the yearlong EPA Fletcher cleanup project. Recently, approximately \$60,000 has been allocated to contract with H.L. Turner Group Inc. to conduct a feasibility study for future Keyes Park improvements. Since all previous funds have been expended, the request for \$25,000 will be needed to implement components of the first phase of the Keyes Memorial Park Expansion Committee report. Improvements such as but are not limited to; the construction of the walking/biking path along the river, installation of lighting on the west side of the property, and cameras for video security of the property.

<https://www.milford.nh.gov/keyes-memorial-park-expansion-committee>

## **WARRANT ARTICLE 17 - TEAMSTERS UNION COLLECTIVE BARGAINING AGREEMENT (2022-2025) \$32,070**

### **The Budget Advisory Committee SUPPORTS This Warrant Article (9-0)**

The Board of Selectmen and the Teamsters Union have successfully negotiated a contract for salaries and benefits for the years 2022 through 2025. The increases in raises will follow the schedule of 4%, 3%, and 3% beginning with the year 2022. The cost increase for 2022 is estimated to be \$32,070 and if approved will be part of the 2022 Operating Budget (general taxation), Water User Fees, and Sewer User Fees.

## **WARRANT ARTICLE 18 - ASSESSING REVALUATION CAPITAL RESERVE - \$22,500**

### **The Budget Advisory Committee SUPPORTS This Warrant Article (9-0)**

Each town is required by State Statute to assess all property every five (5) years to guarantee that each parcel is updated to its current value. This previously established fund would allow the town to reduce the tax impact during the year that the required assessments take place. The current balance of this fund is \$31,484.12

## **WARRANT ARTICLE 19 - CONSERVATION LAND FUND - \$20,000**

### **The Budget Advisory Committee SUPPORTS This Warrant Article (9-0)**

In 2018, the BAC unanimously voted to recommend the desired minimum balance of \$150,000 be kept in the Conservation Land Fund. Presently, there is a balance of \$105,000. Since Milford does not provide funding through the Land Use Tax, the Conservation Commission depends on taxpayer funding to purchase lands that become available for public use so that Town's natural resources can

be protected. Fundraising and grant applications will still be pursued. The required public hearing and approval by the Board of Selectmen before expenditure will allow input and decision making during the year with quick action when suitable land becomes available and purchase opportunities may not be lost.

**WARRANT ARTICLE 20 - INFORMATION TECHNOLOGY INFRASTRUCTURE CAPITAL RESERVE - \$20,000**

**The Budget Advisory Committee SUPPORTS This Warrant Article (9-0)**

IT Infrastructure is a critical part of how the town operates on a day-to-day basis, both internally for the employees and externally for the residents. This capital reserve fund would be used to upgrade or replace existing hardware such as Servers, SAN Data Storage Devices, Network Switches, Fiber between buildings, Phone system equipment, as well as major Software upgrades such as Server Operating Systems, Microsoft Office and, Exchange E-Mail.

The committee feels that this fund is a worthwhile means to help prepare for future expenses much as we already do with other town departments (which rely heavily on the town IT infrastructure to function). The current balance of the fund is \$21,126.

**WARRANT ARTICLE 21 - SUMMER BAND CONCERTS SUPPORT - \$9,000**

**The Budget Advisory Committee SUPPORTS this Warrant Article (9-0)**

The BAC feels that the summer band concerts provide culture and entertainment for all ages and are one of the many activities that make Milford a highly desirable place to live.

**WARRANT ARTICLE 22 - INDEPENDENCE DAY CELEBRATION FIREWORKS - \$8,500**

**The Budget Advisory Committee SUPPORTS This Warrant Article (5-4)**

This appropriation would be used to cover the direct cost of the Independence Day Celebration fireworks display. Fireworks have been the culminating activity to a day-long celebration in recognition of the birth of our nation. This activity helps Milford residents of all ages express their pride and patriotism for our great country. In past years funding for this event has received the support of a majority of the voters.

The Minority believes that fireworks are the lowest priority item on the Warrant in a year of more pressing needs. Safety coverage by Police, Fire, and DPW is already included in the Town Operating Budget. This Warrant Article is only for the actual fireworks. The minority hopes a sponsor would come forward and cover the cost.

**WARRANT ARTICLE 23 - MEMORIAL, VETERANS & LABOR DAY PARADES AND RECOGNITION - \$6,500**

**The Budget Advisory Committee SUPPORTS this Warrant Article (9-0)**

These parades are well attended and popular with the community. Costs for safety coverage and clean-up by Police, DPW, and other Town Departments are included as well as the purchase of flags placed on veterans' graves for Memorial Day.

**WARRANT ARTICLE 24 - APPROVAL OF 10 YEAR PUBLIC SAFETY CELL TOWER LICENSE AGREEMENT AMENDMENT - \$0**



**The Budget Advisory Committee SUPPORTS this Article (9-0)**

This warrant would allow for a 10-year cell tower license agreement beginning on January 1, 2023. It would include 4 optional renewal terms of 5 years each between the Town of Milford and Crown Atlantic Company, LLC. It would allow for the continued use of communications equipment on the tower located on McGettigan Rd, which would strengthen the emergency communications between Town emergency services (including DPW) with MACC Base. Strengthened communications have been needed for many years and this is expected to improve these issues.

**WARRANT ARTICLE 25 - AUTHORIZE THE BOARD OF SELECTMEN TO LEASE TOWN-OWNED PROPERTY - SHEPARD PARK SCOUT HOUSE - \$0**

**The Budget Advisory Committee SUPPORTS this Warrant Article (9-0)**

Troop Four is New Hampshire's longest continually running scout troop with over one hundred years of active scouting. The historic Laurel Street School House was re-located to Shepard Park to be used for "Educational Purposes". For many decades the town has leased this historic structure to the American Legion in Milford and the Legion has graciously allowed both the Cub and Boy Scouts of Troop Four to use the building for teaching and educating through scouting. This fulfills the original intent of use through education and keeps historic Laurel Street School utilized and maintained.

**WARRANT ARTICLE 26 - WADLEIGH LIBRARY MAINTENANCE AND UPKEEP CAPITAL RESERVE - \$0**

**The Budget Advisory Committee SUPPORTS this Article (9-0)**

Our historical library will continue to have maintenance needs a well-funded capital reserve can help us avoid high tax burdens in the future and is a prudent way of doing business. This year the library is asking for voters to establish the account. Any future monies from this account will be used only for building repairs and maintenance. Establishing the fund has zero tax impact on voters.

**WARRANT ARTICLE 27 - HUTCHINSON FAMILY SINGERS MEMORIAL PROJECT \$0**

**The Budget Advisory Committee SUPPORTS this Warrant Article (9-0)**

The Budget Advisory Committee supports this as it is a trust fund to create a memorial for the Hutchison Family Singers who were a famous musician singing group in the 1840s from Milford. The group played their first show at the Baptist Meeting House here in Town and used their music to bring awareness to many issues that were happening during that period of time. If this warrant passes it will allow the town to create a trust to help fund the future project.

**WARRANT ARTICLE 28 - HARTSHORN MILL ROAD CONSERVATION EASEMENT - \$0**

**The Budget Advisory Committee SUPPORTS this Warrant Article (9-0)**

The requested easement will benefit both the private property owner as access by foot and by a vehicle on a portion of the property and the Town of Milford will gain 6.7+/- acres of land for conservation purposes. There is a defined process to authorize the exchange within a one-year time frame.

**WARRANT ARTICLE 29 - RAZE AND REMOVE 127 ELM STREET BUILDING - \$400,000 BY PETITION**

**The Budget Advisory Committee SUPPORTS this Warrant Article (9-0)**

The full Keyes Park Expansion Committee Project Report submitted to the Board of Selectmen in December 2016 recommended the removal of the old industrial building at 127 Elm Street. A preliminary review of the H.L. Turner Group feasibility study contracted by the Board of Selectmen this past year also recommends the removal of the building at 127 Elm Street. In addition, the Capital Improvement Planning Committee recommended funding the removal of this building in 2022. Looking ahead five years it is not clear when future funding could be available to remove this building. To date, the Board of Selectmen has not proposed its plan and timeline for the use or removal of this building. Therefore, it is possible, if this article is not approved, the boarded-up building will continue to stand and deteriorate over the next many years. It may be most cost-effective to fund removing it now before costs increase in the future. The original ten-year plan for Keyes Park improvement plan can be found on the town website.

<https://www.milford.nh.gov/keyes-memorial-park-expansion-committee>

**WARRANT ARTICLE 30 - ELECT MEMBERS OF THE MILFORD PLANNING BOARD - \$0 BY PETITION**

**The Budget Advisory Committee Is Not Taking a Position on This Article**



**Proposed Budget**

**Milford**

For the period beginning January 1, 2022 and ending December 31, 2022

Form Due Date: **20 Days after the Annual Meeting**

This form was posted with the warrant on: \_\_\_\_\_

**GOVERNING BODY CERTIFICATION**

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

| Name          | Position  | Signature     |
|---------------|-----------|---------------|
| Gary Daniels  | Selectman | Gary Daniels  |
| Chris Labonte | Selectman | [Signature]   |
| PAUL DARGIE   | SELECTMAN | Paul Dargie   |
| Laura Dudziak | Selectman | Laura Dudziak |
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This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:  
<https://www.proptax.org/>

**For assistance please contact:**  
NH DRA Municipal and Property Division  
(603) 230-5090  
<http://www.revenue.nh.gov/mun-prop/>



### Appropriations

| Account                                 | Purpose                                      | Article | Expenditures for            | Appropriations                  | Proposed Appropriations for period |                   |
|-----------------------------------------|----------------------------------------------|---------|-----------------------------|---------------------------------|------------------------------------|-------------------|
|                                         |                                              |         | period ending<br>12/31/2021 | for period ending<br>12/31/2021 | ending 12/31/2022                  | ending 12/31/2022 |
|                                         |                                              |         |                             |                                 | (Recommended)                      | (Not Recommended) |
| <b>General Government</b>               |                                              |         |                             |                                 |                                    |                   |
| 0000-0000                               | Collective Bargaining                        |         | \$0                         | \$0                             | \$0                                | \$0               |
| 4130-4139                               | Executive                                    | 05      | \$191,475                   | \$197,943                       | \$204,673                          | \$0               |
| 4140-4149                               | Election, Registration, and Vital Statistics | 05      | \$183,007                   | \$190,844                       | \$226,320                          | \$0               |
| 4150-4151                               | Financial Administration                     | 05      | \$869,265                   | \$918,862                       | \$951,497                          | \$0               |
| 4152                                    | Revaluation of Property                      |         | \$0                         | \$0                             | \$0                                | \$0               |
| 4153                                    | Legal Expense                                | 05      | \$24,935                    | \$40,000                        | \$42,500                           | \$0               |
| 4155-4159                               | Personnel Administration                     | 05      | \$3,209,917                 | \$3,302,390                     | \$3,665,128                        | \$0               |
| 4191-4193                               | Planning and Zoning                          | 05      | \$217,077                   | \$301,507                       | \$287,708                          | \$0               |
| 4194                                    | General Government Buildings                 | 05      | \$438,406                   | \$404,392                       | \$416,566                          | \$0               |
| 4195                                    | Cemeteries                                   | 05      | \$81,735                    | \$98,811                        | \$94,063                           | \$0               |
| 4196                                    | Insurance                                    | 05      | \$3,000                     | \$158,112                       | \$158,112                          | \$0               |
| 4197                                    | Advertising and Regional Association         |         | \$0                         | \$0                             | \$0                                | \$0               |
| 4199                                    | Other General Government                     | 05      | \$16,545                    | \$13,587                        | \$14,036                           | \$0               |
| <b>General Government Subtotal</b>      |                                              |         | <b>\$5,235,362</b>          | <b>\$5,626,448</b>              | <b>\$6,060,603</b>                 | <b>\$0</b>        |
| <b>Public Safety</b>                    |                                              |         |                             |                                 |                                    |                   |
| 4210-4214                               | Police                                       | 05      | \$2,452,974                 | \$2,564,417                     | \$2,670,547                        | \$0               |
| 4215-4219                               | Ambulance                                    | 05      | \$900,919                   | \$944,555                       | \$1,022,545                        | \$0               |
| 4220-4229                               | Fire                                         | 05      | \$545,244                   | \$653,289                       | \$631,569                          | \$0               |
| 4240-4249                               | Building Inspection                          | 05      | \$128,769                   | \$131,971                       | \$149,870                          | \$0               |
| 4290-4298                               | Emergency Management                         | 05      | \$7,038                     | \$8,100                         | \$8,000                            | \$0               |
| 4299                                    | Other (Including Communications)             | 05      | \$741,651                   | \$700,734                       | \$774,839                          | \$0               |
| <b>Public Safety Subtotal</b>           |                                              |         | <b>\$4,776,595</b>          | <b>\$5,003,066</b>              | <b>\$5,257,370</b>                 | <b>\$0</b>        |
| <b>Airport/Aviation Center</b>          |                                              |         |                             |                                 |                                    |                   |
| 4301-4309                               | Airport Operations                           |         | \$0                         | \$0                             | \$0                                | \$0               |
| <b>Airport/Aviation Center Subtotal</b> |                                              |         | <b>\$0</b>                  | <b>\$0</b>                      | <b>\$0</b>                         | <b>\$0</b>        |
| <b>Highways and Streets</b>             |                                              |         |                             |                                 |                                    |                   |
| 4311                                    | Administration                               | 05      | \$158,740                   | \$199,805                       | \$203,681                          | \$0               |
| 4312                                    | Highways and Streets                         | 05      | \$1,393,315                 | \$1,435,962                     | \$1,431,237                        | \$0               |
| 4313                                    | Bridges                                      |         | \$0                         | \$0                             | \$0                                | \$0               |
| 4316                                    | Street Lighting                              | 05      | \$44,303                    | \$45,600                        | \$45,600                           | \$0               |
| 4319                                    | Other                                        |         | \$0                         | \$0                             | \$0                                | \$0               |
| <b>Highways and Streets Subtotal</b>    |                                              |         | <b>\$1,596,358</b>          | <b>\$1,681,367</b>              | <b>\$1,680,518</b>                 | <b>\$0</b>        |



### Appropriations

| Account                                 | Purpose                                          | Article | Expenditures for<br>period ending<br>12/31/2021 | Appropriations<br>for period ending<br>12/31/2021 | Proposed Appropriations for period<br>ending 12/31/2022 |                   |
|-----------------------------------------|--------------------------------------------------|---------|-------------------------------------------------|---------------------------------------------------|---------------------------------------------------------|-------------------|
|                                         |                                                  |         |                                                 |                                                   | (Recommended)                                           | (Not Recommended) |
| <b>Sanitation</b>                       |                                                  |         |                                                 |                                                   |                                                         |                   |
| 4321                                    | Administration                                   |         | \$0                                             | \$0                                               | \$0                                                     | \$0               |
| 4323                                    | Solid Waste Collection                           | 05      | \$748,448                                       | \$859,868                                         | \$866,078                                               | \$0               |
| 4324                                    | Solid Waste Disposal                             |         | \$0                                             | \$0                                               | \$0                                                     | \$0               |
| 4325                                    | Solid Waste Cleanup                              |         | \$0                                             | \$0                                               | \$0                                                     | \$0               |
| 4326-4328                               | Sewage Collection and Disposal                   |         | \$0                                             | \$0                                               | \$0                                                     | \$0               |
| 4329                                    | Other Sanitation                                 |         | \$0                                             | \$0                                               | \$0                                                     | \$0               |
|                                         | <b>Sanitation Subtotal</b>                       |         | <b>\$748,448</b>                                | <b>\$859,868</b>                                  | <b>\$866,078</b>                                        | <b>\$0</b>        |
| <b>Water Distribution and Treatment</b> |                                                  |         |                                                 |                                                   |                                                         |                   |
| 4331                                    | Administration                                   |         | \$0                                             | \$0                                               | \$0                                                     | \$0               |
| 4332                                    | Water Services                                   |         | \$0                                             | \$0                                               | \$0                                                     | \$0               |
| 4335                                    | Water Treatment                                  |         | \$0                                             | \$0                                               | \$0                                                     | \$0               |
| 4338-4339                               | Water Conservation and Other                     |         | \$0                                             | \$0                                               | \$0                                                     | \$0               |
|                                         | <b>Water Distribution and Treatment Subtotal</b> |         | <b>\$0</b>                                      | <b>\$0</b>                                        | <b>\$0</b>                                              | <b>\$0</b>        |
| <b>Electric</b>                         |                                                  |         |                                                 |                                                   |                                                         |                   |
| 4351-4352                               | Administration and Generation                    |         | \$0                                             | \$0                                               | \$0                                                     | \$0               |
| 4353                                    | Purchase Costs                                   |         | \$0                                             | \$0                                               | \$0                                                     | \$0               |
| 4354                                    | Electric Equipment Maintenance                   |         | \$0                                             | \$0                                               | \$0                                                     | \$0               |
| 4359                                    | Other Electric Costs                             |         | \$0                                             | \$0                                               | \$0                                                     | \$0               |
|                                         | <b>Electric Subtotal</b>                         |         | <b>\$0</b>                                      | <b>\$0</b>                                        | <b>\$0</b>                                              | <b>\$0</b>        |
| <b>Health</b>                           |                                                  |         |                                                 |                                                   |                                                         |                   |
| 4411                                    | Administration                                   |         | \$0                                             | \$0                                               | \$0                                                     | \$0               |
| 4414                                    | Pest Control                                     |         | \$0                                             | \$0                                               | \$0                                                     | \$0               |
| 4415-4419                               | Health Agencies, Hospitals, and Other            |         | \$0                                             | \$0                                               | \$0                                                     | \$0               |
|                                         | <b>Health Subtotal</b>                           |         | <b>\$0</b>                                      | <b>\$0</b>                                        | <b>\$0</b>                                              | <b>\$0</b>        |
| <b>Welfare</b>                          |                                                  |         |                                                 |                                                   |                                                         |                   |
| 4441-4442                               | Administration and Direct Assistance             | 05      | \$105,732                                       | \$160,561                                         | \$131,535                                               | \$0               |
| 4444                                    | Intergovernmental Welfare Payments               |         | \$0                                             | \$0                                               | \$0                                                     | \$0               |
| 4445-4449                               | Vendor Payments and Other                        |         | \$72,000                                        | \$72,000                                          | \$0                                                     | \$0               |
|                                         | <b>Welfare Subtotal</b>                          |         | <b>\$177,732</b>                                | <b>\$232,561</b>                                  | <b>\$131,535</b>                                        | <b>\$0</b>        |
| <b>Culture and Recreation</b>           |                                                  |         |                                                 |                                                   |                                                         |                   |
| 4520-4529                               | Parks and Recreation                             | 05      | \$231,728                                       | \$277,018                                         | \$284,713                                               | \$0               |
| 4550-4559                               | Library                                          | 05      | \$844,488                                       | \$844,488                                         | \$874,547                                               | \$0               |
| 4583                                    | Patriotic Purposes                               |         | \$16,265                                        | \$15,500                                          | \$0                                                     | \$0               |
| 4589                                    | Other Culture and Recreation                     | 05      | \$3,000                                         | \$3,000                                           | \$3,000                                                 | \$0               |
|                                         | <b>Culture and Recreation Subtotal</b>           |         | <b>\$1,095,481</b>                              | <b>\$1,140,006</b>                                | <b>\$1,162,260</b>                                      | <b>\$0</b>        |



### Appropriations

| Account                                      | Purpose                                            | Article | Expenditures for   | Appropriations     | Proposed Appropriations for period |                   |
|----------------------------------------------|----------------------------------------------------|---------|--------------------|--------------------|------------------------------------|-------------------|
|                                              |                                                    |         | period ending      | for period ending  | ending 12/31/2022                  |                   |
|                                              |                                                    |         | 12/31/2021         | 12/31/2021         | (Recommended)                      | (Not Recommended) |
| <b>Conservation and Development</b>          |                                                    |         |                    |                    |                                    |                   |
| 4611-4612                                    | Administration and Purchasing of Natural Resources | 05      | \$24,695           | \$24,695           | \$26,499                           | \$0               |
| 4619                                         | Other Conservation                                 |         | \$0                | \$0                | \$0                                | \$0               |
| 4631-4632                                    | Redevelopment and Housing                          |         | \$0                | \$0                | \$0                                | \$0               |
| 4651-4659                                    | Economic Development                               |         | \$0                | \$0                | \$0                                | \$0               |
| <b>Conservation and Development Subtotal</b> |                                                    |         | <b>\$24,695</b>    | <b>\$24,695</b>    | <b>\$26,499</b>                    | <b>\$0</b>        |
| <b>Debt Service</b>                          |                                                    |         |                    |                    |                                    |                   |
| 4711                                         | Long Term Bonds and Notes - Principal              | 05      | \$886,515          | \$955,192          | \$957,579                          | \$0               |
| 4721                                         | Long Term Bonds and Notes - Interest               | 05      | \$220,031          | \$233,232          | \$202,184                          | \$0               |
| 4723                                         | Tax Anticipation Notes - Interest                  | 05      | \$0                | \$3,000            | \$3,000                            | \$0               |
| 4790-4799                                    | Other Debt Service                                 | 05      | \$0                | \$1,500            | \$1,500                            | \$0               |
| <b>Debt Service Subtotal</b>                 |                                                    |         | <b>\$1,106,546</b> | <b>\$1,192,924</b> | <b>\$1,164,263</b>                 | <b>\$0</b>        |
| <b>Capital Outlay</b>                        |                                                    |         |                    |                    |                                    |                   |
| 4901                                         | Land                                               |         | \$0                | \$0                | \$0                                | \$0               |
| 4902                                         | Machinery, Vehicles, and Equipment                 |         | \$127,118          | \$188,648          | \$0                                | \$0               |
| 4903                                         | Buildings                                          |         | \$0                | \$0                | \$0                                | \$0               |
| 4909                                         | Improvements Other than Buildings                  |         | \$0                | \$1,459,000        | \$0                                | \$0               |
| <b>Capital Outlay Subtotal</b>               |                                                    |         | <b>\$127,118</b>   | <b>\$1,647,648</b> | <b>\$0</b>                         | <b>\$0</b>        |
| <b>Operating Transfers Out</b>               |                                                    |         |                    |                    |                                    |                   |
| 4912                                         | To Special Revenue Fund                            |         | \$0                | \$5,000            | \$0                                | \$0               |
| 4913                                         | To Capital Projects Fund                           |         | \$0                | \$0                | \$0                                | \$0               |
| 4914A                                        | To Proprietary Fund - Airport                      |         | \$0                | \$0                | \$0                                | \$0               |
| 4914E                                        | To Proprietary Fund - Electric                     |         | \$0                | \$0                | \$0                                | \$0               |
| 4914O                                        | To Proprietary Fund - Other                        |         | \$0                | \$0                | \$0                                | \$0               |
| 4914S                                        | To Proprietary Fund - Sewer                        | 06      | \$2,239,839        | \$2,288,406        | \$2,544,398                        | \$0               |
| 4914W                                        | To Proprietary Fund - Water                        | 07      | \$1,633,459        | \$1,589,652        | \$1,745,693                        | \$0               |
| 4918                                         | To Non-Expendable Trust Funds                      |         | \$0                | \$0                | \$0                                | \$0               |
| 4919                                         | To Fiduciary Funds                                 |         | \$0                | \$0                | \$0                                | \$0               |
| <b>Operating Transfers Out Subtotal</b>      |                                                    |         | <b>\$3,873,298</b> | <b>\$3,883,058</b> | <b>\$4,290,091</b>                 | <b>\$0</b>        |
| <b>Total Operating Budget Appropriations</b> |                                                    |         |                    |                    | <b>\$20,639,217</b>                | <b>\$0</b>        |



Special Warrant Articles

| Account                                | Purpose                                            | Article                                                                | Proposed Appropriations for period ending 12/31/2022 |                   |
|----------------------------------------|----------------------------------------------------|------------------------------------------------------------------------|------------------------------------------------------|-------------------|
|                                        |                                                    |                                                                        | (Recommended)                                        | (Not Recommended) |
| 4299                                   | Other (Including Communications)                   | 29                                                                     | \$400,000                                            | \$0               |
|                                        |                                                    | <i>Purpose: RAZE AND REMOVE 127 ELM STREET BUILDING - \$400,000</i>    |                                                      |                   |
| 4445-4449                              | Vendor Payments and Other                          | 10                                                                     | \$40,000                                             | \$0               |
|                                        |                                                    | <i>Purpose: Social Services</i>                                        |                                                      |                   |
| 4583                                   | Patriotic Purposes                                 | 21                                                                     | \$9,000                                              | \$0               |
|                                        |                                                    | <i>Purpose: SUMMER BAND CONCERTS SUPPORT</i>                           |                                                      |                   |
| 4583                                   | Patriotic Purposes                                 | 22                                                                     | \$8,500                                              | \$0               |
|                                        |                                                    | <i>Purpose: INDEPENDENCE DAY CELEBRATION FIREWORKS</i>                 |                                                      |                   |
| 4583                                   | Patriotic Purposes                                 | 23                                                                     | \$6,500                                              | \$0               |
|                                        |                                                    | <i>Purpose: MEMORIAL, VETERANS &amp; LABOR DAY PARADES AND RECOGNI</i> |                                                      |                   |
| 4611-4612                              | Administration and Purchasing of Natural Resources | 19                                                                     | \$20,000                                             | \$0               |
|                                        |                                                    | <i>Purpose: CONSERVATION LAND FUND</i>                                 |                                                      |                   |
| 4711                                   | Long Term Bonds and Notes - Principal              | 08                                                                     | \$90,714                                             | \$0               |
|                                        |                                                    | <i>Purpose: Fire Rescue Truck #1 Replacement</i>                       |                                                      |                   |
| 4721                                   | Long Term Bonds and Notes - Interest               | 08                                                                     | \$10,922                                             | \$0               |
|                                        |                                                    | <i>Purpose: Fire Rescue Truck #1 Replacement</i>                       |                                                      |                   |
| 4902                                   | Machinery, Vehicles, and Equipment                 | 03                                                                     | \$1,423,000                                          | \$0               |
|                                        |                                                    | <i>Purpose: WADLEIGH LIBRARY HVAC/ ELECTRICAL SYSTEMS UPGRADES</i>     |                                                      |                   |
| 4902                                   | Machinery, Vehicles, and Equipment                 | 08                                                                     | \$100,000                                            | \$0               |
|                                        |                                                    | <i>Purpose: Fire Rescue Truck #1 Replacement</i>                       |                                                      |                   |
| 4909                                   | Improvements Other than Buildings                  | 04                                                                     | \$390,000                                            | \$0               |
|                                        |                                                    | <i>Purpose: WASTE WATER TREATMENT FACILITY INFLUENT PUMP STATI</i>     |                                                      |                   |
| 4909                                   | Improvements Other than Buildings                  | 09                                                                     | \$300,000                                            | \$0               |
|                                        |                                                    | <i>Purpose: Reconstruction of Roads</i>                                |                                                      |                   |
| 4915                                   | To Capital Reserve Fund                            | 11                                                                     | \$40,000                                             | \$0               |
|                                        |                                                    | <i>Purpose: DPW VEHICLES AND HEAVY EQUIPMENT CAPITAL RESERVE</i>       |                                                      |                   |
| 4915                                   | To Capital Reserve Fund                            | 13                                                                     | \$25,000                                             | \$0               |
|                                        |                                                    | <i>Purpose: TOWN FACILITIES RENOVATION AND MAJOR REPAIR REPLAC</i>     |                                                      |                   |
| 4915                                   | To Capital Reserve Fund                            | 14                                                                     | \$25,000                                             | \$0               |
|                                        |                                                    | <i>Purpose: AMBULANCE VEHICLE REPLACEMENT CAPITAL RESERVE</i>          |                                                      |                   |
| 4915                                   | To Capital Reserve Fund                            | 15                                                                     | \$25,000                                             | \$0               |
|                                        |                                                    | <i>Purpose: FIRE APPARATUS REPLACEMENT CAPITAL RESERVE</i>             |                                                      |                   |
| 4915                                   | To Capital Reserve Fund                            | 16                                                                     | \$25,000                                             | \$0               |
|                                        |                                                    | <i>Purpose: KEYES PARK EXPANSION COMMITTEE PROJECT CAPITAL RES</i>     |                                                      |                   |
| 4915                                   | To Capital Reserve Fund                            | 18                                                                     | \$22,500                                             | \$0               |
|                                        |                                                    | <i>Purpose: ASSESSING REVALUATION CAPITAL RESERVE</i>                  |                                                      |                   |
| 4915                                   | To Capital Reserve Fund                            | 20                                                                     | \$20,000                                             | \$0               |
|                                        |                                                    | <i>Purpose: INFORMATION TECHNOLOGY INFRASTRUCTURE CAPITAL RESE</i>     |                                                      |                   |
| <b>Total Proposed Special Articles</b> |                                                    |                                                                        | <b>\$2,981,136</b>                                   | <b>\$0</b>        |



**Individual Warrant Articles**

| Account                                   | Purpose                     | Article                                                            | Proposed Appropriations for period<br>ending 12/31/2022 |                   |
|-------------------------------------------|-----------------------------|--------------------------------------------------------------------|---------------------------------------------------------|-------------------|
|                                           |                             |                                                                    | (Recommended)                                           | (Not Recommended) |
| 4155-4159                                 | Personnel Administration    | 17                                                                 | \$4,647                                                 | \$0               |
|                                           |                             | <i>Purpose: TEAMSTERS UNION COLLECTIVE BARGAINING AGREEMENT</i>    |                                                         |                   |
| 4210-4214                                 | Police                      | 17                                                                 | \$3,509                                                 | \$0               |
|                                           |                             | <i>Purpose: TEAMSTERS UNION COLLECTIVE BARGAINING AGREEMENT</i>    |                                                         |                   |
| 4312                                      | Highways and Streets        | 17                                                                 | \$15,078                                                | \$0               |
|                                           |                             | <i>Purpose: TEAMSTERS UNION COLLECTIVE BARGAINING AGREEMENT</i>    |                                                         |                   |
| 4445-4449                                 | Vendor Payments and Other   | 12                                                                 | \$32,000                                                | \$0               |
|                                           |                             | <i>Purpose: NON-EMERGENCY COMMUNITY TRANSPORTATION BUS SERVICE</i> |                                                         |                   |
| 4914S                                     | To Proprietary Fund - Sewer | 17                                                                 | \$5,591                                                 | \$0               |
|                                           |                             | <i>Purpose: TEAMSTERS UNION COLLECTIVE BARGAINING AGREEMENT</i>    |                                                         |                   |
| 4914W                                     | To Proprietary Fund - Water | 17                                                                 | \$3,245                                                 | \$0               |
|                                           |                             | <i>Purpose: TEAMSTERS UNION COLLECTIVE BARGAINING AGREEMENT</i>    |                                                         |                   |
| <b>Total Proposed Individual Articles</b> |                             |                                                                    | <b>\$64,070</b>                                         | <b>\$0</b>        |





Revenues

| Account                                     | Source                                      | Article | Actual Revenues for<br>period ending<br>12/31/2021 | Estimated Revenues for<br>period ending<br>12/31/2021 | Estimated Revenues for<br>period ending<br>12/31/2022 |
|---------------------------------------------|---------------------------------------------|---------|----------------------------------------------------|-------------------------------------------------------|-------------------------------------------------------|
| <b>Taxes</b>                                |                                             |         |                                                    |                                                       |                                                       |
| 3120                                        | Land Use Change Tax - General Fund          | 05      | \$0                                                | \$70,000                                              | \$70,000                                              |
| 3180                                        | Resident Tax                                |         | \$0                                                | \$0                                                   | \$0                                                   |
| 3185                                        | Yield Tax                                   | 05      | \$0                                                | \$5,000                                               | \$5,000                                               |
| 3186                                        | Payment in Lieu of Taxes                    | 05      | \$0                                                | \$42,088                                              | \$50,712                                              |
| 3187                                        | Excavation Tax                              | 05      | \$0                                                | \$4,500                                               | \$1,500                                               |
| 3189                                        | Other Taxes                                 |         | \$0                                                | \$0                                                   | \$0                                                   |
| 3190                                        | Interest and Penalties on Delinquent Taxes  | 05      | \$0                                                | \$130,000                                             | \$140,025                                             |
| 9991                                        | Inventory Penalties                         |         | \$0                                                | \$0                                                   | \$0                                                   |
| <b>Taxes Subtotal</b>                       |                                             |         | <b>\$0</b>                                         | <b>\$251,588</b>                                      | <b>\$267,237</b>                                      |
| <b>Licenses, Permits, and Fees</b>          |                                             |         |                                                    |                                                       |                                                       |
| 3210                                        | Business Licenses and Permits               |         | \$0                                                | \$100                                                 | \$0                                                   |
| 3220                                        | Motor Vehicle Permit Fees                   | 05      | \$0                                                | \$3,400,000                                           | \$3,400,000                                           |
| 3230                                        | Building Permits                            | 05      | \$0                                                | \$85,000                                              | \$80,000                                              |
| 3290                                        | Other Licenses, Permits, and Fees           | 05      | \$0                                                | \$135,000                                             | \$133,622                                             |
| 3311-3319                                   | From Federal Government                     |         | \$0                                                | \$0                                                   | \$0                                                   |
| <b>Licenses, Permits, and Fees Subtotal</b> |                                             |         | <b>\$0</b>                                         | <b>\$3,620,100</b>                                    | <b>\$3,613,622</b>                                    |
| <b>State Sources</b>                        |                                             |         |                                                    |                                                       |                                                       |
| 3351                                        | Municipal Aid/Shared Revenues               |         | \$0                                                | \$0                                                   | \$0                                                   |
| 3352                                        | Meals and Rooms Tax Distribution            | 05      | \$0                                                | \$815,000                                             | \$1,120,000                                           |
| 3353                                        | Highway Block Grant                         | 05      | \$0                                                | \$327,413                                             | \$265,010                                             |
| 3354                                        | Water Pollution Grant                       |         | \$0                                                | \$0                                                   | \$0                                                   |
| 3355                                        | Housing and Community Development           |         | \$0                                                | \$0                                                   | \$0                                                   |
| 3356                                        | State and Federal Forest Land Reimbursement | 05      | \$0                                                | \$1,504                                               | \$1,500                                               |
| 3357                                        | Flood Control Reimbursement                 |         | \$0                                                | \$0                                                   | \$0                                                   |
| 3359                                        | Other (Including Railroad Tax)              | 05      | \$0                                                | \$1,783                                               | \$1,800                                               |
| 3379                                        | From Other Governments                      |         | \$0                                                | \$0                                                   | \$0                                                   |
| <b>State Sources Subtotal</b>               |                                             |         | <b>\$0</b>                                         | <b>\$1,145,700</b>                                    | <b>\$1,388,310</b>                                    |
| <b>Charges for Services</b>                 |                                             |         |                                                    |                                                       |                                                       |
| 3401-3406                                   | Income from Departments                     | 05      | \$0                                                | \$1,175,000                                           | \$1,204,554                                           |
| 3409                                        | Other Charges                               |         | \$0                                                | \$0                                                   | \$0                                                   |
| <b>Charges for Services Subtotal</b>        |                                             |         | <b>\$0</b>                                         | <b>\$1,175,000</b>                                    | <b>\$1,204,554</b>                                    |
| <b>Miscellaneous Revenues</b>               |                                             |         |                                                    |                                                       |                                                       |
| 3501                                        | Sale of Municipal Property                  |         | \$0                                                | \$0                                                   | \$0                                                   |
| 3502                                        | Interest on Investments                     | 05      | \$0                                                | \$20,000                                              | \$20,000                                              |
| 3503-3509                                   | Other                                       | 05      | \$0                                                | \$193,456                                             | \$178,000                                             |
| <b>Miscellaneous Revenues Subtotal</b>      |                                             |         | <b>\$0</b>                                         | <b>\$213,456</b>                                      | <b>\$198,000</b>                                      |



**Revenues**

| Account                                          | Source                                   | Article | Actual Revenues for<br>period ending<br>12/31/2021 | Estimated Revenues for<br>period ending<br>12/31/2021 | Estimated Revenues for<br>period ending<br>12/31/2022 |
|--------------------------------------------------|------------------------------------------|---------|----------------------------------------------------|-------------------------------------------------------|-------------------------------------------------------|
| <b>Interfund Operating Transfers In</b>          |                                          |         |                                                    |                                                       |                                                       |
| 3912                                             | From Special Revenue Funds               |         | \$0                                                | \$0                                                   | \$0                                                   |
| 3913                                             | From Capital Projects Funds              |         | \$0                                                | \$0                                                   | \$0                                                   |
| 3914A                                            | From Enterprise Funds: Airport (Offset)  |         | \$0                                                | \$0                                                   | \$0                                                   |
| 3914E                                            | From Enterprise Funds: Electric (Offset) |         | \$0                                                | \$0                                                   | \$0                                                   |
| 3914O                                            | From Enterprise Funds: Other (Offset)    |         | \$0                                                | \$0                                                   | \$0                                                   |
| 3914S                                            | From Enterprise Funds: Sewer (Offset)    | 06, 17  | \$0                                                | \$2,288,406                                           | \$2,549,989                                           |
| 3914W                                            | From Enterprise Funds: Water (Offset)    | 07, 17  | \$0                                                | \$1,589,652                                           | \$1,748,938                                           |
| 3915                                             | From Capital Reserve Funds               | 08      | \$0                                                | \$133,927                                             | \$100,000                                             |
| 3916                                             | From Trust and Fiduciary Funds           | 03      | \$0                                                | \$0                                                   | \$428,000                                             |
| 3917                                             | From Conservation Funds                  |         | \$0                                                | \$0                                                   | \$0                                                   |
| <b>Interfund Operating Transfers In Subtotal</b> |                                          |         | <b>\$0</b>                                         | <b>\$4,011,985</b>                                    | <b>\$4,826,927</b>                                    |
| <b>Other Financing Sources</b>                   |                                          |         |                                                    |                                                       |                                                       |
| 3934                                             | Proceeds from Long Term Bonds and Notes  | 04, 03  | \$0                                                | \$1,459,000                                           | \$1,385,000                                           |
| 9998                                             | Amount Voted from Fund Balance           |         | \$0                                                | \$0                                                   | \$0                                                   |
| 9999                                             | Fund Balance to Reduce Taxes             |         | \$0                                                | \$0                                                   | \$0                                                   |
| <b>Other Financing Sources Subtotal</b>          |                                          |         | <b>\$0</b>                                         | <b>\$1,459,000</b>                                    | <b>\$1,385,000</b>                                    |
| <b>Total Estimated Revenues and Credits</b>      |                                          |         | <b>\$0</b>                                         | <b>\$11,876,829</b>                                   | <b>\$12,883,650</b>                                   |



**Budget Summary**

| <b>Item</b>                                   | <b>Period ending<br/>12/31/2022</b> |
|-----------------------------------------------|-------------------------------------|
| Operating Budget Appropriations               | \$20,639,217                        |
| Special Warrant Articles                      | \$2,981,136                         |
| Individual Warrant Articles                   | \$64,070                            |
| Total Appropriations                          | \$23,684,423                        |
| Less Amount of Estimated Revenues & Credits   | \$12,883,650                        |
| <b>Estimated Amount of Taxes to be Raised</b> | <b>\$10,800,773</b>                 |



**Default Budget of the Municipality**

| Account                                 | Purpose                                      | Prior Year<br>Adopted Budget | Reductions or<br>Increases | One-Time<br>Appropriations | Default Budget     |
|-----------------------------------------|----------------------------------------------|------------------------------|----------------------------|----------------------------|--------------------|
| <b>General Government</b>               |                                              |                              |                            |                            |                    |
| 0000-0000                               | Collective Bargaining                        | \$0                          | \$0                        | \$0                        | \$0                |
| 4130-4139                               | Executive                                    | \$197,943                    | \$0                        | \$0                        | \$197,943          |
| 4140-4149                               | Election, Registration, and Vital Statistics | \$190,844                    | \$31,520                   | \$0                        | \$222,364          |
| 4150-4151                               | Financial Administration                     | \$918,862                    | \$15,317                   | \$0                        | \$934,179          |
| 4152                                    | Revaluation of Property                      | \$0                          | \$0                        | \$0                        | \$0                |
| 4153                                    | Legal Expense                                | \$40,000                     | \$0                        | \$0                        | \$40,000           |
| 4155-4159                               | Personnel Administration                     | \$3,302,390                  | \$353,824                  | \$0                        | \$3,656,214        |
| 4191-4193                               | Planning and Zoning                          | \$301,507                    | (\$17,000)                 | \$0                        | \$284,507          |
| 4194                                    | General Government Buildings                 | \$404,392                    | \$10,581                   | \$0                        | \$414,973          |
| 4195                                    | Cemeteries                                   | \$98,811                     | (\$5,417)                  | \$0                        | \$93,394           |
| 4196                                    | Insurance                                    | \$158,112                    | \$0                        | \$0                        | \$158,112          |
| 4197                                    | Advertising and Regional Association         | \$0                          | \$0                        | \$0                        | \$0                |
| 4199                                    | Other General Government                     | \$13,587                     | \$0                        | \$0                        | \$13,587           |
| <b>General Government Subtotal</b>      |                                              | <b>\$5,626,448</b>           | <b>\$388,825</b>           | <b>\$0</b>                 | <b>\$6,015,273</b> |
| <b>Public Safety</b>                    |                                              |                              |                            |                            |                    |
| 4210-4214                               | Police                                       | \$2,564,417                  | \$33,000                   | \$0                        | \$2,597,417        |
| 4215-4219                               | Ambulance                                    | \$930,628                    | \$0                        | \$0                        | \$930,628          |
| 4220-4229                               | Fire                                         | \$653,289                    | \$0                        | \$0                        | \$653,289          |
| 4240-4249                               | Building Inspection                          | \$131,971                    | \$0                        | \$0                        | \$131,971          |
| 4290-4298                               | Emergency Management                         | \$8,100                      | \$0                        | \$0                        | \$8,100            |
| 4299                                    | Other (Including Communications)             | \$700,734                    | \$50,255                   | \$0                        | \$750,989          |
| <b>Public Safety Subtotal</b>           |                                              | <b>\$4,989,139</b>           | <b>\$83,255</b>            | <b>\$0</b>                 | <b>\$5,072,394</b> |
| <b>Airport/Aviation Center</b>          |                                              |                              |                            |                            |                    |
| 4301-4309                               | Airport Operations                           | \$0                          | \$0                        | \$0                        | \$0                |
| <b>Airport/Aviation Center Subtotal</b> |                                              | <b>\$0</b>                   | <b>\$0</b>                 | <b>\$0</b>                 | <b>\$0</b>         |
| <b>Highways and Streets</b>             |                                              |                              |                            |                            |                    |
| 4311                                    | Administration                               | \$199,805                    | \$0                        | \$0                        | \$199,805          |
| 4312                                    | Highways and Streets                         | \$1,435,962                  | \$8,655                    | \$0                        | \$1,444,617        |
| 4313                                    | Bridges                                      | \$0                          | \$0                        | \$0                        | \$0                |
| 4316                                    | Street Lighting                              | \$45,600                     | \$0                        | \$0                        | \$45,600           |
| 4319                                    | Other                                        | \$0                          | \$0                        | \$0                        | \$0                |
| <b>Highways and Streets Subtotal</b>    |                                              | <b>\$1,681,367</b>           | <b>\$8,655</b>             | <b>\$0</b>                 | <b>\$1,690,022</b> |
| <b>Sanitation</b>                       |                                              |                              |                            |                            |                    |
| 4321                                    | Administration                               | \$0                          | \$0                        | \$0                        | \$0                |
| 4323                                    | Solid Waste Collection                       | \$859,868                    | \$0                        | \$0                        | \$859,868          |
| 4324                                    | Solid Waste Disposal                         | \$0                          | \$0                        | \$0                        | \$0                |
| 4325                                    | Solid Waste Cleanup                          | \$0                          | \$0                        | \$0                        | \$0                |
| 4326-4328                               | Sewage Collection and Disposal               | \$0                          | \$0                        | \$0                        | \$0                |
| 4329                                    | Other Sanitation                             | \$0                          | \$0                        | \$0                        | \$0                |
| <b>Sanitation Subtotal</b>              |                                              | <b>\$859,868</b>             | <b>\$0</b>                 | <b>\$0</b>                 | <b>\$859,868</b>   |





**Default Budget of the Municipality**

**Capital Outlay**

|                                |                                    |            |            |            |            |
|--------------------------------|------------------------------------|------------|------------|------------|------------|
| 4901                           | Land                               | \$0        | \$0        | \$0        | \$0        |
| 4902                           | Machinery, Vehicles, and Equipment | \$0        | \$0        | \$0        | \$0        |
| 4903                           | Buildings                          | \$0        | \$0        | \$0        | \$0        |
| 4909                           | Improvements Other than Buildings  | \$0        | \$0        | \$0        | \$0        |
| <b>Capital Outlay Subtotal</b> |                                    | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> |

**Operating Transfers Out**

|                                         |                                      |                |                  |            |            |
|-----------------------------------------|--------------------------------------|----------------|------------------|------------|------------|
| 4912                                    | To Special Revenue Fund              | \$5,000        | (\$5,000)        | \$0        | \$0        |
| 4913                                    | To Capital Projects Fund             | \$0            | \$0              | \$0        | \$0        |
| 4914A                                   | To Proprietary Fund - Airport        | \$0            | \$0              | \$0        | \$0        |
| 4914E                                   | To Proprietary Fund - Electric       | \$0            | \$0              | \$0        | \$0        |
| 4914O                                   | To Proprietary Fund - Other          | \$0            | \$0              | \$0        | \$0        |
| 4914S                                   | To Proprietary Fund - Sewer          | \$0            | \$0              | \$0        | \$0        |
| 4914W                                   | To Proprietary Fund - Water          | \$0            | \$0              | \$0        | \$0        |
| 4915                                    | To Capital Reserve Fund              | \$0            | \$0              | \$0        | \$0        |
| 4916                                    | To Expendable Trusts/Fiduciary Funds | \$0            | \$0              | \$0        | \$0        |
| 4917                                    | To Health Maintenance Trust Funds    | \$0            | \$0              | \$0        | \$0        |
| 4918                                    | To Non-Expendable Trust Funds        | \$0            | \$0              | \$0        | \$0        |
| 4919                                    | To Fiduciary Funds                   | \$0            | \$0              | \$0        | \$0        |
| <b>Operating Transfers Out Subtotal</b> |                                      | <b>\$5,000</b> | <b>(\$5,000)</b> | <b>\$0</b> | <b>\$0</b> |

|                                              |  |                     |                  |            |                     |
|----------------------------------------------|--|---------------------|------------------|------------|---------------------|
| <b>Total Operating Budget Appropriations</b> |  | <b>\$15,664,508</b> | <b>\$447,074</b> | <b>\$0</b> | <b>\$16,111,582</b> |
|----------------------------------------------|--|---------------------|------------------|------------|---------------------|



**Default Budget of the Municipality**

| <b>Account</b> | <b>Explanation</b>                |
|----------------|-----------------------------------|
| 4195           | Personnel Reallocation            |
| 4140-4149      | 3 Elections in 2022               |
| 4150-4151      | New I.T. Position                 |
| 4194           | Personnel Reallocation            |
| 4312           | Teamsters                         |
| 4721           | Debt Payments                     |
| 4711           | Principal Refinance Adjustment    |
| 4299           | MACC BASE & Hydrant Cost Increase |
| 4155-4159      | NHRS, Health Ins & AFSCME         |
| 4191-4193      | MS-4 Adjustment                   |
| 4210-4214      | AFSCME & Teamsters                |
| 4912           | 5th Annual Payment Made In 2021!  |

# VOLUNTEER APPLICATION

NAME: \_\_\_\_\_

ADDRESS: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

TELEPHONE NUMBER: \_\_\_\_\_

EMAIL ADDRESS: \_\_\_\_\_



In order to make my contribution to the planning, development, and well-being of the Town of Milford, I am willing to volunteer to serve on/with the following Boards, Committees, Commission or Departments. My preference is indicated by 1, 2, 3, etc.

### Boards, Commissions, & Committees

- \_\_\_\_\_ Any Position as needed
- \_\_\_\_\_ Budget Committee
- \_\_\_\_\_ Capital Improvements Plan (CIP) Committee
- \_\_\_\_\_ Conservation Commission
- \_\_\_\_\_ Facilities Planning Committee
- \_\_\_\_\_ Heritage Commission
- \_\_\_\_\_ Planning Board – Regular / Alternate (circle)
- \_\_\_\_\_ Recreation Commission
- \_\_\_\_\_ Recycling Committee
- \_\_\_\_\_ Traffic Safety Committee
- \_\_\_\_\_ Volunteer Committee
- \_\_\_\_\_ Zoning Board–Regular / Alternate (circle)

### Other Opportunities

- \_\_\_\_\_ Any other opportunity (please specify) \_\_\_\_\_
- \_\_\_\_\_ Emergency Management
- \_\_\_\_\_ Web Site
- \_\_\_\_\_

Please attach a brief statement on why you would like to volunteer for the above

EMAIL TO: kblow@milford.nh.gov

or

MAIL TO: Human Resources  
Town Hall  
1 Union Square  
Milford, NH 03055-4240

This application, further volunteer information, and other volunteer opportunities are available on the web at <http://www.milford.nh.gov/content/boards-committees-and-commissions>



# TOWN OF MILFORD, NH – (603) Area code

## ~ MUNICIPAL SERVICES ~

|                                                                         |          |                    |          |
|-------------------------------------------------------------------------|----------|--------------------|----------|
| Town Offices Main Number                                                | 249-0600 | Tax Collector      | 249-0655 |
| Administration Office                                                   | 249-0601 | Town Administrator | 249-0602 |
| Ambulance (Non-Emergency)                                               | 249-0610 | Town Clerk         | 249-0650 |
| Assessing                                                               | 249-0615 | Transfer Station   | 673-8939 |
| Conservation Commission                                                 | 249-0628 | Water Utilities    | 249-0660 |
| Community Development – Building,<br>Code Enforcement, Planning, Zoning | 249-0620 | Welfare            | 249-0672 |
| Finance                                                                 | 249-0640 |                    |          |
| Fire (Non-Emergency)                                                    | 249-0680 |                    |          |
| Human Resources                                                         | 249-0605 |                    |          |
| Information Technologies                                                | 249-0612 |                    |          |
| Library                                                                 | 249-0645 |                    |          |
| Police (Non-Emergency)                                                  | 249-0630 |                    |          |
| Public Works                                                            | 249-0685 |                    |          |
| Recreation                                                              | 249-0625 |                    |          |
| Selectmen's Office                                                      | 249-0601 |                    |          |

## ~ SCHOOL DISTRICT ~

|                                    |          |
|------------------------------------|----------|
| Superintendent's Office            | 673-2202 |
| Jacques Elementary School          | 673-1811 |
| Heron Pond Elem. School            | 673-5221 |
| Alternative School (Project Drive) | 673-6709 |
| Middle School                      | 673-5221 |
| High School                        | 673-4201 |

## ~ EMERGENCY NUMBERS ~

|                       |                |
|-----------------------|----------------|
| Ambulance/Fire/Police | 911            |
| Poison Control        | 1-800-562-8236 |

## ~ TOWN OFFICE HOURS ~

|                                           |                    |
|-------------------------------------------|--------------------|
| Town Clerk – Monday through Friday        | 8:00 AM to 4:30 PM |
| Tuesday Night Extended Hours              | 8:00 AM to 6:30 PM |
| Tax Collector – Monday through Friday     | 8:00 AM to 4:00 PM |
| All Other Offices – Monday through Friday | 8:00 AM to 4:30 PM |

## ~ MILFORD RECYCLING CENTER HOURS ~

|           |                     |
|-----------|---------------------|
| Tuesday   | 8:00 AM to 8:00 PM  |
| Wednesday | 8:00 AM to 12:00 PM |
| Thursday  | 12:00 PM to 8:00 PM |
| Friday    | 8:00 AM to 1:00 PM  |
| Saturday  | 8:00 AM to 4:30 PM  |

(Closed Sundays, Mondays & Holidays)

## ~ WADLEIGH MEMORIAL LIBRARY HOURS ~

|                          |                    |
|--------------------------|--------------------|
| Monday - Thursday        | 9:30 AM to 8:30 PM |
| Friday                   | 9:30 AM to 5:00 PM |
| Saturday                 | 9:00 AM to 1:00 PM |
| Sunday (September – May) | 1:00 PM to 5:00 PM |
| Sunday (June – August)   | CLOSED             |